

# MOLD TREASURY ACADEMY

\* Training on Civil Service Reforms \* Public Expenditure Management Reforms \* Tax Reforms  
\* Revenue Enhancement \* Treasury and Budgetary Management Reforms \* Human Resources and Payroll Reforms  
\* Application of Information Technology in Public Sector Management



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OFFICE OF THE HON. MINISTER  
MINISTRY OF BUDGET & NATIONAL  
PLANNING ABUJA NIGERIA

14 SEP 2016

Signature: \_\_\_\_\_

Monday, 29<sup>th</sup> August, 2016

The Honourable Minister of Budget and National Planning  
Federal Ministry of Budget and National Planning  
Abuja

Dear Sir,

## PRESENTATION OF 2017 TO 2019 MEDIUM TERM BUDGET OF THE FEDERAL GOVERNMENT OF NIGERIA (FGN) IN INTERNATIONAL PUBLIC SECTOR ACCOUNTING STANDARDS (IPSAS) BUDGET COMPLIANT FORMAT TO THE NATIONAL ASSEMBLY.

The 2016 Budget of the Federal Government of Nigeria (FGN) was the first Budget of this Administration. It was not prepared based on the Six Segments of the National Chart of Accounts and Templates of IPSAS Compliant Budget Format approved by the Federal Executive Council and Federation Accounts Allocation Committee (FAAC). For example, Medium Term Projections of Aggregate Revenue, Expenditure and Financing by Economic and Program and Actual of the two preceding years was not shown in the 2016 Budget document, in order to provide a comprehensive overview of fiscal prospects to the National Assembly, all the Stakeholders and the General Public.

2. Mold Treasury Academy has converted the 2016 FGN Budget into the Six Segments of the National Chart of Accounts and the format approved in the Templates of IPSAS Compliant Budget to demonstrate how the final published 2017 to 2019 Medium Term Budget of the FGN should be presented to the National Assembly, all the stakeholders and the General Public, as shown in the enclosed Volumes 1 and 2 of the converted 2016 FGN Budget.

3. The published Approved 2016 Budget document of FGN did not contain summary and detail Revenue from the Federation Accounts; Summary and Detail Independent Revenue of the Federal Government by Sub Organizations (MDAs); Summary and Detail Capital Receipts – Internal and External borrowings, Aid and Grants by Sub Organizations ring fenced to capital projects; Medium-Term projections of aggregate revenue, expenditure and financing by economic and program and Actual of the two preceding Years; Summarized Budget Data based on Six Segments of National Chart of Accounts; Consolidated Budget Summary; Fiscal Environment Assumptions, Macro Economic Assumptions, Public Debt Assumptions, Financial Assets Assumptions and Opening Balance Sheet, as approved in the National Chart of Accounts and the Templates of IPSAS Compliant Budget Format. See pages 5, 6, 7, 8, 9, and 1286 to 1300 of Volume 1.

4. Subject to any mapping errors arising from poor project locations description, the analysis of capital expenditure in the Approved 2016 Budget by Geo Location and Economic Classifications showed that 83% of the total capital expenditure projects were approved to be spent in the Federal Capital Territory and the remaining 17% spread across 36 states of the Federation. Furthermore, only 53% of total capital expenditure was approved to be invested in productive assets i.e. construction and rehabilitation of fixed assets, as shown on page 103 of Volume 1 and Pages 1 to 216 of Vol. 2. Hence, the need to analyze the 2017 – 2019 Medium Term Budget of FGN to be submitted to the National Assembly in Six dimensions of the National Chart of Accounts in order to enable all the stakeholders gain better understanding of the spread of capital expenditure projects and the nature of the assets to be acquired to support economic development in all the States of the Federation and the Federal Capital Territory.

5. The analysis of capital expenditure by the 21 Programmes approved in the National Chart of Accounts showed that 23% of the total capital expenditure was budgeted for Economic Empowerment Through Agriculture, while 53% of the total capital expenditure was budgeted for Reform of Government and Governance. See page 101 of Volume 1.

6. We hereby offer our technical support services to the Ministry of Budget and National Planning to ensure that the 2017 to 2019 Medium Term Budget to be presented to the National Assembly for consideration contains Summary and Detail Revenue from the Federation Accounts by Sub Organizations; Summary and Detail Independent Revenue of the Federal Government by Sub Organizations, Summary and Detail Capital Receipts – Internal and External borrowings, Aid and Grants, by Sub Organizations ring fenced to capital projects; Medium-Term projections of aggregate revenue, expenditure and financing by economic and program, and Actual of the two preceding Years; Summarized and Detail Budget Data in the Six Segments of National Chart of Accounts; Consolidated Budget Summary; Fiscal Environment Assumptions, Macro Economic Assumptions, Public Debt Assumptions, Financial Assets Assumptions and Opening Balance Sheet to provide comprehensive overview of the fiscal forecasts. See Pages 1286 to 1292 of Vol. 1.

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**GOVERNMENT OF NIGERIA: OFFICE OF THE HONOURABLE MINISTER OF NATIONAL PLANNING –  
IMPLEMENTATION OF A DIALOGUE, COMMUNICATION AND SENSITISATION CAMPAIGN ON THE  
TRANSFORMATION AGENDA AND NIGERIA'S VISION 20:2020**

**TERMS OF REFERENCE: INTER-MINISTERIAL LIAISON SUB-COMMITTEE**

These Terms of Reference set out objectives, activities, and time-specific deliverables for a Sub-Committee of the Nigeria Vision 20:2020 Dialogue and Communication Working Group examining inter-ministerial liaison issues.

**1. OBJECTIVES:**

The objective of the Sub-Committee is to examine current inter-ministerial communication arrangements, note any gaps or problems that currently hinder good dialogue and communication and to discuss and suggest guidelines for improving intra- and inter-ministerial communication of Nigeria's Vision 20:2020 and the Government's Transformation Agenda.

**2. BACKGROUND:**

The National Planning Commission under the leadership of the Hon. Minister and Deputy Chairman of NPC, Dr Shamsuddeen Usman, has developed a long-term economic growth plan for the country known as Nigeria's Vision 20:2020 (NV2020), targeted at ensuring a significant improvement in the economy and the lives of the people by 2020. In 2010, the Federal Government also launched the Transformation Agenda (TA); a medium term economic development plan covering 2011-2015 which is consistent with the goals of NV2020.

Although activities to implement the NV2020 and TA have commenced, awareness, knowledge and support for the strategic plans are lacking among government departments and more widely in society. Successful implementation of NV2020 therefore requires a comprehensive and coherent dialogue and communication strategy that will raise the understanding of the Programme both internally within key ministries as well as externally to secure popular understanding and buy-in to the Vision. The NPC is collaborating with DFID ENABLE Project Nigeria to design such a dialogue and communication strategy

### 3. SCOPE OF WORK AND ACTIVITIES:

The Sub-Committee will be required to meet regularly either in person, via web conferences or through conference calls to:

- *examine current inter-ministerial NV20:2020 communication arrangements*, note any gaps or problems that currently hinder good dialogue and communication;
- *Assess and identify the requirements to support successful inter-ministerial dialogue*, including using the Internal Survey results on the current levels of understanding of the NV 20:2020 & TA within FMI and NOA;
- *Set out approaches for improving dialogue and communication within federal ministries* including: ways of improving dissemination of key NV2020 messages to ministry staff; and intra-ministerial training events to enable NPC, FMI and NOA officers to be more aware of and better understand & communicate key NV 20:2020 messages.
- *Contribute to an overall resource list and estimated implementation budget*; and
- *Contribute to an implementation plan* for the approved dialogue and communication strategy, linked to a proposed budget.

### 4. DELIVERABLES:

The Sub-Committee will be required to present regular reports to the overall NV2020 Dialogue & Communication Working Group chaired by the Secretary to the NPC, setting out:

- *sustainable mechanisms to remedy gaps in intra and inter--ministerial dialogue* by the 3<sup>rd</sup> Working Group meeting (planned for May 2012);
- *proposals for tailoring improved communication strategy materials* to an inter-ministerial audience (by end-June 2012);
- *suggestions for the communicating NV2020 successes* as 'quick wins' of the policies by end-June 2012;
- *suggestions for an evaluation instrument* (for 5<sup>th</sup> / Final Working Group meeting planned for end-July 2012).
- *measures to make future internal dialogue & communication campaigns sustainable and effective* (for 5<sup>th</sup> / Final Working Group meeting).

### 5. MEMBERS OF THE SUB-COMMITTEE

The members of the Committee include a representative from the following NPC Departments: International Cooperation; Economic Growth, M & E, Media Unit (Office of the Vice President) plus one representative from Federal Ministry of Information and a representative from the existing Media Consultant (Verdant Zeal).

## TERMS OF REFERENCE: COMMUNICATIONS & MEDIA BUY-IN SUB-COMMITTEE

### 1. Objectives

The Communications and Media sub-committee has been created by the Secretary to the Commission to address the internal and external communication needs of the Dialogue and Communication Working Group for the communication for the NV20:2020, Transformation Agenda (TA) and the SURE programme. The sub-committee will advise on the creation of key messaging, target audience identification and communication strategy development in order to assist NPC and FMI to communicate more effectively with other government agencies, the media and the Nigerian public.

### 2. Activities/Scope of the Work

The sub-committee will work together on reviewing communications strategies and bringing recommendations for improved communication tools, techniques and simple messages to the Working Group and the individual agencies. Practical training will also take place with the sub-committee on integrating multiple communication strategies and the development of planning tools. The sub-committee will communicate/meet regularly and hold discussions regularly and will be required to:

- Participate in half-day workshop to conduct an internal communications/media audit focussing on the delivery of communication strategies related to National Planning documents. The workshop will:
  - Identify new communication techniques and tools, building on current useful communication strategies and structures
  - Recommend an improved strategy for coordinated media planning and delivery
- Work with related agencies (NOA, FMI, Office of the Vice President etc.) and key departments within NPC to develop simple key messages related to NV20:2020
- Produce clear communication targets and goals to ensure measurable results
- Contribute to the Working Group's decisions on resources and the budget

### Deliverables

The sub-committee will be expected to deliver the following to the Working Group:

- **First report to the Working Group** with the following included:
  - SWOT Analysis of the current execution of communications related to planning documents, output – SWOT
  - Identification of key target audiences
  - Identification of key messaging themes
- **Second report to the Working Group** with the following included:
  - Strategic recommendations for developing a comprehensive communication strategy, focussed on key agencies
  - Identification of communication goals and measurement indicators, including timelines for communication deliverables
  - Budget lines
- **Final report to the Working Group** with the following:
  - Summary of results and activities

### **Deliverable dates**

The dates for the deliverables are as follows:

The dates for the deliverables are as follows:

SWOT and analysis report	16 March 2012
Key Messaging	22 March 2012
Key Target Audiences	22 March 2012
First report to the Working Group	30 March 2012
Communication goals	13 April
Strategic recommendations for developing comprehensive communication strategy	13 April 2012
Budget lines	23 April 2012
Second report to the Working Group	1 May 2012
Final report to the Working Group	15 June 2012

### **Membership:**

Macro-Economic Department (NPC), Monitoring & Evaluation Department (NPC); Verdant Zeal (NPC Media Consultant); Rep of NOA, rep of FMI; Information Unit (NPC); ICT (NPC); TA to HM (Media)

## TERMS OF REFERENCE: SECTOR BUY IN

### 1. BACKGROUND

The National Planning Commission under the leadership of the Hon. Minister and Deputy Chairman of NPC, Dr Shamsuddeen Usman, has developed a long-term economic growth plan for the country known as Nigeria's Vision 20:2020 (NV2020), targeted at ensuring a significant improvement in the economy and the lives of the people by 2020. In 2010, the Federal Government also launched the Transformation Agenda (TA); a medium term economic development plan covering 2011-2015 which is consistent with the goals of NV2020.

Although activities to implement the NV2020 and TA have commenced, awareness, knowledge and support for the strategic plans are lacking among government departments and more widely in society. Successful implementation of NV2020 therefore requires a comprehensive and coherent dialogue and communication strategy that will raise the understanding of the Programme both internally within key ministries as well as externally to secure popular understanding and buy-in to the Vision. The NPC is collaborating with DFID ENABLE Project Nigeria to design such a dialogue and communication strategy.

### 2. OBJECTIVES

The objective of the Sector Interest Groups Sub-Committee of the Working Group is to examine the issues and gaps in the communication of the four national policy documents as it concerns sector interest groups within the Nigerian economy, and provide insight into the best ways of communicating the key components of the documents, for a more effective and inclusive delivery of the mandate of the Working Group.

### 3. ACTIVITIES/SCOPE OF WORK

- Identify and examine the various sector interest groups within the Nigerian economy
- that need to be reached for effective dissemination of the national economic growth documents: Vision 20:2020, National Implementation Plan, Transformation Agenda and the SURE Programme
- Identify and analyse gaps in the communication of the documents to the sector interest groups and consider ways government can encourage and support remedial interventions for enhanced participation by the groups
- Examine, identify and propose methods and means to facilitate open and continuous dialogue between government and the private sector in addition to the Annual NESG Summit
- Examine, identify and propose methods and means to facilitate open and continuous dialogue between government and other sector groups
- Identify and develop effective dissemination strategies to communicate the key messages, tailoring them to the different segments of the sector interest groups for better understanding and ownership
- Work with the other sub committees to design an overall implementation plan for the dialogue and communication strategy
- Report to the Working Group and present reports at the meetings as scheduled in the Dialogue and Communication work plan

#### 4. DELIVERABLES:

The Sector Interest Groups Sub-Committee will submit reports/proposals to the Dialogue & Communication Working Group on:

- List of the various sector interest groups and their segmentation for effective engagement – communication and dialogue | by the 3<sup>rd</sup> Working Group meeting (planned for May 2012)
- Identified communication gaps, recommendations and targets for sustainable communication campaigns and dialogue | by the 3<sup>rd</sup> Working Group meeting (planned for May 2012)
- Implementation suggestions for proposed communication and dialogue interventions to be integrated in the Working Group's recommendations | by end-June 2012
  - Recommendations for dialogue and consultation methods for each sector interest group
  - Recommendations for adapting overall communications strategy to the needs of each sector interest group
  - Recommendations for adapting communication materials to each sector interest group
- Recommended evaluation method for communication and dialogue interventions | by end-June 2012

#### 5. MEMBERSHIP:

The sub-committee comprises

1. Economic Growth Unit of NPC
2. Monitoring & Evaluation Department of NPC
3. Macro Economy Unit of NPC
4. Social Development Unit of NPC
5. Federal Ministry of Information (FMI) Rep

## TERMS OF REFERENCE: STATE COORDINATION & BUY-IN

### STATE BUY-IN & COORDINATION SUB-COMMITTEE

#### 1. OBJECTIVES:

A sub-committee on "State Buy-in & Coordination" has been established by the Secretary to the Commission as part of the NV2020 Dialogue & Communication Working Group the Transformation Agenda (TA). The objective of the sub-committee is to provide strategic advice for improving state buy-in and coordination of Vision 20:2020 and the TA among the 36 states of the Federation. The expected outcome will be that NPC's State Coordination unit will improve its communications and consultation mechanisms to support the States' understanding and buy-in of the NV2020 and Transformation Agenda.

#### 2. BACKGROUND:

The National Planning Commission under the leadership of the Hon. Minister and Deputy Chairman of NPC, Dr Shamsuddeen Usman, has developed a long-term economic growth plan for the country known as Nigeria's Vision 20:2020 (NV2020), targeted at ensuring a significant improvement in the economy and the lives of the people by 2020. In 2010, the Federal Government also launched the Transformation Agenda (TA); a medium term economic development plan covering 2011-2015 which is consistent with the goals of NV2020.

Although activities to implement the NV2020 and TA have commenced, awareness, knowledge and support for the strategic plans are lacking among government departments and more widely in society. Successful implementation of NV2020 therefore requires a comprehensive and coherent dialogue and communication strategy that will raise the understanding of the Programme both internally within key ministries as well as externally to secure popular understanding and buy-in to the Vision. The NPC is collaborating with DFID ENABLE Project Nigeria to design such a dialogue and communication strategy.

#### 3. SCOPE OF WORK AND ACTIVITIES:

The Sub-Committee will be required to:

- Identify new and existing platforms as well as institutions at the state level to disseminate the objectives of NV2020.
- Identify and extract key thrusts of the Vision 20:20 and TA that will be of particular interest to States particularly sectoral issues.
- Recommend and suggest strategies for establishing linkages between state focused platforms e.g (Governors Forum, NOA) and the implementation team (NPC, FMI, NOA etc) etc
- Select and target (3 or 4) States for initial pilot dissemination – to understand what the vision means to the states and agencies to be involved and sector.



- Contribute to an overall resource list and implementation budget; and
- Contribute to an implementation plan for the approved dialogue and communication strategy.

#### 4. DELIVERABLES:

The Sub-Committee will be required to present reports to the overall NV2020 Dialogue & Communication Working Group chaired by the Secretary to the NPC, setting out:

- SMART targets and create appropriate indicators to measure the level of improved buy-in of the NV2020 in selected States. – by 2<sup>nd</sup> Working Group Meeting – April 2012
- Develop mechanisms and strategies to facilitate improved support of vision 2020 from the states. – April 2012
- Sub-committee's contribution towards an overall budget for the communication & dialogue strategy – End June 2012
- Develop an effective framework for co-ordinating the activities of different agencies involved in disseminating the vision 2020. End of April 2012
- Contribute towards a draft evaluation instrument.- May 2012

#### 5. MEMBERSHIP - The sub-committee comprises

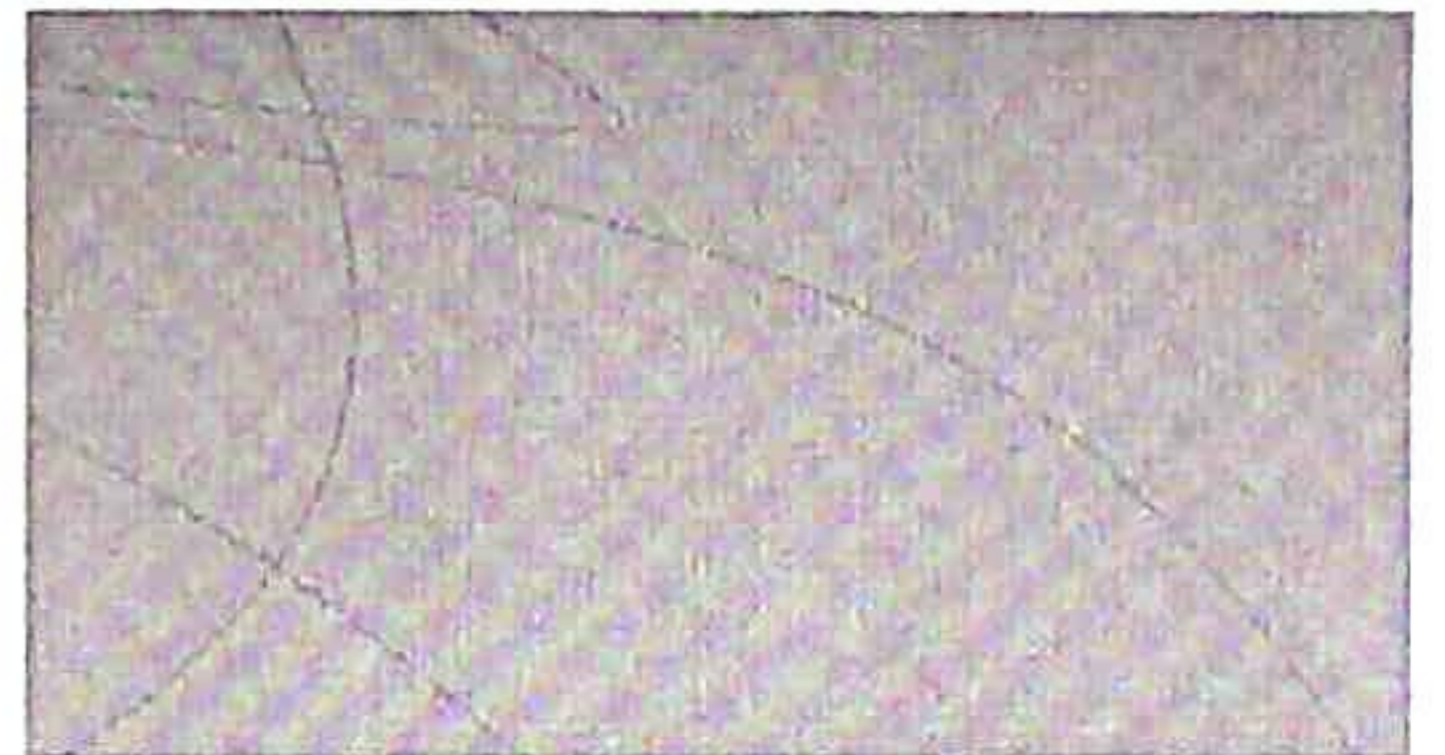
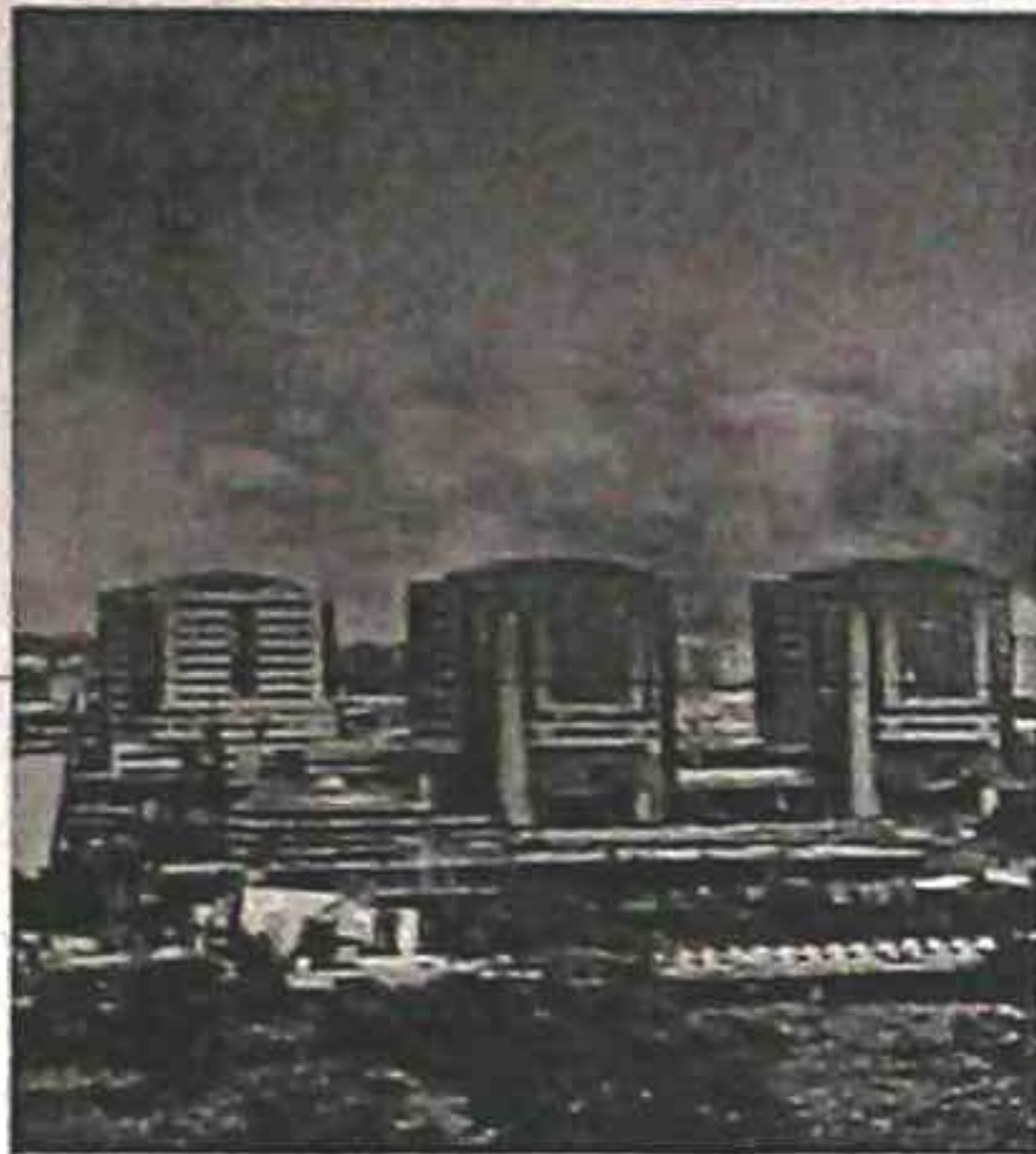
- I. State Coordination Unit of NPC;
- II. Monitoring & Evaluation Department – NPC;
- III. Economic & Growth – NPC;
- IV. Federal Ministry of Information (FMI) Rep;
- V. NOA rep;
- VI. Governors Forum rep;



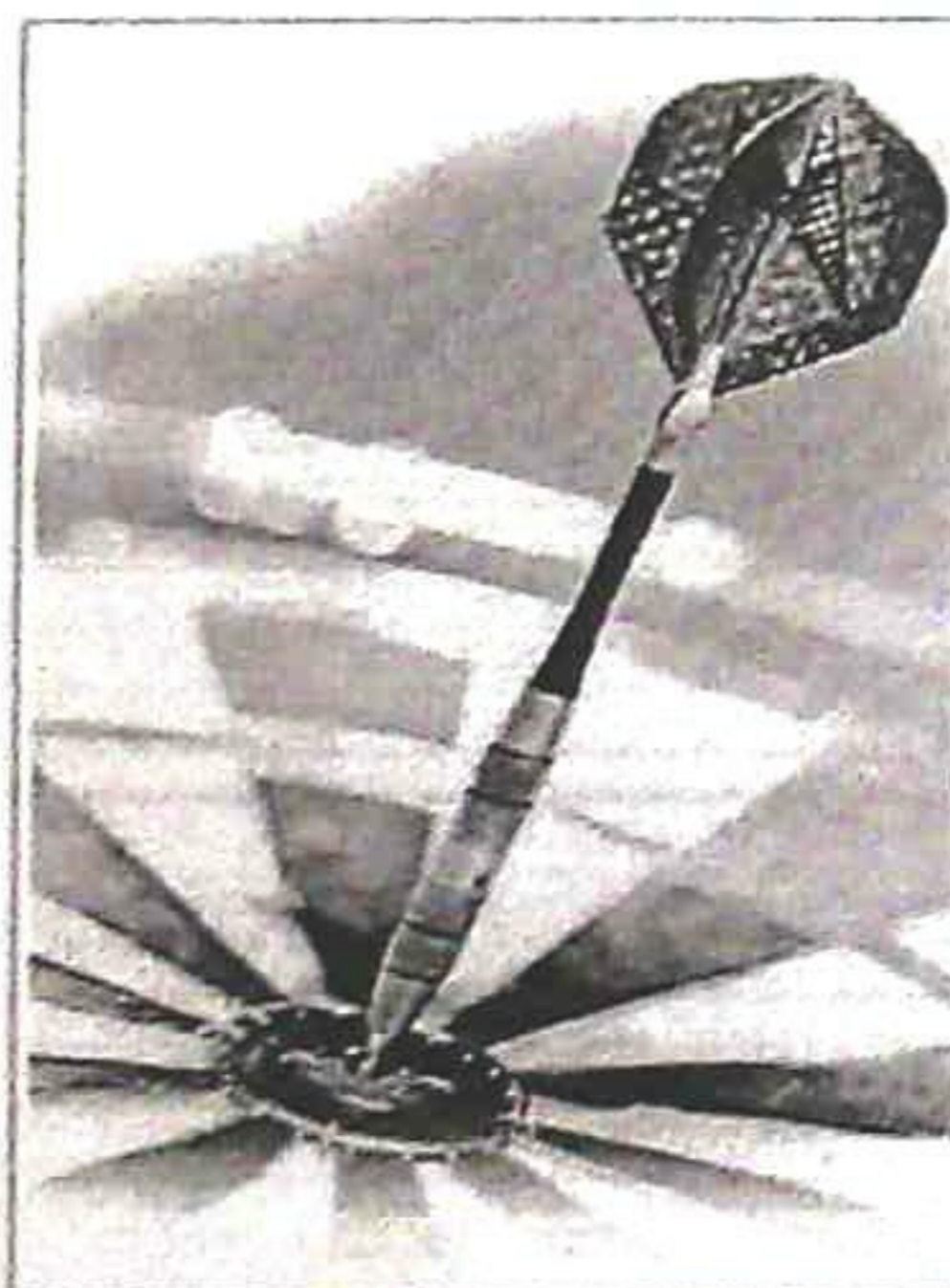
June 13, 2013

# National Integrated Infrastructure Master Plan

TWG meeting 5 | States & Regional Development



## Objectives of the fifth TWG meeting

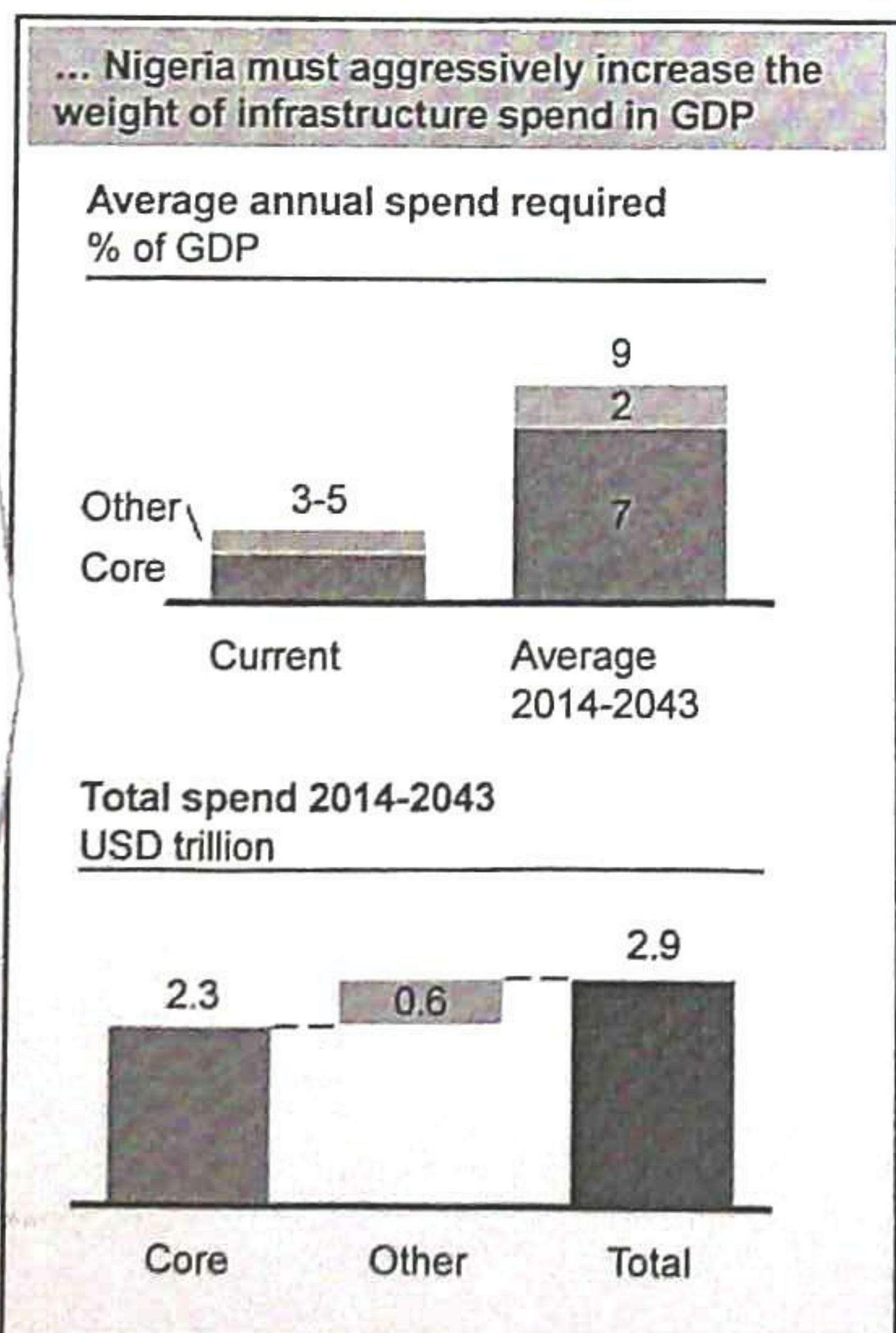
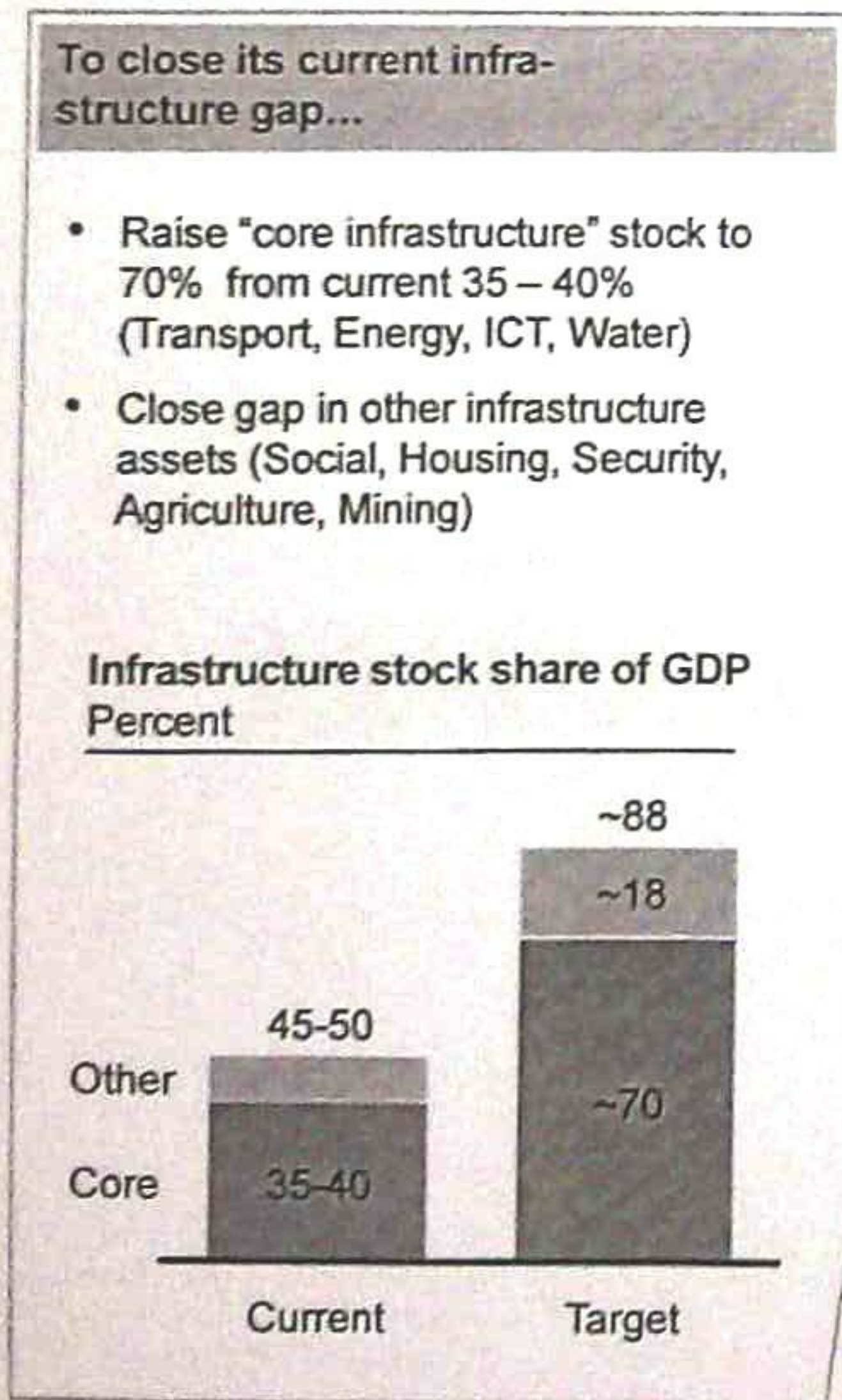


- Discuss economic "target pictures" for the six geopolitical zones
- Derive regional importance rating of infrastructure asset classes
- Create regional split from input
- Agree on next steps

# Agenda

- Overall infrastructure investment requirements
- Regional split of infrastructure spend

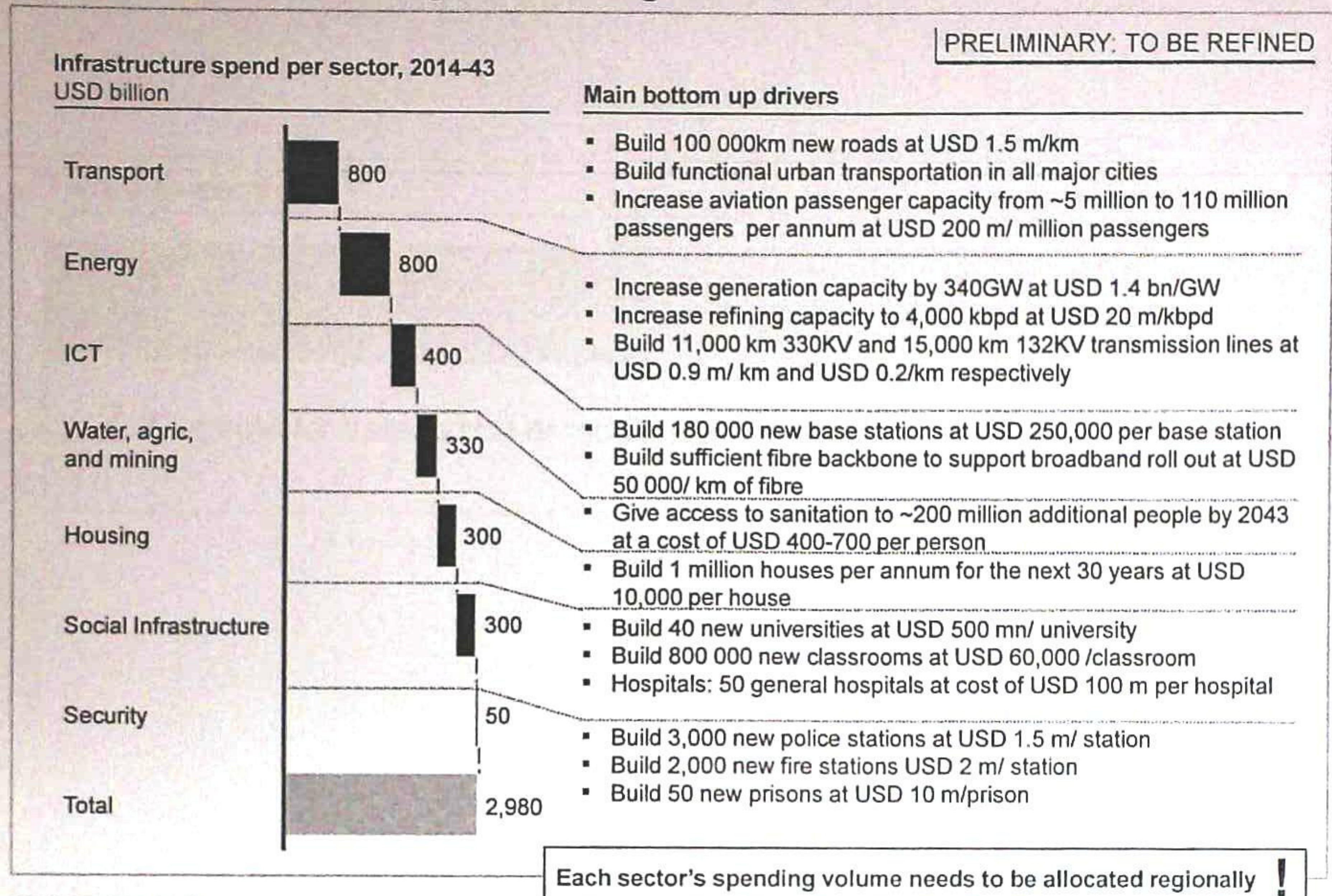
Nigeria needs to spend almost USD 3 trillion over the next 30 years



**!** Such a ramp-up is particularly challenging given

- High GDP growth projected for the period
- Growing maintenance costs as infrastructure stock increases (~2% of GDP according to benchmarks, or 700b from 2014 to 2043)

# Total infrastructure investments split into seven sectors, with Transport and Energy accounting for the largest share

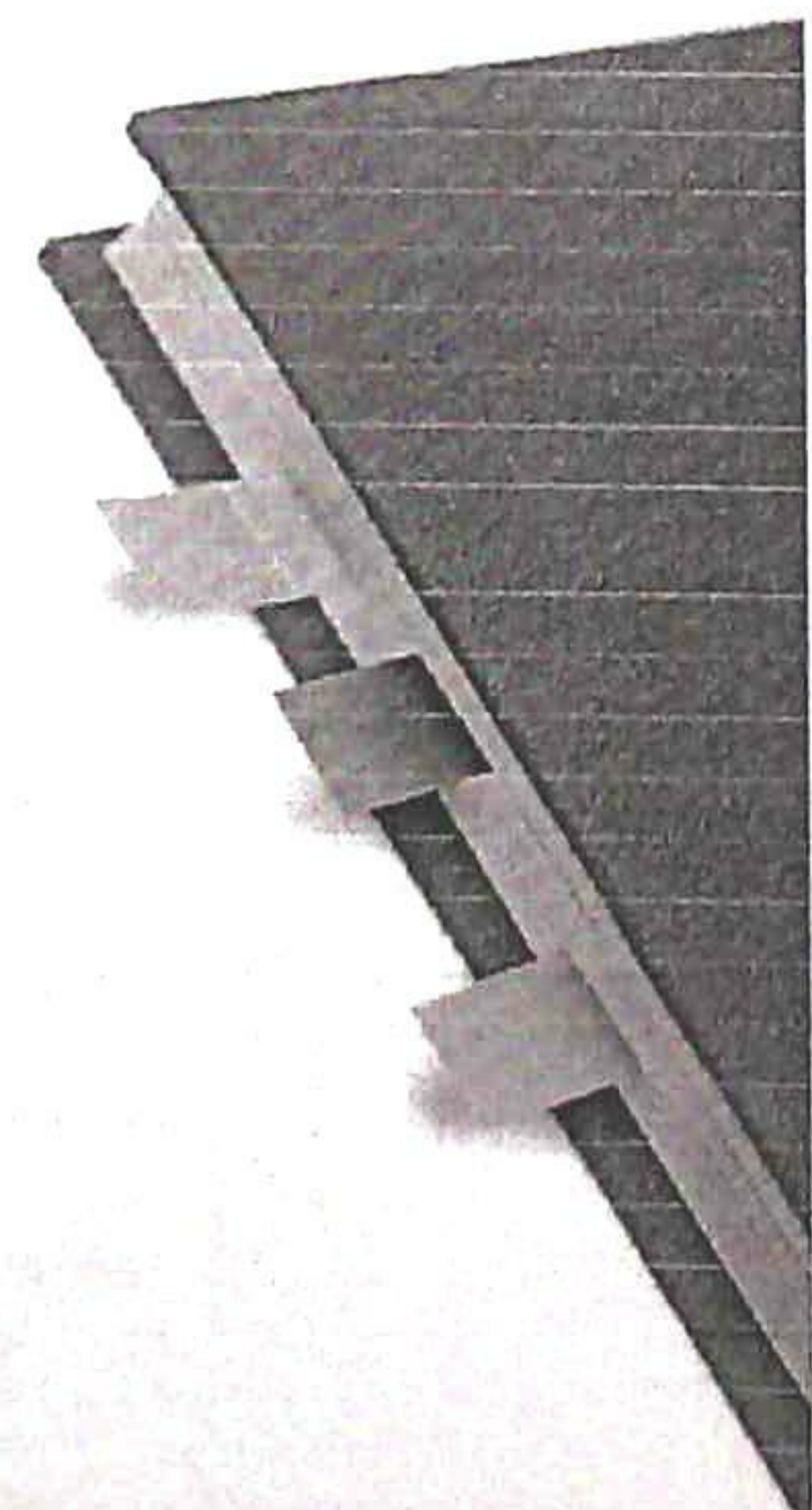


SOURCE: MGI, TWG, International benchmarks comparisons

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## Agenda

- Overall infrastructure investment requirements
- Regional split of infrastructure spend**



Input from the working session to directly translate into regional split

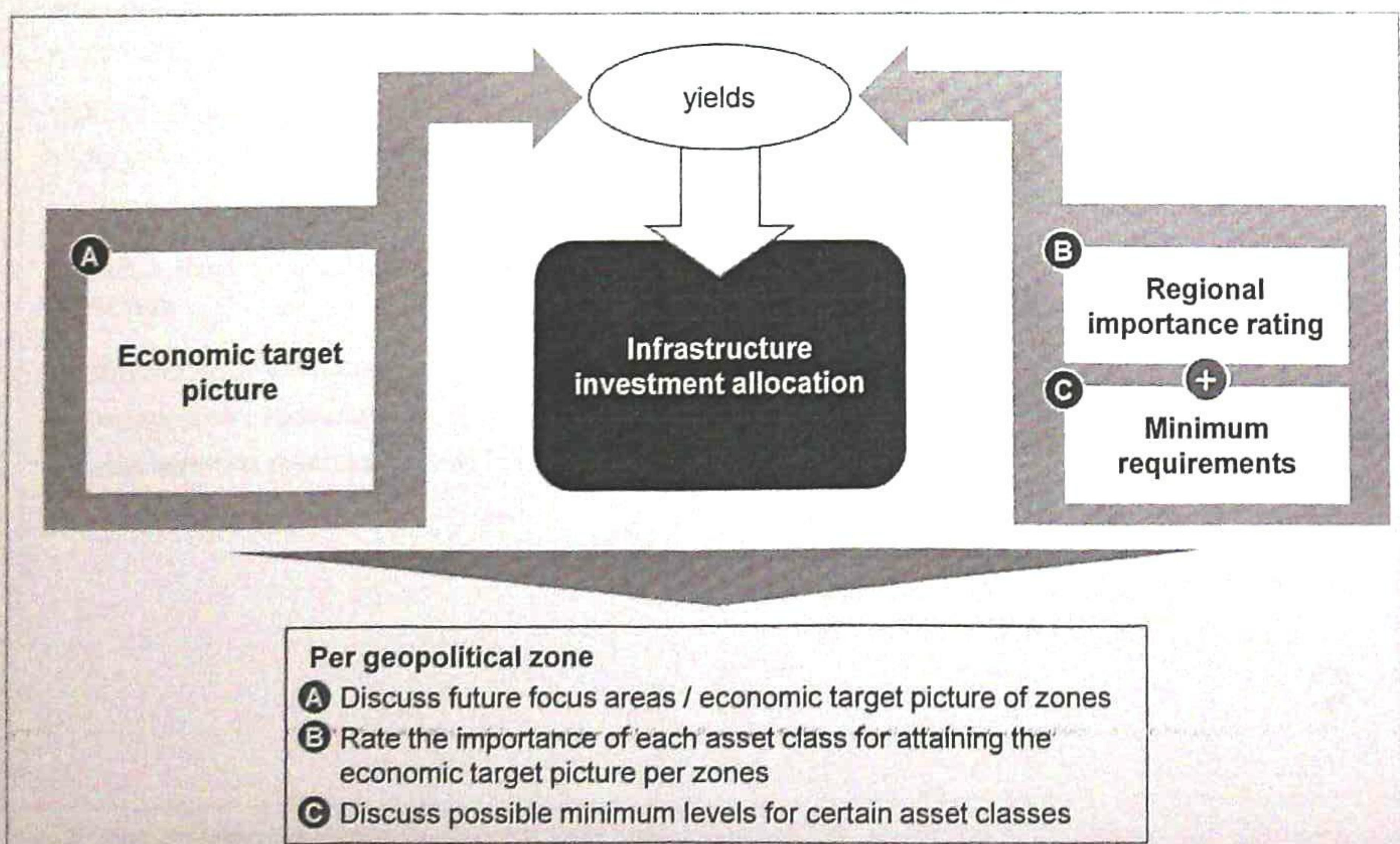
### Two sub-sections

1. Derivation of model input for creation of regional split
2. Example for data format of model regionalization output

SOURCE: NIIMP working team

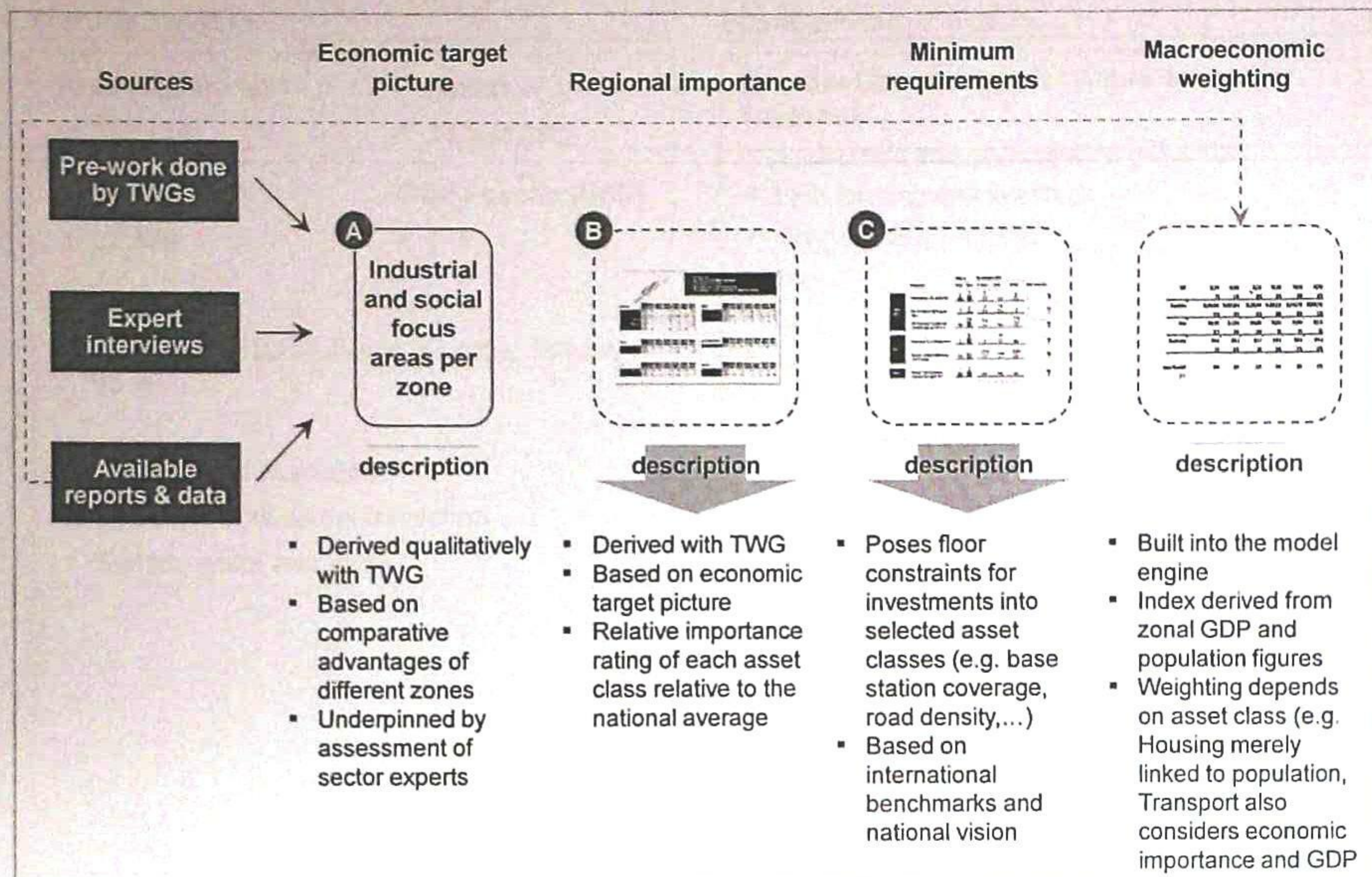
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Deriving the regional allocation of spending necessitates three types of information for each of the six geopolitical zones



7

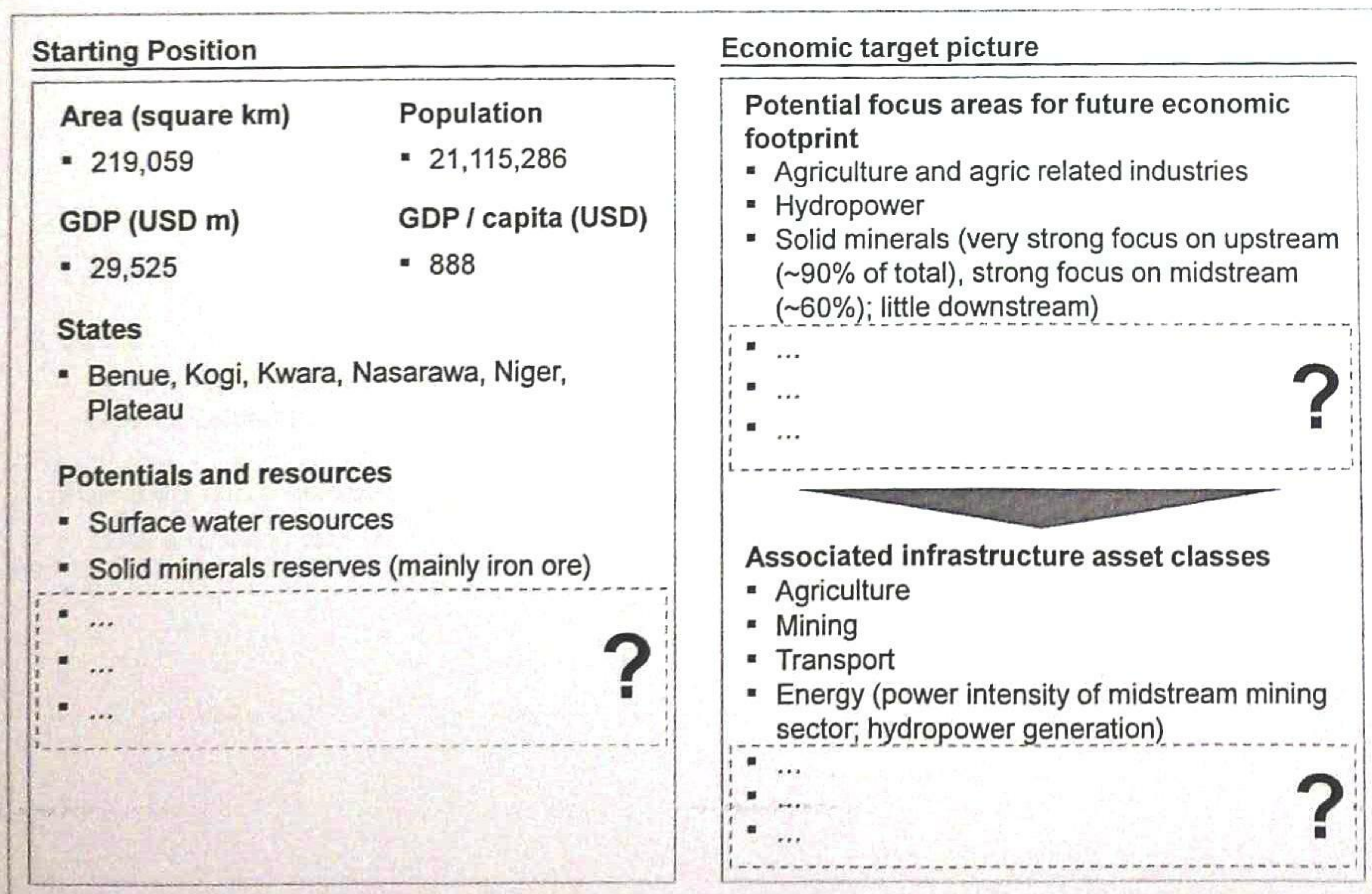
# Methodology and model structure



SOURCE: Team analysis

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## **A** Economic target picture: North Central

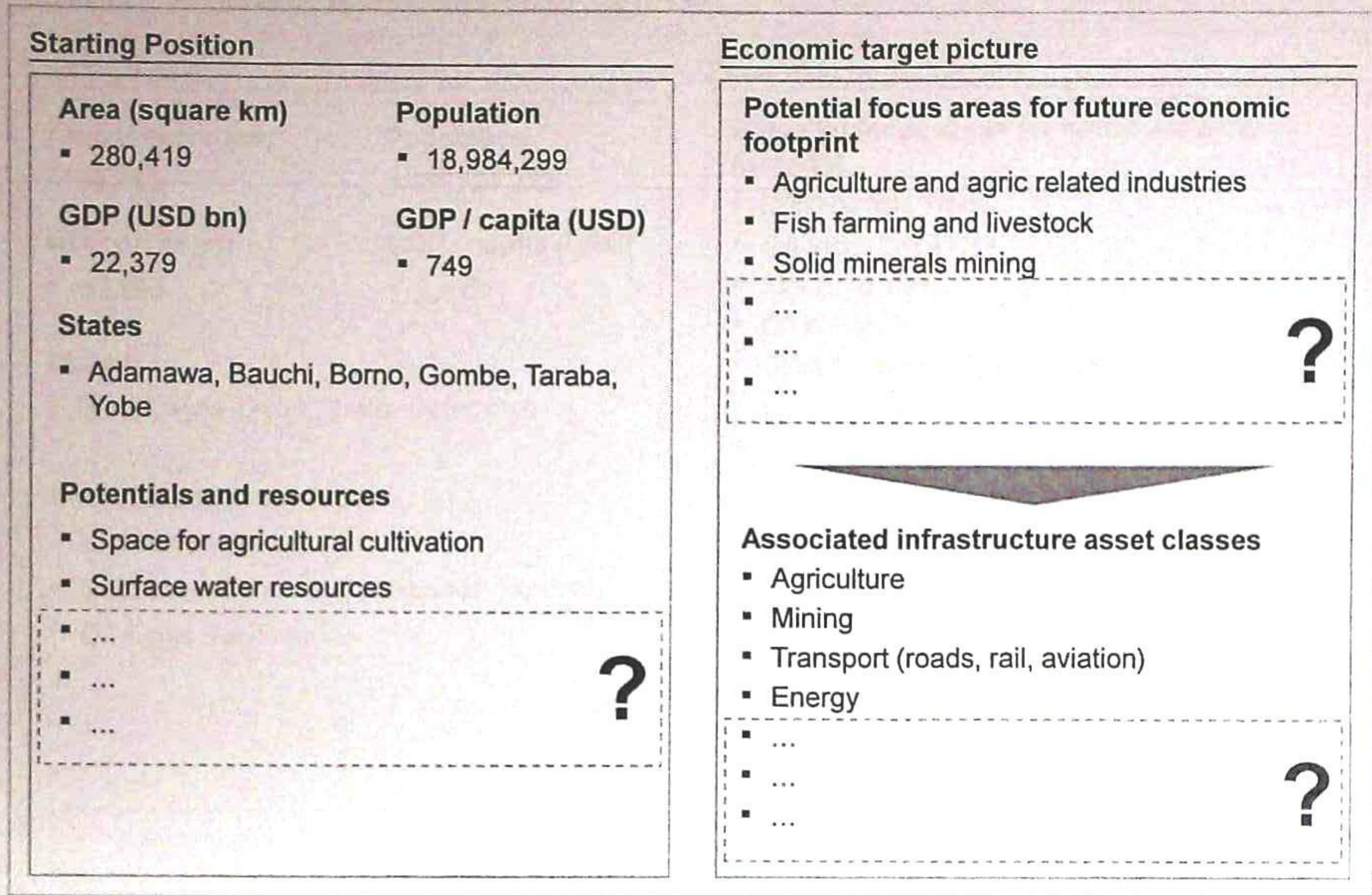


SOURCE: Regional Development Situation Analysis Report, States TWG

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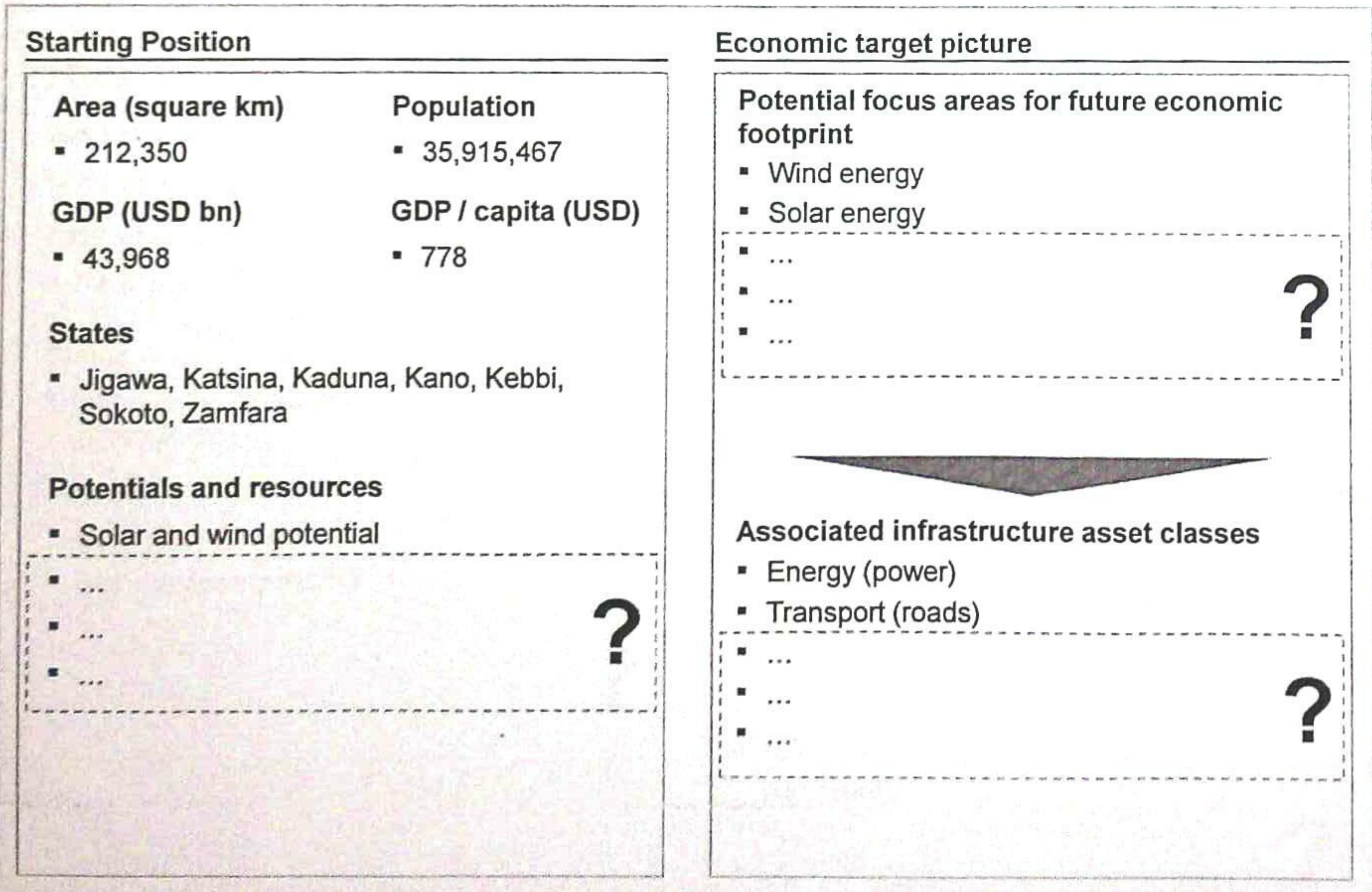
## Economic target picture: North East



SOURCE: Regional Development Situation Analysis Report, States TWG

A



## Economic target picture: North West



SOURCE: Regional Development Situation Analysis Report, States TWG

A

## Economic target picture: South West



Starting Position		Economic target picture	
<b>Area (square km)</b> ▪ 76,852	<b>Population</b> ▪ 27,721,832	<b>Potential focus areas for future economic footprint</b> ▪ International Trade ▪ Financial industries ▪ ICT industries ▪ Oil & Gas ▪ Solid minerals (strong share of downstream) ▪ ... ▪ ...	
<b>GDP (USD bn)</b> ▪ 90,260	<b>GDP / capita (USD)</b> ▪ 2,068	<b>Associated infrastructure asset classes</b> ▪ Transport (road, rail, maritime, aviation, urban) ▪ ICT ▪ Education ▪ Energy (Oil & Gas, Mining) ▪ ... ▪ ...	
<b>States</b> ▪ Ekiti, Lagos, Ogun, Ondo, Osun, Oyo			
<b>Potentials and resources</b> ▪ Skilled manpower ▪ Solid minerals reserves (bitumen, iron ore) ▪ Oil & gas reserves ▪ ... ▪ ... ▪ ...			
		?	

SOURCE: Regional Development Situation Analysis Report, States TWG

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A

## Economic target picture: South South

Starting Position		Economic target picture	
<b>Area (square km)</b> ▪ 84,696	<b>Population</b> ▪ 21,034,081	<b>Potential focus areas for future economic footprint</b> ▪ Oil & Gas (heavy focus to even increase due to shift towards offshore and additional potential for refineries) ▪ Fisheries/processing; agriculture ▪ ... ▪ ... ▪ ...	
<b>GDP (USD bn)</b> ▪ 74,518	<b>GDP / capita (USD)</b> ▪ 2,251	<b>Associated infrastructure asset classes</b> ▪ Transport (sea ports, rail & road for O&G; inland waterways) ▪ Oil & Gas ▪ Power ▪ ICT ▪ Agriculture ▪ ... ▪ ...	
<b>States</b> ▪ Edo, Delta, Rivers, Bayelsa, Akwa Ibom, Cross River			
<b>Potentials and resources</b> ▪ Oil & gas reserves ▪ Surface water potential ▪ ... ▪ ... ▪ ...			
		?	

SOURCE: Regional Development Situation Analysis Report, States TWG

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A

## Economic target picture: South East

Starting Position		Economic target picture	
<b>Area (square km)</b>	<b>Population</b>	<b>Potential focus areas for future economic footprint</b>	
▪ 29,525	▪ 16,395,545	▪ Agriculture	?
<b>GDP (USD bn)</b>	<b>GDP / capita (USD)</b>	▪ Commerce/Trade	
▪ 46,791	▪ 1,813	▪ Oil & Gas	
<b>States</b>		▪ Solid minerals (significant share of mid- & downstream)	
▪ Abia, Anambra, Ebonyi, Enugu, Imo		▪ Manufacturing	
<b>Potentials and resources</b>		▪ ...	?
▪ Fertile land		▪ ...	
▪ Favorable climate for agricultural production			
▪ High acumen for commercial activities			
▪ Inland waterway potential			
▪ Resuscitation of rubber industries		<b>Associated infrastructure asset classes</b>	?
▪ Forestry potential		▪ Agriculture	
▪ Access to Port Harcourt and Calabar ports		▪ Water	
▪ Oil and gas reserves		▪ Transport (inland waterways, sea ports, rail, road)	
▪ Major manufacturing base		▪ Oil & Gas (mid- & downstream)	
▪ ...		▪ Power	?
▪ ...		▪ ICT	
		▪ ...	
		▪ ...	
		▪ ...	

SOURCE: Regional Development Situation Analysis Report, States TWG

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B

Please rate the importance of each asset class for attaining the economic target picture per zone (1/2)

*Initial suggestions*

		-2 = not important -1 = less useful than for Nigeria on average 0 = as for Nigeria on average +1 = more useful than for Nigeria on average +2 = very important / far more useful than for Nigeria on average					
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Transport	NGA	North East	North West	North Central	South West	South South	South East
Roads	0	+0.5	0	+1	+2	+1	+0.5
Rail	0	-1.5	-2	+0.5	+1.5	+0.5	-1.5
Aviation	0	0	-1.5	-0.5	+2	0	-1.5
Maritime	0	-2	-2	-2	+2	+2	+0.5
Urban Transport	0	+0.5	-0.5	-0.5	+2	+0.5	+1

Energy	NGA	North East	North West	North Central	South West	South South	South East
Power	0	-0.5	+0.5	+1	+1.5	+1.5	-0.5
Oil & Gas	0	-2	-2	-0.5	+1.5	+2	+0.5

ICT	NGA	North East	North West	North Central	South West	South South	South East
Telephony	0	-0.5	-0.5	+1	+2	+1	0
Internet	0	-0.5	-0.5	+0.5	+1.5	0	0

WAM	NGA	North East	North West	North Central	South West	South South	South East
Water	0	-1	+1	+1.5	+2	0	-0.5
Agriculture	0	+1.5	-1	+1.5	-1	+1	-0.5
Mining	0	-1	-1	+2	+1	-1	0

Social Infrastructure	NGA	North East	North West	North Central	South West	South South	South East
Social Infrastr.	0	-0.5	-0.5	-0.5	+2	-0.5	-0.5

Security	NGA	North East	North West	North Central	South West	South South	South East
Fire	0	-1	-1	+1	+2	+1	0
Police	0	+2	-1.5	0	0	+1	-0.5

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**B**

Please rate the importance of each asset class for attaining the economic target picture per zone (2/2)

-2 = not important  
 -1 = less useful than for Nigeria on average  
 0 = as for Nigeria on average  
 +1 = more useful than for Nigeria on average  
 +2 = very important / far more useful than for Nigeria on average

Asset Class	NGA	North East	North West	North Central	South West	South South	South East
<b>Transport</b>							
Roads	0						
Rail	0						
Aviation	0						
Maritime	0						
Urban Transport	0						
<b>WAM</b>							
Water	0						
Agriculture	0						
Mining	0						
<b>Energy</b>							
Power	0						
Oil & Gas	0						
<b>Social Infrastructure</b>							
Social Infrastr.	0						
<b>ICT</b>							
Telephony	0						
Internet	0						
<b>Security</b>							
Fire	0						
Police	0						

**C**

Which minimum levels will have to be met by all states and zones?

Key metric	Nigeria		Benchmarks 2012			Min. level 2043
	2012	2043	S. Africa	India	Brazil	
<b>Transport</b>	21	31	30	N/A	21	<input type="text"/> ?
	4	12	18	20	4	<input type="text"/> ?
	0.03	0.44	0.30	N/A	0.44	<input type="text"/> ?
<b>ICT</b>	4	22	2	24	N/A	<input type="text"/> ?
	163	820	2,019	1,108	2,020	<input type="text"/> ?
<b>Water</b>	4	6	N/A	N/A	N/A	<input type="text"/> ?

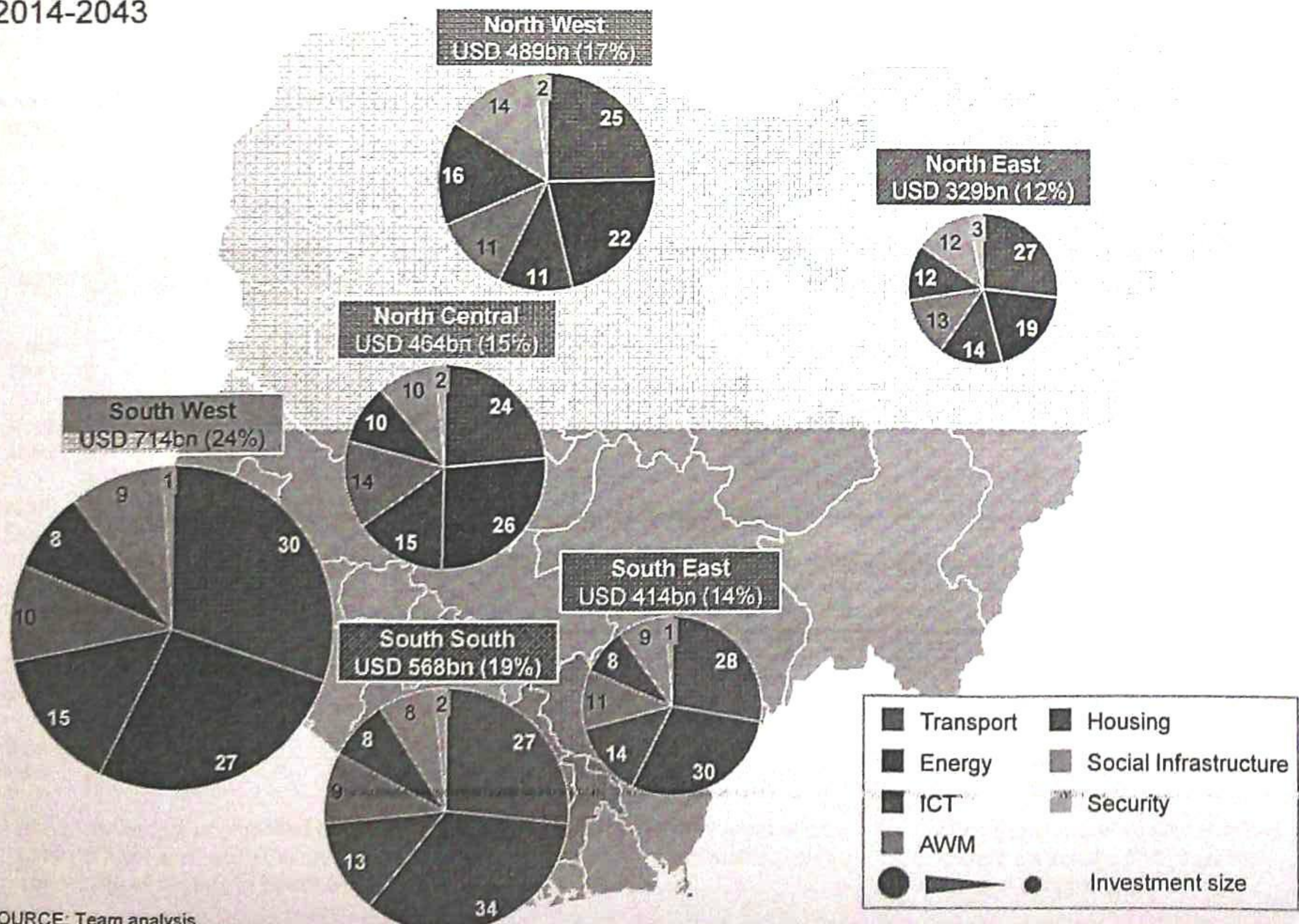
Input from the working session to directly translate into regional split

**Two sub-sections**

1. Derivation of model input for creation of regional split
2. Example for data format of model regionalization output

SOURCE: NIIMP working team

Based on the priorities, the infrastructure investments vary 2014-2043

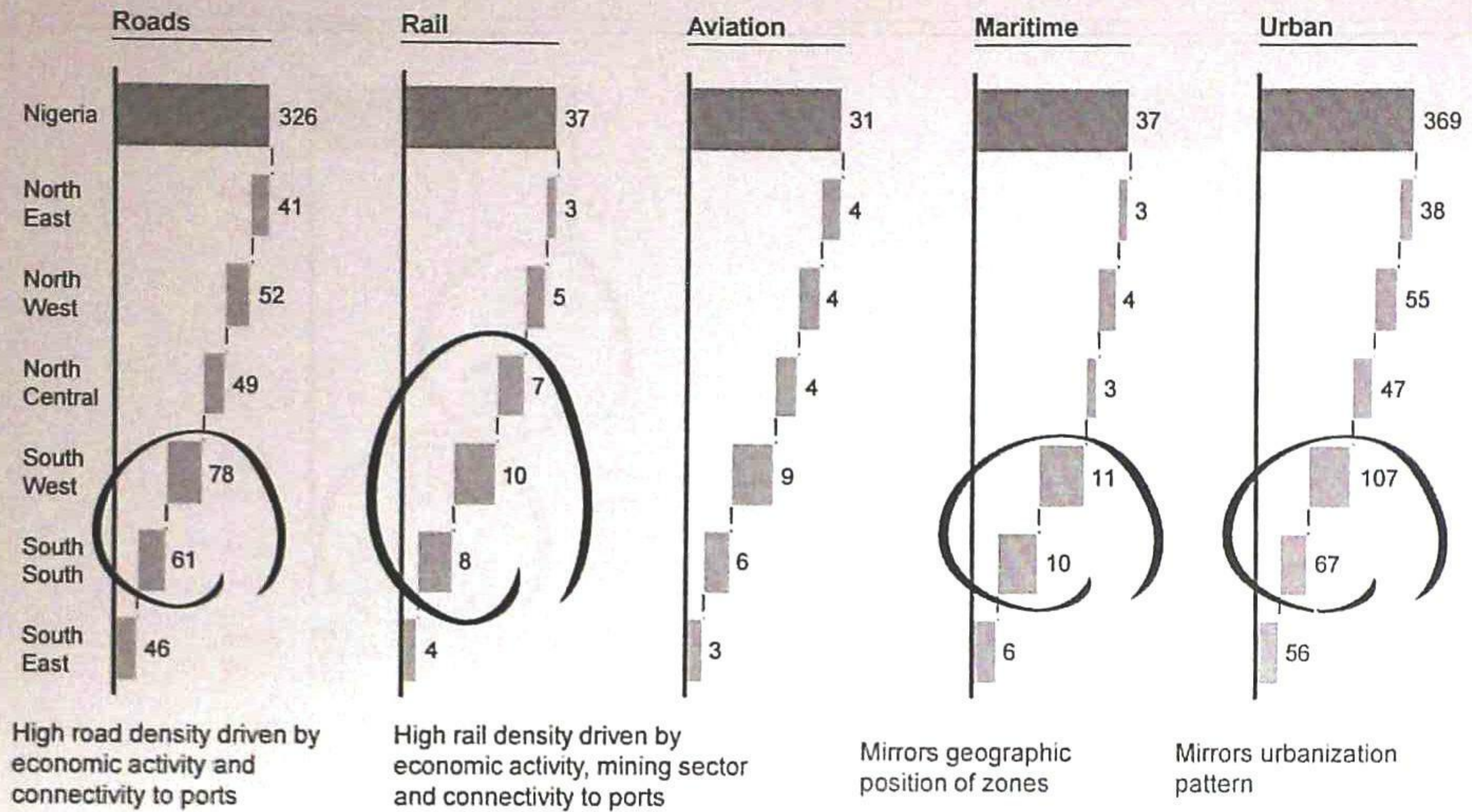


SOURCE: Team analysis

# Geographical distribution of Transport infrastructure spend 2014-2043

BACKUP

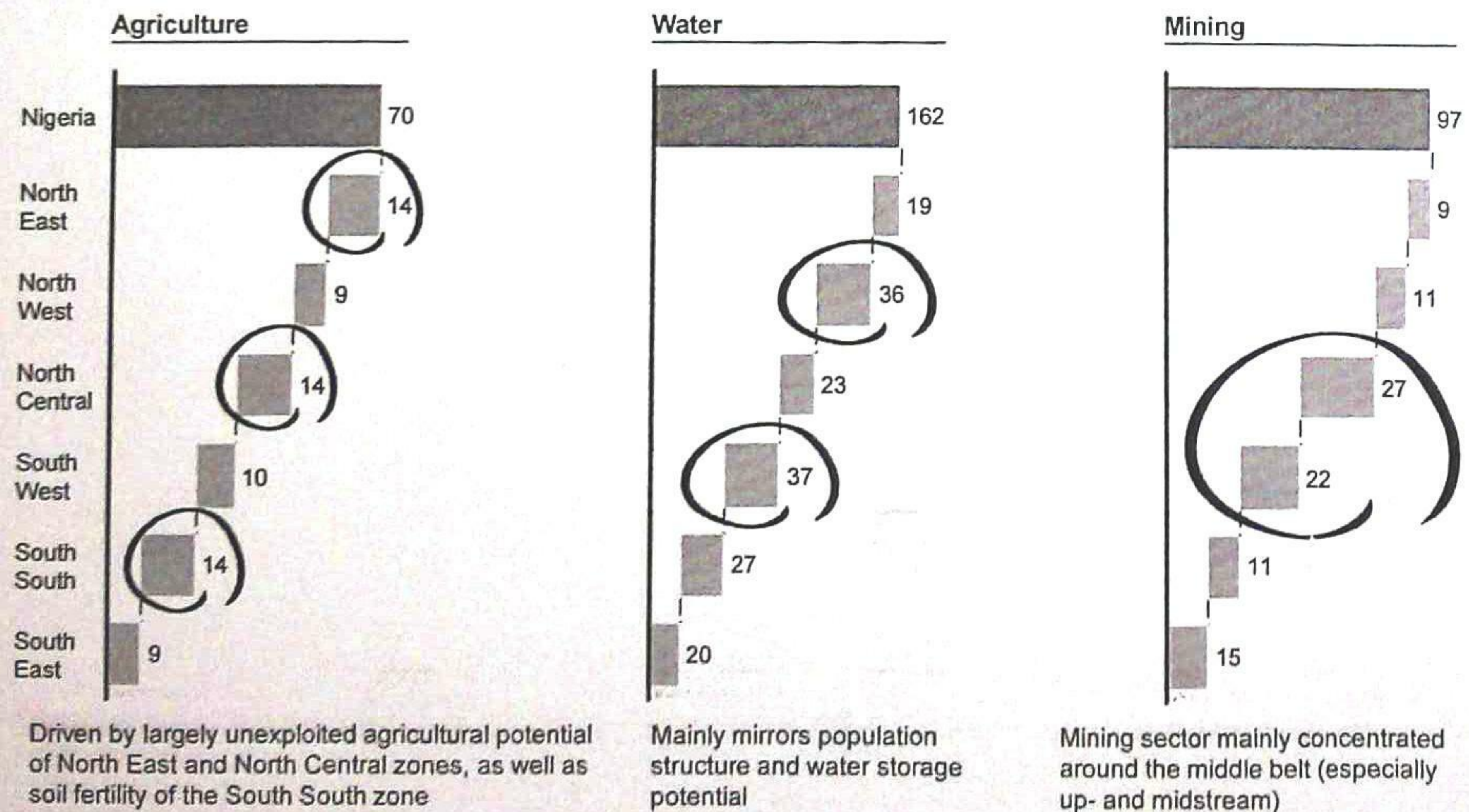
Transport infrastructure spend per subsector  
USD bn



# Geographical distribution of AWM infrastructure spend 2014-2043

BACKUP

AWM infrastructure spend per subsector  
USD bn



# Geographical distribution of Energy infrastructure spend 2014-2043

BACKUP

Energy infrastructure spend per subsector  
USD bn

