

**STATE-SPECIFIC RECOMMENDATIONS**

**Scorecard for Jigawa State**

IGR accounted for 9.8% of Jigawa State’s total recurrent revenue in 2014, demonstrating the State’s high dependence on federation revenues. This is despite an impressive 49.9% growth recorded in the last 5 years – from N1.2 billion in 2010 to N6.3 billion in 2014. Monthly generation remained relatively low around N523 million, two times lower than in Kano and Kaduna.

**IGR SNAPSHOT IN THE NORTH WEST ZONE (2014)**

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| S/N | STATE | MONTHLY IGR (N) | ANNUAL IGR (N) | 5 YR GROWTH RATE | IGR/RECURRENT REVENUE (%) | IGR PER CAPITA (N) |
| 1 | KANO | 1,138,487,827.99 | 13,661,853,935.85 | 19.9% | 14.1% | 1,120.78 |
| 2 | KADUNA | 1,065,210,209.54 | 12,782,522,514.51 | 2.5% | 15.9% | 1,650.55 |
| 3 | JIGAWA | 522,775,884.70 | 6,273,310,616.35 | 49.9% | 9.8% | 1,144.42 |
| 4 | KATSINA | 518,586,466.58 | 6,223,037,599.00 | 18.5% | 8.9% | 846.76 |
| 5 | SOKOTO | 468,146,938.36 | 5,617,763,260.35 | 9.6% | 9.0% | 1,197.71 |
| 6 | KEBBI | 319,511,970.16 | 3,834,143,641.95 | 0.2% | 6.6% | 922.24 |
| 7 | ZAMFARA | 262,469,212.83 | 3,149,630,553.96 | 11.1% | 5.8% | 746.62 |

Commendable practices in the State’s tax system:

1. In terms of IRS outreach in districts, Jigawa has sufficient number of district offices to reach out to taxpayers, and has adopted the JTB structure of road taxes.
2. In the aspect of tax evasion and avoidance, there is a policy framework put in place for the pursuit and collection of at least 50 – 60% of taxes.
3. Jigawa has harmonized its LG tax laws through the joint revenue committee of State and LG.
4. Double taxation at the State and local levels has been largely eliminated.
5. In terms of utilities (water, electricity, sanitation, health etc), Jigawa has a clear government policy on user fees implemented.

**Major Challenges:**

1. Lack of incentive for IRS staff besides the civil service salary, inadequate number of staff and lack of technical skills and limited training
2. Cumbersome procedures and long and complicated tax forms
3. Manual processing of tax payment
4. No information on informal sectoral activities and lack of a comprehensive strategy

**STATE’S ACTION PLAN**

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| --- | --- | --- | --- | --- |
| **S/N** | **Identified goals** | **Actions Required** | **Timeline** | **Responsibility** |
| 1 | Grant financial and operational autonomy to the JSBIR | * Sufficient budget of JSBIR * Carry out functional review of JSBIR * Ensure staff has the skill knowledge and training * Perform training needs analysis of JSBIR * Automate tax administration, processing and collection system | 12 months | Chairman, JSBIR |
| 2 | Provide a sustainable and robust tax policy | * Update and review property tax laws and other relevant laws * Organise workshops with trade unions and civil organizations as a strategy to engage the informal sector * Review fees and fines to reflect the present economic reality | 12 months | Chairman, JSBIR |
| 3 | Government to provide strong political support to enhance the operations of JSBIR | * Ensure minimum interference by government and political class in tax administration * Government to invest in advocacy and sensitization of tax payers * Sustain commitment of government to improve IGR | Urgently | Jigawa State government |