



**JOINT TAX BOARD (JTB)**

**EVALUATION REPORT FOR SHORT-LISTING OF FIRMS FOR THE  
DESIGN AND IMPLEMENTATION OF TAXPAYER REGISTRATION  
AND IDENTIFICATION SYSTEMS**

**(SOFTWARE, HARDWARE AND NETWORK INFRASTRUCTURE)**

**OCTOBER 2009**

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## **1.0 INTRODUCTION**

The Joint Tax Board (JTB) is a National body created by the defunct Income Tax Management Act of 1961 now the Personal Income Tax Act cap p8, LNF 2004, and has over the years continued to play a key role in the development of tax administration in Nigeria.

The Board planned to engage the service of highly skilled, experienced and reputable ICT service providers for the provision of a robust Taxpayer Identification and Registration Solution to facilitate a sustainable platform for revenue generation for Federal, States and Local Governments. The solution will also create a National platform that would allow for sharing of Information among the Tax authorities to promote confidence, effectiveness, efficiency, competitiveness and a conducive environment for investors which ultimately will increase the revenue base for all the three tiers of governments.

A Request for Information (RFI) was placed in the Punch, Dailytrust, Leadership and Guardian Newspapers of 14 September, 2009 as well as The Economist of 12 September, 2009. Also copy of the advert and the RFI were placed on the websites of JTB and Bureau of Public Procurement (BPP). After the closing date of 5<sup>th</sup> October 2009, all the submissions received were opened in the presence of representatives of the firms on the 8<sup>th</sup> October 2009 and handed over to the Evaluation Committee. The Committee examined, reviewed and evaluated all the submissions on the 10<sup>th</sup> of October 2009. This pre-qualification report is a culmination of the evaluation exercise carried out by the Committee.

## **2.0 PROJECT OBJECTIVES AND OVERVIEW**

The main objective of this project is to provide solutions to the following:

- Design, develop and deploy a of Taxpayer Identification Number Solution
- Requirement for JTB internal/external cooperation and information flow (Internet and Intranet System, Administrative and Substantive Applications Development)
- Implement and provide sustainable Information Management System and controlled environment
- Implement and provide reliable Data Recovery Management System (DRMS) policies and procedures (Monitoring, Backups)

- Adopt and implement international best practice and standards on every infrastructure (Electrical, LAN/WAN, Data Centre/Server room and systems deployed)
- Recommend, supply and install appropriate computer hardware to run the system
- Implement strategies to ensure security at every layer of information distribution
- Implement strategies to support archiving, process re-engineering and data storage/subsystems
- Identify and provide training required to enhance JTB UTIN operations.

### **SCOPE OF WORK**

The consultants'/firms' tasks will consist of undertaking part or all necessary steps to create, design and host the web compliant national database of taxpayers taking into consideration the followings:

- a. Development of a complete business process diagram representing business processes and procedures, as well as data inputs, outputs and deliverables and for each task.
- b. Assessment of data sources available at all levels
- c. Software design and development including back-end database management and reporting systems, web-based interfaces to any other necessary front-end interfaces, etc. The resulting Identification and Registration Management System shall ensure unique identification of each taxpayer using biometric features and shall be built on a robust and scalable database management system conforming to highest industry standards of data security, integrity, auditing, cryptography, etc.
- d. Deployment of the resulting system on live online systems
- e. Provision of computer hardware and data centre facilities to run the solution



- f. Deployment of network infrastructure interconnecting tax authorities and other stakeholders in the country
- g. Commissioning

#### 4.0 **PROCUREMENT PROCEDURES**

An International Competitive Bidding process was adopted. The advertisement for Request for Information was placed in the Punch, Dailytrust, Leadership and Guardian of 14 September, 2009 and The Economist of 12 September, 2009.

At the expiration of the four (4) weeks allowed for submissions of expression of interest, the tenders were opened on 5<sup>th</sup> October 2009. A total of 28 companies responded to the advert indicating their interest to participate in the project bidding exercise. However, three were withdrawn at the Bid Opening as the companies claimed the submission were not intended for JTB project but for another ongoing independent procurement at the Education Trust Fund, sharing the same building with JTB.

The project team and the relevant sub-committee as stipulated in the rules and regulation in support of the UTIN implementation; formed an eight-man Evaluation Committee to evaluate the contractors' submissions. Members of the Committee were as follows:

- |       |                        |   |                  |
|-------|------------------------|---|------------------|
| i.    | Mr. Oduba Oduba        | - | Chairman         |
| ii.   | Mr. Hassan M. Isa      | - | Member           |
| iii.  | Mr. Seyi Akinyede      | - | Member           |
| iv.   | Mr. Chinedu Ekeh       | - | Member           |
| v.    | Mr. Nkemakosi Kingsley | - | Member           |
| vi.   | Mr. Jaafaru Mohammed   | - | Member           |
| vii.  | Mr. Isa Mohammed       | - | Member           |
| viii. | Mr. Akinwale O.A       | - | Member/Secretary |

The Committee met at the JTB Conference room on Saturday 10<sup>th</sup> October to carry out the assignments which include the evaluation of submission and recommendation to Procurement Planning Committee (PPC) in this case the Infrastructure and Systems sub-committee of the JTB UTIN Steering committee. This report gives the highlight of the exercise and summary of the Committee's recommendations.

#### 5.0 **PRE-QUALIFICATION EVALUATION**

The submissions were evaluated based on the criteria in Table 1 overleaf:

|  |                              |  |    |           |  |
|--|------------------------------|--|----|-----------|--|
|  |                              | Vendor Financial Viability                           | 5  |           | We will use the Tax Clearance Certificate to establish the turn Over and use the Financial Statement to determine profitability. If Profitability is a loss (0 Mark)<br>If Turn Over<N250m (2 Marks)<br>If Turn Over>N250m (5marks). |
|  |                              | Local Presence & Content                             | 5  |           | Local content reflected in the ownership structure of the Company/Accredited Partners. Office in Nigeria (3marks)<br>Nigerian Mgt and Technical Staff (2marks)   |
|  |                              | Client References                                    | 2  |           | Does the vendor have reference letter from other Government Institution/Organised Private sector on similar projects in the past?  |
|  | <b>PRODUCT FUNCTIONALITY</b> | General  | 5  | <b>30</b> | Has the vendor achieved any quality management certification e.g. ISO2000? Any one (2marks) More than one (5marks).  |
|  |                              | Taxpayer Registration/Communication Network/Hardware | 20 |           | Does the vendor have operational site on Taxpayer Registration/ Communication Network/Hardware (20marks). If any other Operational Registration portal (15marks)   |
|  |                              | General Services & Workflow                          | 5  |           | Related workflow and system support  |
|  | <b>TECHNICAL</b>             | Technical Architecture                               | 5  | <b>25</b> | Is the Technical Architecture related to the proposed design.  |
|  |                              | Performance, Scalability & Upgradeability            | 5  |           | If system is based on Open Architecture, scalable and upgradeable (5 mark),<br>If closed but scalable and upgradeable (3 marks)  |

**Table 1: Evaluation Criteria**

| S/N | Criteria  | Key Areas                           | Points | Maximum Points | Guide  |
|-----|---|-------------------------------------|--------|----------------|--|
| 1   | <b>BASIC CRITERIA</b>                                 | Yes/No                              |        |                | Automatic disqualification criteria. Any vendor that does not provide evidence of items 1.1 to 1.3 is automatically disqualified from the bid. The Tax clearance certificate must be current.  |
| 1.1 | Incorporation in Nigeria (Certificate, Articles, C07) | Yes/No                              |        |                |  |
| 1.2 | Tax Clearance (2006 -2008)                            | Yes/No                              |        |                |  |
| 1.3 | Taxpayer Identification Number (TIN)                  | Yes/No                              |        |                |  |
| 2   | <b>PROPOSAL</b>                                       | Adherence to RFI Terms & Conditions | 2      | <b>5</b>       | Restricting response to the Infrastructure and systems on the RFI. Arrangement of submission based on Appendix A   |
|     |   | Quality of Submission               | 2      |                | Check whether the envelop was properly addressed, sealed with soft copies.   |
|     |   | Completeness of Offering            | 1      |                | Appropriate number of copies submitted with soft copies & relevant attachment.   |
|     | <b>VENDOR PROFILE</b>                                 | Vendor / Product Track Record       | 8      | <b>20</b>      | Check the quality of reference sites provided to determine if they demonstrate relevant experience in successfully implementing a project of similar scope. Where a site mentioned by vendor is not actually its own, no marks will be assigned. Job>250million (8marks), Job<250million (5marks). |



|  |                       |                                 |    |           |   |
|--|-----------------------|---------------------------------|----|-----------|---|
|  |                       | Integration & Interoperability  | 5  |           | Availability of application interfaces for hybrid system to interconnect.   |
|  |                       | Skills & Training               | 5  |           | Provision of training plan & availability of skilled trainer  |
|  |                       | Support & Maintenance           | 5  |           | Availability of skill staff and local presence and application interfaces for hybrid system to interconnect.  |
|  | <b>IMPLEMENTATION</b> | Quality of Methodology/Delivery | 10 | <b>20</b> | Measures the implementation methodology to be adopted for the project/delivery timelines.   |
|  |                       | Quality of Proposed Team        | 10 |           | Does the vendor have its own staff that are certified to implement and support similar Infrastructure and Systems? Preferably local (10marks) Abroad (5). |

The eight (8) members of the Evaluation Committee evaluated the Bidders documents based on criteria listed above.

Table 2 below gives the summary of the evaluation by the Committee.



**Table 2: Evaluators Assessment**

| S/No | Company                                     | Evaluators  |              |               |               |                     |                  |              |              | TOTAL        | AVERAGE      | RANKING |
|------|---|---|--------------|---------------|---------------|---------------------|------------------|--------------|--------------|--------------|--------------|---------|
|      |   | ODUBA O ODUBA   | CHINEDU EKEH | HASSAN M. ISA | AKINYEDE SEYI | NIKEMAKOSI KINGSLEY | JAAFARU MOHAMMED | ISA MOHAMMED | AKINWALE     |              |              |         |
|      | <b>Maximum Score</b>                        | <b>100.0</b>  | <b>100.0</b> | <b>100.0</b>  | <b>100.0</b>  | <b>100.0</b>        | <b>100.0</b>     | <b>100.0</b> | <b>100.0</b> | <b>800.0</b> | <b>100.0</b> |         |
| 1    | Simplex Automation Systems Limited          | 51.0  | 53.0         |               | 54.0          | 52.0                | 56.0             | 46.0         | 51.0         | 363.0        | 51.9         | 15      |
| 2    | Crown Agents                                | 82.0  | 91.0         |               | 82.0          | 85.0                | 81.0             | 68.0         | 61.0         | 550.0        | 78.6         | 2       |
| 3    | Nairanet Tech.                              | 50.0  | 92.0         | 91.0          | 77.0          | 51.0                | 55.0             | 58.0         | 58.0         | 532.0        | 66.5         | 8       |
| 4    | DATA &Scientific Systems Ltd                | 50.0  | 61.0         | 77.0          | 62.0          | 51.0                | 54.0             | 55.0         | 50.0         | 460.0        | 57.5         | 11      |
| 5    | Adroit Solutions Ltd                        | Disqualified for non compliance (No Tax Clearance Certificate (TCC))      |              |               |               |                     |                  |              |              |              |              |         |
| 6    | Bull SAS/Image Tech. Ltd                    | 70.5  | 74.5         | 77.5          | 72.5          | 69.5                | 73.5             | 68.0         | 72.5         | 578.5        | 72.3         | 5       |
| 7    | Shadon Biz Solu & BICS limited              | 39.5  | 47.5         | 53.0          | 47.5          | 41.5                | 44.5             | 49.0         | 46.5         | 369.0        | 46.1         | 18      |
| 8    | NSDL Database Mgt Ltd                       | 54.0  | 70.0         | 68.0          | 63.0          | 53.0                | 56.0             | 58.0         | 60.0         | 482.0        | 60.3         | 10.0    |
| 9    | South West Ventures & Nihilent Technologies | Disqualified for non compliance (No Tax Clearance Certificate (TCC))      |              |               |               |                     |                  |              |              |              |              |         |
| 10   | Ideco Identity Solutions                    | 39.5  | 47.5         | 53.0          | 67.5          | 48.5                | 45.0             | 46.0         | 47.5         | 394.5        | 49.3         | 16      |
| 11   | Pricewater House Coopers                    | 58.0  | 76.0         | 82.0          | 70.0          | 58.0                | 60.0             | 73.0         | 93.0         | 570.0        | 71.3         | 7       |
| 12   | Joint Komputer Kompany NIG Ltd              | 48.0  | 62.0         | 53.0          | 60.0          | 49.0                | 54.0             | 60.0         | 66.0         | 452.0        | 56.5         | 12.0    |
| 13   | NADRA                                       | 56.0  | 81.0         | 93.0          | 63.0          | 67.0                | 69.0             | 72.0         | 76.0         | 615.0        | 72.1         | 6       |
| 14   | Alleq (ICT) Ltd                             | Disqualified for non compliance [Expired Tax Clearance Certificate (TCC)] |              |               |               |                     |                  |              |              |              |              |         |

| S/No | Company                         | ODUBA O ODUBA   | CHINEDU EKEH | HASSAN M. ISA | AKINYEDE SEYI | NKEMAKOSI KINGSLEY | JAAFARU MOHAMMED | ISA MOHAMMED | AKINWALE     | TOTAL        | AVERAGE      | RANKING |
|------|---------------------------------|---|--------------|---------------|---------------|--------------------|------------------|--------------|--------------|--------------|--------------|---------|
|      | <b>Maximum Score</b>            | <b>100.0</b>  | <b>100.0</b> | <b>100.0</b>  | <b>100.0</b>  | <b>100.0</b>       | <b>100.0</b>     | <b>100.0</b> | <b>100.0</b> | <b>800.0</b> | <b>100.0</b> |         |
| 15   | Accenture                       | 83.0  | 91.0         | 87.0          | 81.0          | 83.0               | 78.0             | 75.0         | 77.0         | 655.0        | 81.9         | 1       |
| 16   | C W G                           | 50.5  | 75.0         | 48.0          | 57.0          | 44.0               | 48.0             | 50.0         | 44.0         | 416.5        | 52.1         | 14      |
| 18   | Telnet Consortium               | 72.0  | 81.0         | 84.0          | 69.0          | 72.0               | 67.0             | 77.0         | 74.0         | 596.0        | 74.5         | 4       |
| 19   | Development Sinatesies Int.     | 37.0  | 46.5         | 41.0          | 52.0          | 38.0               | 58.0             | 45.0         | 43.0         | 360.5        | 45.1         | 19      |
| 20   | Quanteq Technology Services Ltd | 74.0  | 86.0         | 82.0          | 61.0          | 78.0               | 77.0             | 79.0         | 76.0         | 613.0        | 76.6         | 3       |
| 23   | Chams Nigeria PLC               | 43.5  | 43.0         |               | 49.5          | 44.5               | 48.0             | 52.0         | 51.0         | 331.5        | 47.4         | 17      |
| 24   | Business Connexions BCX         | 35.0  | 51.0         |               | 38.5          | 39.0               | 51.0             | 52.0         | 47.0         | 313.5        | 44.8         | 20      |
| 25   | Logetronix Nig. Ltd             | Disqualified for non compliance [Expired Tax Clearance Certificate (TCC)] |              |               |               |                    |                  |              |              |              |              |         |
| 26   | OA Consulting                   | 45.0  | 85.0         | 52.0          | 54.0          | 49.5               | 53.0             | 53.0         | 43.0         | 434.5        | 54.3         | 13      |
| 27   | Interswitch Limited             | Disqualified for non compliance [Expired Tax Clearance Certificate (TCC)] |              |               |               |                    |                  |              |              |              |              |         |
| 28   | Neptune Software Ltd            | 57.0  | 86.5         | 64.0          | 64.5          | 55.5               | 67.0             | 62.5         | 63.5         | 520.5        | 65.1         | 9       |

## 6.0 **OBSERVATIONS AND FINDINGS**

The Evaluation Committee note the following comments about the individual bidders:

### 6.1 **Simplex Automation System Limited**

Simplex Automation System Limited is a limited liability company wholly indigenous. The company shows and demonstrated a fair understanding of the project requirements. However no client reference was presented as requested in the RFI.

### 6.2 **Crown Agents**

Crown Agents was incorporated in Nigeria. The company demonstrated clear understanding of the project requirements and a long list of similar project executed were presented.

### 6.3 **Nairanet Technologies Limited.**

Nairanet Technologies Ltd was incorporated in Nigeria to operate as a Limited Liability company on 23<sup>rd</sup> December 2003.

Nairanet Technologies Limited showed a good understanding of the project requirements having deployed a similar web portal solution with reference to local clients. The company however did not show the evidence adequate skill manpower and the methodology to be adopted in the JTB project. Moreover from the Tax Clearance Certificate (TCC) presented, the company was observed to have under declared.

### 6.4 **Data & Scientific Systems Limited**

Data & Scientific Systems Ltd. is an indigenous company operating as an information technology company. The company has a long list of project reference sites including the Federal Ministry of Finance Abuja. Evidence of quality skilled staff was not presented.

### 6.5 **Adroit Solutions Ltd**

Adroit solution Ltd is an indigenous company incorporated in Nigeria. The company did not present evidence of current tax clearance certificate. The company was therefore disqualified as current tax clearance certificate was considered basic criteria, the absence of which leads to automatic disqualification.



6.6 **Bull SAS/Image Technology Limited**

Image Technology Limited is an indigenous company. The company is proposing a partnership with Bull SAS (an international manufacturer of an Integrated Tax Administration System (ITAS). All the experience listed reference sites were those of Bull SAS and were observed to be in non-English speaking countries. Language may constitute a barrier to confirmation of the performance of the proposed solution where already deployed.

6.7 **Shadon Biz Solution and BICS Limited**

BICS Limited is an indigenous company. The company planned to collaborate with Shandon Biz Solution- a foreign company with biometric solution. Shadon Biz Solution Limited/BICS Limited presented a list of reference sites but failed to present details of their key personnel's experience.

6.8 **NSDL Database Management Limited**

NSDL Database Management Limited demonstrated a good knowledge of the project. The company appears not to be financially viable as reflected in the declared turn over in its TCC. The company presented a list of reference sites but failed to present details of their key personnel experiences.

6.9 **South West Ventures & Nihilent Technologies**

Nihilent Technologies is partnering with South West Ventures, an indigenous company. The company did not present evidence of current tax certificate as no payment was indicated on the TCC. The company was therefore disqualified.

6.10 **Ideco Identity Solutions**

Ideco Identity Solutions was incorporated in Nigeria on 15<sup>th</sup> September 2009. The Company is in consortium of two other companies viz: Ideco Group and Shandon Business Solution. No Memorandum of Understanding (MOU) or letter that state relationship between the three organisations was presented.



6.11 **PricewaterHouse Coopers**

PriceWaterHouse Coopers is a professional services organisation. The company has its local presence in Nigeria. It is a consortium of three companies – Pricewater House Coopers, Onpoint Consultancy Ltd and Dimension Data.

6.12 **Joint Komputer Kompany Nig. Ltd (JKK)**

JKK is an indigenous company with experience in the implementation of ICT projects. The company appears to be financially strong going by its declared turn over.

6.13 **National Database & Registration Authority (NADRA)**

National Database & Registration Authority (NADRA) is a foreign company owned by the government of Pakistan. The company has reference sites in Pakistan, Kenya and Bangladesh. NADRA is presently in Nigeria working with National Identity Management Commission (NIMC).

6.14 **Alteq (ICT) Ltd**

Alteq (ICT) Ltd is an indigenous company incorporated in Nigeria. The company did not present evidence of current tax clearance certificate. The company was therefore disqualified.

6.15 **Accenture**

Accenture is an International organization. Accenture is proposing consortium with SAP and HP.

6.16 **Computer Wharehouse Group (CWG)**

CWG is an indigenous company with experience in the implementation of ICT projects. Their services in information and communication technology include Software Design and Development, Hardware Engineering and Maintenance, Computer Systems Supply and Installation, Manpower Development and

Training, Structural Cabling for LAN and VSAT Installation. However CWG in its submission did not respond to the RFI requirements.

6.17 **Telnet Consortium**

Telnet Consortium is fully Nigerian and have been involved in ICT projects. The company demonstrated a good understanding of the project requirements. The company is financially strong.

6.18 **Development Strategies International Limited**

Development Strategies International Limited is an indigenous ICT company with little knowledge of the requirements of the project. Though the TCC is current the authenticity is in doubt as members of the committee observed that the amount paid by the company reflected in the receipt is higher than that stated on the TCC. The company's presentation was very poor. Two copies were submitted in loose pages.

6.19 **Quanteq Technology Services Limited**

Quanteq Technology Services Limited is an indigenous company with experience in execution of ICT projects. The company demonstrated good understanding of the project requirements.

6.20 **Chams Nigeria Plc**

Chams Plc is an indigenous company with experience in ICT project implementation and Card technologies. The company is financially vibrant. However in its submission Chams failed to respond to the specific requirement of the RFI.

6.21 **Bussines Connexions BCX**

BCX is an indigenous company with experience in the implementation of ICT projects. The company's strength appeared to be in the deployment Network and Hardware infrastructure. The company in its submission did not respond to the specific needs of the RFI.

6.22 **Logetronix Nig. Ltd**

Logetronix Nig. Ltd is an indigenous company incorporated in Nigeria. The company did not present evidence of current tax clearance Certificate. The company was therefore disqualified.

6.23 **OA Consulting**

OA Consulting is an indigenous consulting firm with experience in taxation and system implementation. In its submission, critical requirement of the RFI were not addressed.

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6.24 **Interswitch Limited**

Interswitch Limited is an indigenous company with experience in e-payment. The company did not present evidence of current tax clearance certificate. The company therefore was disqualified as current tax clearance certificate was considered basic criteria and lack of compliance led to automatic disqualification.

6.25 **Neptune Software Ltd**

Neptune Software Ltd is an indigenous company. The company demonstrated good understanding of the project requirements. The methodology to be adopted in the implementation was not presented as required in the RFI document.

## 7.0 **RECOMMENDATIONS**

7.1 The outcome of the evaluation in Table 2 has been re-arranged in descending order of the company's average score as in Table 3 below

**Table 3: Ranking of consultants**

| <b>S/N</b> | <b>Company</b>                     | <b>Total</b> | <b>Average</b> | <b>Ranking</b> | <b>Remark</b> |
|------------|------------------------------------|--------------|----------------|----------------|---------------|
| 1          | Accenture                          | 655          | 81.9           | 1              |               |
| 2          | Crown Agents                       | 550          | 78.6           | 2              |               |
| 3          | NADRA                              | 577          | 72.1           | 6              |               |
| 4          | Quanteq Technology Services Ltd    | 613          | 76.6           | 3              |               |
| 5          | Telnet Consortium                  | 596          | 74.5           | 4              |               |
| 6          | Bull SAS/Image Tech. Ltd           | 578.5        | 72.3           | 5              |               |
| 7          | Pricewater House Coopers           | 570          | 71.3           | 7              |               |
| 8          | Nairanet Tech.                     | 532          | 66.5           | 8              |               |
| 9          | Neptune Software Ltd               | 520.5        | 65.1           | 9              |               |
| 10         | NSDL Database Mgt Ltd              | 482          | 60.3           | 10             |               |
| 11         | DATA &Scientific Systems Ltd       | 460          | 57.5           | 11             |               |
| 12         | Joint Komputer Kompany NIG Ltd     | 452          | 56.5           | 12             |               |
| 13         | OA Consulting                      | 434.5        | 54.3           | 13             |               |
| 14         | C W G                              | 416.5        | 52.1           | 14             |               |
| 15         | Simplex Automation Systems Limited | 363          | 51.9           | 15             |               |
| 16         | Ideco Identity Solutions           | 394.5        | 49.3           | 16             |               |
| 17         | Chams Nigeria PLC                  | 331.5        | 47.4           | 17             |               |
| 18         | Shadon Biz Solu & BICS limited     | 369          | 46.1           | 18             |               |
| 19         | Development Sinatesies Int.        | 360.5        | 45.1           | 19             |               |
| 20         | Business Connexions BCX            | 313.5        | 44.8           | 20             |               |

7.2 From Table 3 above, the firms that are adjudged to have met the minimum cut-off mark of 70% and above are as follows:

| <b>S/N</b> | <b>Company</b>                  | <b>Average Score</b> |
|------------|---------------------------------|----------------------|
| 1          | Accenture                       | 81.9                 |
| 2          | Crown Agents                    | 78.6                 |
| 3          | Quanteq Technology Services Ltd | 76.6                 |
| 4          | Telnet Consortium               | 74.5                 |
| 5          | Bull SAS/Image Tech. Ltd        | 72.3                 |
| 6          | NADRA                           | 72.1                 |
| 7          | Pricewater House Coopers        | 71.3                 |



7.3 The Committee therefore recommends that the pre-qualified firms be invited via a Request for Proposal (RFP) to submit Technical and Financial Proposals using the Quality and Cost Based Selection (Q C B S) method.

8.0 **COMMITTEE MEMBERS**

| S/N | Name                   |                  | Signature  |
|-----|------------------------|------------------|--|
| 1   | Mr. Oduba Oduba        | Chairman         |  |
| 2   | Mr. Hassan M. Isa      | Member           |  |
| 3   | Mr. Seyi Akinyede      | Member           |  |
| 4   | Mr. Chinedu Ekeh       | Member           |  |
| 5   | Mr. Nkemakosi Kingsley | Member           |  |
| 6   | Mr. Jafaru Mohammed    | Member           |  |
| 7   | Mr. Isa Mohammed       | Member           |  |
| 8   | Mr. Akinwale O.A       | Member/Secretary |  |