VISION 3:2020

NIGER STATE

...Shared vision and unlimited opportunities

THE FEDERAL REPUBLIC OF NIGERIA

THE CHIEF SERVANT OF NIGER STATE, NIGERIA

Dr. Mu'azu Babangida Aliyu, OON

(Talban Minna)

Nigeria

International boundary	State capital
State boundary	Railroad
National capital	Road

0 100 200 Kilometers

0 100 200 Miles

Lambert Conformal Conic Projection, SP 8N/32N

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ZUMA ROCK, (INSELBERG) SULEJA, NIGER STATE, NIGERIA

FOREWORD

The purpose of this report is to present before you some thoughts on the future course of our beloved state and how we plan to attain our objective of the Vision 3:2020. This document is a follow-up to the Development Action Plan as its way of projecting Niger State beyond 2011. This is predicated on the need by Niger State to maintain its focus towards achieving its vision statement which stirs the imagination and motivates all segments of its society to greater results.

It is an essential step in building a political consensus on a broad-based Niger State development plan, which encompasses, inter-alia, the roles and responsibilities of different agents in the polity, such as, the State and Local governments, the private corporate sectors, the small and medium scale sector, people's organizations etc. It identifies the potential risks and bottlenecks and their possible solutions in order to mobilize efforts in a focussed manner. Hence, this visionary document clearly describes our desires, aspirations and a common vision for Niger State' future.

It gives projections of Niger State in 2020 in the best case scenario in various important sectors and also identifies nodal points of Niger State prosperity. The report examines many important issues such as Agriculture and Food Security, Education, Science, Technology and Innovation, Solid Minerals Development, and Water and Sanitation. The document also examines issues related to Health, Information and Communication Technology, Energy, and Governance, Rule of Law, and Security among other sectors.

The central conclusion is that Niger State has the opportunity to emerge as one of the top three state economies in Nigeria over the next two decades, provided Nigerlites have the self-confidence, the self-reliance, the will and the determination to realize their individual and collective potentials. The completion of the Niger State Vision 3:2020 document is an important building block for Niger State at a time when there is so much happening around the world caused by the uncertainty in the global financial markets, a time of growing challenges, and a time of opportunity for continued shared prosperity.

Niger State must be a state that is fully developed along all the dimensions: economically, politically, socially, psychologically and culturally. We must be fully developed in terms of state unity and socially, cohesion, in terms of our economy, in terms of social justice, political stability, system of government, quality of life, social values, state pride and confidence.

I commend the Niger State Vision 2020 Stakeholders Development and Technical Working Committees for making the production of this document a reality. This document will provide a framework and perspective for those in government and the private sector who are tasked with formulating initiatives for Niger State prosperity. I hope that this document will arouse public interest and debate which will help us to refine it further in the years to come.

Dr. Mu'azu Babangida Aliyu, OON

(Talban Minna)

The Chief Servant of Niger State, Nigeria

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ACKNOWLEDGEMENTS

The Niger State Stakeholder Development Committee on Vision 3:2020 was constituted by the Chief Servant under my chairmanship, for crystallizing the State's vision towards the year 2020. The Niger State Vision 3:2020 as a total reflects Nigerlite's aspirations, the full potentials of growth and development, and layout the efforts needed to fulfill this visions. This is an exciting, bold and visionary strategy that will position Niger State as a truly national player. It has been an exciting honour to be part of its creation.

I am very much indebted to all the members of the Technical Working Groups in the twenty-two thematic areas, the invitees and the many distinguished participants in all the meetings over which the Report has been deliberated. Their inputs were very valuable for designing and formulating this vision document. Besides, we also benefitted from other innumerable sources covering many books, published and unpublished papers, and views and comments given by a large number of academics and policy makers.

I would like to thank my fellow Stakeholders Development Committee members for their dedication, wisdom, insight, creativity and commitment in providing overall governance and direction to the Vision 3:2020 document. Finally, we appreciate the insightful guidance given by the consultant on the Niger State Vision 3:2020.

The Stakeholders Development Committee members are grateful for the opportunity to serve and will always be available to participate in similar engagements in the nearest future.

Mohammed Kuta Yahaya, Ph.D
Secretary to Niger State Government and
Chairman Niger State Stakeholders
Development Committee on Vision 3:2020.

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EXECUTIVE SUMMARY

INTRODUCTION

The Vision 3:2020 document provides the elaboration of the vision for Niger State in the year 2020. It provides the elaboration of the Initiatives and Programmes as well as Plans and Activities derived from submission of the Twenty-Two Thematic groups for the development of Niger State. It therefore elaborates on the mandate and promises that form the pact of the Chief Servant, Governor of Niger State, Dr. Mu'azu Babangida Aliyu with the people of Niger State.

VISION

To transform Niger State into one of the three top economies in Nigeria by the year 2020, by being a model and leader in agro-based industrialization, and a global eco-tourism destination, where there is employment and wealth creation opportunities for all, in an atmosphere of peace.

MISSION

To empower Nigerlites by providing a conducive environment for living, through wealth and employment creation opportunities in collaboration with development and public private partners.

OVERALL DEVELOPMENT STRATEGY

The overall development strategy of the state is to use the agricultural endowments through private public-partnership to develop/industrialize /modernize the state's economy for the improvement of the welfare of the people.

MAJOR POLICY THRUST AND REFORM AGENDA

The major thrust of policy is to revitalize the economy of the state and maximize the exploitation of the various potential of the state to create wealth, empower the private sector and improve the welfare of the populace. The Niger State Vision 3:2020 is organized according to the major policy thrusts and development framework of Niger State.

POLICY THRUST 1:
To Move the Niger State Economy up the Value Chain.

POLICY THRUST 2:
To Raise the Capacity for Knowledge and Innovation and Nurture "First Class Mentality".

POLICY THRUST 3:
To Address Persistent Socio-Economic Inequalities Constructively and Productively.

POLICY THRUST 4:
To Improve the Standard and Sustainability of Quality of Life.

POLICY THRUST 5:
To Strengthen the Institutional and Implementation Capacity that will empower Nigerlites.

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SECTORAL STRATEGIES, ACTION AND IMPLEMENTATION PLAN

AGRICULTURE

To take advantage of the diverse agricultural resources of the state to develop an agricultural sector that will guarantee food security, reduce rural poverty and accelerate economic development of the state.

It shall be private sector driven, however with the Government creating an enabling environment through public-private partnerships.

TOURISM AND CULTURE

To make Niger State the preferred tourist destination in Nigeria by both domestic and international tourists by the year 2020.

SOLID MINERALS

To transform Niger State Mineral Sector into an irresistible mining destination for global capital by the year 2020.

TRANSPORT

To evolve as one of the best integrated modes of transport system in Nigeria by year 2020.

ENERGY

The policy thrust is to consolidate Niger State position as the leading power-producing state in the country by the year 2020.

HEALTH

The policy thrust is to provide health services that are relevant, accessible and affordable to majority of the people, particularly the urban poor and the rural dwellers.

EDUCATION

To place Niger State system of education among the best three state system of education in Nigeria in the provision of qualitative and functional basic, secondary, non-formal and tertiary education by the year 2020.

WATER AND SANITATION

To be among the top three water and sanitation sectors in Nigeria in terms of supplying adequate potable water for domestic, Industrial, agricultural and recreational purposes and to provide adequate sanitation facilities, 24hrs a day, by the year 2020.

ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

The policy thrust is to transform Niger state into one of the top three (3) cleanest states in Nigeria in a sustainable manner by the year 2020.

INFORMATION AND COMMUNICATION TECHNOLOGY (ICT)

The policy objective is to attain an information and knowledge-based society that is efficient and technologically enabled through a nationally competitive ICT industry by the year 2020.

URBAN AND RURAL DEVELOPMENT

Creating conducive Human settlements with full opportunities for sustainable growth and development with strong propulsive force to drive the state to one of the three best economies in Nigeria by 2020.

SCIENCE, AND TECHNOLOGY INNOVATION

To become one of the top three hubs of Science Technology and Innovative activities in Nigeria by the year 2020.

HOUSING

To make the Housing sector one of the top three contributors to the Niger State's economy by adding decent and affordable homes to the housing stock by the year 2020.

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MANUFACTURING AND AGRO-ALLIED DEVELOPMENT

To be amongst the three most industrialized states in Nigeria using agro-allied industries as the premium vehicle for the industrial development of the state by the year 2020.

SMALL AND MEDIUM ENTERPRISES (SME) DEVELOPMENT

To create a competitive SME Sector that will be the main engine of growth and the base of sustainable industrial development of Niger State and Nigeria by the year 2020.

MEDIA AND COMMUNICATION

The policy focus is to transform media organizations in Niger State into virile, potent, responsive and responsible journalism outfits in line with the State Vision to be one of the top three state economies in Nigeria by the year 2020.

BUSINESS ENVIRONMENT AND COMPETITIVENESS

A dynamic fast growing competitive business environment with a productive base that would be ranked among the top three state economies in Nigeria by 2020.

YOUTH AND SPORTS DEVELOPMENT

The policy focus is to have a pool of youth that will rank among equals in terms of positive virtues, acceptable conduct, enterprise and respect for constituted authorities and to ensure that we produce the best athletes that will make Niger State proud at all levels of sport competition by 2020.

GOVERNANCE, RULE OF LAW AND SECURITY

The policy thrusts in this case are three-fold: to ensure a sustainable democratic system in a people-centred state where transparency and accountability in governance and rule of law are upheld by the year 2020; For Niger Stare to achieve a polity where there is equality before the law and equality, justice, peace and order are enthroned by the year 2020; To make Niger State the most secured state by the year 2020.

EMPLOYMENT

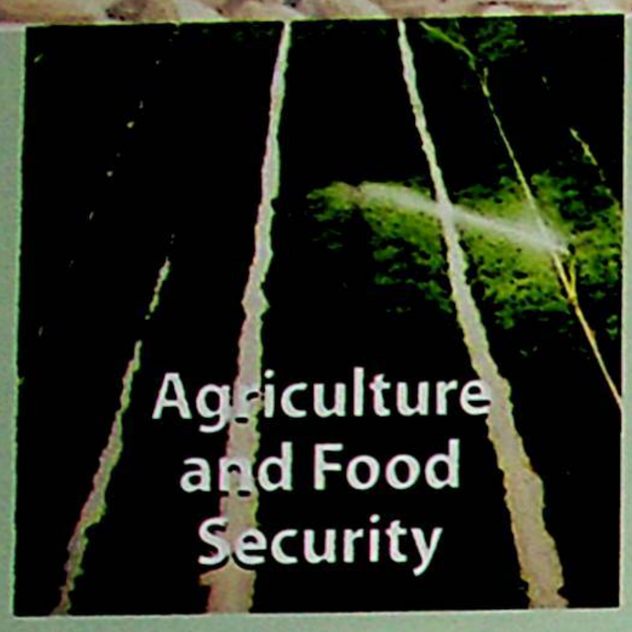
To increase job opportunities from the present 20% to 70% by the year 2020.

FINANCE

To make Niger State the hub of financial services in Nigeria by 2020.

WOMEN AND VULNERABLE GROUPS

To empower women and communities, develop the potential of the Niger State children and ensure self-actualization and protection of vulnerable groups.



VISION 3:2020

NIGER STATE, NIGERIA

The Vision 3:2020 document provides the elaboration of the vision for Niger State in the year 2020. It provides the elaboration of the Initiatives and Programmes as well as Plans and Activities derived from submission of the twenty-two thematic groups in Niger State for the development of Niger State. It thus provides the elaboration of the mandate and promises that form the pact of **The Chief Servant, Governor of Niger State, Dr. Mu'azu Babangida Aliyu** with the people of Niger State.

SOLID MINERAL

Despite the abundance mineral resources in the state, active participation by the state in the development of this sector is limited in view of the fact that this sector falls under the exclusive list of the Federal Government as stated in Section 1 of the Minerals and Mining Act, 2007.

It states "the entire property and control of all mineral resources in, under or upon any land in Nigeria, its contiguous continental shelf and all rivers, streams and water courses throughout Nigeria, any area governed by its territorial waters or constituency and the exclusive economic zone is and shall be vested in the Government of the Federation for and on behalf of the people of Nigeria".

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ACRONYMS AND ABBREVIATION

ACGSF	Agricultural Credit Guarantee Scheme Fund
ACEO	Assistant Chief Education Officer
ACOMORAN	Amalgamated Commercial Motor Owners and Riders Association of Nigeria
ACTs	Artemisinin Based combination Therapy
AIDS	Acquired Immune Deficiency Syndrome
AIE	Assistant Inspector of Education
AM	Amplitude Modulator
ARV	Anti-Retroviral
ASCE	Abuja Stock and Commodities Exchange
ATM	Automated Teller Machine
BCNS	Broadcasting Corporation of Niger State
BANK PHB	Bank Platinum Habib Plc
BIR	Board of Internal Revenue
BOI	Bank of Industry
CAEO	Chief Adult Education Officer
CAM	College of Agriculture
CBN	Central Bank of Nigeria
CBIs	Capacity Building Institutions
CBOs	Community-Based Organizations
CD	Compact Disk
CDA	Community Development Associations
CDM	Clean Development Mechanisms
CEO	Chief Education Officer
CGA	Cassava Growers Association
CMILT	Chartered Member Institute of Logistics and Transport
COE	College of Education
CSC	Niger State Civil Service Commission
DAPAL	Directorate of Assisted Programmes and Linkages
DD	Deputy Director
DFIs	Development Finance Institutions
DEVPT/DEVT	Development
DFID	Department for International Development
DCSS	Development Communication Support Services
DYAS	Directorate of Youth Affairs and Strategy
EAR	Environmental Audit Report
ECN	Energy Commission of Nigeria
ECOWAS	Economic Community of West African States
ECCDE	Early Child Care Development Education
EDC	Entrepreneurship Development Centre
EDSI	Education Strategies International
EDI	Entrepreneurship Development Institute
EHOs	Environmental Health Officers
EIA	Environmental Impact Assessment
EIA	Environmental Impact Audit
E-waste	Electronic waste
EO	Education Officer
ERC	Educational Resource Centre
ETF	Education Trust Fund
FAAN	Federal Airport Authority of Nigeria
FCT	Federal Capital Territory
FGN	Federal Government of Nigeria
FDI	Foreign Direct Investment
FM	Frequency Modulator

ACRONYMS AND ABBREVIATION

FMYD	Federal Ministry of Youth Development
FRSC	Federal Road Safety Commission
FUT	Federal University of Technology
GEF	Global Environment Facility
GHAIN	Global HIV/AIDS Initiative in Nigeria
GIS	Global Imagery Satellite
GIS	Geographic Information System
Govt	Government
GSM	Global System for Mobile telecommunication
GTZ	German Technical Co-operation
Ha	Hectares
HIV	Human Immunodeficiency Virus
HOD	Head of Department
HOS	Head of Service
HOS	Head of Section
HQ	Headquarters
HSDP	Health System Development Project
Hp	Horse power
IAR	Institute for Agricultural Research
IBBU	Ibrahim Badamasi Babangida University
ICT	Information and Communication Technology
IEC	Information, Education and Communication
IGR	Internally Generated Revenue
IHV	Institute of Human Virology
IITA	International Institute of Tropical Agriculture
IIJ	International Institute of Journalism
IPP	Independent Power Producers
ITNs	Insecticide Treated Nets
IYS	International Year of Sanitation
JFLA-CAILS	Justice Lami Fati Abubakar College of Arts and Islamic Legal Studies
Km	Kilometre
KM	Kilometers
KW	Kilowatts
KVA	Kilo Volts Ampere
KPI	Key Performance Indicator
LIBC	Livestock Improvement and Breeding Centre
LG	Local Government
LGA	Local Government Area
LGEA	Local Government Education Authority
LGC	Local Government Council
LIS	Land Information System
LPA	Local Planning Authority
LLINs	Long Lasting Insecticide Treated Nets
LUBAN	Luxurious Bus Association of Nigeria
MARD	Ministry of Agriculture and Rural Development
MCF	Micro-Credit Fund
MDAs	Ministries Departments and Agencies

ACRONYMS AND ABBREVIATION

MDGs	Millennium Development Goals
M&E	Monitoring and Evaluation
MEF	Ministry of Environment and Forestry
MF	Micro-Finance
MFI	Microfinance Institutions
MFB	Micro-Finance Bank
Mha	Million hectares
Min	Ministry
MIC&C	Ministry of Investments, Commerce and Cooperatives
MIW	Ministry of Works and Infrastructure
MLGCDCA	Ministry of Local Government, Community Development and Chieftaincy Affairs
MLFD	Ministry of Livestock and Fisheries Development
MLG	Ministry of Local Government
MOF	Ministry of Finance
MOI	Ministry of Information
MOH	Ministry of Health
MOTID	Ministry of Transportation and Infrastructural Development
MOS&T	Ministry of Science and Technology
MOF	Ministry of Finance
MOE	Ministry of Education
MOU	Memorandum of Understanding
MoWR	Niger State Ministry of Water Resources
MOFEP	Ministry of Finance and Economic Planning
MST	Ministry of Science and Technology
MSMEs	Micro-Small and Medium Enterprises
Mt	Metric tonnes
MTN	Multichoice Telecommunications Network
MSH	Management Sciences for Health
MYAS	Ministry of Youth Affairs and Strategy
MYSD	Ministry of Youth and Sports Development
MW	Megawatt
NADP	Niger State Agricultural Development Project
NAPPS	National Association of Proprietors of Private Schools
NAFDAC	National Agency for Food, Drug Administration and Control
NARTO	National Association of Road Transport Owners
NAMA	National Airspace Management Authority
N/Bussa	New-Bussa
NCC	Nigeria Communication Commission

ACRONYMS AND ABBREVIATION

NCR	National Cereal Research Institute
NDE	National Directorate of Employment
NERC	Nigeria Electricity Regulatory Commission
NEXIM	Nigeria Export-Import Bank
NEPC	Nigeria Export Promotion Council
NEC	Nigerian Energy Commission
NEPAD	New Partnership for Africa Development
NGSA	Nigeria Geological Survey Agency
NGSG	Niger State Government
NGOs	Non-Governmental Organizations
NHIS	National Health Insurance Scheme
NIEPA	National Institute for Educational Planning and Administration
NIPC	Nigeria Investment Promotion Council
NISEPA	Niger State Environmental Protection Agency
NITDA	National Information Technology Development Agency
NIWA	National Inland Waters Authority
NITT	National Institute of Transport Technology
NITMA	Niger State Traffic Management Agency
NigComSat	Nigeria Communication Satellite Limited
NPC	National Planning Commission
NPE	National Policy on Education
NPF	Nigeria Police Force
NRC	Nigeria Railway Corporation
NSDC	Niger State Development Company
NSADP	Niger State Agricultural Development Project
NSEB	Niger State Electricity Board
NSE	Nigeria Stock Exchange
NSEMA	Niger State Emergency Management Agency
NSMIREMCO	Niger State Mineral Resources and Environmental Committee
NSFS	Niger State Fire Service
NSS	National Seeds Service
NSTA	Niger State Transport Authority
NSUDB	Niger State Urban Development Board
NSTV	Niger State Television
NSSTB	Niger State Science and Technical Schools Board
NSP	Niger State Polytechnic
NSCEPA	Niger State Commodities and Export Promotion Agency
NSSEB	Niger State Secondary Education Board
NSSTSB	Niger State Science and Technical Schools Board
NTA	Nigerian Television Authority
NUTL	Nationwide Unity Transport Limited
NWRI	National Water Resource Institute
OB	Outside broadcast
OPS	Organized Private Sector
PAEO	Principal Adult Education Officer
PCN	Pharmacists Council of Nigeria
PDP	People Democratic Party
PEO	Principal Education Officer
PGDTL	Post Graduate Diploma in Transport and Logistics
PHC	Primary Health Care

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ACRONYMS AND ABBREVIATION

PHCN	Power Holding Company of Nigeria
PLWA	People Living with AIDS
PO	Personnel Officer
PPP	Public Private Partnership
PRO	Public Relation Officer
PRS	Planning, Research and Statistics
PSO	Principal Stores Officer
PSOs	Private Sector Organizations
PSPs	Private Sector Participations
RPA	Rice Processors Association
RTEAN	Road Transport Employers Association of Nigeria
RUWATSAN	Rural Water Supply and Sanitation Agency
SAME	State Agency for Mass Education
SACA	State Agency for the Control of AIDS
SEO	Senior Education Office
SES	Schools and Educational Services
SFH	Society for Family Health
SME/MF	Small Medium Enterprises/Microfinance
SMES/MFA	Small and Medium Enterprises and Microfinance Agency
SMO	Social Mobilization Officer
SMEs	Small and Medium Enterprises
SMEDAN	Small and Medium Enterprises Development Agency
SON	Standard Organization of Nigeria
SPO	Senior Personnel Officer
SS	Support Services
SSG	Secretary to the State Government
SSO	Senior Stores Officer
SUBEB	State Universal Basic Education Board
SWAs	State Water Agencies
TB Drugs	Tuberculosis Drugs
TOR	Terms of reference
TV	Television
UBEC	Universal Basic Education Commission
UDB	Urban Development Bank
UNEP	United Nations Environmental Programmes
UNDP	United Nations Development Programme
UNICEF	United Nations Children's Emergency Fund
UNICT	United Nation Tax force on Information and Communication Technology
Vsat	Very small Aperture Terminal
VIO	Vehicle Inspection Officer
WHO	World Health Organization
ZDE	Zonal Directorate of Education

CHAPTER ONE

INTRODUCTION

The Vision 3:2020 document provides the elaboration of the vision for Niger State in the year 2020. It provides the elaboration of the Initiatives and Programmes as well as Plans and Activities derived from submission of the twenty-two thematic groups in Niger State for the development of Niger State. It therefore elaborates on the mandate and promises that form the pact of the Chief Servant, Governor of Niger State, Dr. Mu'azu Babangida Aliyu with the people of Niger State.

VISION

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MISSION

To empower Nigerlites by providing a conducive environment for living, through wealth and employment creation opportunities in collaboration with development and public private partners.

NIGER STATE: PEOPLES, HISTORY AND RESOURCE PROFILE

Niger State, one of the 36 states of Nigeria was created out of the defunct North Western state on 3rd February, 1976. Situated in the North central geo-political zone, Niger State shares its borders with republic of Benin (West), Zamfara State (North), Kebbi (North-West), Kogi (South), Kwara (South West), Kaduna (North-East) and the FCT (South-East). The state comprises 25 Local Government Areas grouped into 3 administrative zones: A, B, C with each zone having 8, 9 and 8 Local Government Areas (LGAs) respectively.
In line with the constitution of the Federal Republic of Nigeria, two levels of government exist in the state: the State Government and the Local Government Councils. With the merger of Borgu Emirate from the old Kwara in August 1991, Niger State is one of the largest states in Nigeria covering about 86,000km2 (or about 8.6million hectares) representing about 9.3% of the total land area of the country. The state's major rivers are: Niger, Kaduna, Gbako, Eko, Gurara, Ebba, Ega, Mariga and their tributaries.

The common fishes found in these rivers are: Nile Perch (Lates) Trunck fish, Cat fish, Osteoglosid, Tilapia, Synodontis, Tiger fish, Moon fish, Mormyrid and Electric fish.
By the 2006 census, the state's population is 3,950,249 comprising 2,032,725 males and 1,917,524 females. These represent the proportional share of 51.5% for males and 48.5% for females respectively. As opposed to a national annual growth rate of 3.2%, Niger State is growing at 3.4% annually. The easily identifiable major ethnic groups are Nupes, Hausa, Gbagyi, Kadara, Koro, Bassa, Kamuku, Ingwai, Fangu, Kambari, Dukkawa, Fulani, Abewa, Bisan, Gungawa, Bauchi, Bariba, Urah, Boko, Bokobaro, Bauchnu, Achifawa, Dakarkari, Kakanda, Ganagana, and Dibo and numerous non-native tribes.

The major economic activity is agriculture: farming, fishing, and cattle rearing. The other economic activities (though limited in scale) include banking, trading, transportation, local arts and crafts with Bida, the heart-land of the Nupes, famous for its brass work. These activities constitute the means of livelihood of the people of Niger State in addition to public service engagement.

TRADITIONAL INSTITUTIONS

The traditional institutions have been preserved and very effective in grassroots mobilization and sensitization. There are eight emirates ruled by First Class Emirs who together constitute the Emirate Council. Each LGA is subdivided into districts and the districts further subdivided into wards/villages. Each district is supervised by a District Head appointed by the Government.

Bida Brass Work

Niger State is accessible by road, air, rail and water transportation. It has about 1384 km of asphalt, 207 km of surface dressing, 1731km of earth roads and 1503km of trunk 'A' roads. Access to, and communication within urban areas of the State is relatively easy. In addition, telephone, postal and courier services are available in the state capital, Minna, and some local government areas. Other socio-economic infrastructures in the state include three (3) NTA stations, One state television and one radio station properly networked throughout the state. Education and Health facilities (both public and private) exist at primary, secondary and tertiary levels.

RESOURCE PROFILE

Niger State is a peaceful state reputable for its hospitality and good neighbourliness. The state is blessed with a lot of natural resources (solid minerals, vast arable land, good weather condition and water). The mineral resources available in the state include:
Gold (found in Minna, Kontagora, Rafi, Paikoro,Magama and Shiroro LGAs), Talc (Kontagora, Rafi and Shiroro Local Government Areas), Kyanite (Rafi and Shiroro Local Govt. Areas), Kaolin (Lavun, Gbako and Mokwa), Graphite (Rafi and Minna), Ball Clay (Edati, Suleja, Gbako, Minna, Agaie and Paikoro) Feldspar (Shiroro, Kontagora and Borgu), Marble Dolomite (Gurara), Manganese (Shiroro), Mica (Shiroro), Lead and Copper (Suleja),

Bida Brass Work

Quartzite (Rijau and Gurara), Asbestos and Iron (Kontagora and Rijau), Silica Sand (Gbako and Katcha), and Granite (Rafi and Kontagora). However, little or no effort has been made to explore these abundant resources.

TOURIST ATTRACTIONS

Tourist attractions in the state include Zuma Rock (Inselberg) Suleja, Gurara Falls; Kainji Lake National Park; Mongo Park Cenotaph (Jebba); Kainji, Shiroro and Jebba dams; Baro Empire Hill and Port; Zungeru Colonial ruins; Bida brass and glass works; Kusherki Magnetic Hill; Pissa Cave; Moving Rock; Bina Foot Prints; Fogbe Hut; Nagwamatse Well; Juju Rock; Ladi Kwali Pottery; Mayanka Water Falls (Suleja) and Annual Durbar festivals.

The state's water resources are vast, supporting three hydroelectric power stations; Kainji, Shiroro, Jebba and the Zungeru (under construction). The hydro electric power stations in addition support and offer increased prospects and opportunities for irrigation farming, animal husbandry and fishing.

An estimated 80% of the 86,000km2 of the land area of the state is suitable for agriculture (i.e. arable) and the range of crops species that can be produced is wide, given the soil texture and climatic condition. The State's potential for Fadama development is also enormous. The State has an estimated 682,331 hectares of irrigable land of which only 25% has been developed. Only 105,556 hectares is put to use annually with about 26,500 hectares being cultivated during the dry season. It is estimated that about 129,000 hectares of the potential can be developed through harnessing of sub-surface water using water bores or tube wells while the balance can be developed using river diversion modules, flood control structures and surface pumping.

CROPS AND LIVESTOCK

The major crops being cultivated in the state are rice, yams, sorghum, maize, groundnuts, beans, cassava, sugarcane, melon and millet. The State has ideal conditions for livestock development. The abundant grassland and fodder, favourable weather and abundant water sources as well as the successful control of the tsetse fly menace favour rearing and production of various breeds of livestock. However, production is largely by traditional small holders and potential for large-scale production exists.

The human resources of the state are equally great. The economically active population is about 50%. With the present number of schools (both primary, secondary and tertiary) and the efforts of the present administration in the area of youth empowerment through skills acquisition, and improvement in general health, the human resources of the State can only be expected to maintain an upward trend. Being a key input in both aggregate and micro-stage production, the current human resources of the State offers great opportunities for agriculture based industrialization and private sector development.

Minna Carnival

Due to urbanization and migration, Niger State government has put in place stringent measures to adequately measure up to challenges that may be accrued to urban developed cities. To further promote the peaceful coexistence and friendly environment, the state government has put in place adequate security to ensure safety of its citizens, investors and other stakeholders in ensuring that the state achieves its development goals.

WHAT MAKES NIGER STATE UNIQUE

Opportunities abound in Niger State for domestic and foreign investors. Niger State is endowed with an agricultural sector with a world class potential. The state has a comparative advantage in the production of rice that is capable of feeding the whole country. Some of the issues that make Niger State unique among other states in Nigeria include but not limited to:

- Huge potentials for Internally Generated Revenue (IGR)
- Rich and vibrant Arts and Culture capable of making the State a tourist destination
- Huge and expansive arable land for mechanized farming
- Conducive environment for the rearing and management of livestock
- Huge potential for excellence in Athletics and other sports
- Large deposit of abundant solid mineral resources unexploited
- Receptive and lovable people cohabiting and existing in peaceful environment
- Large expanse of wetland most suitable for the development and sustenance of rice farming
- Huge forest resources
- Amenable and liberal tax system suitable for the growth of SMEs and informal sector enterprises
- Proximity to FCT
- Expanding education sector to serve adult learning, skills training, and foreign student markets
- Electrification of the urban and rural areas Continued attraction for retirement living based on quality of life and healthy lifestyles and
- The most peaceful state in Nigeria.

Kainji hydro-electric dam

Jebba hydro-electric dam

OVERALL STRATEGY

The overall development strategy of the state is to use its agricultural endowments through Private-Public-Partnerships (PPPs) to develop/industrialize/modernize the State's economy for the improvement of the welfare of the people. Agro-based industrialization implies that agriculture and allied industries and services will form the fulcrum of the state's development. The implication is that most of the other sectors, policies and strategies will revolve around the promotion of agriculture. The strategy does not imply that other sectors will be neglected; it is a matter of relative emphasis and mutual reinforcement between agriculture and the other sectors. In point of fact, our advisers have indicated their willingness to extend their expertise in our bid to exploit commercial opportunities in solid minerals mining and tourism.

CHAPTER TWO

STRATEGIC INITIATIVES FOR NIGER STATE

Niger State's economic potential is well recognized. Given the state's considerable resource endowment (solid minerals, vast arable land, good weather condition and water) and coastal location, there is potential for strong growth. However, Niger State has realized very little of this potential.

Since the present administration of Dr. Mu'azu Babangida Aliyu was sworn in on the 29th of May, 2007, Niger State has been experiencing a growth turnaround and conditions seem right for launching onto a path of sustained and rapid growth. The mission to empower Nigerlites by providing a conducive environment for living, through wealth and employment creation opportunities in collaboration with development and private partners is being achieved gradually.

Thus, Niger State has the potential for attaining national competitiveness based on their economic, geographic and demographic settings and the foundation for reforms already lay in the last two years. Hence the need for the consolidation of the vision in the Niger State Development Action Plan into the Niger State Vision 3:2020 programme. The purpose is to project beyond the short term period of 2011 that the DAP document focuses on. The essence of visioning into the year 2020 is to make the development activities follow a specific timelines of the short term (2009 -2011), medium term (2012 -2015) and the long term (2016-2020) period.

The Niger State Vision 3:2020 document is coming up with three simple but profound rationale:

- Where we are?
- Where do we want to be?
- How do we get there?

Consequently, Niger State therefore has opted for the long term development plan, the Vision 3:2020 in order to:

- Lay down appropriate strategies for successful and fruitful participation in the world economy which is fast becoming integrated.
- Re-define the roles of the state and local governments in the process of social and economic development by putting down appropriate legal frames and creating conducive environment for the operation of the private sector.
- Putting up sound economic and social infrastructure and facilitate good governance and the rule of law.
- Adopt sound social and economic sectoral policies focused toward the eradication of absolute poverty and the bridging of income gaps between social groups and economic zones and enhance individual capacity to attain essential needs of life.
- Build a democratic political system that respects diverse opinions, transparent, accountable and that is all out against corrupt behaviour, rent seeking and oppression, and
- Build state unity devoid of differences based on ideology, religion, race or gender in which all the people are self confident, respected and respect one another.

Nevertheless, the implementation of the activities in the Development Action Plan achieved relative success in spite of the many challenges, as shown in Box 1.

The following are some of the accomplishments of the State Government in the last three years.

HUMAN CAPITAL DEVELOPMENT

EDUCATION:

- Talban Minna has built over 87 primary schools, 72 neighbourhood Junior Secondary Schools; upgraded 47 Junior Secondary Schools to Senior Secondary Schools. These actions have drastically reduced the walking distance of school children from 15km to 7km.
- The government took over the payment of Common Entrance Examination fee off the parents of both indigenes and non-indigenes.
- Enrolment grew from 161,106 in 2006 to 249,316 in 2008, a record of about 61% increase in secondary school enrolment.
- The government made payment for the Senior School Examination (SSCE) to enable all school children both indigenes and non-indigenes of Niger who completed their senior secondary school in the state and Niger State indigenes on exchange programme in other states to sit for the Senior Secondary Certificate Examination.
- At the basic level, N1.7 billion was released into the primary school level to complete 98 classrooms for learning through collaboration with UNICEF, Bank PHB, and MTN under the matching grants/partnership framework.
- At the secondary school level, the partnership delivered 22 new classrooms, procured 416 double seat students' desks and benches, 2 new blocks of libraries and procured 3,600 volumes of assorted text books for library development in six schools.
- **Supplied school children with 84 set of computers connecting them to 4 internet facilities. This came with 88 chairs and 36 tables and 4 white boards.**
- **The collaboration also provided 1 new U shaped student hostel; procured 80 double bunk beds and 160 mattresses and 1,950m perimeter wall fencing.**
- **Provision of free books to students of secondary schools that includes one Mathematics and English textbook each; one mathematical set, six writing exercise books and two biros per student.**
- **Creation of Ministry of Higher education that has witnessed the upgrading of the schools of Nursing and Midwifery in Bida and Minna respectively.**
- **Massive development of the multi-campus institution of Ibrahim Badamasi Babangida University (IBBU) all over Niger State.**

HEALTH

- Rehabilitation of Bangi General Hospital, one of the three hospitals abandoned for about 12 years. Installation of medical equipment and a generating set, furnishing, drugs, ambulance, incinerators were delivered to Bangi Hospital. The admistration sank a borehole to provide water to the hospital.
- Renovation, rehabilitation and upgrading of Kagara and Mokwa General Hospitals to meet health needs of the increasing population. Other hospitals are Suleja, Agaie and Kotangora as well as Mariga and Sarkin Pawa Health Centers.
- Construction of three additional hospitals in Nasko, Sabon Wuse, and Gulu.
- Free eye treatment for 11,500 patients.
- Free treatment for 100 cancer patients, sickle cell patients and cleft lip/palate patients.
- Free treatment for children between 0-5 and nursing mothers.
- About N2.250 billion worth of medical equipment will soon be received from an Memorandum of Understanding (MOU) signed with the World Medical Relief.
- Attraction of US$300,000,000 investment into Niger State through an MOU signed with American Medical Resort.

NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

HOUSING

- Arrangement that will deliver 5,000 housing units o various apartments to the people of Niger State in the short term.
- Bulldozing the crude landmass of the M.I. Wushishi Estate to provide access roads, electricity which is set to connect water to the estate.
- Multiple housing projects across the state are eing developed and have reached various stages of completion.

ELECTRICITY

- Amendment of edict, reformed and expanded the operation domain of the Rural Electricity Board, REB, to include the urban areas. REB was renamed Niger State Electricity Board and empowered to provide services to both rural and urban communities to bridge electricity gap.
- Electrification project of Birigi village.
- Purchase of 120 transformers.
- Supply of two of 2.5MVA;33/11KV transformers to Mokwa town.

WOMEN EMPOWERMENT

- **Reactivation of the Women Multipurpose Centre in Minna.**
- **Rehabilitation of non-functional state social welfare offices in Bida, Kotangora, Suleja ana Agaie to provide adequate social services.**
- **Organization of sensitization workshop for community based organizations, young women and pregnant women on complementary feeding and weaning diet for children.**
- **Tremendous of eighty seven orphan and vulnerable children from the partnership between the Ministry of Women Affairs and The Global Fund.**

STREET LIGHT

- Reactivation of streetlight to provide illumination and aesthetic beauty to 31km of roads in Minna township.
- Reactivation of streetlight to provide illumination and aesthetic beauty on the 22km dual carriage road from Chanchaga through to Minna Airport.

WATER

- Renovation, rehabilitation, and upgrading of Chanchaga, Tagwai and Bosso Dams.
- Drilling of 100 boreholes in areas deemed worse hit by the situation in Minna metropolis.
- Purchase of 10 water tankers by the State government to transport water to people at various locations.
- Enhancement of water production from the Bosso Dam from 1million liters daily to 3 million liters per day.
- Purchase of high-lift pumps for improved water supply.

ROAD

- Rehabilitation, reconstruction and construction of new roads in Minna.
- Reconstruction of the deplorable road leading to the government house.
- Dualization of connecting roads in the state.
- Construction of standard drainages to prevent water clogging on the road.

TRANSPORTATION

- Construction of fuel dump at the Minna International Airport.
- Purchase of 10 buses for school/metro service operation.

AGRICULTURE

- Procurement of 70,000 tonnes of fertilizers at a 65% subsidy for distribution to farmers across Niger State.
- Purchase of over 200 tractors.

TOURISM

- Provision of a protective fencing to the cemetery of the West African Frontier Force, WAFF.
- Elevation of the Durbar, a traditional festival of colourful display by horsemen, to a tourist blessing.
- Signing of MoU with an American consortium, Texas Pacific Construction Limited to transform the Rock into a Resort.
- Construction of The Lake Water Front Resort at the Kainji Lake National Park.
- Signing of MoU to develop Gurara Waterfall into a marvel of tourist destination.

MARKET

- Massive construction currently going on at the Minna Ultra Modern Market.

CAPACITY BUILDING

- Building and furnishing the SSG office, equipped with Information and Communication Technology

Source: The Journey so far. Niger State Development Update. Edition 1. Volume 1.(2009)

framework for biotechnology investments and attracting quality foreign partners for R&D among others. Niger State will focus on its areas of competitive advantage and aim at becoming a world leader in resource-based industries such as biofuel and biodiesel using crops.

ENHANCING JOB CREATION

The promotion and development of new economic subsectors in manufacturing, services and agriculture will be undertaken with job creation as a priority. Training and retraining programmes will be emphasized for both employers and employees to increase the mobility and adaptability of the state's workforce towards knowledge-intensive and higher value added activities. Employers will be encouraged to redesign and improve selected job functions and work conditions to attract local workers, including women, retirees and disabled persons. In addition, laws and regulations relating to human resource will be reviewed and streamlined to enhance the efficiency and productivity of the labour force.

GIVING A LEAD ROLE TO THE PRIVATE SECTOR IN ECONOMIC DEVELOPMENT

Enhancing the Development of Small and Medium Enterprises Development of small and medium enterprises (SMEs) will be a key priority during the implementation of the vision 3:2020 document. Access to financing and incentives will be improved while measures will also be taken to enhance the availability of venture capital financing for SME start-ups. Greater inter-firm linkages among SMEs, as well as with large providing adequate protection to the parties involved. As such, more disclosure-based regulatory measures and self-regulation, where possible, will be implemented.

INCULCATING EXCELLENCE AND A HIGH PERFORMANCE CULTURE

Government-Linked Companies Transformation

The government-linked companies (GLCs) transformation programme will be initiated with the aim of infusing a culture of high performance and excellence in all GLCs (such as NSDC and NSTA). In the 3:2020, the implementation of the GLCs transformation programme will be intensified to further enhance their value, including through the additional roll-out of key performance indicators (KPIs) and the introduction of performance-based compensation, operational improvements and cost reduction initiatives.

Enhancing Corporate Governance

The Government will continue to promote strong stewardship and corporate governance in the private sector. Private sector industry associations will be encouraged to implement programmes to promote ethical business practices and corporate social responsibility among its members. The improvement of corporate leadership including in GLCs will be given priority to ensure high standards of management, effective decision-making and proper risk management.

EXPANDING THE MARKET FOR NIGER STATE PRODUCTS AND SERVICES

Promoting Outward Investments

Private sector companies and GLCs will be encouraged to venture into other states and abroad to secure business and investment opportunities. This move will increase access to new markets, create demand for domestically produced intermediate goods, provide a hedge against domestic economic meltdown and help to create Niger State multinational corporations in the longer term.

Increasing Public-Private Sector Partnerships

The private sector will be expected to be more active in investing to create more jobs in the state, enhancing productivity and improving quality of life. It is expected to be socially responsible by pursuing global standards and ethics in business avoiding sharp practices. It is also expected to invest in agriculture, infrastructure and education. Companies that fulfill this responsibility will enjoy considerable benefits and social recognition in addition to fiscal and other incentives. Although investment will be generally promoted, priority will be given to agriculture and agro-biased industries.

Public and private sector partnership will be further strengthened towards state building during the implementation period. The public and private sector will increase collaboration, particularly in the areas of R&D, infrastructural provision, human capital development and the fulfillment of socio-economic objectives, particularly with respect to poverty eradication, and equity and employment restructuring.

New growth centres (GCs) and growth corridors will be developed together by the Government and the private sector to promote investment, create jobs and encourage rapid development in the areas concerned. The streamlining of the PPP programme will also contribute towards further strengthening private sector participation in the Niger State economy. Emphasis will be given to government-initiated projects based on state priority. The 3:2020 plan will also see the introduction of the private finance initiative under the PPP programme, which will offer more opportunities for private sector participation in the development of infrastructure and utilities.

Improving the Business Environment

The efficiency of the public service delivery system is important to enhance the business environment. Improvements to the public sector delivery system will be made through the removal of unnecessary bureaucracy, reform of State administrations, review of the investment-related regulatory framework and greater use of ICT in day-to-day operations. These measures will be implemented with a view to reduce the cost of doing business while providing adequate protection to the parties involved. As such, more disclosure-based regulatory measures and self-regulation, where possible, will be implemented.

POLICY THRUST 2: TO RAISE THE CAPACITY FOR KNOWLEDGE AND INNOVATION AND NURTURE "FIRST CLASS MENTALITY"

In the Vision 3:2020 period, efforts will be intensified to develop Niger State's human capital in order to drive the transformation to a knowledge-based economy. Programmes and projects will be undertaken to deliver the State Government's priorities of improving the education system, increasing innovation and ensuring holistic human capital development.

IMPROVING THE ACCESS TO AND QUALITY OF THE EDUCATION SYSTEM AT ALL LEVELS

Curriculum and Teaching During the Vision 3:2020 period, the implementation of the State Primary School Curriculum will be accelerated to ensure standardization and quality. At the secondary school level, the curriculum and co-curricular activities will be reviewed to ensure that it provides a strong foundation for the development of core competencies and is relevant to changing needs. The post-secondary training curriculum will also be reviewed which among others, will improve subject content, enhance pedagogical skills and enable greater application of ICT in education.

At the tertiary level, to better respond to market requirements and reduce skills mismatch, collaboration between industry and institutions of higher education will be improved. New courses will be introduced in line with the changing requirements of the labour market. To improve employability of local graduates, a requirement for internship and industrial attachment programmes will be established as at when required. Appropriate improvements to the curriculum will also be made.

Infrastructure and Facilities

Access to pre-school education will be expanded with the provision of more pre-school classes, particularly in rural areas. With respect to primary and secondary education, better facilities will be provided in rural areas. More classrooms will also be built to ensure the achievement of universal basic education (UBE). In addition, the capacity for university education and advanced skills training will be expanded.

Primary School Children in play group

MAKING NIGER STATE SCHOOLS THE SCHOOL OF CHOICE

To make public schools in Niger State the school of choice, the quality of teaching in the schools will be improved with more in-service training opportunities will also be provided for teachers. Education opportunities for children with special needs and learning disabilities will also be increased in schools across Niger State. To reduce the performance gap between rural and urban areas, various initiatives will be undertaken, including the provision of better educational facilities and basic amenities. In addition, the quality of teaching will be improved through the deployment of more experienced teachers to schools in the rural areas. In addition, educational support programmes will continue to be provided to assist students from low-income households.

PRODUCING TERTIARY INSTITUTIONS OF INTERNATIONAL STANDING

Efforts will be taken to enhance the quality of tertiary education in the State to become of international standands. For this purpose, local institutions of higher education will be benchmarked against international standards and a rating system will be introduced. The institutions will also be required to conform to the

standards for quality assurance procedures. The quality of the academic personnel will be improved through more staff development programmes. In order to increase the quality and global outlook of our tertiary institutions and their academic staff, international engagements with renowned international institutions will be pursued, including through research collaborations.

NURTURING TOP QUALITY RESEARCH AND DEVELOPMENT, AND SCIENTIFIC AND INNOVATION CAPABILITY

Promoting Technopreneurship and Technology-based Enterprises

The Technology Incubator Programme will be established to develop a sustainable pool of indigenous technopreneurs and technology-based companies. It will be integrated into the broader strategy of enhancing utilisation of new knowledge and technology produced by universities and research institutions. As financing is a key enabling factor, measures will be undertaken to improve funding mechanisms and access to funding.

EMPOWERING WOMEN AND YOUTH

Towards the further advancement of women, more education and training opportunities will be made available to women to increase their employability. To promote greater participation of women in business, their access to financing will be improved. Measures will also be undertaken to increase the provision of childcare facilities and promote flexible working arrangements to facilitate the greater participation of women in the labour force.

The Government will continue to focus on reducing the incidence of poverty, especially among female-headed households. In terms of gender justice, all existing laws and regulations that could potentially discriminate against women will be reviewed. In addition, the Government in collaboration with the private sector and non-governmental organizations (NGOs) will continue to take appropriate measures to address violence against women.

Entrepreneurial development scheme, Minna

Youth programmes will focus on vulnerable groups, which include those dropping out of the education system and the unemployed. Access to education and skills training will be improved while other programmes that seek to build leadership, self-confidence and good values will be strengthened.

FOSTERING A SOCIETY WITH STRONG VALUES

Nurturing High Performance

Developing a high performance culture requires measuring and exacting performance in all spheres. In line with this, more performance-based elements will be incorporated into diverse areas such as entrepreneur development programmes and public sector performance. A performance-based approach will also be made a key aspect in monitoring Vision 3:2020 projects, which includes the measurement and tracking of key performance indicators (KPIs).

Instilling a Progressive Outlook and Moral and Ethical Values

A progressive outlook as well as strong morals, ethics and values will be a key component in developing human capital. Moral education will be provided for all students. At the community level, programmes that promote volunteerism will be promoted, and NGOs and religious institutions will also be encouraged to play an important role in promoting positive values.

POLICY THRUST 3: TO ADDRESS PERSISTENT SOCIO-ECONOMIC INEQUALITIES CONSTRUCTIVELY AND PRODUCTIVELY

The Vision 3:2020 implementation period will see renewed emphasis in addressing socio-economic imbalances. Allowing inequalities to persist can negatively impact growth, threaten the state unity and affect societal stability. However, the approach towards addressing socio-economic imbalances will focus on capacity building and raising competitiveness, and will be refined to take into account the lessons learnt from past implementation.

ERADICATING POVERTY

Hardcore poverty eradication and overall poverty reduction will be key priorities. The 3:2020 is targeting to reduce the incidence of overall poverty and to completely eliminate the incidence of hardcore poverty by 2020. Reducing inter- and intra-ethnic inequalities will also be important and will be addressed through efforts to narrow the rural-urban and regional gaps as well as disparities in employment, income and wealth. To reach these objectives, programmes targeted at specific impoverished groups will be pursued.

Although the overall emphasis of the anti-poverty policies and programmes will be to promote self-help and enhance income generation among poor households, special groups such as the elderly, disabled and destitute who are unable to participate in gainful economic activities will continue to receive direct financial assistance. Other special groups such as the widows and orphans will continue to receive support and attention.

The delivery and monitoring of poverty eradication programmes will be enhanced to ensure more successful attainment of objectives. Coordination between the implementing government agencies will be improved. In addition, past policies and programmes will be reviewed to evaluate their effectiveness and improve their future impact.

BRIDGING THE DIGITAL DIVIDE

To ensure that all Nigerlites share the benefits of the knowledge-based economy, ongoing efforts to narrow the digital divide will be further intensified. The focus of the 3:2020 will be on implementing the infrastructure plan for universal access to the Internet and making available more affordable ICT products and services. To further encourage the uptake of ICT facilities and services, content and online applications that are specific to the needs of the local community will be promoted.

REVIEWING PAST PROGRAMMES FOR EFFECTIVENESS

In order to ensure that socio-economic policies meet their objectives, emphasis will be given to improving the effectiveness of programmes through better planning, implementation and monitoring. Past programmes will be evaluated on their effectiveness and impact while future programmes will be applied based on merit and need.
The system of implementation will also be reviewed and strengthened to improve targeting of beneficiaries and to minimize leakages. All government agencies will be required to ensure that their policies and programmes contribute towards more equitable participation and distribution.

VISION 3:2020
NIGER STATE, NIGERIA

POLICY THRUST 4: TO IMPROVE THE STANDARD AND SUSTAINABILITY OF QUALITY OF LIFE

MEETING HOUSING NEEDS AND IMPROVING URBAN SERVICES

Housing is a basic social need and provision of adequate, quality and affordable housing for all income groups is a national imperative. In the 3:2020 period, the government will continue to provide low-cost houses under the PPP arrangements in urban and rural areas. Legislation will be reviewed to encourage the private sector to provide low-cost houses. This includes allowing more flexibility on the quota of low-cost houses as well as expediting the development and approval process. The registration and distribution system for low-cost houses will also be enhanced to ensure proper distribution to genuine target groups.

In line with the government's aim to enhance public service delivery, reform of local authorities will be undertaken in order to provide efficient and quality urban services including instituting the KPI system to monitor and improve service performance.

IMPROVING HEALTH CARE SERVICES

The government will continue to provide facilities and implement programmes to improve the health status of the population, especially at the primary care level. Existing facilities will be upgraded while new facilities will be built to provide a comprehensive package of services. Preventive, early screening and detection services will be enhanced to reduce the disease burden and cost of curative and rehabilitative care. The primary, secondary and tertiary care services will be consolidated through an efficient and effective referral system, in order to provide a seamless system for the benefit

of patients. The government will also promote the concept of lifelong wellness and a proactive approach to maintain health through awareness-raising initiatives such as the establishment of Community Health Promotion Centers in all health clinics. Further, the Government aims to eradicate the incidence of malaria, meningitis, typhoid and tuberculosis by 2020.

Human resource development will be given high priority to reduce acute shortage in various categories of medical and health personnel. In this regard, training for medical health personnel will be enhanced and expanded. Continuing professional development initiatives will also be increased to meet the need for higher level of care and in new areas of specialization. The government aims to improving the terms and conditions of service to continue attracting and retaining health personnel.

IMPROVING THE TRANSPORTATION SYSTEM

The development of the urban transport system will focus on the provision of an integrated and efficient public transport system. The Minna Airport City was conceived as a target for establishing strategies towards developing Minna, the Niger State capital into an Airport City and West Africa's premier Aerotropolis.

The Minna City Aerotropolis is to make Niger State a hub for people and businesses to become a global portal to the rest of the world. The aerotropolis will be targeted for Export Processing Zone, ICD, Free Trade Zone, industrial promotion, including an area allocated to farming, Research and Development (R&D) and agro-processing. In pursuant to the realization of Vision 3:2020 of the present Administration, is collaborating Nigerian Railway Corporation (NRC) to run Mass Transit Train Services (MTTS) between Minna – Kaduna and Minna – Ilorin to ease the problems of public transportation within State and improve commercial activities of the State and the ease movement of people and agricultural products.

The dredging of Baro Port has come at the time the state is witnessing massive transformation, in the state with transport sector at advantage. The Baro Port, if fully constructed, will tremendously improve the living standard of Nigerlites, change the status and standard of living of the inhabitants and increase the social-economic activities of the state. The transport sector will play a key role, in the development of the state because of the availability of all the modes of transport, thereby creating an approximately for interconnectivity and making the state a transport for West African sub-region.

IMPROVING SUFFICIENCY AND SUSTAINABILITY OF ENERGY SUPPLY

To support economic growth, the government will continue to ensure the sufficiency, security, reliability, quality and cost effectiveness of energy supply. Towards this end, electricity generation and transmission networks will be further developed. Rural electrification projects will also be intensified. However, emphasis will be put on energy diversification and efficiency making use of Independent Power producer. The high dependence on petroleum products will be reduced by promoting the use of alternative fuels. The use of biofuel using Jastrophat will be promoted while R&D efforts in the production of biodiesel will be given full support.

Other renewable energy sources such as solar power will continue to be developed. All these can be explored and exploited immediately for energy generation to meet the State's projected 2,220mw of power demand by the year 2020, and to trade excess energy to the grid system, as against the present power demand of 170mw.

ENHANCING THE WATER DELIVERY SYSTEM

A major focus in the utilities sector will be on increasing the quality and reliability of the water supply system. Towards this end, water infrastructure such as intakes, treatment plants will be constructed and continue to be upgraded. Increased coverage of water supply to rural areas will also be emphasised. In order to achieve sustainability of water supply, water conservation efforts will be promoted through awareness programmes. Water regulation will be aimed at improving service standards and performance in the water and sewerage industry.

PROMOTING ENVIRONMENTAL PROTECTION AND SUSTAINABLE RESOURCE MANAGEMENT

Environmental stewardship will continue to be promoted by the Government to ensure an optimal balance between development needs and the environment. Greater focus will be placed on preventive measures to mitigate negative environmental effects at source, reduce illegal acts against the environment as well as intensify conservation efforts to sustainably manage natural resources.

Air and water quality will be monitored closely and measures will be undertaken to minimize pollution. This includes having stricter regulations and emission standards, improving the public sewerage system and promoting the use of cleaner energy. Land resource utilization will be optimized by applying the spatial development approach. Efforts will be intensified to protect and optimize the utilization of biodiversity. R&D will be intensified to facilitate bio-prospecting and promote wealth generation from the State's rich biodiversity resource. In addition, mangroves and other coastal habitats will be rehabilitated to mitigate the impact of coastal erosion as well as to ensure a continuous supply of resources.

ENHANCING THE ROLE OF CULTURE, ARTS AND HERITAGE IN SOCIETY

The role of culture, arts and heritage will be enhanced. Focus will be given towards inculcating positive cultural values and enhancing appreciation for culture, arts and heritage among the people at all levels; developing the creative cultural industry as well as the craft industry; and developing human capital in related fields to ensure continuous and sustainable development of culture, arts and heritage in the country. Greater attention will also be paid to conservation and preservation of heritage products.

The government will work closely with the private sector and civil society to carry out related programmes and activities for the benefit of the people.

Modern Sport Complex Minna (Proposed)

DEVELOPING SPORTING EXCELLENCE AND A HEALTHIER LIFESTYLE

To create a sports culture among Nigerlites, various sports programmes for the masses will be implemented, including fitness development programmes and outdoor activities. Existing sports facilities at state and district levels will be upgraded or expanded to attract more participation and also facilitate the organization of sporting and community-related activities. The private sector will also be encouraged to provide sports and recreational facilities for the use of the community. Emphasis will also be given to the maintenance of these facilities. Sports-related initiatives and infrastructure in schools will be enhanced to establish a better foundation to develop and nurture athletes in high performance sports.

POLICY THRUST 5: TO STRENGTHEN THE INSTITUTIONAL AND IMPLEMENTATION CAPACITY THAT WILL EMPOWER NIGERLITES

PROMOTING GOOD GOVERNANCE

In the Vision 3:2020 framework, good governance will be intensified in order to enhance the level of integrity in both the public and private sectors. Good governance in the corporate sector will continue to be promoted. In this regard, regulatory institutions will strive to inculcate and improve good corporate governance including by reviewing the relevant rules, regulations and legal framework. Enforcement of rules and regulations will be stepped up.

ENHANCING THE PUBLIC SERVICE DELIVERY SYSTEM

The government of Niger State is poised to improve the quality of public services as it is a fundamental prerequisite towards achieving the Vision 3:2020. Towards this end, the government will continue to reduce bureaucratic red tape, especially at the local authority and district levels. Work processes and procedures as well as regulations will be revamped and streamlined while more decision centres will be established to enable effective and speedy decision making. ICT will also be leveraged to enhance access to and delivery of government services. The KPI system will be implemented to monitor and measure the performance of the public sector delivery system and will be adopted in most agencies by 2020.

Achieving this will require focusing on the following:

CIVIL SERVICE

The vision of Niger State Civil Service is "To be the Best Civil Service in Nigeria, in terms of professionalism, ethics and service delivery". Within the context of this vision, the Civil Service will be reformed to serve as an engine for the transformational development of Niger State. The reformed Civil Service will be characterized by high levels of professionalism and technical performance in terms of efficiency, effectiveness and initiative with well trained staff that is knowledgeable and proactive; technocrats who are responsive to the aspirations of

the Government and people; a committed people with integrity, fairness impartiality and incorruptible; a crop of highly motivated and committed people; disciplined and politically impartial.

Special focus will be on skills, qualification, competent effective deployment (square pegs in square holes), and training to upgrade performance, honesty and dedication to service. A reinvigorated civil service will subscribe to the goal of efficient service delivery, transparency and openness, sensitivity to cost of running government and empowerment to enforce civil service rules and financial regulations without fear. The reform will also include ways to reduce wastefulness such as providing benefits in kind. Benefits already abolished and monetized will not be reintroduced. Rather, the policy will be extended to cover the rest of the public service with appropriate exceptions. The issue of incentives will be addressed in an effort to motivate officers, sustain morale and retain good hands.

SERVICE DELIVERY

The reformed Civil Service will subscribe to the service delivery charter (SERVICOM) to ensure prompt delivery of qualitative services to the people. Programmes for measuring and monitoring inputs, outputs, processes and outcomes will be put in place.

SECURITY, LAW AND ORDER

The general state of security will be enhanced to protect life and property. The approach will be all embracing involving the inculcation of right values in the youths, reduction of unemployment and fighting undesirable social vices.
As a strong police force plays a pivotal role in maintaining public safety, the Government will ensure that the operations of the Nigeria Police Force in Niger State is enhanced and supported. The community will be encouraged to give maximum cooperation to the police to fight crime. The justice system in the State will be strengthened and the cost of pursuing justice will be reduced to enable the poor have access to the courts. In addition to the Magistrate and High Courts as well as Sharia Courts, mobile courts will be established to help deal with minor cases and settlement of disputes.

This will be done particularly for trade disputes in the market place, transportation offences and minor thefts. The problem of armed robbery has been reduced to its bearest minimum through more effective policing of the State. The tradition of each person being his neighbour's keeper and developing a cordial relationship with the police so that incessant robbery cases are reported and nipped at the bud will be strengthened. Importantly, the values of society will be redirected towards more laudable goals.

BUDGET PROCESSES

The budget process will be reformed. The State will embark on the preparation of surplus or balanced budgets. However, this does not preclude grants from donors/development partners, assistance from the Federal Government for special projects and accessing the capital market from where viable projects may access funds. A reserve or stabilization fund will be created into which excess revenues will be saved to cushion revenue shortfalls in lean years. Unsustainable recurrent expenditure commitments will also be avoided. There will be immediate rationalization of capital programmes in line with the priorities of the State Development Action Plan to give greater attention to infrastructure and services

that support the growth of agriculture. The overall capital programme will allocate at least 60% of total capital budget to the priority sectors of agriculture, education, healthcare including HIV/AIDS, infrastructure, and specific programmes in aid of poverty alleviation.

The budget process will be relied upon to maximize the mobilization of revenues due to government from taxes and levies, including ground rents. Increasing the level of internally generated revenues will reduce dependence on revenues from the federation accounts and non-statutory subventions. In order to stimulate private investment, there will not be increases in taxation; emphasis will be on collection of revenue due to government and bringing more people into the tax net. Budget releases will be timely and in accordance with the appropriation bill. The utilization of funds will follow prescribed due process especially the award of contracts and procurement of goods and services.

The state will promote the harmonization of taxes to remove/reduce incidence of multiple taxation, barriers to the flow of goods and persons arising from the method of tax collection adopted by some local governments. Water supply for agriculture and industrial use will be increased in collaboration with the private sector. This partnership will also be encouraged in other areas of infrastructure development such as roads, education, health and water supply and electricity. With respect to credit to subsistent farmers and small scale industries, particularly agro-based ones, facilities that are currently in place will be expanded. These include:

- Niger State Trust Fund
- Agricultural Credit Guarantee Fund of CBN
- National Agricultural Cooperative and
- Rural Development Bank
- Medium, Small and Micro Enterprises Investment Scheme (MSMEIS)
- Micro-finance Banks, and
- Cooperative Credit Schemes.

Budget allocations will be made to appropriate agencies to augment the resources available for on-lending to serious entrepreneurs. In addition, access to FGN facilities and donor support will be fully exploited. The State will maximize its utilization of the SMEIS facilities and the facilities provided by mortgage finance institutions. The existing government MSMEs loan scheme will be reviewed with a view to channeling the funds through microcredit institutions. The target is for funds going into MSMEs schemes to be increased by 10%, and 1% of annual budget to microfinance institutions every year through 2009 to 2020.

PLAN/BUDGET COORDINATION

The co-ordination of projects and programmes and the release of funds to them (including projects under technical assistance funding) will be strengthened. A robust Monitoring and Evaluation (M&E) framework will be put in place to enable ministries and agencies track progress in the implementation processes.

INVESTMENT PROMOTION

The state will institute quarterly or half-yearly dialogue with indigenes of the state, other Nigerians and foreign potential investors in an effort to promote private investment in the state. Investment promotion will be a continuous exercise in the state. The target of private investment will be a minimum of N500m every year with at least 50% of the investment going

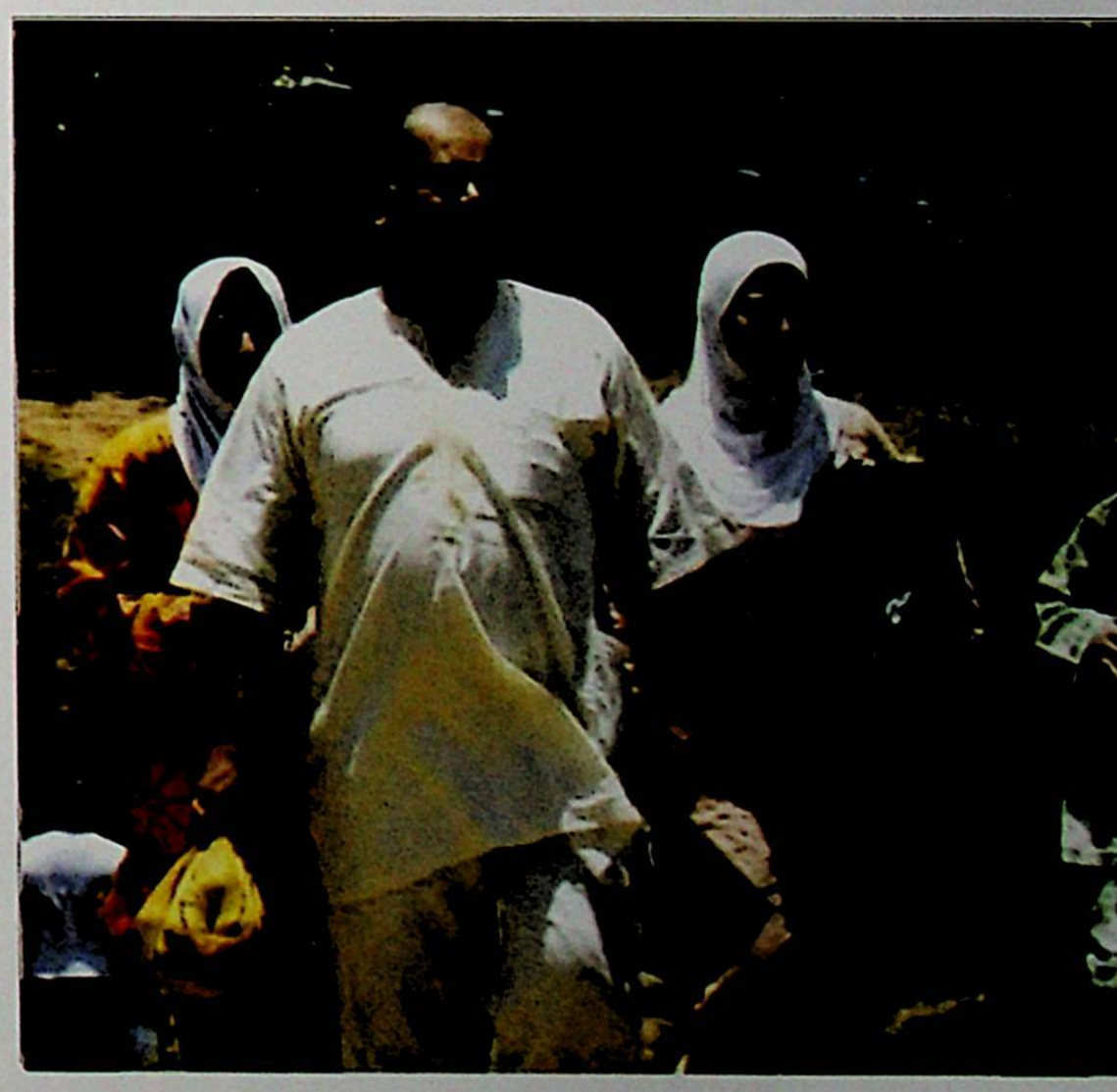
into agriculture and agro-biased industries and support services. A bureau for private public partnership will be established in furtherance of the investment drive.

PROMOTING DEVELOPMENT THROUGH INTERNATIONAL COOPERATION

International cooperation between Niger State and its development partners will be strengthened, including through technical collaborations with such development partners. This is in line with the 'prosperity -neighbour policy', whereby Niger State will support the development of smart partnerships with international organizations to promote greater economic development. The Vision 3:2020 will expand the scope of such technical and economic cooperation with development partners, by facilitating greater private sector participation and by refining the existing programmes to address the changing needs of participating countries.

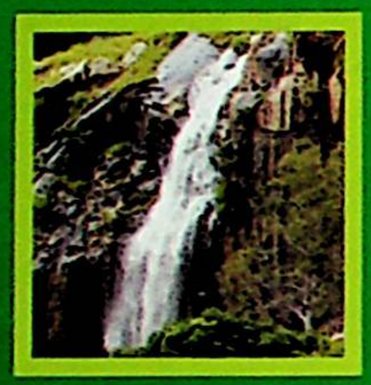
Thus, the Vision 3:2020 document highlights the policies and strategies that will be put in place, proposes changes in the development approaches, and introduces new policy initiatives.
It is designed to stimulate growth enhancement and empowerment of the people through wealth creation, value reorientation, employment generation and poverty alleviation. It emphasizes peoples' participation and Public-Private-Partnership using all the abundant resources of the state. As the first step, the achievement of the 3:2020's policies and strategies is critical to the realization of sustainable economic development in Niger State. It is expected to build a solid foundation for the attainment of the long-term vision of an industrialized state based on the State's resources in order to create a State of excellence that is self sustaining.

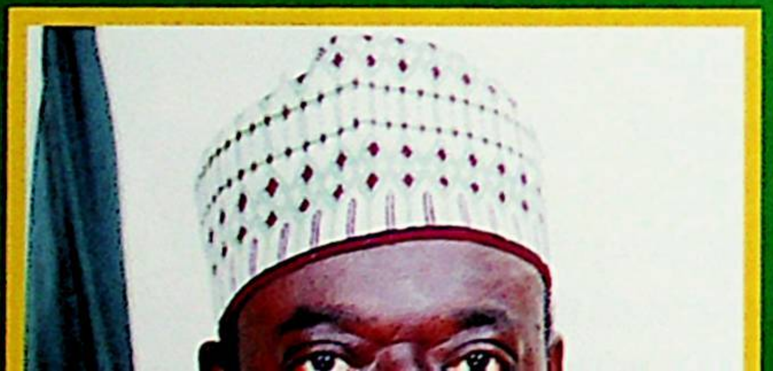
Determined and focused implementation of the visionary plan will strengthen the foundation of the state, build upon Niger State's past achievements, focus the state's efforts on the five key policy thrusts of achieving economic development, and ultimately pave the way for Niger State's smooth progression towards becoming one of the top three states in Nigeria by the year 2020.

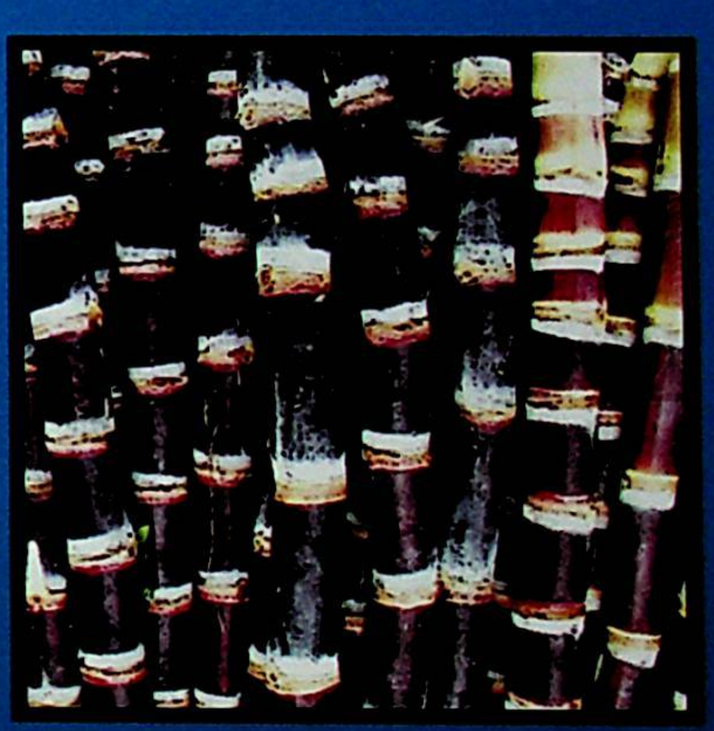


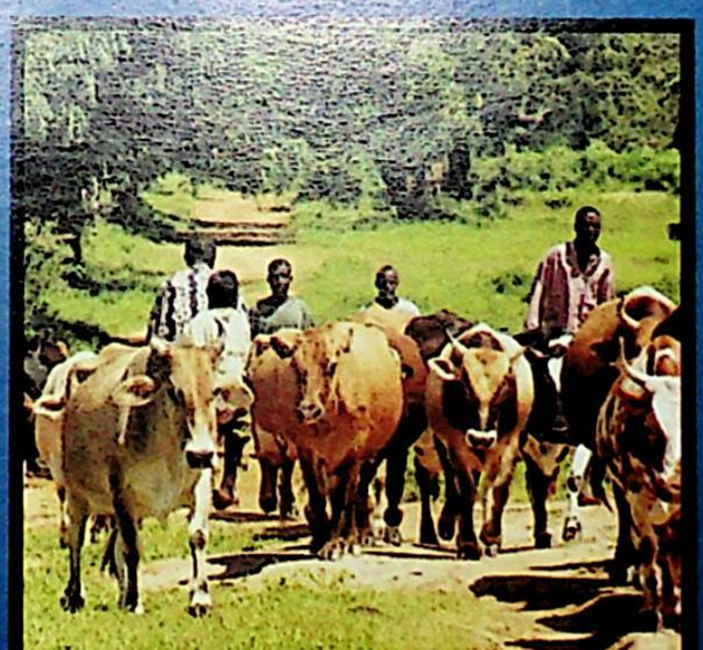
Visiting tourist at Gurara Waterfalls

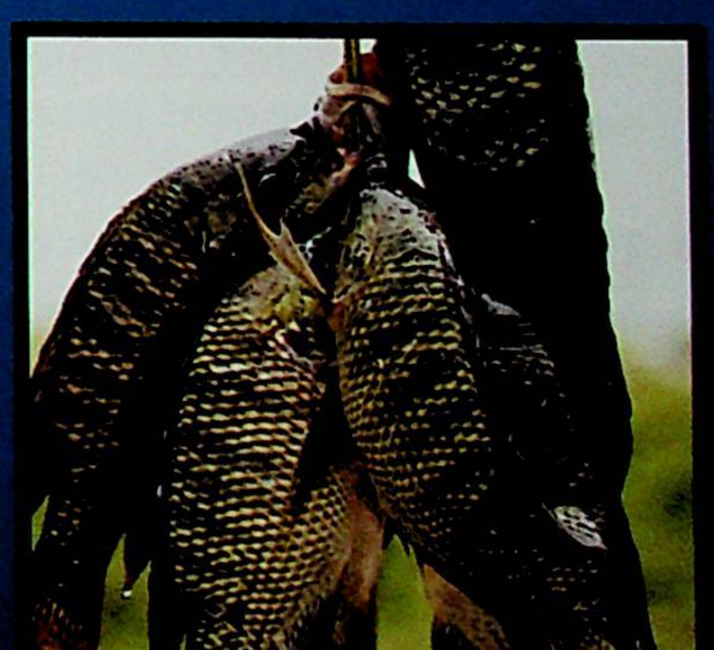
PART TWO











STRATEGIC INITIATIVES FOR THE AGRICULTURAL SECTOR

SCOPE

The scope of the Agricultural sector in the state covers:

- Crops
- Livestock
- Fisheries
- Forestry.

Current Issues and Challenges

- A total of 2.3million hectares is under cultivation for the production of various Food and Cash Crops annually.

- It is estimated that there are over 550,000 farming families in the state who are predominantly small scale peasant farmers.

- Generally Low productivity levels. Actual yield for Rice, Maize, Yam, Cassava, Groundnut and Cowpea are 2.5, 1.4, 11.0, 10.0, 1.5 and 0.4mt against potential Yields of 4-6, 4.0, 20.0, 20.0, 3.0 and 3.0 mt respectively.

- The level of mechanisation of farming activities is low where it is estimated that there are only 150 tractors to serve about 3.3 million farmers.

- There are a total of 19 medium and large scale and over 300 farmer managed small scale Irrigation Schemes most of which are in various stages of dilapidation.
  Only about 105,575 Hectares has been developed, out of the over 450,000ha of irrigable land in the state.

- The state has 5 silos located at Pandogari, Salka, Badeggi, Wushishi and Kutigi (uncompleted) with a combined storage capacity of 12,000 metric tonnes. There is also a 10,000Mt capacity Federal Government Strategic Grain Reserve silo in Minna.

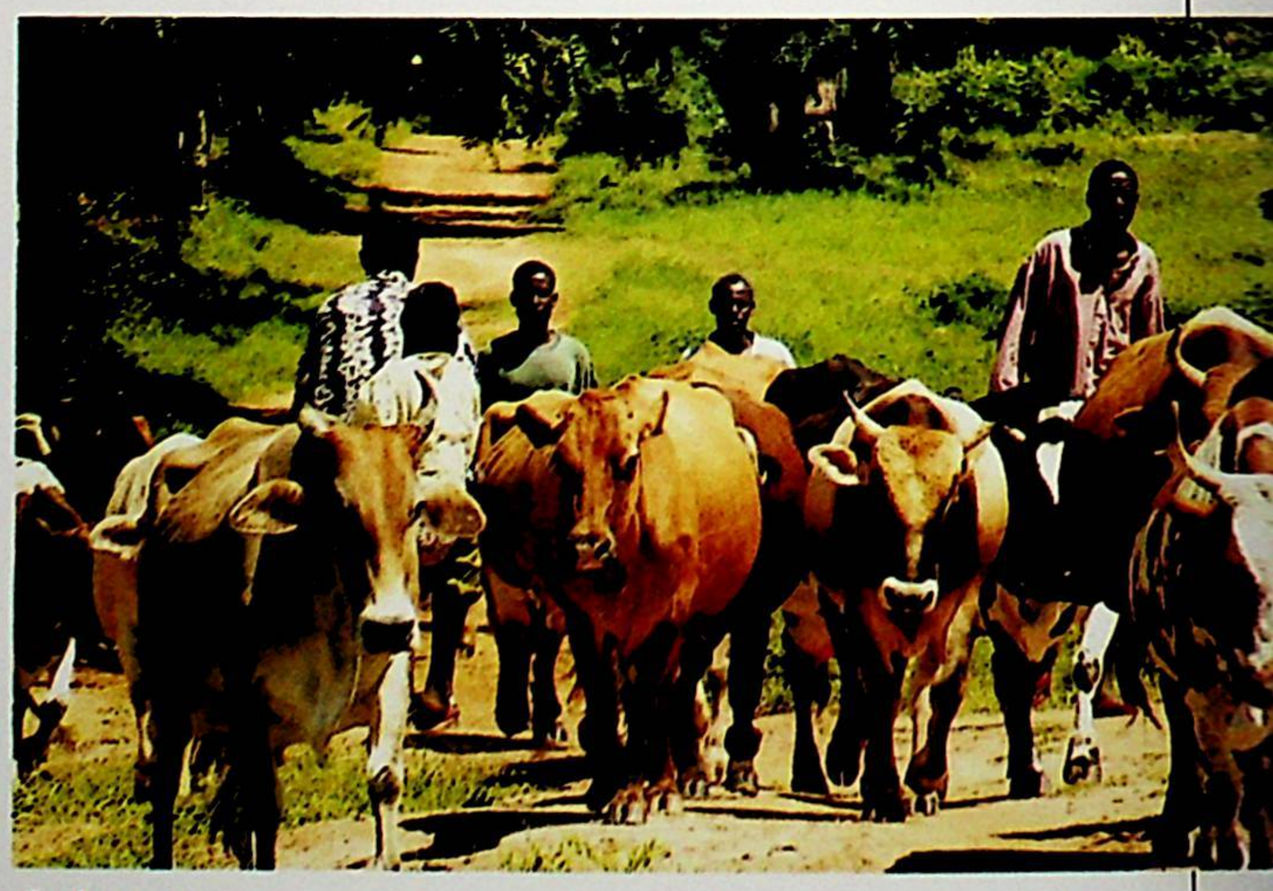
- There are 3 Farm Institutes located at Tegina, Kuta and Nasko for training of young farmers in various aspects of crop production.

- High Extension Agent: Farm Family Ratio. There are 337 Extension Agents under the Niger State Agricultural Development Project providing extension services to farmers, giving a ratio of 1 extension Agent to 1,600 Farmers.

- There exists only 1 State Veterinary Referral Centre in the state located in Minna in addition to 19 Zonal Livestock clinics and 6 Area Veterinary clinics all of which require rehabilitation.

- There are 3 modern abattoirs in Minna, Suleja and Mokwa. Other major towns and cities are served with slaughter houses and slabs.

- Sheep and Goat multiplication centres is located at Dabban and Pandogari and



Cattle grazing

require rehabilitation, while 1 nucleus Poultry Production Unit and Hatchery is in Minna in addition to 6 Poultry Demonstration and Holding Centres (PDHC) at Lapai, Agaie, Bida, Borgu, Kagara, Rijau.

- There are 23 designated Grazing Reserves in Niger State with only 2 at Bobi and Iri gazetted.

- 1,698km of State, National and International stock routes criss-crossing the state.

- There are over 27, 000 fishermen in the State with annual fish output estimated at about 43,000 metric tonnes.

- Over 2000 natural fish ponds/lakes (Oxbow lakes). An uncompleted fish hatchery with the capacity of producing 1.5million fish fingerlings annually is located at Tagwai (Minna).

The challenges in the agricultural sector in Niger State include:

- The prevailing state of peasant farming which is largely limited to subsistent agricultural practices with attendant low productivity. This is against the enormous potential of developing agriculture at commercial level.
- Inadequate and high costs of basic agricultural inputs such as improved seeds/planting materials, organic and inorganic fertilizers and agro-chemicals. These inputs are always not available at the right time thus affecting agricultural production activities which are seasonal in nature.
- Insufficient and high costs of agricultural equipment and machinery such as tractors, bulldozers, animal traction etc; only about 5% of agricultural activities have been mechanized while 10% uses animal traction.
- Inadequate number and quality of extension workers and demonstration plots.
- Inadequate coordination of horticultural activities
- Low level of all-year-round farming due to absence or non-functional irrigation facilities and equipment. Only 25% of the potential FADAMA land in the state has been developed.
- Poor agro-processing Industrial base and storage facilities causing high post-harvest losses of agricultural produce.
- Lack of small scale processing plants for surplus perishable farm produce.
- Inefficient marketing system as a result of poor infrastructure, standardisation and quality control.
- High cost and/or scarcity of fishing equipment/input such as fishing nets, hooks, fingerlings, boats and out-board engines coupled with obnoxious fishing practices resulting in depletion of fishery resources especially in the numerous inland water bodies of the state.
- Inadequate cold storage and processing facilities, and absence of standard fish marketing infrastructure.
- Inadequate supply of improved breeds of livestock for husbandry, dilapidated Veterinary clinics and high costs and scarcity of veterinary drugs, vaccines and equipment.
- Inadequate funding (including budgetary support), and inability of small scale farmers to access agricultural credit facilities from financial institutions.
- Rural-urban migration due to absence of basic social infrastructure in rural areas; resulting in depletion of labour for agricultural activity.
- High level of deforestation as a result of unsustainable farming practices, timber and fuel wood collection and over-grazing.
- Inadequate Infrastructure, Resources and Personnel for Information generation and dissemination.

Fish Farming

Potatoes Farming

OPPORTUNITIES IN THE AGRICULTURAL SECTOR

- Large-scale crop production: Niger State covers a total land area of about 86,000km or 8.6million hectares, representing about 9.3% of the total land area of the Country. Out of this, about 7m ha (or 80%) are arable from which about 32% (2.3mha) is actually cultivated for production of various food and cash crops. The state's potential for agricultural output cuts across various food and cash crop horizons including Sorghum, Maize Rice, Cowpea, Groundnut, Yam, Cassava, Sweet Potatoes, Cotton, Soya-beans, Sugarcane, Melon and Vegetables.

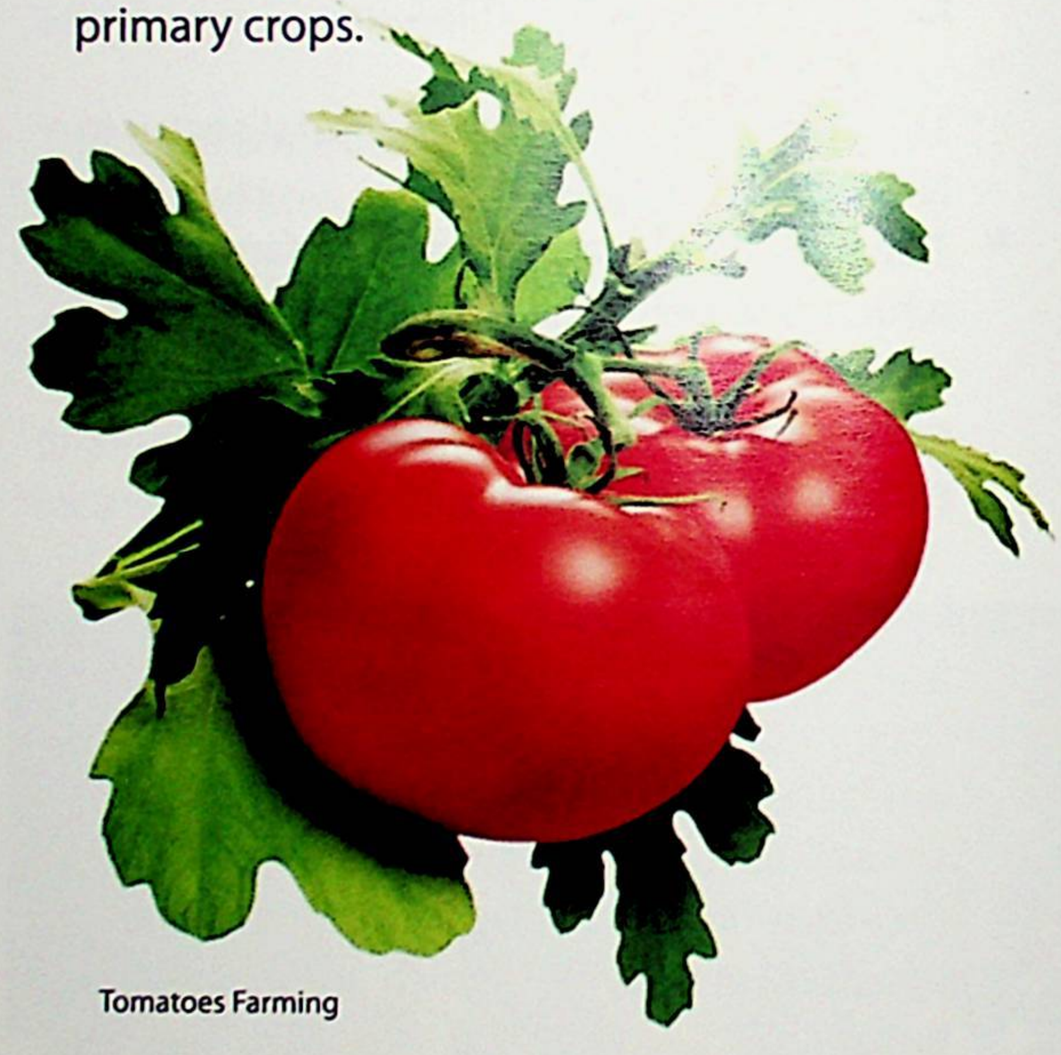
  Others are cash crops such as sheanut, locust bean, jatropha, and cashew. The potential for dry season farming (i.e. Fadama development) is also enormous. The State has an estimated 450,000ha of irrigable land of which only 105,575ha have been developed, with only about 26,500ha being cultivated annually. The extensive flood plains at the water bodies (River Niger, Kaduna, Gbakogi, Gurara and Chanchaga), dams/reservoirs (Kainji, Shiroro and Jebba), numerous perennial streams as well as the distinct six months of dry season cultivation of rice, maize, sugarcane, pulses and assorted vegetables.

- Livestock Production is equally an area of immense potential in Niger State. Presently, livestock population stands at 2.m cattle, 2.1m sheep, 2.6m Goats, 1m others (pigs, rabbits, etc.) 6m poultry (chicken, turkey, ducks etc). Niger State has already earmarked about 132,404ha to be developed into 23 grazing reserves for pasture development and Sedentarisation of pastoralists; so far, only two of the 23 proposed grazing reserves have been gazetted with little or no infrastructural developments on some.

- Fisheries: The abundant large inland water bodies including dams/reservoirs along valleys and flood plains of River Niger and Kaduna spanning over 436,196ha can support Artisanal fisheries if productively exploited.

- Agro-processing: Abundant opportunities exists for processing of Grains, Fruits, Roots and Tubers, Spices, oil crops and Fibre crops Livestock and Fish.

- Export earnings: Boost agricultural contributions to export earnings by accelerating the development of food processing and focus on value addition to primary crops.



Tomatoes Farming

- Agricultural Infrastructure: Dams, Irrigation Infrastructure, Farm service centres, Rural Roads, Storage facilities, Market stalls.

- Agro-allied machinery Farm equipment, Boats, Establishment of Fertilizer plants, Seed production and processing centres.

- Agricultural Credit: Establishment of Micro finance Banks.

- Agricultural Commerce.

- Bilateral/multilateral Cooperation in Service delivery.

- Agro-industrial Linkage: Exploit the value chain approach to develop strategies that will enhance synergies between agriculture and other sectors; to diversify the economy and enhance development of Industries, Rural areas and Employment.

- Productivity: Boosting productivity through Research and Development (R&D) initiatives, improved mechanization irrigation, farming techniques and enhanced extension programs.

- Production Efficiency: Significant reduction in post harvest losses through introduction and adoption of appropriate technologies, expansion of storage facilities and creation of strategic storage facilities to improve food security in Niger State.

VISION

"To make Agriculture the engine of growth and transformation of the state's economy towards achieving Vision 3:2020".

The following objectives and goals will be pursued to actualize this vision.

OBJECTIVES

- Achieve self-sufficiency in food production by the year 2020 by doubling current (2009) production levels of cereals such as Rice, Maize, Guinea corn, Millet, Sugar cane, Root crops such as Yam, and Cassava and Pulses like Groundnut, Cowpea, Benniseed, Soya beans and Melon spices like Ginger and Pepper and varieties of vegetables.

- Increase average annual income of farmers in the state from N2,000 in 2008 to N50, 000 by the year 2020.

- Increase the production of livestock products through sustained increase in stocks to 10m cattle, 10m sheep, 12m goats, and 25m poultry respectively by the year 2020.

Vegetable Lettuces Farming

Rice Farming Harvest

AGRICULTURE

In the Vision 3:2020 plan, the agriculture sector will be revitalized and regenerated in order to emerge as the major pillar of economic growth.

- To quadruple the present level of annual fish production in the state from the present estimated level of 43,000mt to about 170,000mt.
- Promote value addition by processing of major crops and livestock products thus expanding the state's agro-industrial base.
- Entrepreneurship development to engender the creation of additional 100,000 rural jobs annually to stem rural, urban migration.
- Improve Revenue base of government increase contribution of agricultural sector to 50% of internally generated revenue by creating more economic activities.
- To have a significant proportion of the State revenue base from agricultural exports.
- To increase the exploitation of underutilized land and aquatic resources by 30% by 2020.
- To transform the current inefficient agricultural production systems to a more integrated and efficient system that adopts modern methods and technology to improve productivity.
- To improve the effectiveness and efficiency of Agricultural Extension delivery system so as to attain national and global standards by 2020.
- To reduce current agricultural post harvest losses by 60% by 2020.

OVERARCHING GOAL

To take advantage of the diverse agricultural resources of the state to develop an agricultural sector that guarantees food security, reduction of rural poverty, facilitate Agro-Industrial growth towards accelerated economic development of the state by the year 2020.

The sector shall be private sector-driven, however, with government creating an enabling environment through PPP.

VISION AND ACTION PLAN FOR THE AGRICULTURAL SECTOR

INITIAVIES/ PROGRAMS	ACTIVITIES	TIME FRAME/COST (N)			ORGANS RESPONSIBLE FOR IMPLEMENT -ATION	RESOURCES NEEDED	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED	ORGAN/PERS ONS RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
		Short Term 2009-2011	Medium Term 2012-2015	Long Term 2016-2020								
1.To accelerate production of crops especially Rice, Maize, Guinea corn Groundnuts , Yam, and Cassava by 100%	1.1Production of a Master Plan for Agric Devt in Niger State	300	-	-	MARD, MLFD, MEF, NSADP, Consultants	I. Funds ii. Personnel (Outsourcing)	State to fund	Provide a road map and better focus for Agric projects/ programmes Implementation	Monthly	MARD, MLFD, MEF, NSADP, Consultants	A Master plan produced	State Government
	1.2 Cadastral Land mapping	250	-	-	MARD, MLFD, Min of Lands, LG Works, NSADP, Consultants	i. Funds ii. Personnel (Outsourcing)	State to fund	Cadastral land map of the state; an accurate planning and monitoring tool	Monthly	MARD, MLFD, Min of Lands, LG Works, NSADP, Consultants	A Cadastral land map of Niger state produced	State Government
	1.3 Farm Management Information system	100	50	50	MARD, MLFD, Min of Fin, MST, NSADP, Consultants	i. Funds ii. Personnel (Outsourcing)	State to fund	Agri-business; information for planning and measurement	Monthly/ Quarterly	MARD, MLFD, Min of Fin, MST, NSADP, Consultants	Monthly publication of farm mgt Advisory Information Bulletin	State Government
	1.4Supply of 35,000, 50,000 and 70,000mt annually of assorted fertilizers to farmers in the short, medium & long term	2,240	3,200	4,480	MARD, NSADP, Suppliers	i. Funds ii. Trucks (Outsourcing) iii. Personnel (Outsourcing)	State/LG to fund 20% and balance from FGN/ private partners	1. Ease timely access to fertilizers in the right quantity and quality 2. Increase in crops production	Monthly/ Quarterly	MARD, NSADP, Suppliers	70,000mt of Fertilizers delivered and distributed	Local Governments, State Government, Federal Government, PPP

	1.5. Supply of 125,000, 180,000 and 250,000 litres annually. of assorted Agro-chemicals to farmers in the short, medium & long term	125	180	250		I. Funds ii Trucks (Outsourcing) iii. Agricultural chemicals iv. personnel (400No)		1. All categories of farmers will have easy and timely access to agro-chemicals. 2. Availability of high quality agrochemicals. 3. Increase in crops production 4. Reduction in post harvest losses				
	1.6. Supply of 1,200mt of improved seeds/planting materials to farmers	18	26	36	MARD, NSADP, Suppliers, Out-growers	I. Funds ii. Trucks(Out-sourcing) iii. Agricultural chemicals iv. personnel (400 No) v. Seeds/ Seedlings	State/LG to fund 50% and balance from Private/ Devt. partners	1. All categories of farmers will have easy and timely access to improved seeds 2. Availability of high quality planting seeds/ materials 3. Increase in crops production	Monthly/ Quarterly	MARD, NSADP, Suppliers, Out-growers	1200mt of seeds delivered and distributed	Local Governments, State Government, PPP
	1.7. Provision of (a) 250 70HP tractors, (b) 1,500 units of Animal Traction implements annually	800 200	4,000 1,000	4,000 1,000	State/LGAs/ FGN/ Devpt Partners	I. Trucks (Outsourcing) ii. Personnel (700No) iii. Work bulls iv. Fabricators v. 4No. Workshops	State/LG to fund 20% and balance from FGN/ Private partners	1. Increased mechanization of agric activities by farmers 2. Reduction in drudgery 3. Increase in land area under cultivation 4. Increase in crop production		MARD, NSADP, Private Sector	250 units of Tractors and 1,500 units of animal traction delivered and distributed annually	Local Governments, State Government, Federal Government, PPP

	1.8. Rehab & Devt of: a) 19 Nos Irrigation schemes b) 500 tube wells c) 100 diversion modules d) 1000 irrigation pumps annually	150 - 10 35	563 50 20 175	- - 20 175	MARD, MWR, MLFD, NSADP, Private Sector	I. 210,000 Ha of Land ii. Water iii. Personnel (160 No) iv. Trucks (Outsourcing) v. 4 Warehouses	State/LG to fund 30% and balance from FGN/ Private partners	1. Increase in dry season farming 2. Increase in crops production	Monthly/ Quarterly	MARD, MWR, MLFD, NSADP, Private Sector	19 Irrigation schemes rehabilitated	Local Governments, State Government, FGN, PPP
	1.9 Establishment of Integrated Agric Enterprises at Agaie, Kuta, Tegina and Nasko Farm Institutes	-	500	-	MARD, MY&S, Directorate of Poverty alleviation. MLFD, NSADP, Private Sector	i. 500Ha of Land ii. Equipment iii. Housing iv. Personnel (80 No)	State/LG to fund 70% and balance from Devt. partners	1. Increase in youths employment 2. Increase in Agric Production	Monthly/ Quarterly	MARD, MY&S, Directorate of Poverty alleviation MLFD, NSADP, Private Sector	4 no. functional Integrated Agric enterprises established	Governments, State Government, Development partners, PPP
	1.10 Construction/ Rehabilitation of 150 Farm Service Centres.	250	1,250	-	MARD, MLFD, NSADP, Private Sector	i. 300Ha of Land ii. Housing structure iii. Personnel (600Nos) iv. Farm Inputs (Outsourcing)	State/LG to fund 50% and balance from FGN/ Private partners	1. Increase in efficient agric in delivery 2. Increase in extension services	Monthly/ Quarterly	MARD, MLFD, NSADP, Private Sector	150 functional farm service centres established	Local Governments, State Government, Development partners, PPP
	1.11 Rehabilitation of Badeggi, Minna, Wushishi, Salka and Pandogari; and completion of Kutigi Silos Complexes. b) Purchase of 25,000mt of surplus grains annually	100 1,250	- 6,000	- 6,000	MARD, MLFD, NSADP, Private Sector	i. Land (20 Ha) ii. Grains iii. Personnel (60Nos) iv. Equipment/ facilities v. Silo/ Warehouses	State/LG to fund 50% and balance from Devt partners	I. Improved agricultural price stability ii. Stable supply of agric. commodity	Monthly/ Quarterly	MARD, MLFD, NSADP, Private Sector	5 Silo complexes rehabilitated and 25,000mt of grains delivered annually	Local Governments, State Government, Development partners, PPP

	1.12. Resuscitation of Badeggi rice mill and establishment of 150 new processing centres/mills for rice, groundnut and cassava annually	450	2,350	2,350	MARD, MLFD, NSADP, Private Sector	I. Land ii. Rice, G'nuts, cassava etc. iii. Facilities/equip iv. Personnel	State/LG to fund 20% and balance from Devpt partners	i. Improved quality of products ii. Increased supply of processed products	Monthly/ Quarterly	MARD, MWR, MLFD, NSADP, Private Sector	Badeggi Rice mill rehabilitated and 150 functional mills established annually	Local Governments, State Government, Development partners, PPP
	1.13. Support Agric Development Project (ADP) to strengthen Extension services	150	600	600	FGN, MARD, MLFD, MWASD, Devpt Partners, Private Sector.	i. Personnel (1200Nos) ii. Land iii. Facilities/ equipment	State to fund 70% and balance from FGN/Devpt. partners	I. Extension services strengthened ii. Extension Services Staff to Farmer ratio improved to 1:600	Monthly/ Quarterly	FGN, MARD, Devpt Partners, Private Sector	Extension services strengthened	Local Governments, State Government, Development partners, PPP
Increase the production of Livestock and Fisheries	2.1. Establishment of 3 Nuclear LIBCS, and 25 livestock breeding centres.	2, 103	4,256	-	FGN, MLFD, Devpt Partners,	i. Land ii. Improved stocks iii. Equipt/ facilities iv. Personnel (150Nos) v. Inputs (Feed, Drugs etc) to be Outsourced	State/LG to fund 60% and balance from Devpt. partners	i. Increase in supply of improved breeds of livestock ii. Increase in meat, eggs and milk production	Monthly/ Quarterly	FGN, MLFD, Devpt Partners,	3 nuclear LIBCs and 25 Livestock Breeding Centres established 11.4m day old chicks and 15.24m broilers produced annually	Local Governments, State Government, Development partners, PPP
	2.2 Production of 11,404,000 day old chicks layers and 15,241,000 broiler chicks per annum	1, 200	1,250	500								

	2.3. Gazetting and Development of 25 grazing reserves	-	1,800	3,200	FGN, MLFD, Lands Dept, MEF, Devt Partners,	I. 230,000ha of Land ii. Water iii. Pasture iv. Personnel (120 No)) v. Equipt/ facilities	State/LG to fund 50% and balance from FGN/ Devt partners	i. Increase in availability of livestock feeds ii. Increase in number of pastoralists settled. iii. Increase in livestock production iv. Reduction of farmer-Fulani conflicts	Monthly/ Quarterly	FGN, MLFD, Lands Dept, MEF, Devt Partners,	25 Grazing Reserves gazetted and developed	Local Governments, State Government, Development partners, FGN, PPP
	2.4 Rehabilitation of 1968km of inter/intra State stoke routes	200	400	92.6	FGN,MLFD , Land Dept, MEF, / LGAs							
	2.5. Control of trans-boundary Animal disease transmission	80	140	140	FGN, MLFD/LGAs	II. Personnel (10 No)) ii. Vet. drugs/ Equipment iii. Two 4WD Picking Vehicles						
	2.6. i. Construction of 4 modern abattoirs at Minna, Suleja, Kontagora and Bida	650 -	1,300 850	650 -	FGN, MLFD, Private Sector	I. Functional Vet. Centres ii. Drugs/ vaccines iii. Personnel (100Nos)	State/LG to fund 50% and balance from Private partners	i. Reduction in spread of livestock disease ii. Increase in livestock production	Monthly/ Quarterly	FGN, MLFD, Devt Partners,	Functional Modern abattoirs constructed in Minna, Suleija, K/gora and Suleja. Minna Vet centre and 25 clinics constructed/ rehabilitated	Local Governments, State Government, Development partners, PPP
	ii. Construction of a vet hospital at Minna	-	390	-								
	iii. Rehabilitation of 19 Vet Clinics	180	420	-								
	iv. Construction of 6 new Vet clinics											
	v. Establishment of livestock drug revolving fund	100	250	250								

	2.7. i. Development of 50 Ox-bow lakes and 5 dams/reservoirs ii. Completion of Tagwai hatchery iii. Establishment of three additional hatcheries; one in each senatorial zone. iv. Rehabilitation of Wuya fish pond. v. Establishment of two additional demonstration fish ponds in zones B & C	1,000 100 - 10 -	1,500 - 150 - 20	1,500 - - - -	FGN, MLFD, Devt Partners Sector	I. Land ii. Water iii. Equipment/ Facilities iv. Fishing gears v. Fingerlings/ Fish feed v. Personnel (80 No)	State/LG to fund 70% and balance from FGN/ Private partners	I. Increase in fisheries production ii. Increase in fish finger lings supply iii. Increase in aquiculture production	Monthly/ Quarterly	FGN, MLFD, Devpt. Partners, Private Sector	50 Ox-Bow lakes and 5 dams developed Tagwai Fish hatchery Completed 3 Hatcheries and 3 Demonstration fish farms established Wuya fish farm rehabilitated	Local Governments, State Government, Development partners, FGN, PPP
	2.8. Access to ECOWAS micro-credit for fishermen	5	25	30	FGN, MLFD, Private Sector	i. fishing gears ii. Personnel iii. Fishermen	State/LG to fund 20% and balance from Devpt/ Private partners	I. Increase in supply of fishing inputs/gears to fishermen ii. Increase in supply of fish products iii. Reduction in bad fishing practices	Quarterly	FGN, MLFD, Private Sector	At least 1,000 fisher folks access credit annually	Local Governments, State Government, Development partners, PPP
	2.9. Establishment of Regional Livestock and Commodity Market	300	2,400	-	FGN, MLFD, Private Sector	I. 10,000Ha of Land ii. Facilities iii. Personnel	State/LG to fund 20% and balance from Private/Devpt. partners	I. Employment generation ii. Revenue Generation iii. Creation of conducive environment for market activities	Monthly/ Quarterly	FGN, MLFD, Private Sector	Regional Livestock and Commodity Market established	Local Governments, State Government, Development partners, PPP

3.0 Improving access to agricultural credit and financing	3.1 i. Establishment of Agricultural Trust Fund ii. Develop linkages with DFIs and Private sector financial institutions	2,000 25	5,000 25	- 25	State/LGAs /Devpt partners	I. Funds II. Personnel (30No)	State to fund 20% and balance from Devpt partners	i. Increased funding of agric. Activities ii. Increased employment iii. Increase agric. Productivity iv. Increased supply of raw materials	Monthly/ Quarterly	Min of Fin, MARD, Min of Inv & Coops. Directorate of SMEs		Local Governments, State Government, Development partners, PPP
	iii. Accessing ACGSF of the CBN	5	15	15	State/LGAs/ CBN/Devpt partners State/LGAs/ CBN	i. Funds ii. Personnel	State to fund 20% and balance from Private partners	i. More access to micro-credit facilities by farmers	Quarterly	Min of Fin, MARD,	Access enabled	Local Governments, State Government, Development partners, PPP
	3.2. Payment of counterpart fund to donor assisted project	1,000	1,500	2,000	State/LGAs/ Donor Agencies/ Devpt Partners	I. Funds	State/LG to fund 70% and balance from Donor/Devpt partners	I. Improved partnership/ trust ii. Improved support from donors and other development partners	Quarterly	Min of Fin, MARD, NSADP	Counterpart Funds paid as at when due	Local Governments, State Government, Development partners, PPP
4.0 Capacity Building/ Communi-cations	I. Training and Manpower Dev ii. Communication (Mass Media) iii .Fairs and Shows iv. Promotional Materials	320 60 100 50	500 120 500 100	600 120 500 100	FGN/State/LG Agencies/ Other devpt Partners	i.Personnel (20Nos and Outsourcing) ii.Equipment (computers, integrated boards and projectors, accessories, Digital cameras)	State/LG to fund 20% and balance from FGN/Private/ Dono partners	I. Higher quality manpower and service ii. Development of home grown expertise iii. Increased communication and awareness of programmes and technology iv. Increased	Monthly/ Quarterly	MLFD, MARD, NSADP, MOE	Attendance of relevant National and International training programmes. Local training (Including Technology Review sessions)	Local Governments, State Government, Development partners, PPP

								iv Increased information exchange leading to development of forward and backward linkages			conducted at least quarterly Radio and TV airtime slots paid for and filled with relevant advertisement	
Sub-Total		9731	27270	22661								
Grand Total	N59,662, 000,000											

OTHER RECOMMENDATIONS:

FISHERIES DEPARTMENT

- Government should produce fisheries extension officers through the existing College of Agriculture.
- Government should take interest in the activities of artisanal fishermen by introducing the necessary fishing equipment and involve them in the available micro-finance support arrangements.
- Farmers who have fish-rearing ponds in their farms should be supported through adequate extension guidance, sourcing of viable fingerlings and formulated fish feeds.
- Government should endeavour to assist in the preservation and marketing of the fish harvested.

FERTILIZER, AND AGRO-CHEMICALS

- Government should procure and distribute assorted types of fertilizers before the commencement of rains. Distribution should be carried out directly to stores located close to or within Local Governments Headquaters of the State for easy access by farmers.
- Government should continue to monitor and set regulations on essential agro-chemicals.
- Competent reputable companies could be invited to set up branches in the state in order to reduce sourcing problems and the Government might consider subsidizing some essential agro-chemicals in order to reduce the temptation to utilize harmful alternatives.
- Government should consider the reactivation and staffing of the moribund farm service centres from where extension agents can be of assistance within the immediate reach of the rural farmer.

IRRIGATION

- The state should lobby the National Assembly and Federal Government to consider the case of HYPADEC and further request national assistance in survey and identification of suitable areas to create irrigation channels in the vicinity of the dams within Niger State for dry season farming purposes.
- The State should seek assistance and enter into negotiations with suitable partners under the PPP agreement to develop sites for commercial crop production and processing of commodities that would be of value to her economy.

LIVESTOCK/POULTRY

- Municipal abattoirs should be rehabilitated and new ones built where they do not exist. Slaughter policies and meat hygiene regulations should be applied accordingly so as to safeguard human health.
- All Poultry Production units (PPU) and the milk collection and processing units be rehabilitated. The sites and equipment be kept in working conditions to provide employment and entrepreneurship training to youths.
- The State Government should revisit the issue of Mokwa Cattle Ranch/abattoir. The design and capacity of this abattoir and ranch is highly undervalued because it is a place that can be used to raise and fatten cattle and the end product (Canned Beef) to meet WTO standard for export.
- Government should reestablish livestock extension activities to the LIBCS. These are centres where farmers are taught new techniques in breeding and rearing of livestock.

In addition to these strategic initiatives and programmes and in the effort of achieving an agricultural sector that will guarantee food security and accelerate economic development of the state, the following mandate are to be carried out by the Ministry of Agriculture and Rural Development and the **Ministry of Livestock and Fisheries Development:**

MINISTRY OF AGRICULTURE AND RURAL DEVELOPMENT

- Institution of policy for agricultural activities in the State that will ensure food security and agro-raw materials for industries.
- Introducing of farmers to modern farming technologies and information as well as provision of efficient and sustainable extension service delivery in the state.
- Provision and supply of essential inputs to farmers on timely basis and control of pest outbreaks in farms throughout the state.
- Designing, construction and maintenance of irrigation systems in the state.
- Maintenance and operation of Grains Buffer Stock and farm institutes in the state.
- Liaise with the Federal Ministry of Agriculture and Water Resources on issues related to agric activities and policies.
- Drawing up modalities for the state to pave way for its access of the N200billion Agric Funds from the CBN and N244billion Federal government Agric Intervention Fund.
- Ensure that innovative policies are embarked upon so as to shift from usual time consuming activities of fertilizer procurement and distribution to making policies for agricultural parastatals in the state to operationlize.
- Ensure capacity building for staffers towards achieving the desired collective objectives of their Ministry.

MINISTRY OF LIVESTOCK AND FISHERIES DEVELOPMENT

- Introduce new technologies to boost livestock and fisheries production in Niger State.
- Introduce fisheries and livestock rearers to modern animal husbandry and fishing technologies.
- Facilitate supply of inputs such veterinary drugs, fishing nets, hooks etc.
- Extension work on the development of aquaculture by way of technical advice.
- Provision of extension service on artisanal fishing.
- Establishment of veterinary clinics and treatment centres for control of animal pests and diseases.
- Development of grazing reserves and range management.
- Establishment of stock-routes and control posts for disease surveillance.
- Provide Veterinary Public Health and Meat Inspection Services throughout the state to ensure wholesome meat is consumed.
- Provide extension services on Avian Influenza prevention and control.
- Ensure capacity building programmes for staff towards achieving the desired organizational objectives.

Vegetable (Water Mellon) Farming

TOURISM AND CULTURE

NATIONAL FESTIVAL OF ARTS AND CULTURE
NAFEST
THE UNITY FORUM

NAFEST MINNA '09 NIGER STATE
Culture, Pride of Africa

STRATEGIC INITIATIVES FOR THE TOURISM AND CULTURE SECTOR

SCOPE

- Tourist attractions.
- Accommodation for the tourists.
- Transportation for the tourists.
- Adequate maintenance of tourist. attractions.
- Museums and monuments.
- Arts and crafts.
- Festivals and ceremonies.
- Natural features of the state.
- Music and Dance.

KEY ISSUES AND CHALLENGES

Niger State is culturally diverse and blessed with numerous tourism and cultural attractions. With River Niger forming part of the state's borders and its numerous tributaries scattered all over the state. Niger State houses the Kainji Lake and the three hydro-electric dams of Jebba, Kainji and Shiroro. It has a guinea savannah vegetation with its typical open woodland which gives rise to numerous forests, plantations and game reserves. The alternating North-East and the South-West Trade Winds combine to give the state a moderate climate compared with other states of Nigeria. Indeed, Niger State can be regarded as having considerable scenic attractions and rich cultural heritage to encourage tourism, which is a displacement activity comprising:

- The free movement to and stay of persons at places of their interest outside their normal domicile and work on a temporary short term basis.

- It often involves at least an overnight stay at the destination including the activities that are undertaken thereon.

- It covers the various providers of the services needed by the tourists right from departure from home until their return.

River Niger

- The impact which such visit and stay have on the socio-economic, political and physical environment of the host destination and the visitors/tourists.

The above chain of activities is systemically coordinated and regulated by the tourism and culture sector which promotes such travels and caters for those on the move as

Colonial Graves

well as the impact which the activities of the visitors and the visited destinations have on each other in the state.
Tourism can be domestic, i.e. involving citizens of a country visiting places of interests within the country. It can also be international where citizens of a particular

country visit places of interest in another country. If properly developed, the tourism and culture industry can be one of the leading sources of revenue for Niger State and indeed Nigeria. This is because the state is well endowed with great tourism and cultural potentials of comparative and competitive advantages in the country. Already, forty-eight tourism potentials and numerous indigenous cultural assets have been identified and are being packaged for development for both domestic and international tourism. These include: Zuma Rock, Gurara Waterfalls, Lord Lugard Amalgamation Park (Zungeru Colonial Ruines), Mungo Park Cenotaph, Baro Empire Hills/Port, Durbar Festivals, Bida Brass and Glass Works, Zik Centre, The GWAPE International Teaup. etc.

These potentials and other cultural assets are supported with enormous resources both natural and man- made. The state's central location in the country where it serves as a gateway to many states and the Federal Capital Territory creates for it both domestic and international tourism markets. Other issues include:

- Sincere political will from the state government.
- Abundant tourism potentials.
- Abundant human resources.
- Participation by the private sector under. Public-Private-Partnership.
- Peaceful Co-existence.

CHALLENGES

- Negative perception of tourism
- Paucity of funding
- Poor capacity building
- Poor infrastructure
- Lack of awareness of tourism benefits
- Poor private sector participation
- Negative environmental impacts
- Distortion of priority in the implementation of tourism policies
- Cultural diversity.

OPPORTUNITIES

- Abundance of tourism potentials of which almost 50 have been identified across the state.
- Availability of markets for the tourism products/services especially our proximity to the Federal Capital Territory (FCT).
- Accessibility of the tourism destinations.
- Availability of development partners (e.g. PPP, NEPAD, UNWTO, etc).
- Peaceful and conducive environment.

VISION

"To make Niger State the preferred tourist destination in Nigeria by both domestic and international tourists by the year 2020".

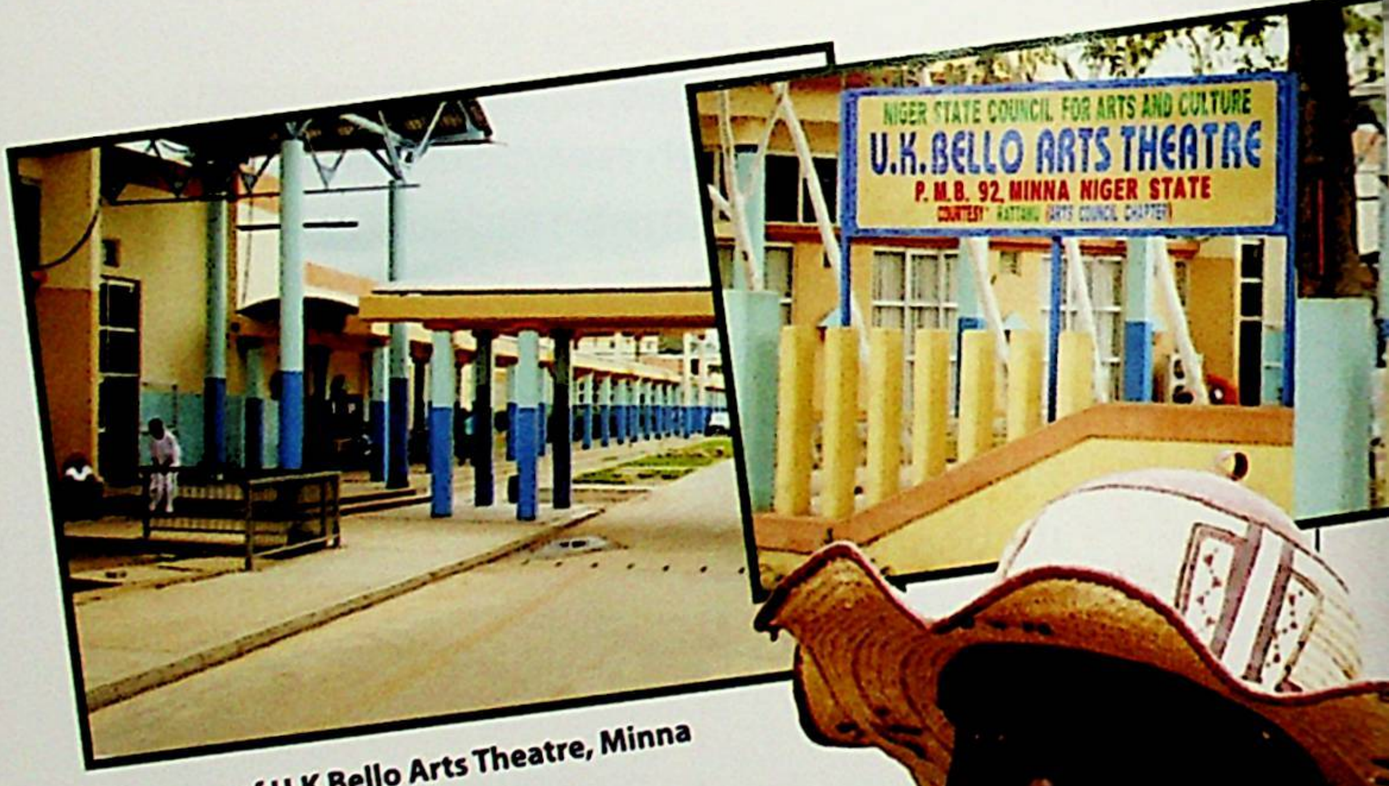
OBJECTIVES

Niger State aspires to build its capacity in the tourism and culture sector and to facilitate the benefits that accrue from the tourism and culture industry by the year 2020 through the following:

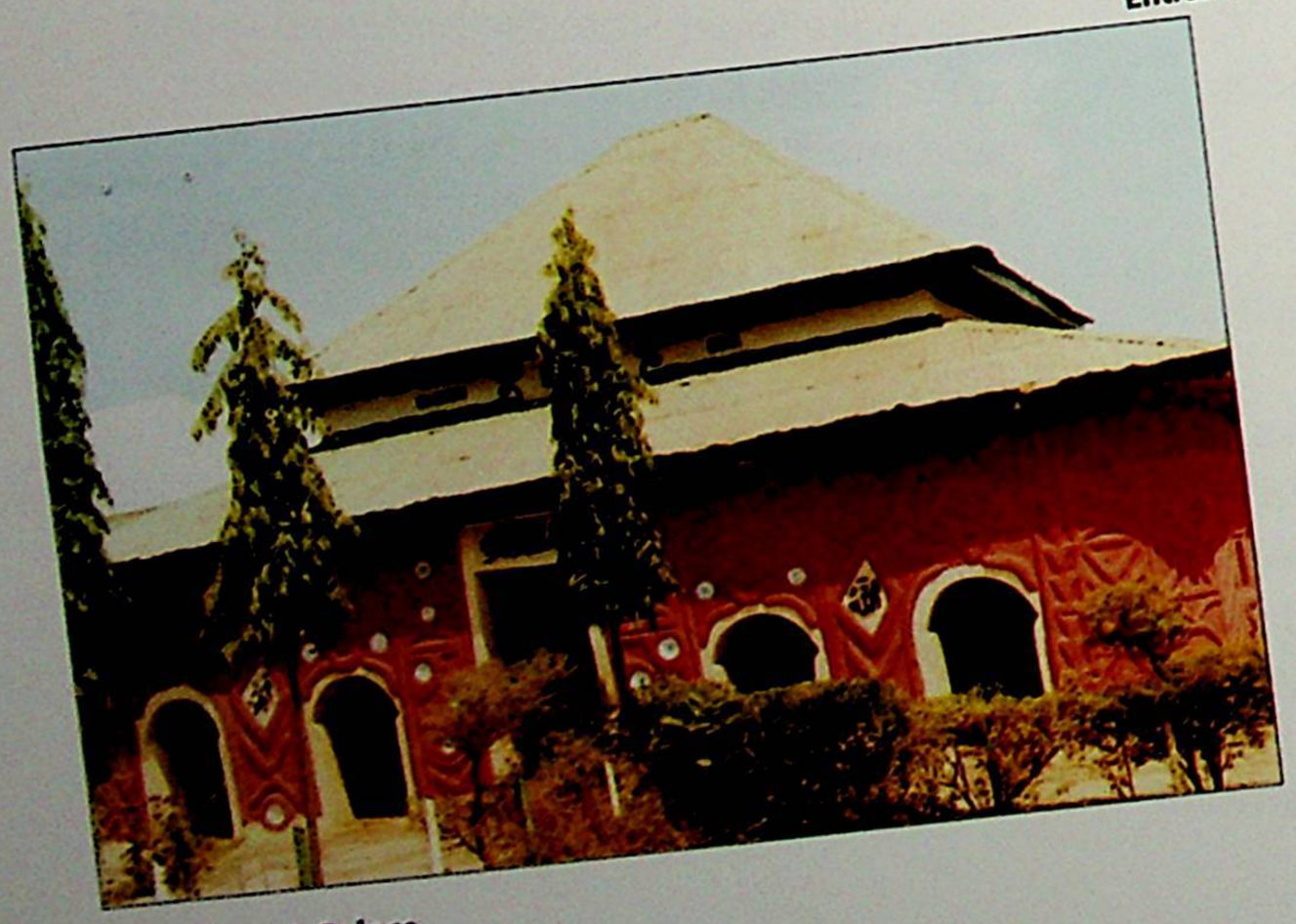
- Supporting the existing tourism and culture development institutions for effective delivery of tourism and culture benefits.
- Development of quality tourism and culture products/services and infrastructure capable of meeting the needs of domestic, regional and international tourists.
- Raising the level of awareness and understanding of the benefits of tourism and culture.
- Promotion and preservation of our cultural values.
- Reversing the current environmental decay as well as protecting and enhancing the physical environment and historical assets.
- Development of tourism and culture into prominence for the socio-economic advancement of Nigerlites.

GOALS

- Protect and promote Niger State's cultural and natural heritage as resources for home grown socio-economic development.
- Create and broaden awareness, by Nigerlites and the general public, of the tourism and cultural potentials in the state.
- Encourage community and public partnership in tourism and cultural development, as well as and to preserve and protect the Tourism Development Areas (TDA) of not less than 300 hectares of land surrounding any tourist site.
- Generate foreign exchange, enhance revenue income to the state, alleviate poverty and create employment.
- Promote Niger State as a perferable tourism and cultural destination in Nigeria in line with the effort of transforming Niger State into "The Number One Tourism Destination in Nigeria".
- Promote geo-political integration, healthy inter-ethnic co-operation and understanding, as well as ensure environmental preservation and sustainability in the development of tourism and cultural resources.



Entrance of U.K Bello Arts Theatre, Minna



Minna Emir's Palace

Dr. Mu'azu Babangida Aliyu, OON (Talban Minna)
The Chief Servant of Niger State, Nigeria

VISION AND ACTION PLAN FOR TOURISM AND CULTURE SECTOR

INITIATIVES/ PROGRAMS	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMENTATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM (2009 – 2011)	LONG TERM (2012 – 2015)	MEDIUM TERM (2016 – 2020)									
Policy Formulation	* Work Shop, Training and Retraining * Good Legislation for sustainable development *Incentivees to investor			Ministry of Tourism and Culture	Administrators 10 No.	20m	100% Govt. Initiations With consultation with the private sector and NGOs	*Informed decision making * Focused and sustainable development	Annually	Min. of Tourism and Culture	Established achievements	State Government
Provision of Infrastructures (Initiatives and Programs shall be carried out in collaboration with Ministry of Works and Infrastructure)	* Award of contract * Supervision, Monitoring and Evaluation * Direct Labour			Ministry of Tourism and Culture	Engineers 100 No. Architects 20 No. Surveyors 50 No. Technical Officers 200 No. Unskilled labour 1,000 No.	5b	Negotiable Partnership With the Private Sector and NGOs	*Facilitation of program implementation *Increased tourists traffic *Attractive & conducive operational environment	Annually	Min. of Tourism and Culture	Completed projects	Govt., Private Sector, Public Private Partnership & NGOs
Capital Projects (Initiatives and Programs shall be carried out in collaboration with Ministry of Works and Infrastructure)	* Award of contract * Supervision, Monitoring and Evaluation * Direct Labour			Ministry of Tourism and Culture	Engineers 200 No. Architects 40 No.		Negotiable Partnership With the Private Sector and NGOs	*Development of key tourist destinations Improvement of tourism products/ services	Annually	As above	Completed projects	Govt., Private Sector & Public Private Partnership

Research & Development	*Identification and documentation of tourism products and services *Publication of research products/ results	*Identifi -cation and docume -ntation of tourism products and services *Publica -tion of research products /results	*Identifi cation and documen tation of tourism products and services * Publica -tion of research products/ results	Niger State Tourism Corpora tion (NSTC) and Niger State Council of Arts and Culture (NICAC)	* Professional staff 150 No. and 30 No.	700m 500m 85m	Negotiable Partnership With the Private Sector and NGOs	• Development of reliable database • Availability of statistical data • Improvement of tourist products and services	Quarterly	NSTC & NICAC	Established projects	Govt., Private Sector, Public Private Partnership & NGOs
Promotion & Marketing	* Products & Services packaging, branding, marketing and promotion	* Products & Services packaging, branding, marketing and promotion	* Products & Services packaging, branding, marketing and promotion	NSTC, NICAC & PPP	• Web sites 5 No. • Publications • Personnel (skilled and unskilled) 150 No. • BillBoards • Electronic adverts. • Vehicles	20m 10m 500m 10m 8.5m 100m	Negotiable Partnership With the Private Sector and NGOs	• Establishment of market outlets • Improving revenue/foreign exchange earnings • Increased tourist traffic • Publicity for the state • Facilitation of impact assessment	Quarterly	NSTC & NICAC	• Influx of tourists/ visitors • Revenue generated	Govt., Private Sector & Public Private Partnership
Sensitization and Mobiliation	*Advocacy Workshops *Seminars, etc.	*Advocacy Workshops *Seminars, etc.		NSTC, NICAC & PPP	• Technical staff 50 No. • Bill Boads 50 No. • Vehicles 50 No.	10m 12m 50m	Negotiable Partnership With the Private Sector and NGOs	• Conducive operational environment * Generation of positive attitude towards tourists and tourists' products and services from the local communities	Quarterly	NSTC & NICAC	Positive attitude by the host communities	Govt., Private Sector & Public Private Partnership & NGO's

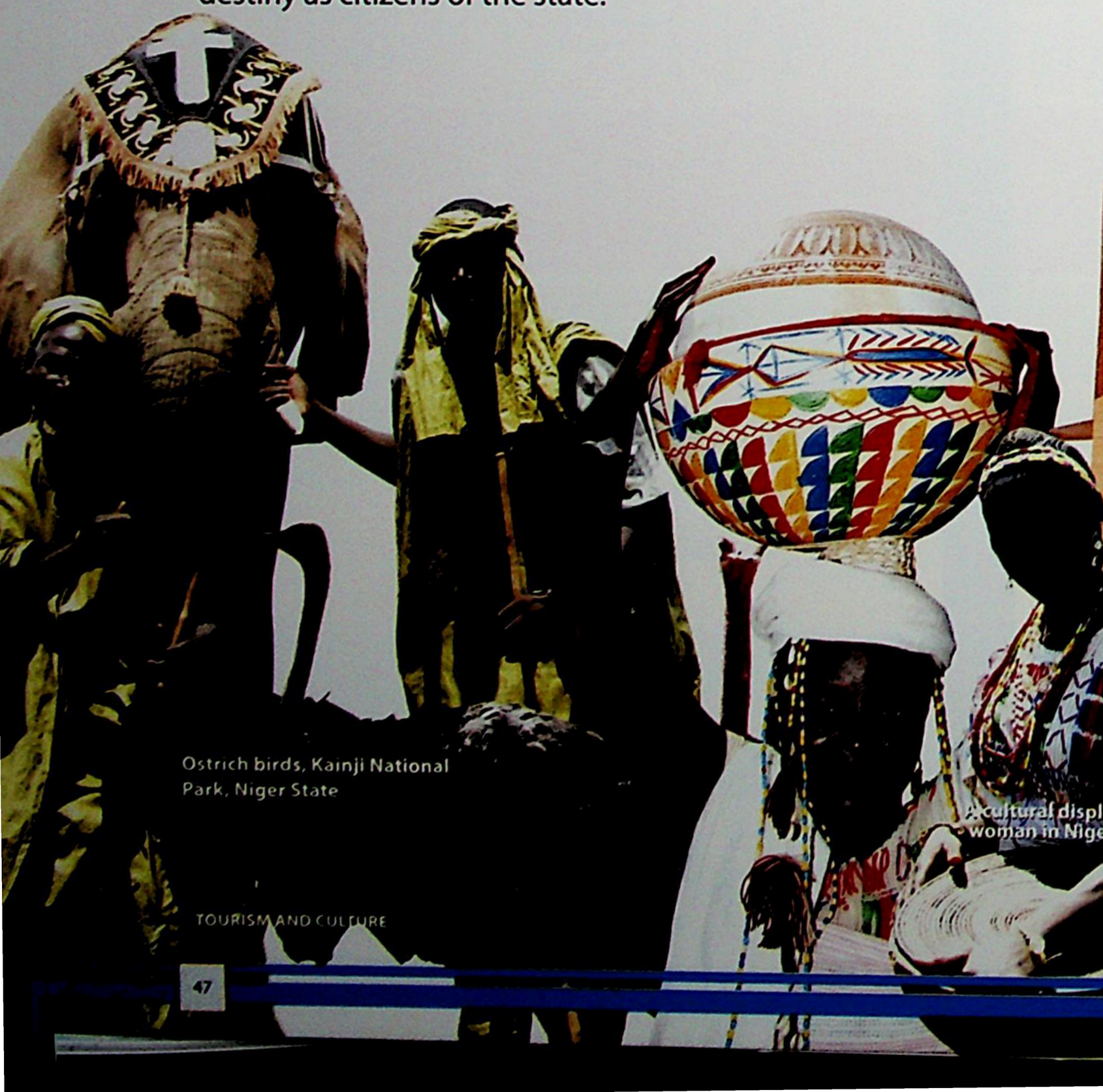
General Planning and implementation	* Data collection *Planning and implementation	* Data collection * Planning and Implementation	NSTC, NICAC & PPP	* Skilled and unskilled personnel 200 No. * Electronic gadgets	30m 60m	Negotiable Partnership With the Private Sector and NGOs	* Steady Execution of projects * Unhindered development * Effective and efficient service delivery * Enhanced tourists traffic	Annually	NSTC, NICAC & PPP	Completed Projects	Govt., Private Sector , Public Private Partnership & NGOs
Entertainment	* Identification of entertainers * Advocacy	* Identification of entertainers * Advocacy	NSTC, NICAC & PPP	* Vehicles * Skilled and unskilled staff * Musical instruments * P.A.S. * Audio/Visual instruments * Cultural Repositories * Studios	550m 200m 90m 50m 50m 100m 150m	Negotiable Partnership With the Private Sector and NGOs	* Satisfied tourist markets * Added value to tourist products and services * Establishment of entertainment outlets	Quarterly	NSTC, NICAC & PPP	* Established entertainment outfits. * Patronage of entertainment outfits	Govt., Private Sector & Public Private Partnership
Grand Total	**N13,520,500,000**										

NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

In addition to these strategic initiatives and programmes and in the effort of making Niger State as the Number One Tourist Destination in Nigeria, the following mandates are to be carried out by the **Ministry of Tourism and Culture:**

- Evolvement of viable policies to direct government action in rejuvenating and marketing the cultural heritage of our many sub national and religious groups.
- Development of master strategic plan for promotion and organization of tourist activities that will engender peaceful co-existence and mutual appreciation of our differences.
- Encouragement and creation of inter-cultural platform for sustainable dialogue, friendship, interdependence and harmony among our various ethnic groups and interests.
- Conduction or institution of research activities into cultural history of the State's diverse ethnic groups with emphasis on our commonalities within the brotherhood of man and exigencies of our destiny as citizens of the state.
- Development, implementation and continuous review of the tourism development document that will provide focus for government efforts to make Niger State a safe, secured and preferred tourist haven.
- Identification and marketing of tourist centres with investment potentials for international and local investors interested in developing tourism on PPP basis.
- Creation and maintenance of state cultural practices and museums in order to protect the future of our cultural heritage.
- Control, supervision and maintenance of the physical and cultural integrity of historical sites and relics in the state.
- Ensure capacity building for staffers towards achieving the desired collective objectives of Niger State government.



Ostrich birds, Kainji National Park, Niger State

Entrance Gate of Etsu Nupe's palace

A cultural display by a woman in Niger State

TOURIST ATTRACTIONS IN NIGER STATE

Museums and Monuments
- National Arts Gallery
- State Museum.

Arts and Craft
- Bida Brass/Glass Works
- Ladi Kwali Pottery
- Tatiko Traditional Textile Waving
- Agaie Wood Carving
- Kutigi Rafia Works.

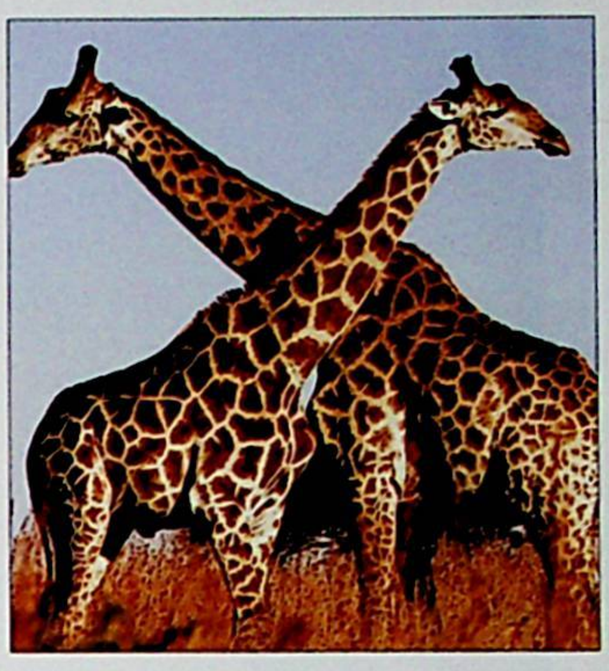
Natural Features of the State
- River Niger and its tributaries
- Gurara Waterfalls
- Zuma Rock
- Gwam Rock Formations
- Maganda Waterfalls
- Kushaki Magnetic Hill
- Dutsen Mai Tsoma
- Dinal Footprints
- Pina Caves.

Man-Made Attractions in Niger State
- Nnamdi Azikiwe Centre
- Tatiko Craft Center
- Mongo Park Cenotaph
- Zungeru Colonial Ruins
- Shiroro Hydro-electric Dam
- Kainji Hydro-electric Dam
- Jebba Hydro-electric Dam.

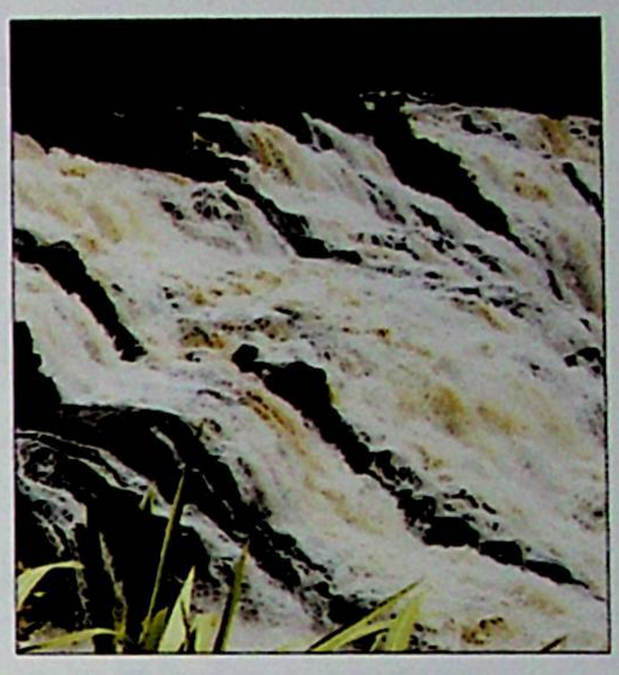
Music and Dance
- Angale
- Amwamwa
- Gbagurasa
- Guguyagi
- Gunu Shata
- GWAPE International Troupe
- Kabulu
- Ndako Gboya
- Shama.

Film and Video
- Gwari Film Group
- Hausa Film Group
- Nupe Film Group
- Cinema Houses(spread throughout the state).

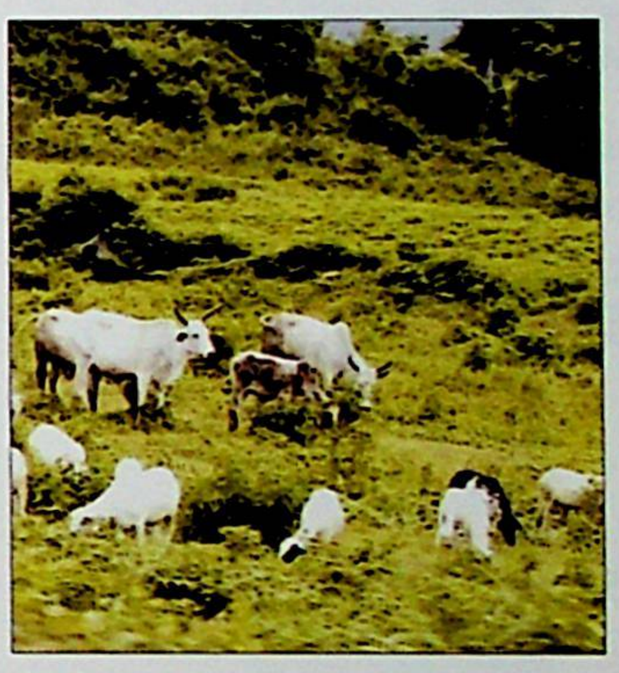
Festivals and Ceremonies
- Gani Annual Cultural Festival – Lavun LGA.
- Ebiko Fishing and Cultural Festival – Gbako LGA.
- Akpazuma Festival (Adunu) – Paikoro LGA.
- Harguwa Cultural Festival – RIJAU LGA.
- Anakpe Cultural Festival (Guni) – Munya LGA.
- Sallah Festival/Durbar (State-wide).
- Niger Carnival (Minna).



National Park Kainji

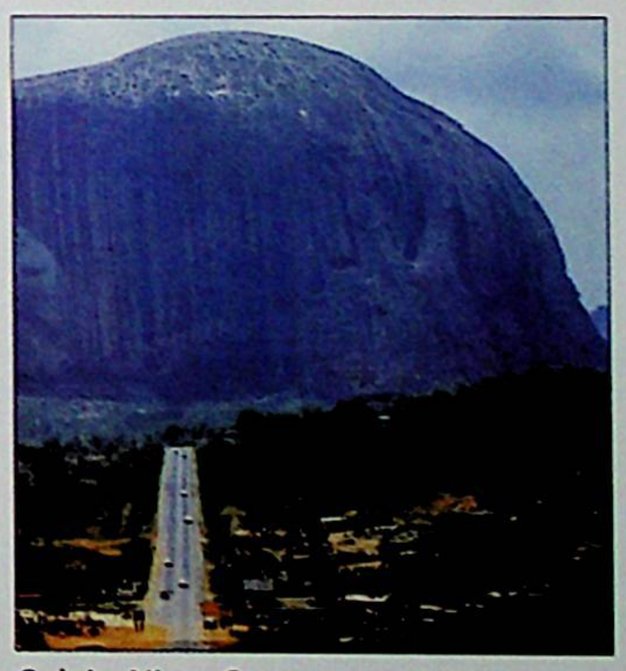


Gurara Waterfalls



Cattle grazing

National Park Kainji



Suleja, Niger State

National Park Kainji

Durbar Festival, Minna

GOLD

KAOLIN

KYANITE

LEAD

MICA

BALL CLAY

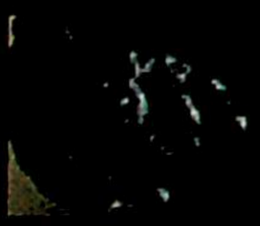
COPPER

MANGANESE

TALC

QUARTZITE

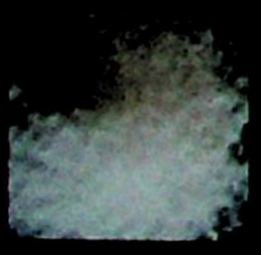
GRAPHITE



FELDSPAR

IRON

SILICA SAND



MARBLE

SOLID MINERALS

STRATEGIC INITIATIVES FOR THE SOLID MINERAL SECTOR

SCOPE

The Scope of the solid mineral sector can be categorized as:

- **Exploration** (Prospecting,Discovery,Evaluation)
- **Production** (Mining)
- **Processing**(Extraction/Smelting and Refining)
- **Market** (Manufacturing, Industries and other consumers).

ISSUES AND CHALLENGES

ISSUES

Despite the abundance mineral resources in Niger State, active participation by the state in the development of this sector is limited in view of the fact that this sector falls under the exclusive list of the Federal Government as stated in Section 1 of the Minerals and Mining Act,2007.It States "the entire property and control of all mineral resources in, under or upon any land in Nigeria, its contiguous continental shelf and all rivers, streams and water courses throughout Nigeria, any area governed by its territorial waters or constituency and the exclusive economic zone is and shall be vested in the Government of the Federation for and on behalf of the people of Nigeria".

Coupled with this limitation, the State is yet to undertake a comprehensive geological survey of her mineral resource potentials. The only available literature is a preliminary investigation undertaken in 1989 by Steel materials exploration agency, Kaduna. Available data on the solid mineral resources of the state can only be sourced through the Federal Ministry of Mines and Steel Development. Similarly, the absence of an agency and/or a limited liability company to conduct the affairs of solid mineral development in partnership with foreign investors is another important issue. At least the NMMA, 2007 allows State to participate under such arrangement.

CHALLENGES:

- One of the major challenges in the development of the solid minerals sub-sector is the near-absence of a databank in the state.
- Unwillingness of financial institution to fund small scale mining activities as they refer to this sector as a high risk area.
- Lack of awareness and/or knowledge by the general public on the economic potentials of this sector.
- Exclusion of the state in the development of this sector within her domain i.e. the law guiding mining and grant of mineral titles.
- The activities of unskilled miners leading to high leakages of revenue to the government in addition to causing environmental degradation on affected sites.
- Shortage of fund.

OPPORTUNITIES

- Available international and local markets Inter-linkage with other sectors such as Tourism and Hospitality industries.
- Provision of solid and reliable sources of foreign exchange and revenue to the State.
- Source of employment and economic empowerment of the people.

VISION OF THE SECTOR

"To transform Niger State Mineral Sector into an irresistible mining destination for global capital by the year 2020".

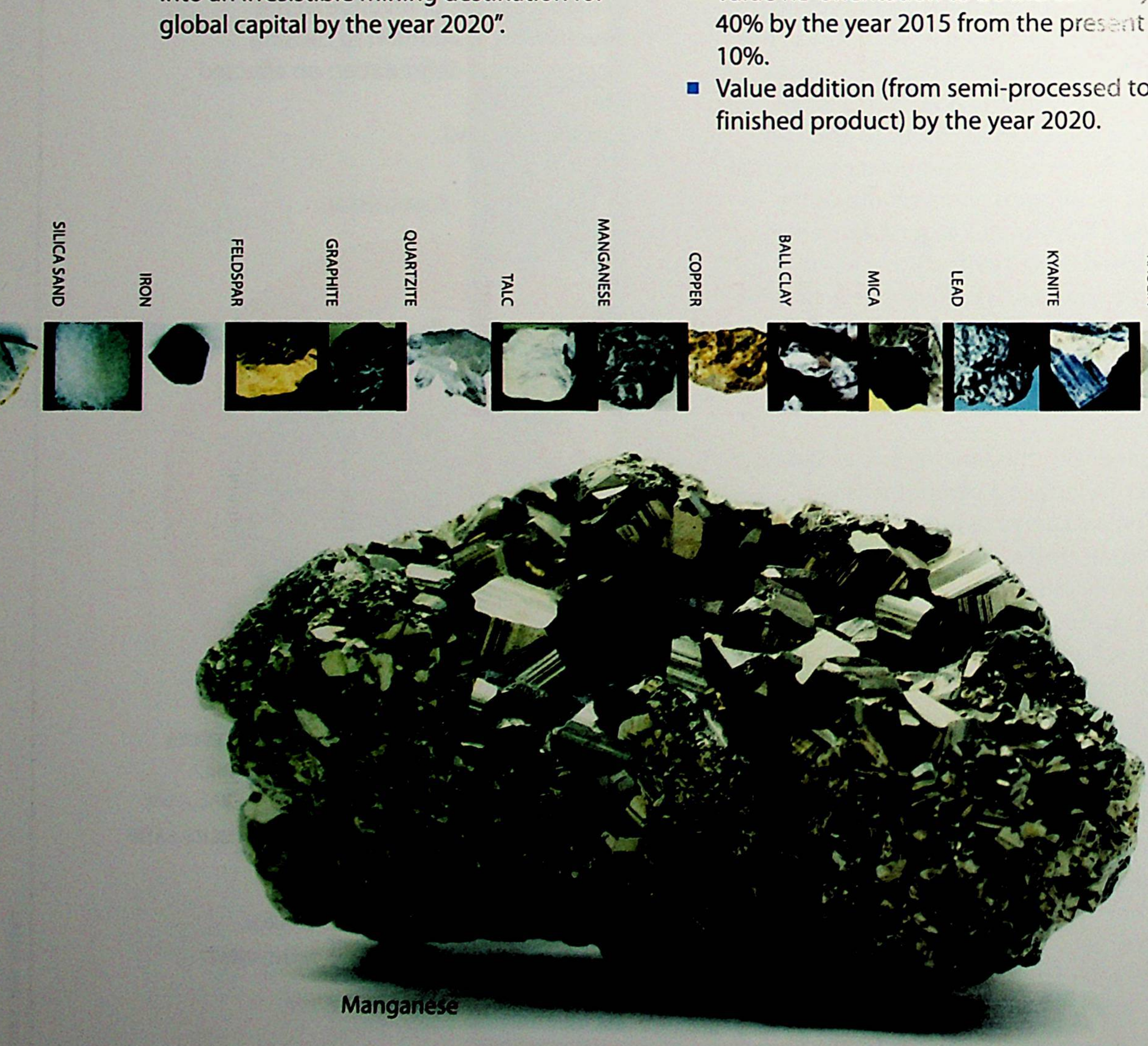
OBJECTIVES

The main objectives are to:

- Increase the revenue base of the state government,
- Encourage the processing of mineral products in Niger State.

GOALS

- Increase Niger State revenue generation from about 10% to 60% by the year 2020
- Wealth creation to be increased from 15% to 50% by the year 2020
- Value Re-orientation to be increased by 40% by the year 2015 from the present 10%.
- Value addition (from semi-processed to finished product) by the year 2020.



Manganese

VISION AND ACTION PLAN FOR THE SOLID MINERAL SECTOR

INITIATIVE/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMENTATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED; MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY	ORGAN/ PERSON RESPONSIBLE FOR TRACKING	INDICATOR TO SHOW SUCCESS	FUNDING OPTION
	SHORT TERM (2009-2011)	MEDIUM TERM (2012- 2015)	LONG TERM (2016-2020)									
Setting up of an agency and strengthening the Niger State Development Company Limited to be responsible for the development of Solid Minerals sector in the State	Awareness campaign			Niger State Development Company Limited (NSDC).	Geologist (5), Mining Engineer (7), Skilled personnel (10), Unskilled personnel(15), Office accomodation, Furniture and fittings field vehicle(4)	N100,000,000 and this will be sourced from federal allocation and IGR.	STATE TO FUND 100%	Ensure active participation of the government in the development of the sector in the State. -Increase awareness of the solid minerals potentials in the State.	Bi-Annually, Annually	NSDC Ltd	Increase in Revenue and Acquisition of New Sites	State Govt Through IGR and Federal Govt Allocation
Setting up a masterplan for the optimal development of Solid Minerals in the State		1. Undertake a geological Survey on the Solid Minreal deposit in the State. 2. Confirm and prioritize mineral deposit in the State for subsequent exploration. 3. Determine the size,grade and quality of mineral deposits in the State to enhance marketability and development prospects.		NSDC ltd, NGSA and private sector	Geologist (5), Mining Engineer (7), Skilled personnel (10), Unskilled personnel(15), Office accomodation, Furniture and fittings field vehicle(4) Exploration equipment	N200,000,000 and this will be sourced from federal allocation and IGR.	STATE TO FUND 40%	This will provide information on the availability and viability of solid minerals deposite in the state and subsequently attract geniune investors to the sector. -Enhance	Monthly And Quarterly	NSDC Ltd	Acquisition of New Sites	State Govt Through IGR and Federal Govt Allocation and PPP Initiatives

		4. Determine the cost of exploration, mining, processing and overall viability of Solid Minerals deposit in the State. 5. Highlight the details of the interface between Niger State Government,Federal Government responsible agencies and the Organized Private Sector for optimal operations of mining. 6. Identify Mineral Buying Centres 7. Strategise the provision of extension services to small scale miners to improve their level of recovery and global best practices. 8. Create mining activities that is people oriented and enviromentally friendly.					marketability and development prospects Formation of Co-operatives and mining Associations				
Commencement of Commercial mining operations through joint ventures and other viable investment drives connected therein		1. Liasing with all Federal Government related agencies and other stakeholders in mining,land,forestry, etc for sustainable development of the sector. 2. Identify and prioritize minerals for subsequent development/processing in line with global demand. 3. Identify genuine investors and technical partners for the purpose of joint ventures.	NSDC LTD, NGSA AND PRIVATE SECTOR	Geologist (5), Mining Engineer(7), Skilled personnel (10), Unskilled personnel (I 5), accommodation, Furniture and fittings Field vehicle (8), Mining processing equipment (20)	N1.5B and this will be sourced from Federal allocation and IGR.	STATE TO FUND 20%	Coordinated development of Solid Mineral in the State -Increase in the revenue generation, -poverty eradication, -employment generation in the State. -Development of infrastructural facilities in the mining communities	Monthly And Quarterly	NSDC Ltd and Partners	INCREASE IN REVENUE AND ACQUISITION OF NEW SITES	STATE GOVT THROUGH IGR AND FEDERAL GOVT ALLO-CATION AND PPP INITIATIVES

	4. Develop basic infrastructural facilities in mining communities. 5. Promotion of mining co-operatives and associations of miners to enhance control and assistance in partnership with FGN related organizations. 6. Sourcing of funds for the implementation of programmes.
Total	**N1,800,000,000**

NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

INITIATIVES AND PROGRAMMES	ACTIVITIES		
	Short term (2009- 2011)	Medium term (2012-2015)	Long term (2016-2020)
Setting up of an agency or strengthening the Niger State Development Company Limited to be responsible for the development of Solid Minerals sector in the state	Awareness Campaign		
Setting up a masterplan for the optimal development of Solid Minerals in the state		1.Undertake a geological survey on the solid mineral deposit in the state. 2. Confirm and prioritize mineral deposit in the state for subsequent exploration. 3. Determine the size, grade and quality of mineral deposits in the state to enhance marketability and development prospects. 4. Determine the cost of exploration, mining, processing and overall viability of solid minerals deposit in the state. 5. Highlight the details of the interface between Niger State Government, Federal Government responsible agencies and the organized Private Sector for optimal operations of mining. 6.Identify mineral buying centres. 7.Strategise the provision of extension services to small scale miners to improve their level of recovery and global best practices.	

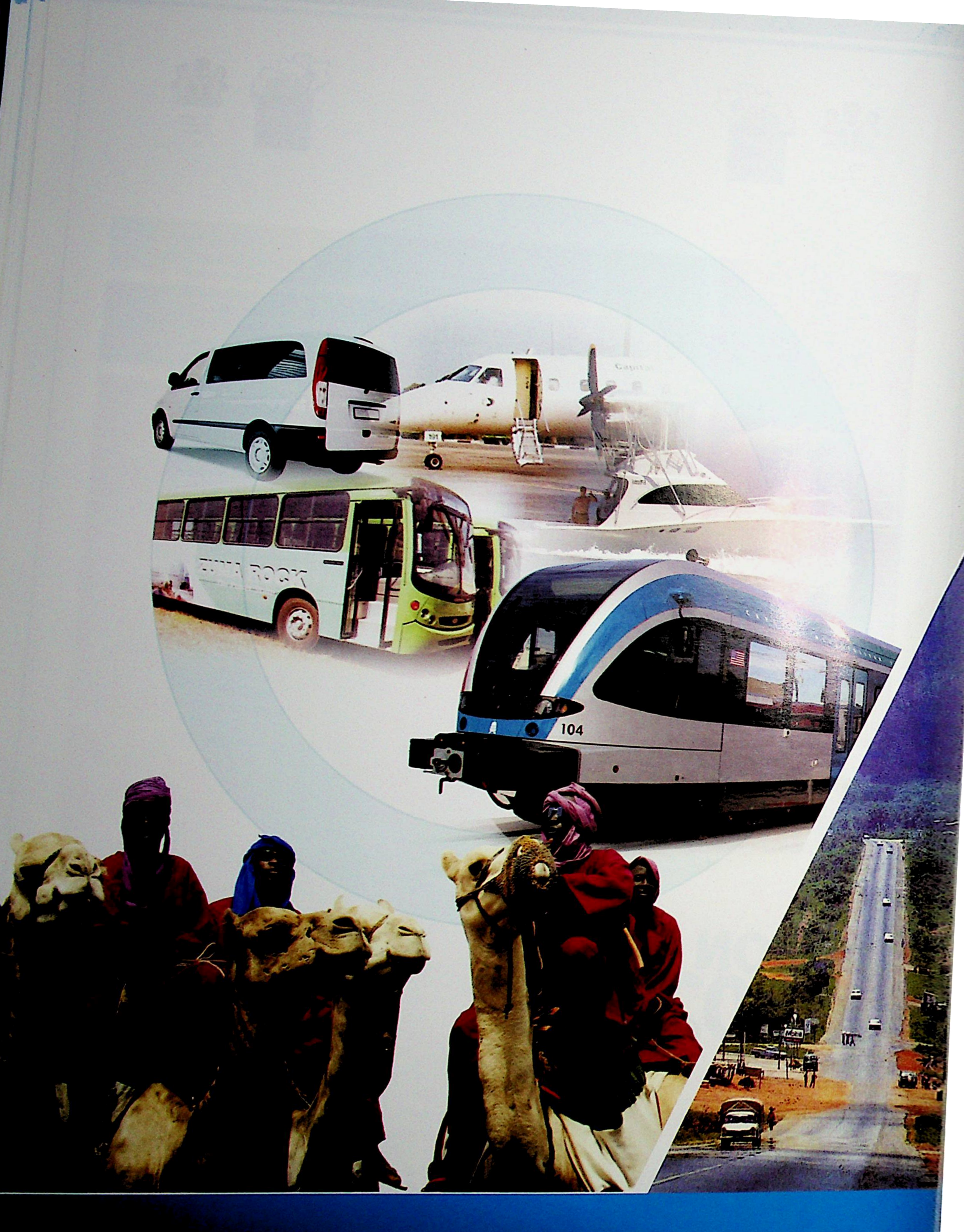
Commencement of commercial mining operations through joint ventures and other viable investment drives connected therein

8. Create mining activities that is people oriented and environmentally friendly.

1. Liasing with all Federal Government related agencies and other stakeholders in mining, land, forestry, etc for sustainable development of the sector.
2. Identify and prioritize minerals for subsequent development/processing in line with global demand.
3. Identify genuine investors and technical partners for the purpose of joint ventures.
4. Develop basic infrastructural facilities in mining communities.
5. Promotion of mining co-operatives and associations of miners to enhance control and assistance in partnership with FGN related organizations.
6. Sourcing of funds for the implementation of programmes.

VISION 3:2020

NIGER STATE, NIGERIA



TRANSPORT

STRATEGIC INITIATIVES FOR THE TRANSPORT SECTOR

SCOPE

- Road Transport Mode
- Rail Transport Mode
- Air Transport Mode
- Water Transport Mode.

KEY ISSUES AND CHALLENGES MINNA AIRPORT CITY (AEROTROPOLIS)

THE CONCEPT

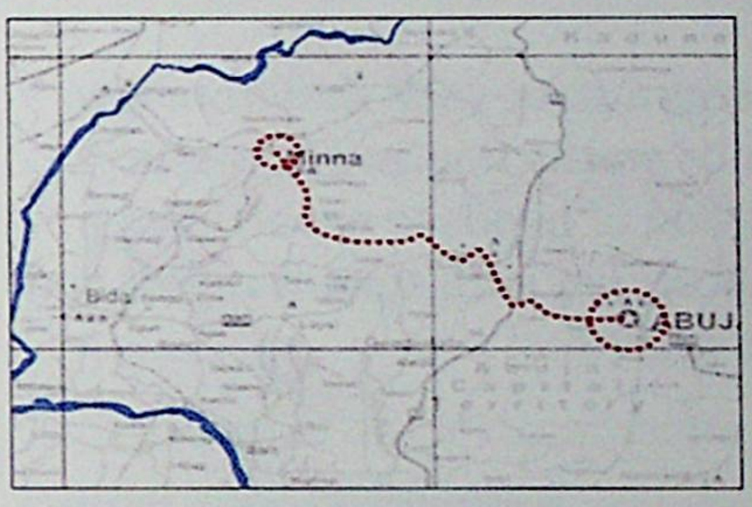
- Minna Airport City (MAC) was conceived as a target for establishing strategies towards developing Minna, the Niger State capital into an Airport City and West Africa's premier aerotropolis.
- It will make Niger State a hub for people and businesses to become a global portal to the west of the world.

MAC WILL BE A TRANSFORMATIONAL PROJECT WITH A GLOBAL IMPACT

- Features of metropolitan central business district.
- In support of the Vision 3:2020 and the 7 point agenda, providing Niger State with the ability to launch a platform for the International hub for Western Africa and beyond.

NIGERIA WILL BECOME THE INTERNATIONAL HUB FOR WESTERN AFRICA AND BEYOND

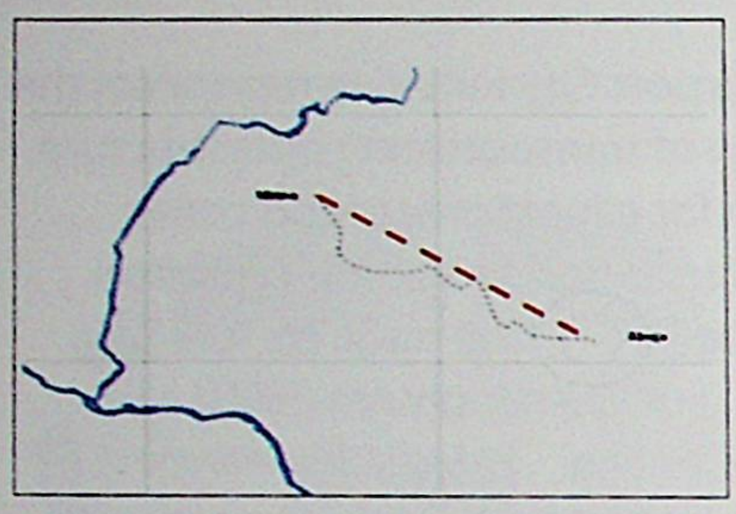
- Minna Airport City initiative represents the evolution of transportation infrastructure.
- Targeted for export processing zones (EPZ), information and communication technology (ICT), free trade zone (FTZ), Research and Development (R&D) and agro-processing.
- It will serve as the engine of change and economic regeneration for Niger State



MINNA AIRPORT CITY WILL BE THE FOCUS FOR THE REGENERATION OF NIGER STATE

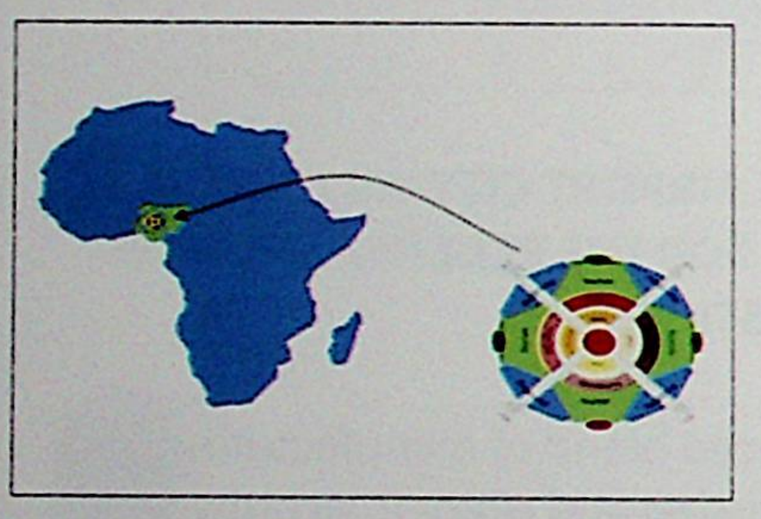
- A balanced blend of manufacturing, warehousing and residential hubs and logistics centre of Africa in order to attract investment opportunities and create wealth for citizens of Niger State.
- The idea is to put the economy of the state on a fast track considering the strategic location of the state and its proximity to the Federal Capital Territory, Abuja.

117km from Minna to Suleja by road (2 hours)

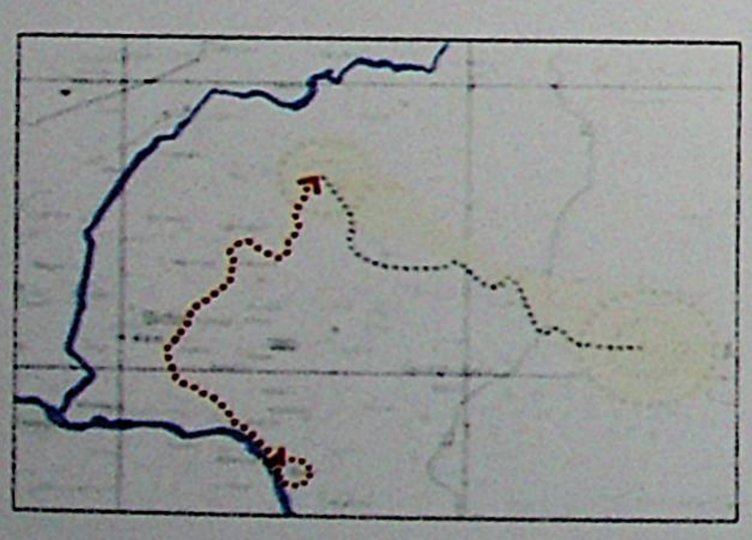


117km from Minna to Suleja by road
(2 hours)

- It represents a state-wide shift from low subsistence production and domestic consumption of goods to export-driven modern economy with agric-business and industrial growth.

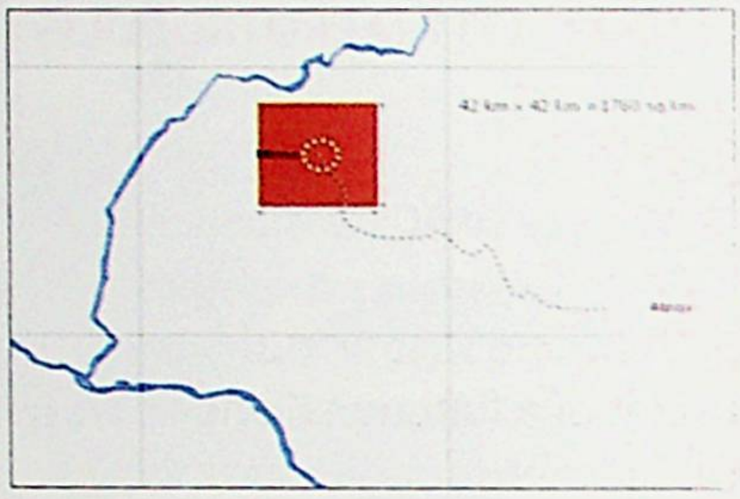


- Providing for the needs of:
- Affluent business and leisure travelers
- Kinetic elite
- Multi-modal surface transportation connecting the rest of Niger State with the larger Nigeria economy and the rest of the world's multi-modal transport network (air, rail, road, water etc).

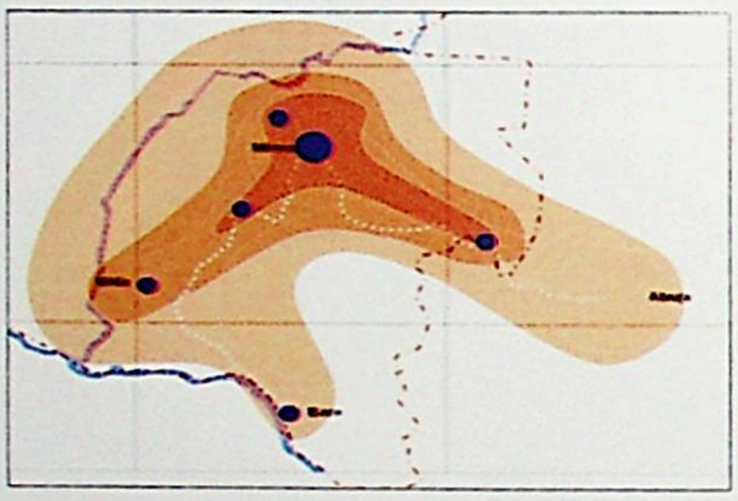


OBJECTIVES

- New investment and economic activities in Niger State in diverse sectors

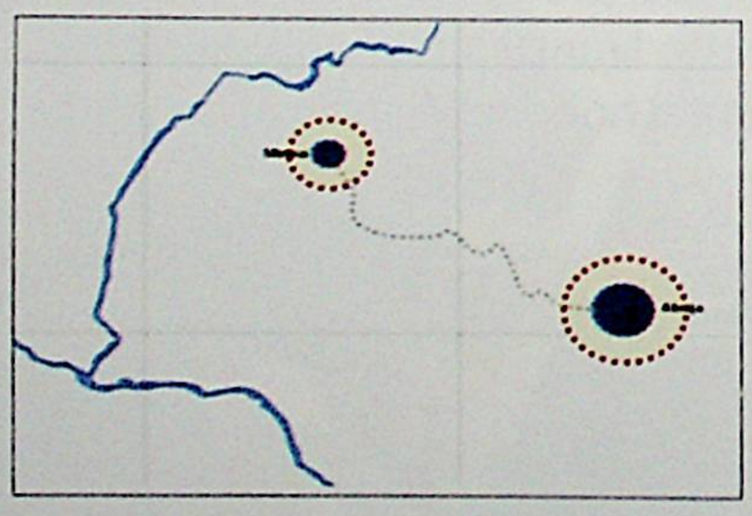


Area of Development



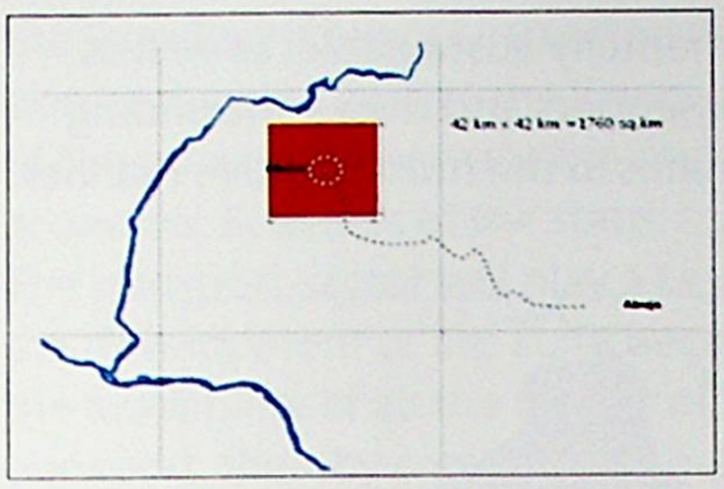
Nodes of economic benefit

- Significant investment and growth in current business in Minna City that will have beneficial impacts on economic growth, employments, living standards and the overall well-being of the city and Niger State.



Zone of expansion

- Creating a long-term sustainable change in the economy, the people, market opportunities and future stability of Niger State.

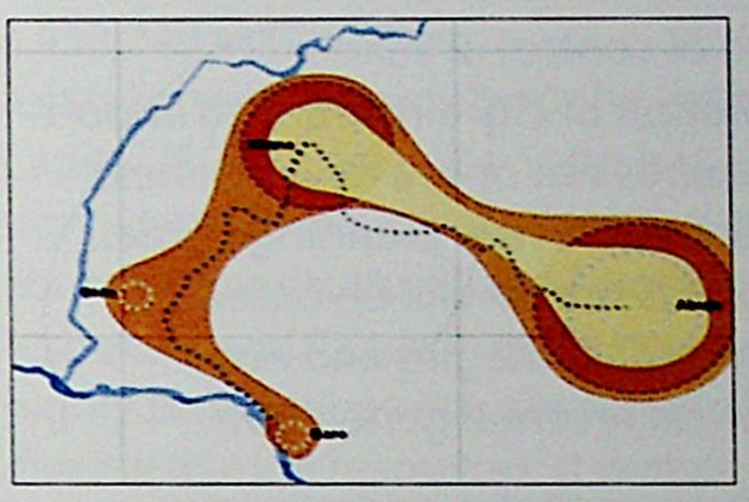


Opportunities along the axis

- The creation of an ability to deliver export capability across West Africa, the African continent and the entire world.
- Establishment of a functional and economically viable:
  - Lagos-Minna Air Bridge
  - Port Harcourt – Minna Air Bridge
  - Kano –Minna Air Bridge
  - Africa-Minna Air Bridge
  - Asia – Minna Air Bridge
  - Europe –Minna Bridge
  - America-Minna Air Bridge.

OPPORTUNITIES

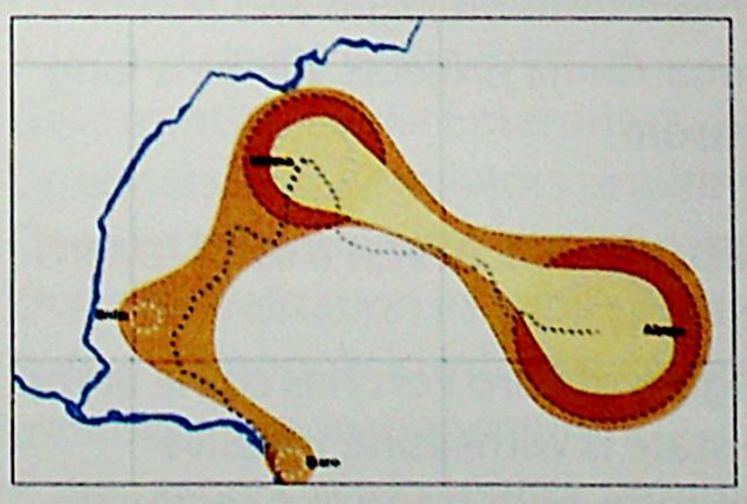
- The Minna Airport City is expected to be an agricultural hub for the whole of West Africa.
- The strategy is to take advantage of the agricultural potentials of Niger State through increased production and value addition to the existing and future agricultural commodities.
- A network and distribution channels for value addition would be developed.



Further zone of influence

MAJOR FEATURES

- Free trade and export processing zones.
- Business, logistics and industrial parks.
- Information and Communication Technology (ICT) complexes.
- Wholesale merchandise centres.
- Hotels and entertainment centers.
- Large mixed use of residential estates. retail shopping centers.
- Perishables and cold storage.
- Factory outlet stores.
- Cultural and entertainment attractions.
- Duty free shops.

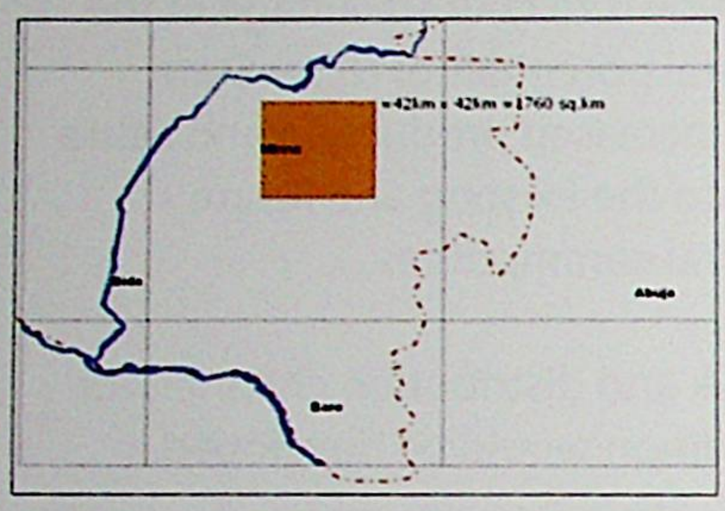


Further zone of change

- The following viable projects have been identified:
  - Rice production and processing.
  - Livestock production and processing.
  - Other agricultural commodities processing include flour mills utilizing rice, maize, guinea corn and yam; Fruit juice extraction plant utilizing mango, citrus, cashew, water melon, guava and pawpaw, vegetable oil extraction plant from melon, benniseed, groundnuts and soya beans, and sheabutter processing and cosmetics among others.
  - Mining and processing of solid minerals
  - Light manufacturing activities in pharmaceutical, packaging lines for preservation of a variety of products, warehouses and storage facilities, vocational and recreational centres.

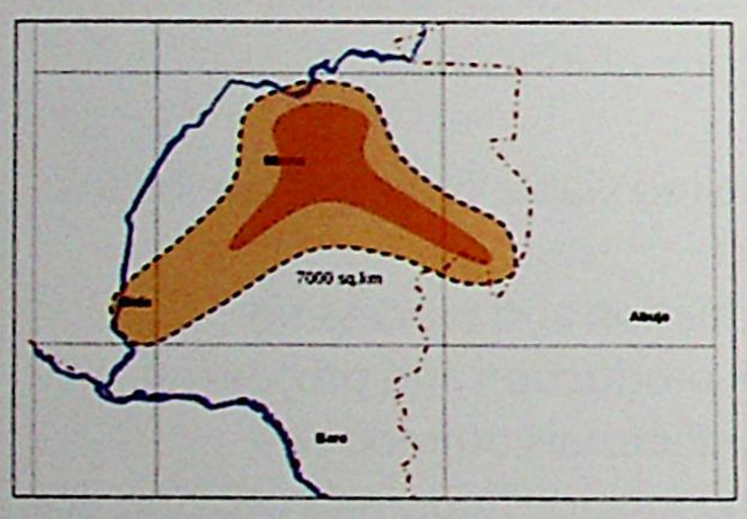
ACTIONS

- The private sector will play a big role in the facilitation of the airport city project.

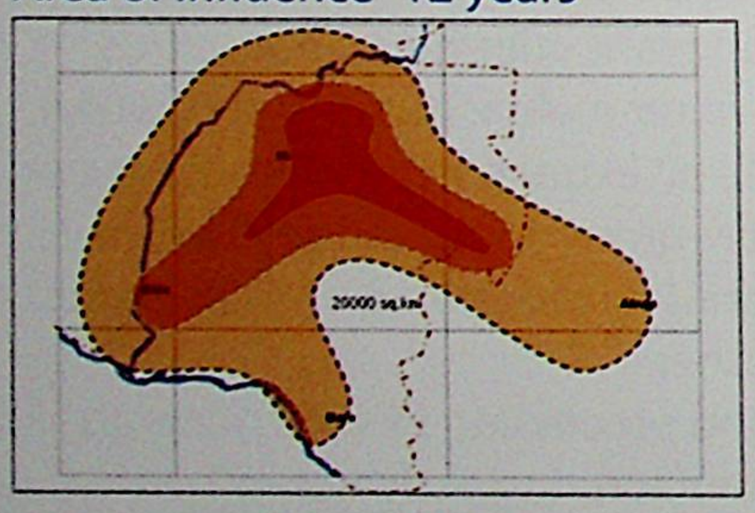


PPP Area of control -6 years

- The evolution of city airports into airport cities requires not only a new business model but also a new planning model.
- The business model will be based on private-sector strategies and non-aeronautical revenue generation.

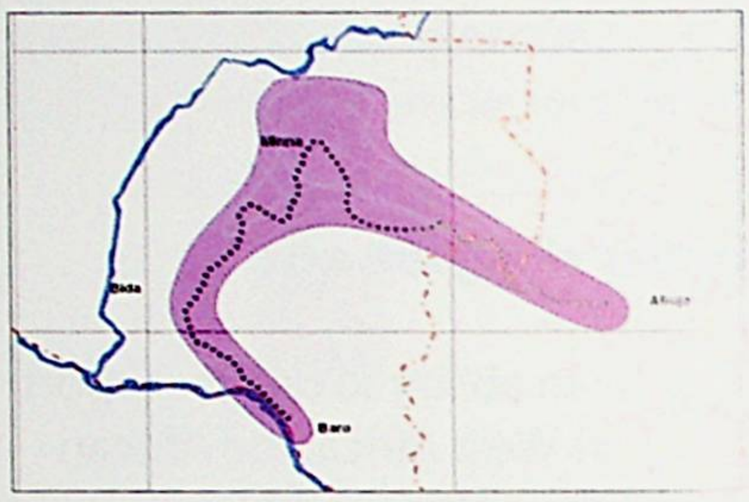


Area of influence -12 years



Area of influence- 18 years

- The planning model would integrate airport planning, urban planning, and business site planning.
- These new models are essential if the airport city is to be economically efficient, aesthetically pleasing, and environmentally-sustainable, as well as serve passengers and their surrounding communities in the most positive manner possible.



Infrastructure rights

- The project would be conducted in phases with a benchmark scenario to measure the success being recorded in the progress of achieving the objective of the first aerotropolis in the West Africa.

MASS TRANSIT TRAIN SERVICE (MTTS)

In pursuant to the realization of Vision 3:2020, the present administration is collaborating with the Nigerian Railway Corporation (NRC) to run Mass Transit Train Services (MTTS) between Minna – Kaduna and Minna – Ilorin to ease the problems of public transportation within State and improve commercial activities of the State and to ease movement of people and agricultural products.

The M.T.T.S. is commencing Minna – Kaduna shuttle by 2010 as a short term measure, while Minna – Ilorin shuttle will be a medium term measure and Minna – Baro/Minna-Abuja projects will be a long term measure.

THE DREDGING OF RIVER NIGER (BARO INLAND PORT)

The dredging of Baro Port has come at the time the state is witnessing massive transformation, with transport sector at comparative advantage,

the Baro Port if fully constructed will tremendously improve the living standard of Nigerlites, and increase the social-economic activities of the state.
The transport sector will play a key role in the development of the state because of the availability of all the modes of transport, thereby creating an enabling environment for interconnectivity and making the state a transport hub for West African sub-region.

The Minna – Baro and Minna – Abuja Rail Transport Services and Minna Airport City are the priority of the State Government. The Minna – Baro Rail Transport System will in no doubt help in moving bulky goods from water to the hinterland. This project will fall under the long-term plan. Niger State is lucky to have all the modes of transport connected to the state, with pipeline inclusive.

The challenges in the sector are characterized by the following problems:

- Poor condition of the state's and the country's transport infrastructures.
- Inadequate investment in transport sector over years.
- Poor maintenance culture of the existing transport infrastructure.
- Obsolete plant and equipment.
- A lack of long-term planning and effective integration between transport modes.
- Absence of a clear policy and methodology for determining tariffs.
- A lack of clarity in the roles of Government, Public Enterprises, Operators, and Regulators resulting in:
- Over-bearing government influence.
- Over-centralization in public enterprises.
- Public monopoly in infrastructures provision and management.
- Public monopoly in service provision in some modes viz: Rail and Pipeline.
- Poor management in some public enterprises in the sector.

Other forms of challenges include:

- Weak infrastructure development in the sector.
- Non-availability of policies and guidelines.
- Unorganized and ineffective Poor funding of the sector.
- Lack of transport masterplan for the state public transport service.

OPPORTUNITIES

Niger State is a relatively large state of 74,244km2 and with a population of over 3,950,249 million.
Apart from its proximity to the Federal Capital (FCT) Abuja. The state has significant power, mineral resources, abundant agricultural and forestry resources and its territorial waters are highly productive with abundant and diverse marine resources. It is also connected with all the modes of transport viz road, water, air, rail and pipeline.
Transport plays an important role in linking the state together economically, socially and politically and in the exploitation and distribution of these resources. It can help to reduce spatial inequality and can contribute to poverty alleviation in the following areas:

- The growth potential of the state economy
- Strategic alliance in the sector
- Inter-Modal transport system
- Security and defence.

VISION

"To evolve as one of the best integrated modes of transport system in Nigeria by year 2020".

OBJECTIVES

- To achieve the Airport City project in Niger State by the year 2020.
- To create an enabling environment for safe transportation in the state.
- To develop an integrated and cost-effective transport infrastructure.
- To improve urban and rural transportation.
- To evolve a seamless inter-modal transport system in the state.
- To evolve a robust institutional and regulatory framework for the transport sector.
- To make Niger State a transport hub in Nigeria.
- To evolve a highly skilled manpower for the transport industry.
- Ensure safety and security in the transport sector.
- Provide steady and innovative financing scheme for the transport sector in Niger State.
- Achieve better coordination amongst stakeholders in the transport sector.

GOALS

- To improve the social and economic life of Nigerlites and provide the platform for industrialization.
- To make Niger State West Africa's Premier Aerotropolis under the Airport City Framework.
- To ensure safe, adequate and efficient transport infrastructure that can sustain the social and economic development of the State.
- To create an enabling environment that is customer sensitive for effective and safe conduct of inter-modal transport
- To ensure that more than half of Niger State rural areas are served by public transport.
- To ensure that at least, 75% of all rural areas should have access to regular and affordable transport system.
- Establish a consultative forum for constant interaction among all stakeholders in the transport industry, including private sector concerns and MDAs.
- Establish Niger State Traffic Management Authority (NITMA), to regulate TARIFFC activities and operating standards among other things in the industry.
- Establishment of an effective rail transport system and tram-line in Niger State with special emphasis on Minna – Baro rail line, Minna – Kaduna, Minna – Jebba and Minna – Zungeru tourist shuttle train.

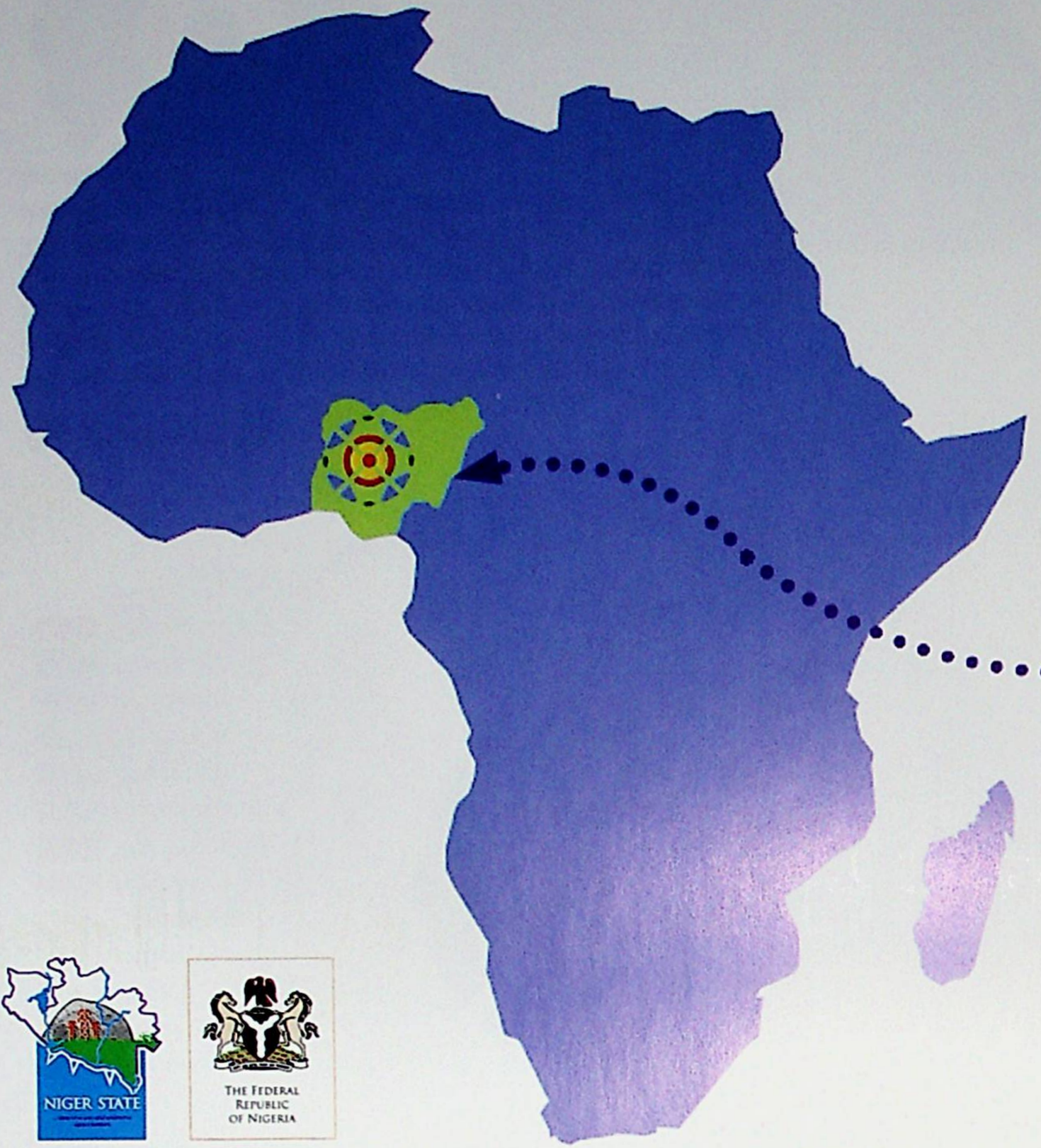
VISION 3:2020

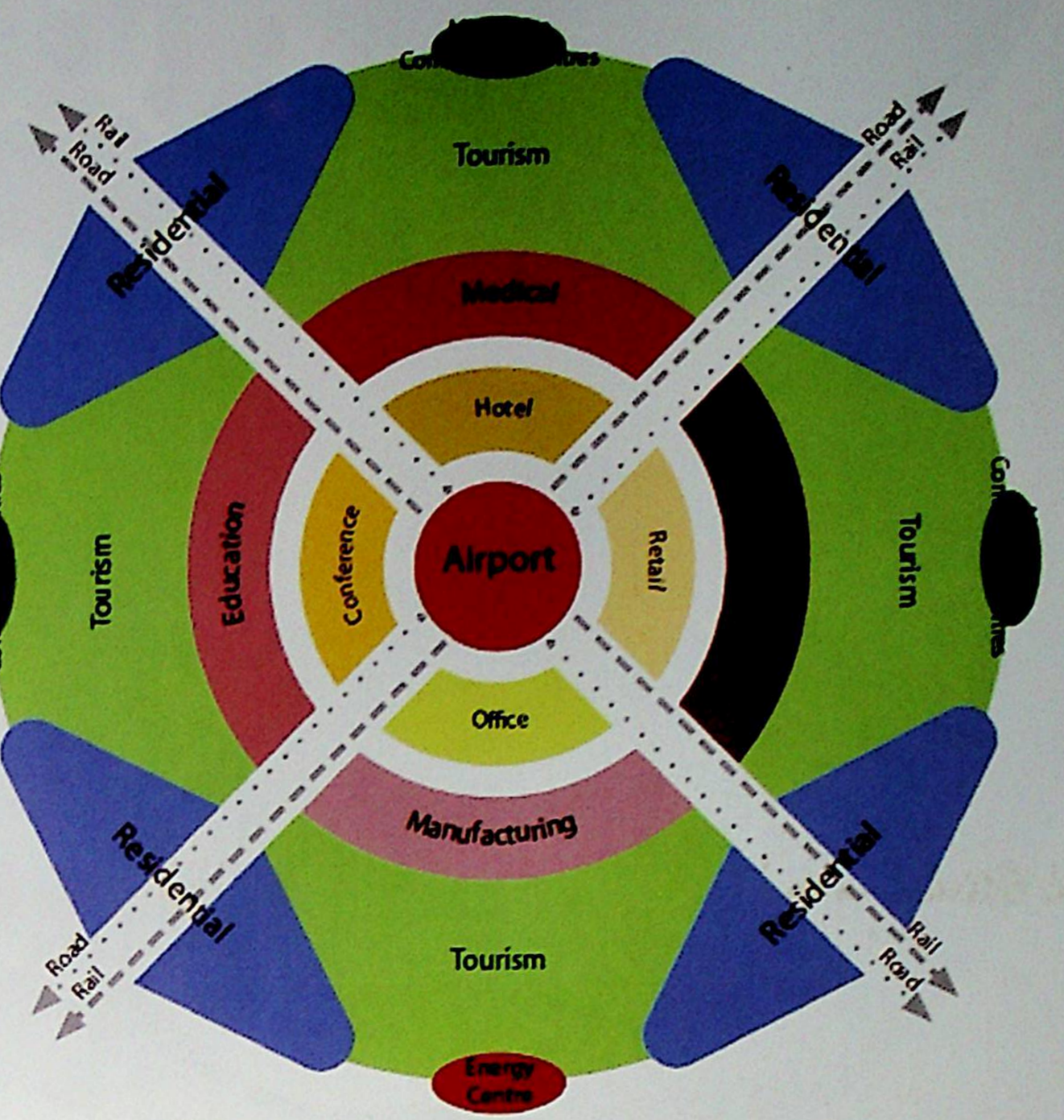
NIGER STATE, NIGERIA

THE CHIEF SERVANT WITH SOME MEMBERS OF HIS CABINET TOGETHER WITH EXECUTIVES OF SHEPARD ROBSON ARCHITECTS IN A GROUP PICTURE IN LONDON DURING THE CONCEPTUALIZATION AND INCEPTION MEETING WITH MAEVIS CORTIS CAPITAL IN LONDON AT SHEPPARD ROBSON (ARCHITECT OFFICE).

MINNA AIRPORT CITY (MAC) CENTRE POINT OF THE PROJECT, ONE (1) KM LONG CITY CENTRE BUILDING WHICH INCLUDES:
SEVEN (7) STAR HOTEL, THREE(3) STAR HOTEL, SHOP ARCADES, OFFICE COMPLEX, SHOPPING MALL
LIFE STYLE ARCADES, PHOTO-VOLTAIC CELLS/WIND TURBINE TO MEET THE OFFICE GRID POWER REQUIREMENTS.

Multi-modal surface transportation connecting the rest of Niger State with the larger Nigeria economy and the rest of the world Multi-modal transport network (air, rail, road, water etc).

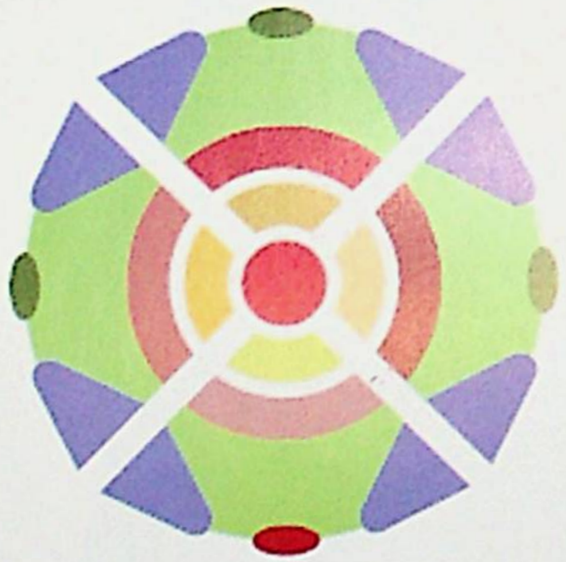




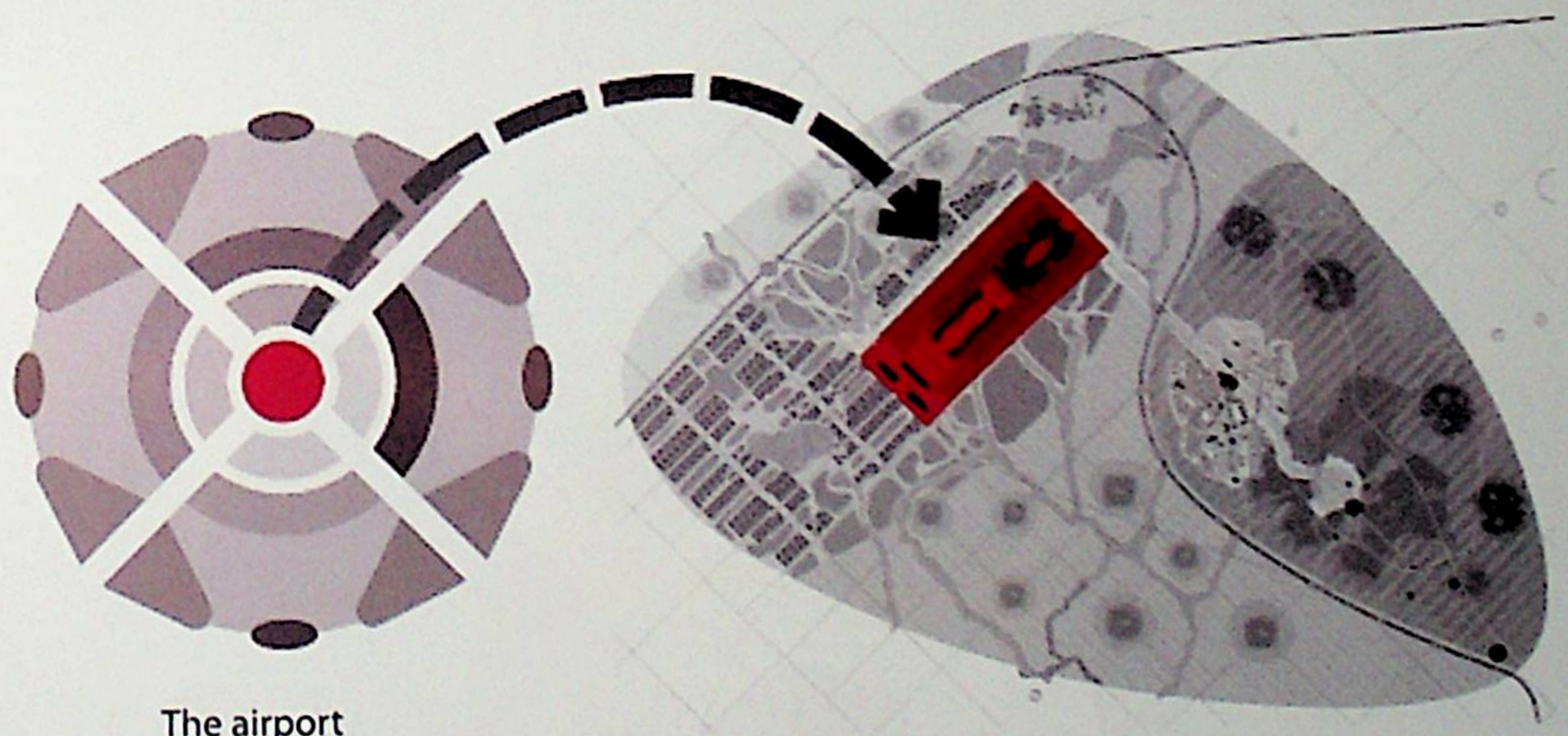
NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

- Airport
- Hotel
- Retail
- Office
- Conference
- Medical
- Warehousing
- Manufacturing
- Education
- Tourism
- Residential
- Mixed Use
- Energy Centre



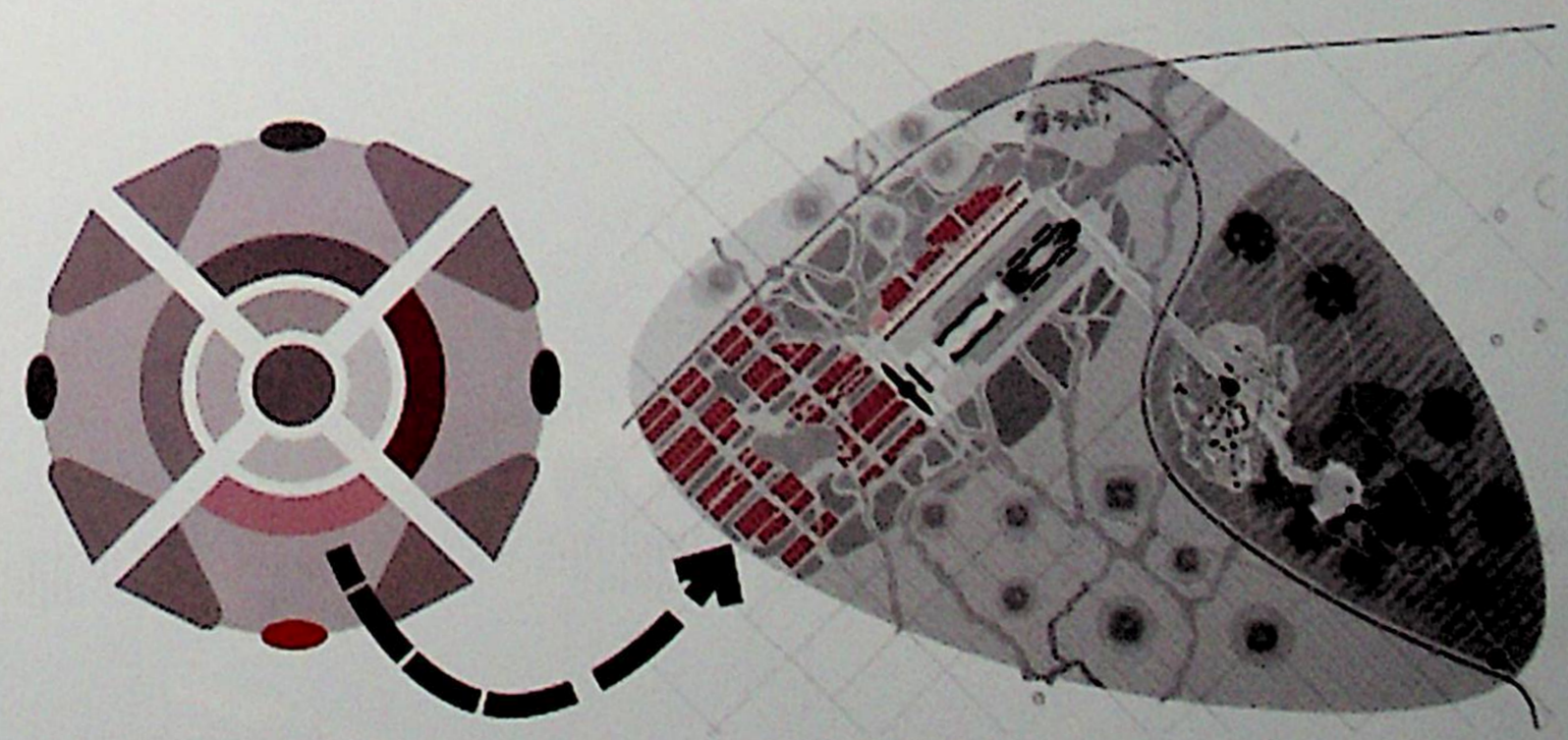
The Roundel



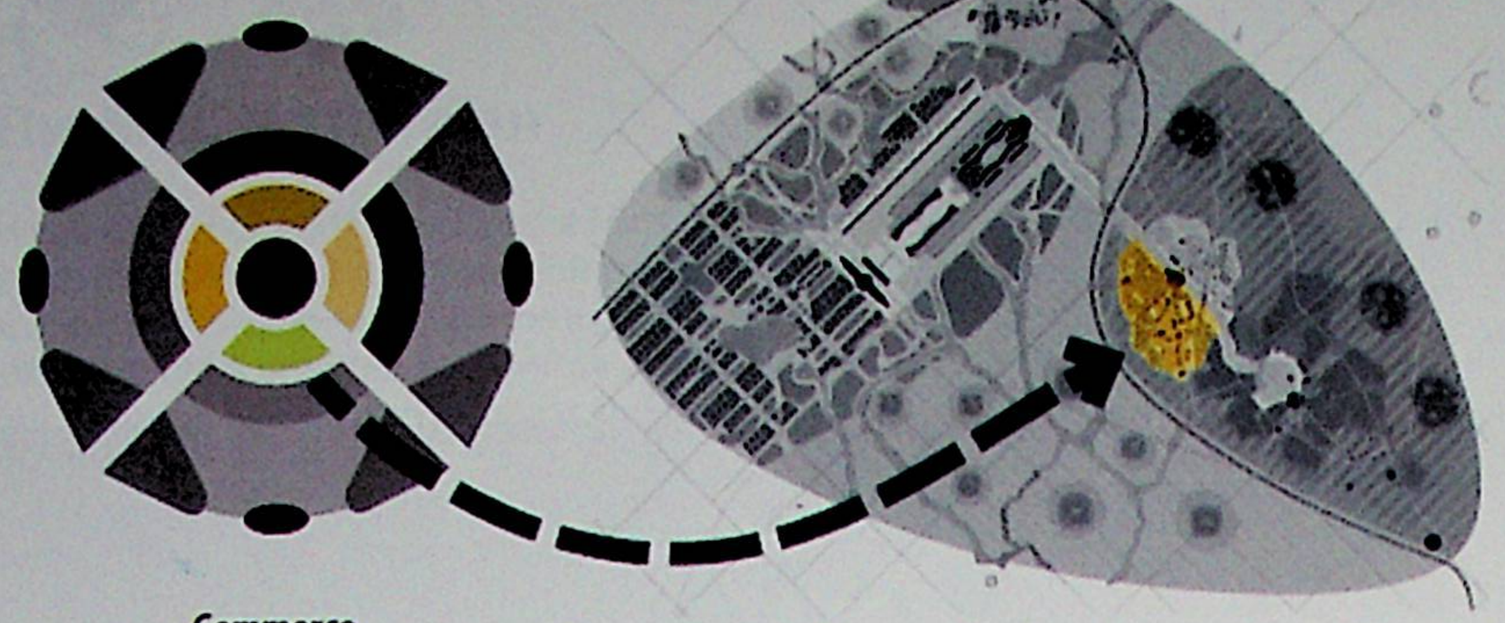
The airport

Design of MAC

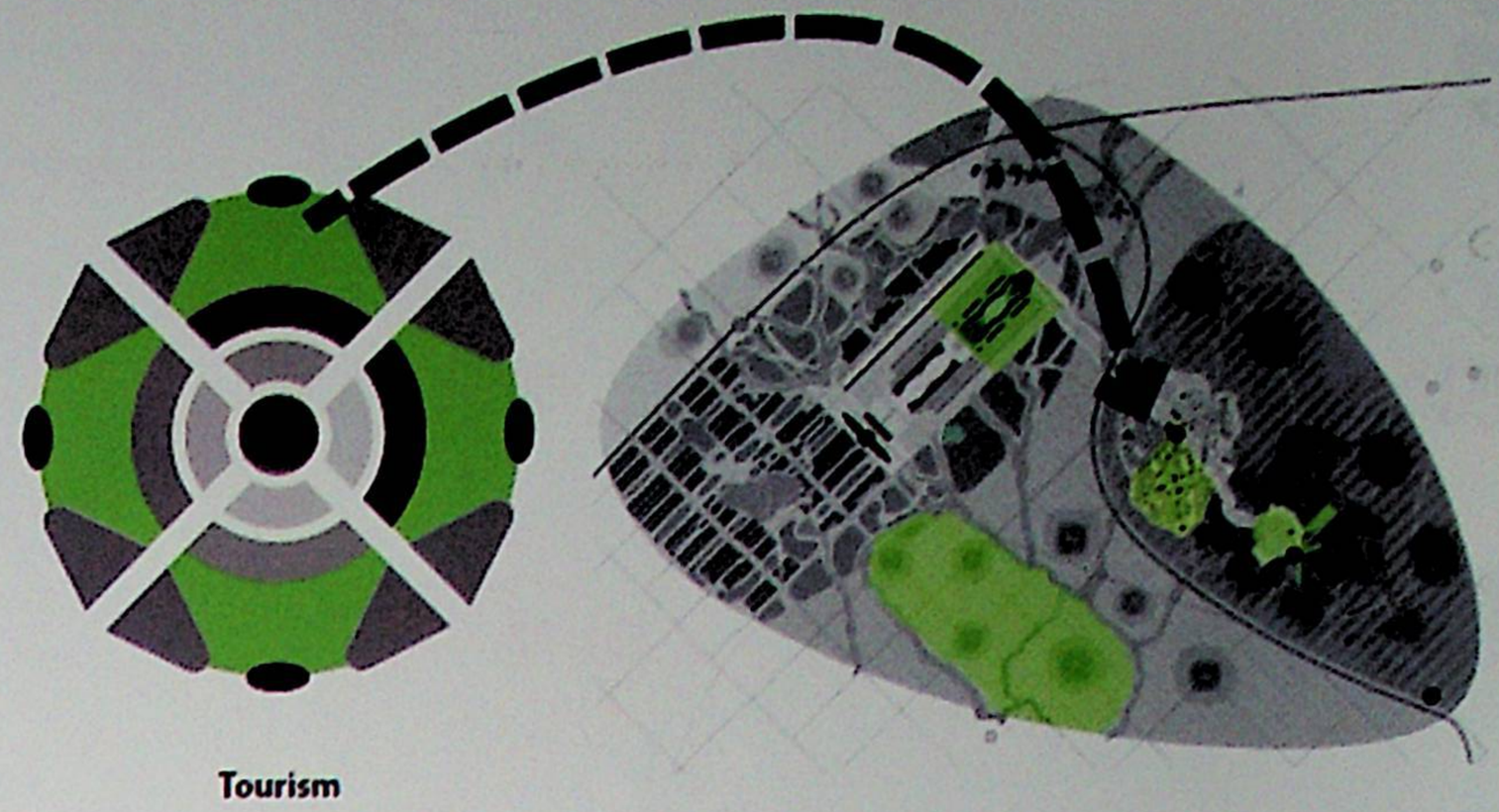
The starting point of the design for MAC was the Roundel concept diagram which expressed the mixed use, airport centric nature of the project. This focus on the airport is in economic terms and illustrates its importance as a catalyst to the city's development. The diagrams to the right show how the Roundel concept is transformed into the actual plan for MAC and how the various uses are transposed.



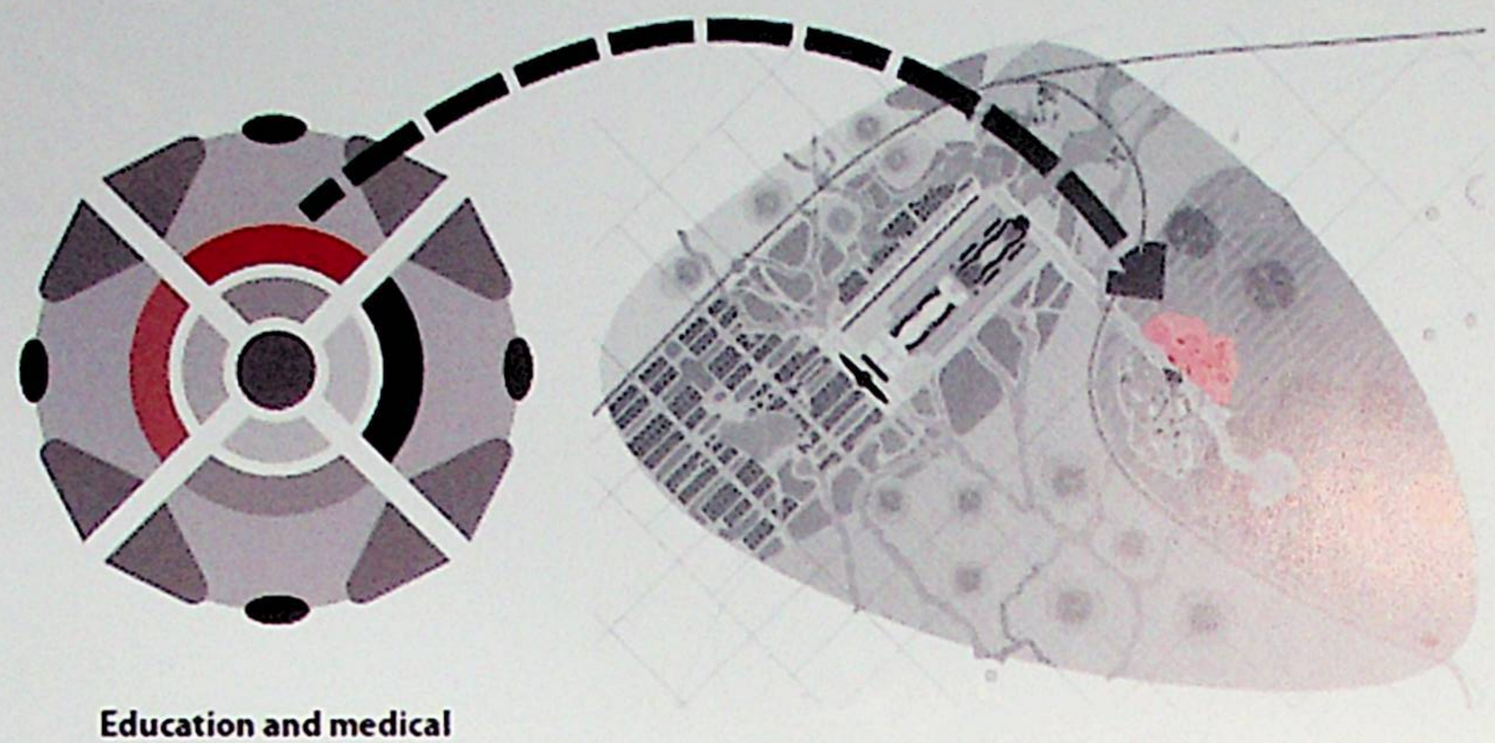
Manufacturing warehousing and energy centre



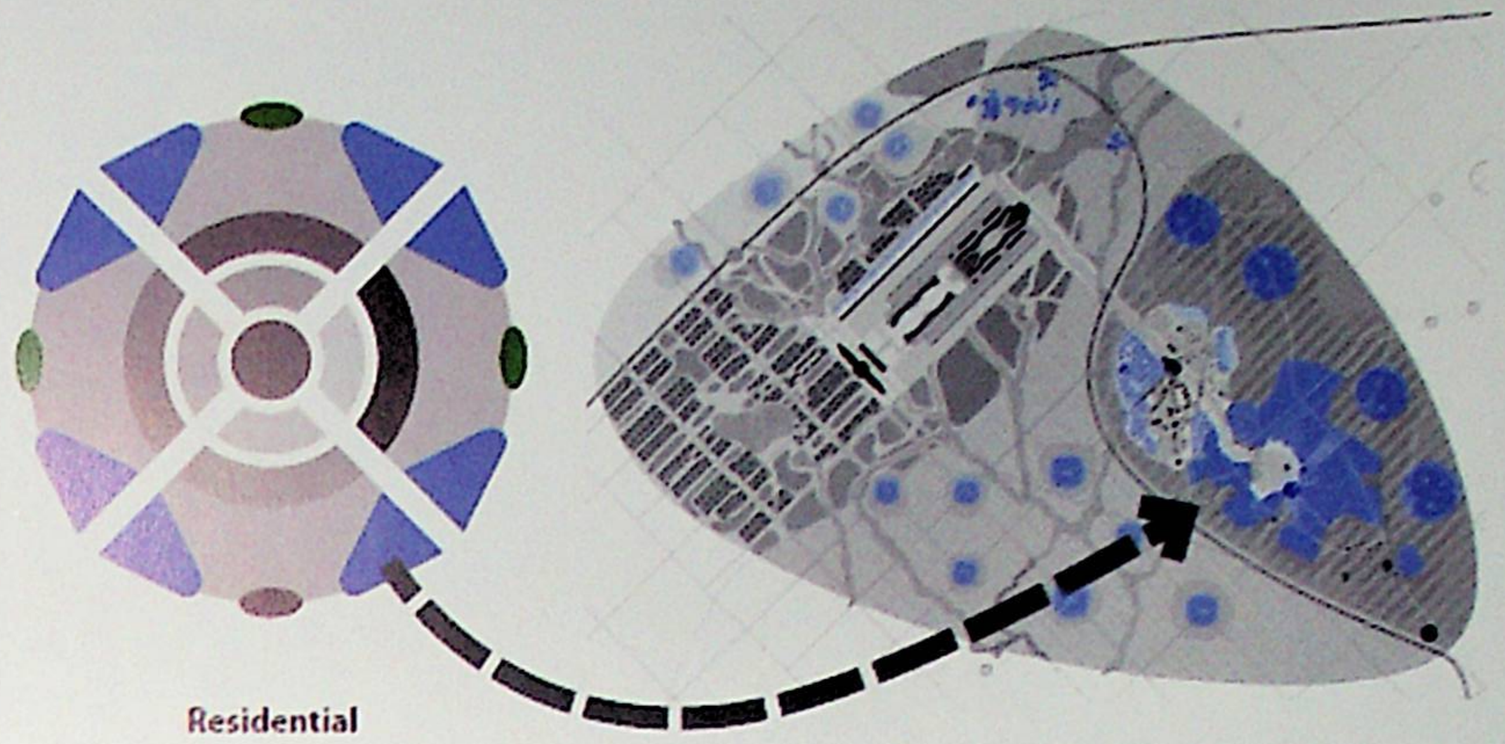
Commerce



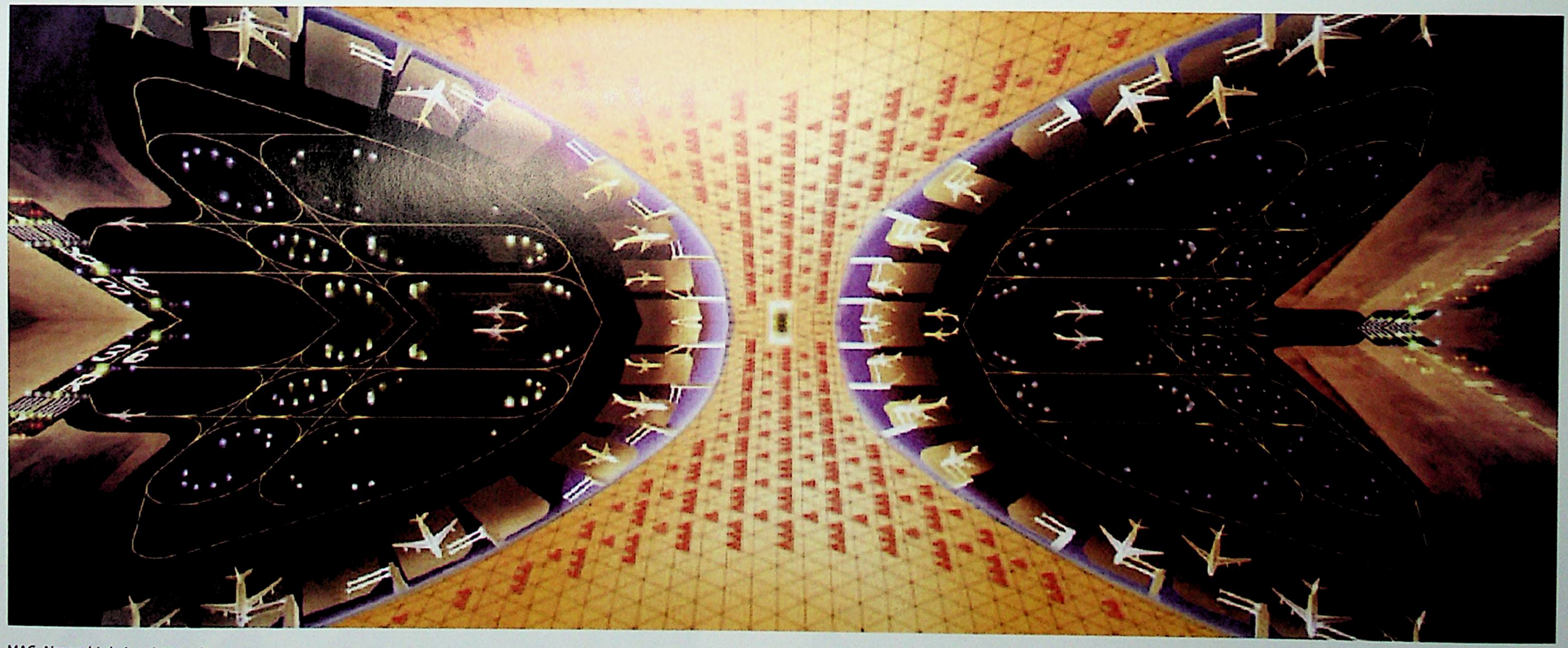
Tourism



Education and medical



Residential



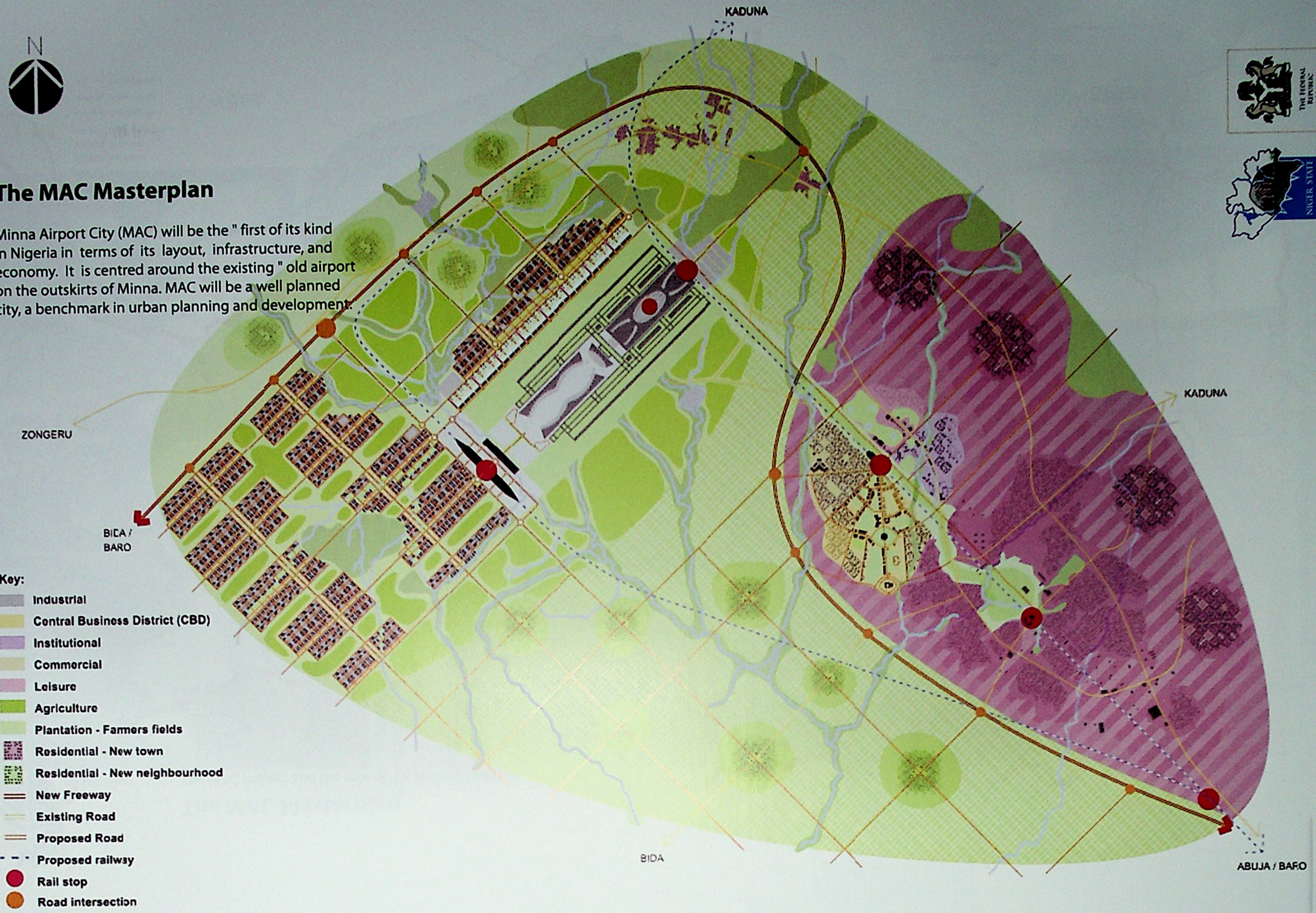
MAC Airport bird-view impression

NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

The MAC Masterplan

Minna Airport City (MAC) will be the " first of its kind in Nigeria in terms of its layout, infrastructure, and economy. It is centred around the existing " old airport on the outskirts of Minna. MAC will be a well planned city, a benchmark in urban planning and development.



The MAC Masterplan

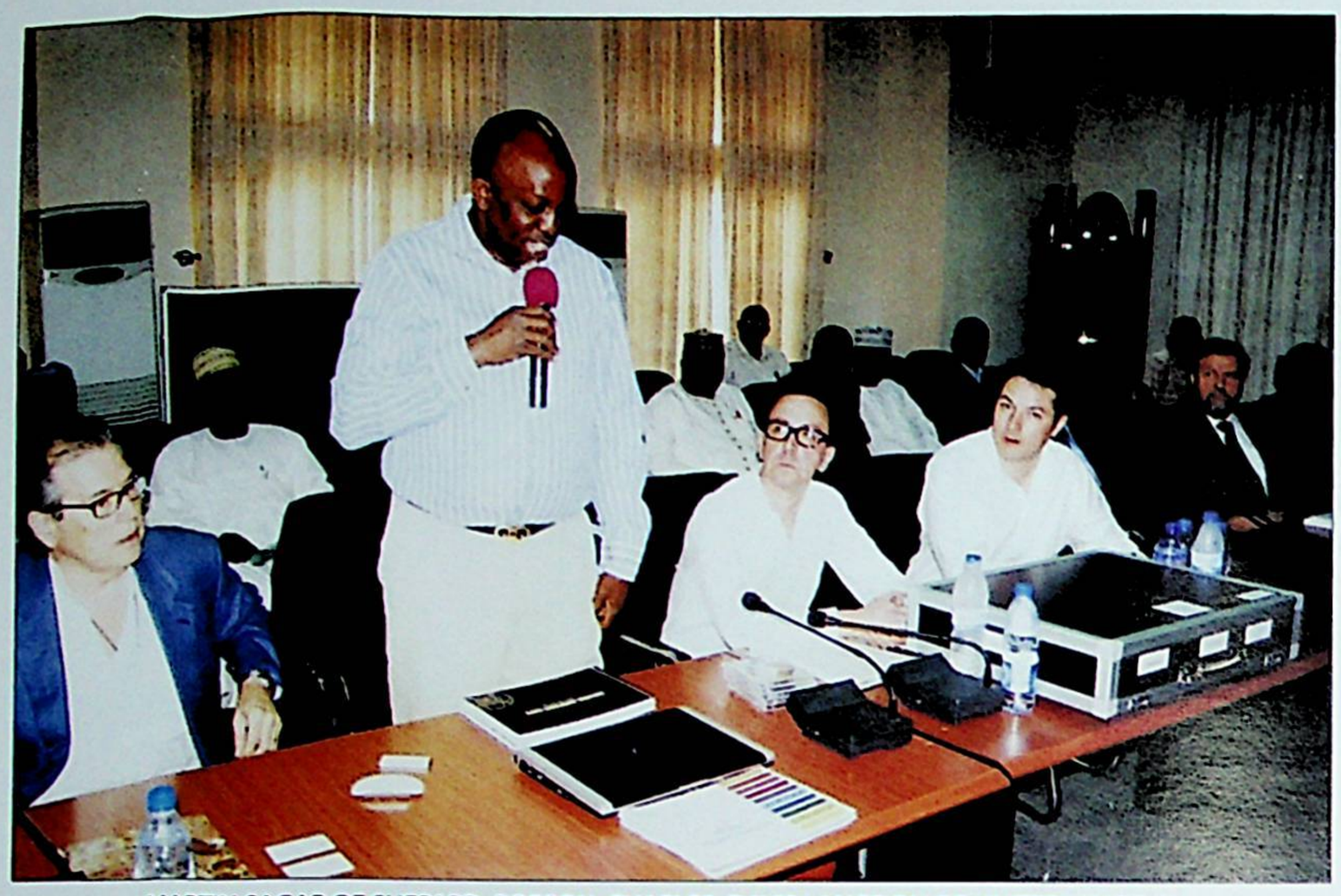
The MAC Project and the role of the state in the Masterplan

Bin Yauri
Ibeto
Kontagora
Pizhi
Mokwa
Kagara
Tegina
Zungeru
Mariga
Akerre
Wushishi
Baji
Pa
Kutigi
Kitche
Edozhi
Lemu
Bandegi
Gebangi
Mammagi
Kaleregi
Kutigi
Bekabi
Gunagi
Paleg
Kosdo
Kutigi
Abugi
Nupegi
Baro
Bida
Egbati
Agaie
Bulaba
Lapai
Ebba
Kutiluku
Tegagi
Ndeshe
Katcha
Mayaki
Tekun
Gwagwalada
Kwali
Yendo
Gwada
Fuka
Kafin
Chanchaga
Paiko
Makuku
Kateku
Tonko
Izom
Suje
Gawu
Obo
Tebo
Ludun Quaq
Gadan
Kakuri
Ripacikun
Kaduna
Kajuru
Giwaywaden
Aiawa
Lake Shiroro
Gidan Bahagu
Aduno
Beru
Jore
Kde
Kachia
Kafanchan
Keffi
Akwanga
Nasarawa
Dangara
Redi
Wara
Kpehi
Nasko
Abuja
Niger
Kwara
Kaduna
Plateau
Abuja
MAC

Residential
Industrial
Agriculture
Motor way
Existing Railway
Fast Rail Link
Primary Road
Tertiary Road

0 10km 20km 40km

TRANSPORT



MARTIN SAGAR OF SHEPARD ROBSON, CHARLES, DAVIS LANGDON OF UNITED KINGDOM
DURING THE PRESENTATION OF THE MAC PROJECT, MINNA

MARTIN SAGAR OF SHEPARD ROBSON AND TUNDE FAGBEMI

TUNDE FAGBEMI, CHIEF SERVANT, DR. MU'AZU BABANGIDA ALIYU AND GRAHAM NORTON-STANDEN

NIGER STATE
THE FEDERAL REPUBLIC OF NIGERIA

An Aerial of Minna Airport City (MAC)

VISION AND ACTION PLAN FOR THE TRANSPORT SECTOR

INITIATIVIES/PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM (2009-2011)	MEDIUM TERM (2012-2015)	LONG TERM (2016-2020)									
To provide adequate transport infrastructure and services for the uniform socio-economic development in the State by embarking on reconstruction and rehabilitation of the existing roads and improving rural roads	To upgrade 100km stretch of rural roads in each of the three geo-political zones to surface dressed. To upgrade 115km stretch of SD road within the State to asphalt finish To upgrade 160km stretch of rural feeder road across the 3 zones to earth road (lateriate finish) to includes Bridges, side drains/turn over.	To upgrade 130km stretch of rural road per zone to surface dressed and increase the road density from 0.12km/km square to 0.8 To upgrade 276km stretch of S.D. roads across the 3 zones of the State to Asphate finish. 400km feeder to earth road.	To upgrade 130km stretch of rural road per zone to surface dressed. To upgrade 276km stretch of S.D roads across the 3 zones of the State to Asphalt finish. 400km Rural feeder to earth road.	MOT, W & (PPP)	Funds, Equipments, Engineers, Technicians & Surveyors.	N20b	BOT with Niger State Govt contributing 40%, private partners 60%	To provide safety, accessibility and connectivity	Monthly	MOT,W & (PPP)	Equipment, Engineers and Site Clearance	Federal allocations, internally generated revenue, bilateral, PPP or State & Local Government

Upgrading of 1,157 rural feeders roads with 16,598.85km rural feeder roads in all the 25 local government areas of the State	Upgrade 20 feeder roads from each of the three geopolitical zones making 60 within the shortest term and provide at least 10 earth roads linking the LGs headquarters to the communities with the LGAs	Upgrade 20 feeder roads from each of the 25 LGA. to make 500 and construct 10 earth roads.	Upgrade 597 feeder roads to [illegible] in all the 25 Local Government of the State.	MOT, W & LGA.	Funds, Equipments, Engineers, Technicians & Surveyors.	N20b	40% State Govt & 60% L.G.A	Enhancing connectivity in road transportation	Monthly	MOT, W & LGA.	Equipment, Engineers and Site Clearance	State & Local Government through grants or monthly allocations.
Provision of road furniture on both the State and township roads and improving the township roads	To upgrade 10km stretch of Township earth to surface dressed station across the State. 30km and provision of all road signs such as traffic light, road marking in all the five major towns of the State viz: Minna, K/Gora, Bida, Suleja and N/Bussa.	To upgrade 39km stretch of Township earth to surface dressed and 144km.	To upgrade 39km stretch of township earth to surface dressing status and 144km.	MOT, W and State Road Maintenance Agency.	Funds, Equipments, Engineers, Technicians & Surveyors.	N5.8b	30% State Govt. & 70% L.G.A	Ensuring safety on our roads.	Monthly	MOT & W and State Road Maintenance Agency.	Equipment, Engineers, Site Clearance and Road Signs	State Government through grants budgets or Internal Generated Revenue.

Provision of mobility infrastructure across the State	Construct Transparks in Mokwa, Tafa, Gurara and Babangida.	Construct same in Makera, Tegina and Pandogari	Construct standard motor parks in all the 25 LGA of Niger State	Private sectors, MOT & LGA.	Surveyors, Funds, Equipments, Engineers, and Land.	N16b	20% State Govt. in form of level & 80% PP (BOT)	To ensure free flow of traffic & reduce road traffic accident.	Quarterly	Private sectors, MOT & LGA.	Land Acquisition, Land Clearance, Equipment and Engineers	State Government & PPP
Expansion of mass transit scheme in the State	NUTL to establish and operate Chief Servant Transport Service to compliment Metro/School Bus Scheme & NSTA with 30 buses as phase one.	Expand the scheme with 40 more vehicles to bring the number to 70 to cover all the 25 LGA.	Provide 50 more to NUTL to bring the number to 120 buses and ensure full extension of Metro/School Bus Scheme to all the eight emirate Hq of the State.	MOT & PPP.	Land, Operators, Professional Transport with CILT, Engineers, Funds, Standard WorkShop.	N2.8b	20% State Govt. & 80% private Partners (BOT)	To alleviate the problems of movements of people and goods in the state with high degree of affordability	Quarterly	MOT & PPP.	Establishment of terminals, garages, and routing for operation.	State Government & PPP
Repositioning the activities of transport operators	Integrating the activities of NURTW, RTEAN, NARTO, LUBAN, ACOMORAN & Transport Companies in the State	Registration of all transporting outfit privately owned in Niger State to form a data bank & issue operating permit renewal after 12 months.	Road Transport Unions are also subjected to issuance of operation permit and banks to obtain parking permit in any space 25 metres away from the land officially allocated to them by the State Government.	MOT	Land, Legal Frame Work, Professionals.	N2.5m	100% State Govt.	Creation of serene environment for a well co-coordinated transport activities	Quarterly	MOT	Co-ordinated operation viz: NURTW, NARTO, RTEAN, LUBAN.	State Government through grants or IGR.

Automation of Motor Vehicle documentation	Operate a one stop shop in five major cities of the State, Minna, K/Gora, Bida, Suleja and N/Bussa with BIR & VIO	Extend same to ten local government considering the three geopolitical zones	The remaining ten LG should also enjoy [illegible] 25 LGA's	Private sector, MOT & MOF	Funds, Land, ICT Equipment, Power Supply, Personnel	N1.8b	State Govt. provide enabling environment level & enforcement & private partners provide finance 100%	To avoid touting, device a high security measure on vehicle documentation, provide a data base for transport planning with high revenue yield.	Monthly	Private sector, MOT, MOF & (BIR) (PPP)	Enhancing IGR through automated registration of vehicles	PPP
Enhancing the enforcement of traffic rules and regulations	Provision of five patrol vehicles in all the major cities of the State: Minna, Suleja, Kontagora, Mokwa and Bida as phase one	Provision of ten patrol vehicles to VIO's with modern equipment to enhance the operation	Provision of same no of vehicles to the remaining ten LG to cover all the 25 LGs of the State	MOT & (VIO) FRSC & NPF	Funds, Enforcement Agents viz VIO, FRSC & Police, Legal FrameWork	N10.5m	State govt to finance the project 100%	To improve safety on our roads	Monthly	MOT, (VIO) FRSC & NPF	Compliance on the traffic rules and regulation viz: over speeding, over loading, dangerous driving etc.	State Government through grants or IGR
Intervention on Mass Train Transit Service in partnership with the Nigerian Railway Corporation	Renovation of 2Nos Locos, 10 Coaches, 2 Nos Guard Vans, 1No Canteen, 2Nos Baggage Vans, Effective Communi-cation System for Minna-Kaduna routes.	To be extended to Minna-Mokwa-Jebba route and renovate all the existing Rest Houses	Major reactivation of tracks and bridges, locos, Guard vans, Baggage vans Minna-Badeggi-Baro	Nigerian Railway Corporation (NRC) and MOT	Tracks, Personnel, Engineers, Operators & Funds.	N700m	NRC provide locos, coaches & rail tracks & state govt. finance & provide service	To provide the cheapest, safe and environm entally friendly transport system	Quarterly	Nigerian Railway Corporation (NRC) and MOT & ID.	Putting the rail tracks in good order, renovation of locos and coaches.	Partnership between State Government & NRC

Establish shuttle Train service for tourists	Renovation of 1No Loco, 2Nos Coaches, 1No Guard Van, 1No Canteen, Effective Communication System etc for Minna-Zungeru route (tourist)	2Nos Loco, 2Nos Coaches, 1No Guard Van, 1No Canteen etc for stations between Minna-Kaduna route (tourist)	2Nos Loco, 5Nos Coaches, 1No Guard Van, 1No Canteen etc for stations between Minna-Jebba-Lagos route (tourist)	Nigerian Railway Corporation (NRC) and MOT & ID.	Tracks, Personnel, Engineers, Operators & Funds	N300m	NRC provide locos, coches & rail tracks & state govt. finance the project and provide service	To encourage tourism and excursion	Monthly	Nigerian Railway Corporation (NRC) and MOT & ID	Putting the rail tracks in good order, renovation of locos and coaches	Partnership between State Government & NRC
Intervention on the establishment of Inland Container Deport (Dry Port)	Clearing of site for the construction of Inland Container Terminal along Minna-Zungeru road	Construction of Inland Container Terminal along Minna-Zungeru	Equipping the terminals with all the necessary working facilitates	Federal Ministry of Transport & State MOT.	Land, Funds, Engineers & Personnel's	N9.5m	Federal govt. finance 70% and the state support the federal govt with 30% of the project cost	To boost socio-economic activities of the State	Quarterly	Federal Ministry of Transport & State MOT	Acquisition of land, site clearance and laying a foundation	Federal Government & PPP
Intervention to upgrade Minna International Airport to make it a hub for Nigeria and West African sub-region	Rehabilitation and reactivation of existing Airport facilities/ navigational aids and construct perimeter fence	Dedicated power supply to the airport and connect NAVAIDS to PHCN supply	Extend street light to the Airport and dualize service road to the Airport	Federal Ministry of Aviation & State Ministry of Transport & ID	Funds & equipments	N9.8m	Federal govt. to provide 60% and the State provide 40% the total cost of the project	To make the airport economically viable taking advantage of the Federal Capital	Quarterly	Federal Ministry of Aviation & State Ministry of Transport	Provision of standard fuel dump, upgrading the runway and keeping the control room effective	Federal Government & State Government

Expansion/Improvement of the Minna Airport Facilities, and other Air strips	Expand apron of Minna Airport and improve the run-way of Air strips at Bida, K/Gora, N/Bussa, Shiroro, Nasko etc	Surface improvement of Minna Airport Run-way and air-field lightening	Increase fire cover of the Air Port and Air	Federal Ministry of Aviation &	Funds & Equipments	N300m	Federal govt. 60% & the state 40%	To ease/extend air transport services to the major cities of the state.	Bi-annually	Federal Ministry of Aviation & State Ministry of Transport	Resurfacing the air strips with facilities that can guarantee safe landing	Federal Government & State Government
Extend domestic air transport service from Minna to other major cities	Mobilized Air Transport Operators to Minna Airport	Purchase small and medium bodied aircrafts	Purchase big bodied aircraft	FAAN, NAMA & MOT	Funds, Partnership	N600m	Federal govt. 40% Private Partners 50% state govt. 10%	To extend air transport services to the neighboring cities/states	Bi-annually	FAAN, NAMA, MOT & Private Partners	Going into partnership with a domestic air liners	Federal Government, State Government & Private Partners
Expand water transportation to cover all the riverine areas of the State	Purchase water crafts loose equipments	Rehabilitate existing Jetties, and Ferries	Construct Jetties and Marinas	Ministry of Transporta -tion & Infrastructural Development	Funds, Equipments and Personnel	N670m	State govt. 50% NIWA 30% LGA 20%	To ease movement on water transport	Quarterly	Ministry of Transportation	Providing jetties and water crafts	Federal Government, State Government & Local Govt
Ensuring safe water transportation	Enact safety regulation on water and carry out awareness campaign	Purchase and distribute safety equipment	Purchase and distribute safety equipment	NIWA and MOT	Funds, Equipments and Personnel	N4.5m	Federal govt. 50% state govt. 30% & LGA 20%	Safety is guarantee	Monthly	NIWA and MOT	Training personnels to carry out such responsibili -ties	Federal Government , State Government & LGA

Liaison activities on the dredging of Lower Niger River/Construction of Baro Port	Carry out awareness sensitization campaign in liaising with NIWA and the Federal Ministry of Transportation. Enhance the rail services and inter connecting from Baro port to other parts of the country after successful dredging as follows: a.Baro–Kano b.Baro–Sokoto c.Baro Kaduna d.Baro – Niger Republic. Provision of Jetties to all the 38 Communities from old Muye to Baro.	Ensure safety of equipment and men carrying out the dredging work in liaising with NIWA and the Federal Ministry of Transportation. Provide preshipping and encourage import and export activities construct ware houses. 18 medium terms	Consolidate on the achievement of the dredging project Partner with Federal Govt. on road construction and net working from the state head quarters to Baro. 20 to be provided within the long term	Federal Ministry of Transport and State MOT	Funds, Equipments and Personnel	N2.8bn	Federal govt. 70% State Govt. 20% and LGA 10%	To improve the socio-economic activities within the country	Quarterly	Federal Ministry of Transport and MOT. Niger State	Commencing the dredging exercise.	Federal Government, State Government, LGA & Private Partners
Constitution of Transport Consultation Forum	Holding briefs in all the 25 local Government area of the State on quarterly basis	Constituting Similar forum Centre in all the 25 LGA of the State	Sponsoring programs on Radio & Television	MOT	Staff Equipment & personnel	N8m	State Govt 100%	To Creat awareness on the activities of Transport Industry in the State. *Add value to the Service provided	Quarterly	MOT	Awareness Campaign	State Government

Human capacity building	Send the lower & middle cadre to NITT, Zaria for professional Diploma, Post Graduate Diploma and Masters Programme at three, one master, one PGD & One Diploma	Increase the number to 3 for Diploma, 2 for PGDTL, 2 for Masters Degree Programme in Transport Planning & Management or Engineering	Increase the number of person to 5 Diploma in Transport & Logistics	State Government (MOT)	FUNDS	N250m	State Govt. 100%	To improve skilled manpower and enhance productivity in the public sector	Annually	State Government (MOT).	Making training compulsory for all cadres of staff	State Government,
Minna Airport City project	Preliminaries-Site Acquisition, Design, Mobilization of Investors and funds, improve status for the Airport. Involve FCT in the design and the full participation in the project	Real construction commences while PERT, analysis is on going	The project to be fully completed and commissioned and activities commenced	MOT, FCT Administration & Private developers	Lands, Funds, Consultancy Service, Personnel & Partnership	N50b	State govt. 20% FCT 30% Private developers 50%	To improve the socio-economic activities of State, create an enabling environment for investor It will also serve as an alternative thereby complementing the activities of Abuja Airport	Monthly	MOT, FCT Administration & Private developers.	Entering into a partnership with the private developers and State Government and commence survey and produce design for the Airport city	State Government, FCT Administration & PPP initiatives
Ensuring professionalism in the transport industry	Training and re-training of both lower, middle and management cadre	Training and re-training of both lower, middle and management cadre	Training and re-training of both lower, middle and management cadre	MOT	FUNDS	N289m	State Govt. 100%	To move the industry forward by engaging professionals in the day to day activities of the sector.	Annually	MOT	Recommending officers annually for professional courses	State Government
Total	**N122,353,800,000.00**											

OTHER RECOMMENDATIONS

- Th State Government should not ignore strategic federal roads within the state while continuing to exert pressure on the Federal Government to repair the roads. The state could consider repairing some of these raod and seek refund from the Federal Government.
- Government should collaborate with the neighbouring States of Kaduna, Kebbi and Kwara to lobby for the repairs of Federal roads linking these states to boost inter-State commerce.
- Road linking the state capital Minna to all the local government headquarters should be in motorable condition at all times
- For effective maintenance of roads, governments should consider the resuscitation of Road Maintenance Camps under the Ministry of Infrastructure to undertake the rehabilitation of township roads; priority attention should be given to the state Capital and major cities of the state, Suleja, Kontagora and Bida. Furthermore, Government should consider single carriage way rehabilitation option as it enables the government to cover more roads. Dualization should be just for strategic areas.
- State Government in partnership with Local Governments should ensure that District headquarters are linked to their Local government headquarters.
- The Government should institute a forum for the discussion of disaster issues with PHCN, National Meteorological Agency and any other relevant stakeholders to evolve a flood-forecasting device and information system for early warming signals of the annual disasters.
- State Government should ensure that an up to date transport master plan for the State is in place.
- The Government should also institute a transport consultation forum for all the transport stakeholders in the state.
- Niger State Government Should establish (NITMA) Niger State Traffic management agency and a standard driving college.
- The State Government must re-examine the carrying capacities of our water supply dams, undertake regular dredging exercises and if necessary develop separate irrigation plots where backflow of fertilizers and other agro-chemical into the dams would be avoided.

In addition to these strategic initiatives and programmes and in the effort of making Transportation in Niger State efficient and effective, the following mandate are to be carried out by the **Ministry of Land Transportation, Aviation and Waterways:**

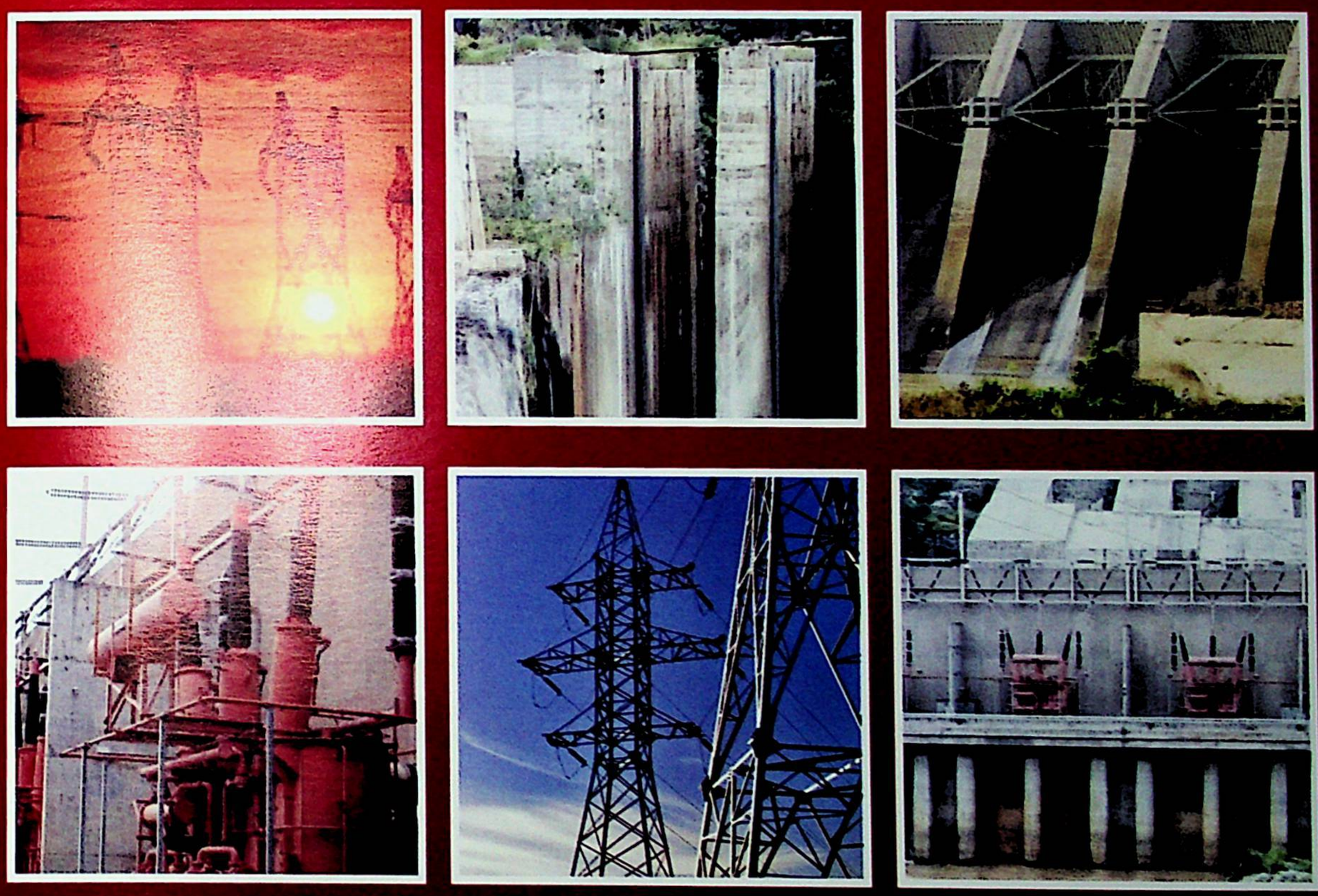
- Development of framework for entering into partnership with international and local investors for the development of transport infrastructure on PPP basis
- Liaise with federal, international and other relevant bodies on matters of transportation investment, regulations and development of infrastructure
- Development of an integrated public transportation system [road, rail, air and water] that is affordable and sustainable Formulation of effective transportation policies and strategies that would bring stakeholders to work collaboratively to achieve government's vision
- Collaboration with other stakeholders, both local and international for the success of Minna Airport City Project
- Supervision and creation of enabling environment for State's public transport agency and other private sector operations to function effectively and efficiently in the public interest
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

Also the following mandate are to be carried out by the **Ministry of Works and Infrastructural Development:**

- Formulate policies to guide the development of state-wide infrastructure.
- Develop and facilitate the implementation of strategies for development of an integrated network of interstate, state, and rural roads.
- Map out policies and directions for the development and sustainable maintenance of township and city roads in partnership with local governments and the private sector.
- Develop a framework for entering into partnership with international and national investors for the development of infrastructure on a PPP basis in the state.
- Maintain competent professionals with the capacity to monitor state projects and provide consultancy/advisory services to local governments and other private sector organizations.
- Keep records on the status of state infrastructure, buildings and structures including overall maintenance plan and schedule.
- Execute and/or supervise all state owned projects and ensure that such structures meet relevant technical and safety requirements and legislations.
- Liaise with federal, international and other relevant bodies on matters of investment, regulation and development of infrastructures.

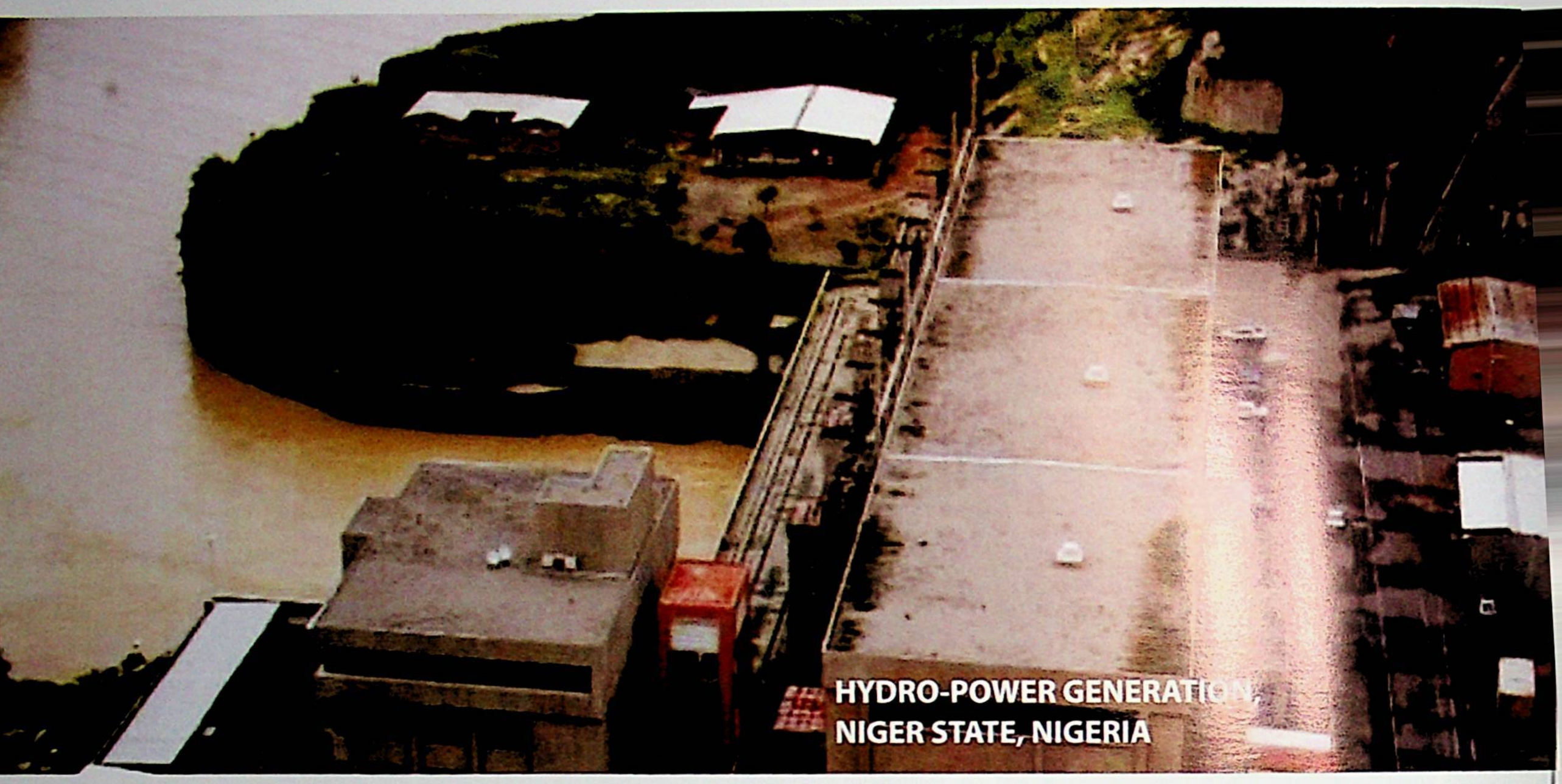
VISION 3:2020

NIGER STATE, NIGERIA



ENERGY

STRATEGIC INITIATIVES FOR THE ENERGY SECTOR



HYDRO-POWER GENERATION, NIGER STATE, NIGERIA

SCOPE

- Large Hydro Power Generation
- Small Hydro Power Generation
- Solar Energy
- Wind Energy
- Biomass/Biofuels
- Urban and Rural Electrification.

KEY ISSUES AND CHALLENGES

There are existing three Hydro power stations in the state; namely:

- Kainji - 760mw
- Jebba - 540mw
- Shiroro- 600mw

There has, however, been a decline in the energy supplied from the three hydro-power stations. This has affected the energy allocation to the state, despite the increase in power demand arising from the growth in the economy and population.

Consequently, the State Government has initiated proposals through Public Private Partnership for development of the following power plants:

- 250mw Gurara Hydro-Power development since 2004 and good progress has been made.
- Other Small Hydro-power plants, such as 35mw Swashi Power Plant, the 50mw Tapa 1 and the 50mw Tapa 2 Small Power Plants are being studied for development.
- The State Government has also entered into partnership with the Federal Government in the development of a 1,200mw Hydro-Power Plant at Zungeru in Niger State.
- These are as a result of availability of the abundant water falls suitable for hydro-power generation in Niger State.
- The state is also blessed with fertile soil, suitable for production of sugar-cane which can beexploited for production of Ethanol which in turn can be used as fuel for running thermal power plants.
- Similarly, the abundant wastes in the state can be exploited to produce Bio-gas to meet other energy needs in the state.

All these can be explored and exploited immediately for energy generation to meet the state's projected 2,220mw of power demand by the year 2020, and to trade excess energy to the grid system, as against the present power demand of 170mw .

OPPORTUNITIES

- Adequate and reliable power source.
- Trading of excess energy.
- Boosting Technological and Industrial Development.
- Creating employment for teeming populace.
- Boosting Tourism.
- Boosting irrigation farming.
- Boosting economic and social life of inhabitants.

VISION

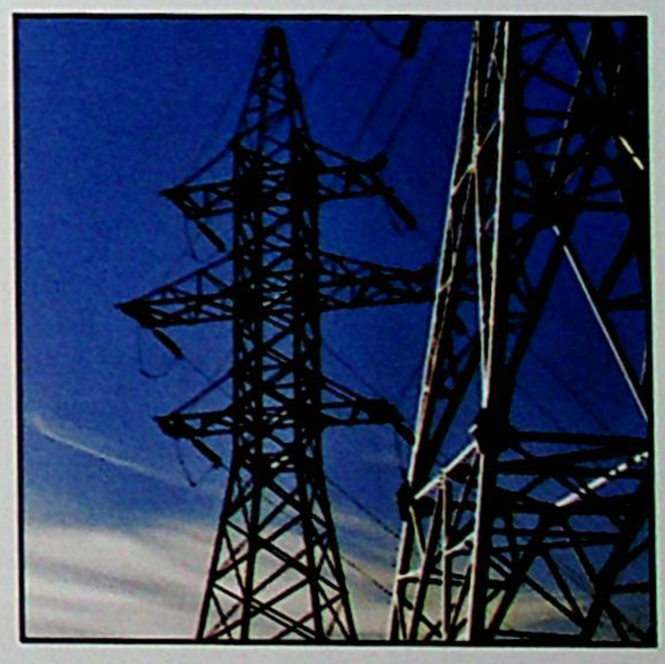
"To consolidate Niger State position as the leading power producing state in the country by the year 2020".

OBJECTIVES

- Increase generation, transmission and distribution capacity to provide adequate and sustainable power supply.
- To achieve optimal Energy mix using most appropriate technologies.
- To access the potentials of the state renewable technologies.
- To employ appropriate renewable energy technologies for sustainable development.

GOALS

- Our defined goals of power generation is to produce 4,585mw of electricity by the year 2020, since the state is blessed with energy potentials (rivers, large and fertile land mass, among others).
- To have 10% of the Niger State energy mix supplied by renewable energy by the year 2015.
- To increase access of Nigerlites to electricity by 80% by the year 2020.



Transmission power line of Shiroro 600mw hydro-power dam

Kainji 760mw hydro-power dam

Transmission power line of Shiroro 600mw at sun-set

Kainji hydro-power dam flood water control chamber

Kainji hydro-power dam generation turbine grid

VISION AND ACTION PLAN FOR THE ENERGY SECTOR

INITIAVIES/ PROGRAMS	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMENTATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED (MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY)	ORGAN/ PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	Short term (2009-2011)	**Medium term (2012-2015)**	**Long term (2016-2020)**									
Provision of Hydro power plants. 1. 1,200mw Power Plant at Zungeru	Feasibility studies	Engineering design	Construction	- Federal Ministry of Power. -Niger State Ministry of Works & Infrastructural. - Niger State Electricity Board. - The Presidency - PHCN - N E R C - E C N -Federal Ministry of Environment - -Federal Ministry of Water Resources.	- Land - Funds -Equipment - Personnel	N 360b	- 10% Niger State Gov't - 30% Fed. Gov't - 60% Independent Power Producers (IPP)	- Will greatly improve power supply profile of the country. -Will Create employment opportunities for teaming populace, most especially the host communities -Will improve the economic and social life of the benefiting communities	Quarterly	Consultants	- River - Water Rites - Dam license. Implementation support Agreement - Power Purchase Agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies
2. 250mw Hydro Power Plant at Gurara	-Feasibility studies. Engineering design	Construction		-Niger State Ministry of Works & Infrastructural Development. - Niger State Electricity Board. - Federal Ministry of Power. - The Presidency - PHCN - N E R C - E C N - Abuja Power Company.	- Land - Funds -Equipment - Personnel	N60b	-30% Niger State Gov't. - 70% Independent Power Producers (IPP) (- Abuja Power Company)	- Niger State will be self sufficient in energy. - Industries will flourish in Niger State -Will create employment opportunities for teaming populace, most especially the host communities -Will improve the economic and social life of the benefiting communities	Quarterly	Consultants	- River - Water Rites - Power license. -Implementation support Agreement - Power Purchase Agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies

3. 35mw Hydro Power Plants at Swashi	-Feasibility studies. -Engineering design	Construction		- Ministry of Works & Infrastructural. - Niger State Electricity Board. - Federal Ministry of Power. - The Presidency - PHCN - N E R C - E C N -Ministry of Environment - -Federal Ministry of Water Resources	- Land - Funds -Equipment - Personnel	N5.25b	-30% Niger State Gov't 10% from Agwara & Borgu local Govts. ,- 60% Independent Power Producers (IPP)	- Agwara & Borgu L.G. Areas of Niger State will be self- sufficient in energy. -Excess power will be traded to National Grid. -Will create employment opportunities for teaming populace, most especially the host communities -Will improve the economic and social life of the benefiting communities	Quarterly	Consultants	- River - Water Rites - Power license. -Implementation support Agreement - Power Purchase Agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies
4. 50mw Hydro Power Plant at Tapa 1	-Feasibility studies. -Engineering design	Construction		- Ministry of Works & Infrastructural. - Niger State Electricity Board. - Federal Ministry of Power. - The Presidency - PHCN - N E R C - E C N -Ministry of Environment - -Federal Ministry of Water Resources	- Land - Funds -Equipment - Personnel	N 5.7b	-30% Niger State Gov't 10% Suleja ,Abukwaka & Lapai local Govts. , - 60% Independent Power Producers (IPP)	Suleja , Abukwaka Lapai L.Gs.areas will be self sufficient in Energy. Excess will be traded to National Grid. -Will create employment opportunities for teaming populace, most especially the host communities - Improve the economic and social life of the benefiting communities	Quarterly	Consultants	- River - Water Rites - Power license. -Implementation support Agreement - Power Purchase Agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies
5. 50mw Hydro Power Plant at Tapa 2	-Feasibility studies. -Engineering design	Construction		- Ministry of Works & Infrastructural - Niger State Electricity Board - Federal Ministry of Power - The Presidency - PHCN - N E R C - E C N -Ministry of Environment -Federal Ministry of Water Resources	- Land - Funds -Equipment - Personnel	N 5.7b	-30% Niger State Govt 10% Suleja ,Abukwaka & Lapai local Govts. , - 60% Independent Power Producers (IPP)	Suleja , Abukwaka Lapai L.Gs.areas will be self sufficient in Energy. Excess will be traded to National Grid. -Will create employment opportunities for teaming populace, most especially the host communities - Improve the economic and social life of the benefiting communities	Quarterly	Consultants	- River - Water Rites - Power license. -Implementation support Agreement - Power Purchase Agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies

6. 2000mw solar power-plants across Niger State.	-Feasibility studies. -Engineering design	Construction		- Ministry of Works & Infrastructural .- Niger State Electricity Board. Ministry of land and survey. - The Presidency - PHCN - NERC - ECN	- Land - Funds -Equipment - Personnel	N300b	-30% Niger State Govt -10% Host local Govt council. - 60% Independent Power Producers (IPP)	- Will greatly improve power supply profile of the host L/G. - Will create Synergy to meet the Millennium Development Goals on Health, Education, portable Water supply, poverty eradication etc - Will serve as a tourist attraction - Will Create employment opportunities for teaming populace most especially the host communities - Will Improve the economic and social life of the benefiting communities	Quarterly	Consultants	- Land. - Power license Implementation Support Agreement - Power purchase Agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies
7. Provision of 1000mw wind Turbine Power Plants Across the State	-Feasibility studies. -Engineering design	Construction		- Ministry of Works & Infrastructural. - Niger State Electricity Board. - Federal Ministry of Power. - The Presidency - PHCN - NERC ECN -Ministry of Environment. Ministry of Sciense & Technology	- Land - Funds -Equipment - Personnel	N 150b	-20% Niger State Govt -10% Host local Govt council. - 60% Independent Power Producers (IPP)	- Will greatly improve power supply profile of the host L/G. - Will create Synergy to meet the Millennium Development Goals on Health, Education, portable Water supply, poverty eradication etc - Will serve as a tourist attraction - Will Create employment opportunities for teaming populace most especially the host communities - Will Improve the economic and social life of the benefiting communities	Quarterly	Consultants	- River - Water Rites - Power slow license. -Implementation support Agreement - Power purchase agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies

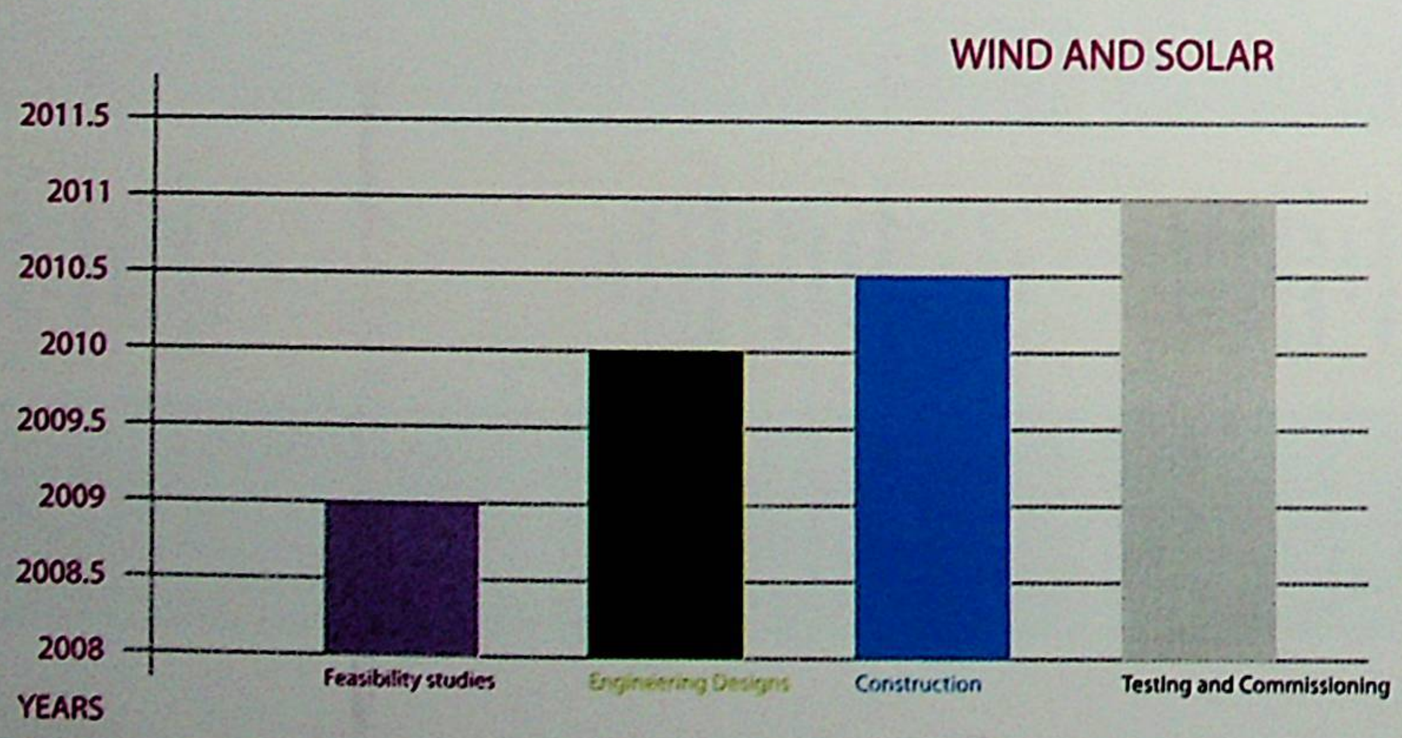
8. Biomass/ Biofuel	Exploration , Exploitation & Construction			-Niger State Ministry of Works & Infrastructural Development.. - Niger State Electricity Board. - Ministry of Agric -Local Govt s. -Ministry of Forestry Resources -Min. of Lands -Min. .of Science & Tech. -F.U.T, Minna -IB.B.U,Lapai.	- Land - Funds -Equipment - Personnel	N250b	-10% Niger State Govt - 10% 25 local Gov't councils. - 80% Independent Power Producers (IPP)	This will ensure production of Ethanol, Bio-Diesel and Butane gases in sufficient quantities to serve as fuel for energy generation and for meeting other energy needs in the state.	Monthly	Consultants	- River - Water Rites - Power slow license. -Implementation support Agreement - Power purchase agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies
9. Research into Alternative Energy	Research & Development	Research & Development	Research & Development	- Ministry of Works & Infrastructural. Development - Niger State Electricity Board. - Ministry of Science & Technology -F.U.T Minna -I.B.B.U Lapai	Engineers Technologist Technicians	N 450m	-30% Niger State Govt - 20% 25 local Govt councils. - 50% Independent Power Producers (IPP)	- Will serve as a THINK TANK for sustainable Development of Alternative Energy in the state.	Quarterly	Consultant	- River - Water Rites - Power license. -Implementation support Agreement - Power purchase agreement	- IPP - PPP - State Govt - Fed. Govt - International Donor Agencies
10. Urban and Rural Electrification	Surveying Design Costing Construction Inspection Testing Commissioning	Surveying Design Costing Construction Inspection Testing Commissioning	Surveying Design Costing Construction Inspection Testing Commissioning	- Ministry of Works & Infrastructural Development . - Niger State Rural Electricity Board. - Fed. Ministry of Power MDG PHCN	-Poles -Aluminum conductors Transformers -Power line Facilities	N 5b	-10% community - 30% 25 local Govt -60% Niger State Govt	Will up-lift social and economic status of our Rural inhabitants. Will Minimize rural urban drift. Will create Employment and wealth among the benefiting communities	Monthly	-NSEB -Due Process office	-Selected communities -Right of way -Inspection cert. by fed. Min of power. -Certification and final connectionby PHCN.	-Community -Local Govt -State Govt -Fed. Govt
Sub Total	**N736,650,000,000**											

OTHER RECOMMENDATIONS

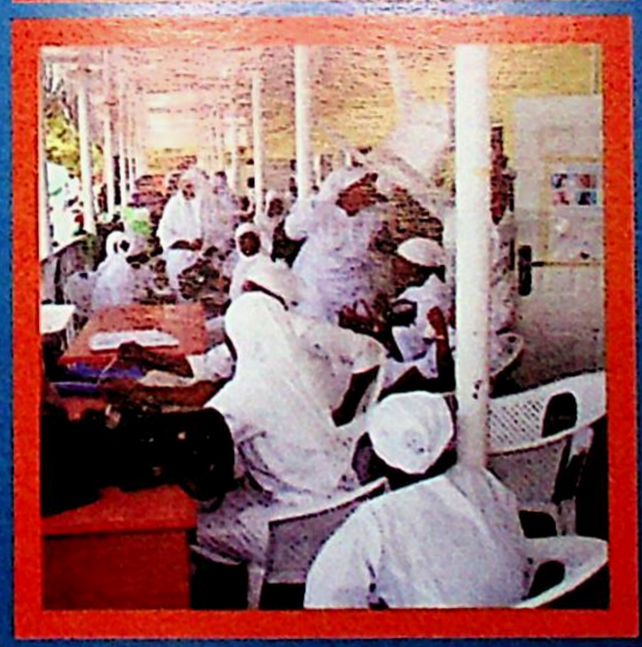
- Neigbouring states should come together to develop all available source of power in their areas like water, wind and solar. Reputable consultants should be commissioned to carry out feasilbility studies and design of available schemes.
- Government should encourage the use of solar energy particularly in public facilities. For example, hospitals, schools etc.
- The state should demand for a fail deal on supply of power to Minna, Bida, Kotangora, Suleja and New-Bussa by PHCN. To this end, a powerful team could be put up by government to discuss with the relevant Federal Government ministry.

In addition to these strategic initiatives and programmes and in the effort of making Energy supply in Niger State efficient, the following mandate are also to be carried out by the **Ministry of Works and Infrastructure:**

- Formulate policies and guidelines for the generation and distribution of power in consonance with existing federal laws on this issue.
- Liaise with power generating and distribution agencies already on the ground within and outside the state.
- Conceive and plan project and programmes for the development of hydroelectric power producing areas of the state.
- Handle all ecological problems connected with power and energy in the state.
- Supervise the activities of HYPADEC.
- Conduct research into other potential sources of energy and explore ways of improving on existing sources.
- The Ministry shall handle any other development initiatives that requires government attention and funding, but has not been attended to by any other MDA.
- Ensure harmonization of its activities with other MDAs saddled with the provision of infrastructure.
- Plan and develop small and large hydro-electric power stations in Niger State.
- Conduct studies on our rivers to assess hydro potentials of the state
  Supervise and construct dams for the purpose of generating electricity.



Graphical representation of Niger State Plan for generation of 4,585MW of Electricity by year 2020, through Hydro, Solar and Wind energy sources.



HEALTH

STRATEGIC INITIATIVES FOR THE HEALTH SECTOR

SCOPE

The Health Sector provides primary, secondary and tertiary health care services. Primary Health Care Services provided are mainly preventive, promotive, protective, restorative and rehabilitation services/care.

These include:

- Health Education
- Nutrition
- Immunization
- Maternal and Child Health
- Basic Sanitation and Water Supply
- Preventive and control of locally endemic diseases
- Mental and Dental Health
- Treatment of common ailments

Secondary and tertiary Health Care provide mainly curative services including specialized care.

KEY ISSUES AND CHALLENGES

Key Issues:

The health services in Niger State over the past two (2) years have received more attention with renovation of all the existing General Hospitals. There are also three (3) additional General Hospitals that are being constructed. Additional Primary Health Care facilities are being constructed one (1) per Local Government in all the twenty five (25) Local Government Areas.

Most of the existing Primary Health Care facilities in the Local Government Areas are being renovated. The main issue in health care delivery system in Niger State is inadequate manpower in both quantity and quality, because there are some General Hospitals without a medical officer, pharmacists and most local government areas do not have nurses and midwives.

THE FOLLOWING ARE SOME OF THE DATA FOR THE HEALTH SECTOR IN NIGER STATE

- Number of LGAs - **25**
- Development Areas - **17**
- Number of Wards - **275**
- Senatorial Districts - **3**
- Number of Health zones - **6**
- Total No. of Primary Health Care facilities - **1,323**
- Total no. of Secondary Health Care facilities - **18**
- No. of Tertiary health facilities Federal Medical Centre, Bida and IBB Specialized Hospital -**2**
- Total no. of Private Health Facilities (Hospitals, clinics, maternities and Laboratories) - **446**
- No. of Doctors in public sector - **117**
- Number of Primary Health Care Personnel (skilled – 3609, unskilled 3602) - **7,211**
- Doctors in Private Sector - **127**

No. of Nurses in public sector - **988**

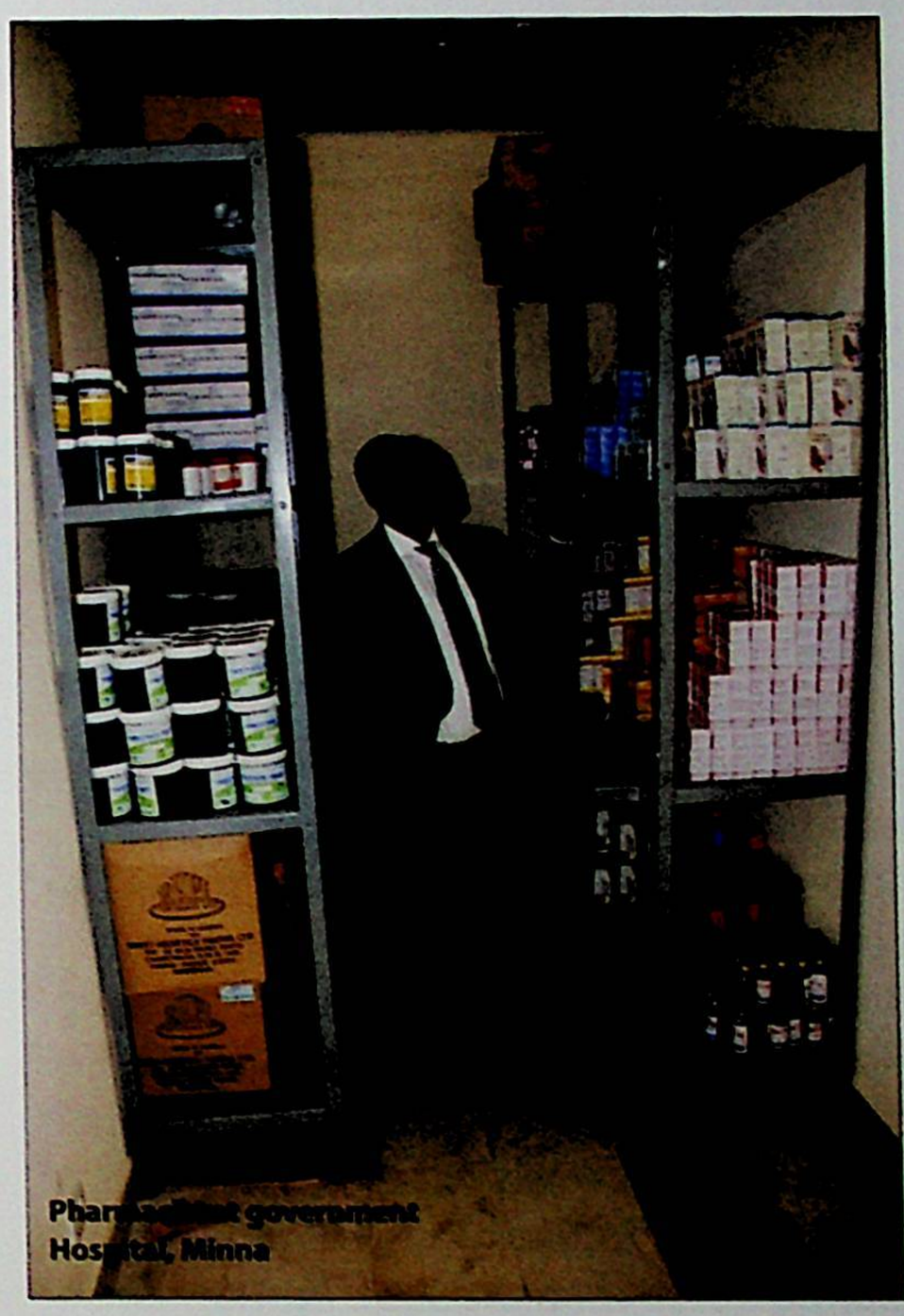
Primary Health Care, Minna

- No. of Pharmacist (Public) - **44**
- No. of Pharmacist (Private) - **65**
- No. of Pharmacist in Federal Medical Centre - **14**
- Pharmacist Technicians - **30**
- License Patent Medicine stores - **1,200**
- Laboratory Scientists - **26**
- Radiographers - **2**
- X-ray Technicians - **6**
- Medical Records - **30**
- Physiotherapists - **2**
- Maternal Mortality Rate (MMR) - **130/100,000 live births**
- Under-five Maternal Mortality - **103/1000 live births**
- Infant Mortality Rate - **80/1000 live births**
- HIV/AIDS prevalence - **6.2% (2008)**
- Long Lasting Insecticide Treated Nets coverage - **2.7%**

CHALLENGES

- Inadequate budgetary allocation for health.
- Inadequate manpower in both quality and quantity.
- Unsatisfactory remuneration and condition of service.
- Embargo on employment of health workers.
- Low level of maintenance of existing structures.
- Obsolete equipment.
- Brain drain.
- Lack of continuity in policy implementation.
- Ignorance and poverty.
- Fake and adulterated drugs.
- Emerging and re-emerging diseases – Malaria, HIV, TB.
- Inadequate support for training.
- Inadequate community involvement and participation.

- Access to anti-retroviral therapy.
- Prevention of Mother-Child Transmission of HIV.
- Availability of Insecticide-treated nets.
- Provision of anti-malaria prophylaxis during pregnancy.
- Prevention and treatment of respiratory and diarrhea cases.



Pharmaceutical goverament Hospital, Minna

OPPORTUNITIES

- Political will of present administration.
- Availability of MDG funds.
- Federal Government support.
- Presence of development partners (WHO/UNICEF/FHI (GHAIN), MSH, IVH etc)
- Public-Private-Partnership.
- Encourage community based Public-Private-Partnership and Community Base Health Insurance Scheme as a major vehicle for the actualization of access to health care.
- A deliberate policy by government to incorporate Trado-Medical Practice into State Health Care Delivery System.

- National Health Insurance Scheme (NHIS).
- A substantial number of existing primary and secondary health infrastructure for health.
- Enforcement of basic sanitation practices.

VISION

"To reduce both infant and maternal deaths to the barest minimum and to increase life expectancy of Nigerlites from 54 to 75years by the year 2020".

OBJECTIVES

- Providing with the available resources, a level of health care services for all the citizens of the State to enable them admire and enjoy socially and economically productive lives.
- Establish a comprehensive and integrated health care system founded on primary health care encompassing promotive, protective, preventive, restorative and rehabilitative health care.
- To provide budgetary allocation for health sector of 15% or more of the overall state Budget in accordance with the World Health Organization standard.
- All local government areas in the state to have at least one General Hospital.
- To provide adequate and well trained manpower to man the state Primary and Secondary Health Care facilities.
- At least the state should have one tertiary health care institution that will provide all range of specialized health care through Public-Private-Partnership (PPP).
- To provide a comprehensive drugs production outfit.
- Prevent and control of locally endemic diseases and treat minor ailments
- Improve basic health data and promote research.
- Make available well-maintained essential hospital equipment.
- Expand primary and secondary health care coverage in Niger State.
- Ensure good remuneration and better conditions of service for all categories of health workers.
- Facilitate the training of rural people in basic sanitation and health education.

Maternal and child health care

GOALS

- To establish a functional state Primary Health Care Development Agency in the state by the year 2010.
- To establish a state Drug Management Agency by the year 2010.
- To strengthen the functions of Hospital Management Board to enhance its supportive and maintenance services rendered to our secondary health facilities by the year 2010.
- To provide adequate human resources for health to ensure effective and efficient health care delivery by the year 2020
- To strengthen State Epidemiology Unit to function as a centre of disease prevention and control by the year 2015.
- To renovate and equip the existing 18 General Hospitals by the year 2015.

Tertiary Health Facility, Public Sector

- Reactivate Rural Hospital Tugunguna, including the road network including offering social amenities by the year 2012.
- To strengthen Routine Immunization Services so as to achieve 100% coverage of all antigens in the state by the year 2020.
- To reduce infant mortality rate by 2/3 by the year 2020.
- To reduce maternal deaths by ¾ by the year 2020.
- To reduce HIV prevalence to less than 1% by the year 2020.
- To have halted by 2020 and begin to reverse the incidence of malaria and other major diseases.
- To upgrade the Schools of Health Technologies to the status of College of Health Sciences and Technology by 2015.
- To strengthen the state agency for the control of AIDS by the year 2011.
- To incorporate trado-medical care into the State health care delivery services by the year 2015.

VISION 3:2020

NIGER STATE, NIGERIA

4. Establishment of drug production outfit/quality control system and reactivation of Infusion Plant	Procurement of 2no. Trucks for drugs distribution and purchases	Acquisition of Industrial plot			Land Equipment Personnel Fund	N30,000,000.00							
		Procurement and installation of Equipment				N20,000,000.00	☒ Construction of drug manufacturing of drug manufacturing outfit and office accommodation Purchase of vehicles ☒ Staff deployment and training ☒ Provision of Internet facilities * Procurement of raw materials and consumables	* Provision of affordable high quality locally manufactured drugs * Improvement of local capacity building in terms of drug production	Quarterly	Ministry of Health and Hospitals Management Board	Availability of locally manufactured drugs	☒ Ministry of Health ☒ Development partners * Public-Private-Partnership
		Construction of drug manufacturing outfit				N350,000,000.00							
		Procurement of office furniture's and equipments				N200,000,000.00							
		Procurement of 4no. 4 wheel drive vehicles				N10,000,000.00							
		Procurement of 2no. Trucks for drug distribution				N22,000,000.00							
		Procurement of 3nos. saloon cars				N30,000,000.00							
		Procurement of raw materials and consumables				N10,000,000.00							
		Registration processes with NAFDAC, PCN, SON, and other agencies				N250,000,000.00							
						N10,000,000.00							

		Expansion and reactivation of Infusion Plant				N150,000,000.00						
5. Strengthening the functions of Hospitals Management Board to enhance its supportive and services render to secondary health care	☒Acquisition of land			• Ministry of Health • Ministry of Lands • Ministry of works • Ministry of Finance	• Fund • Land • Skilled Manpower	N10,000,000.00	• Construction of office accommodation • Purchase of vehicles • Inauguration of Board Members • Procurement and installation of Internet Facilities	☒• Improve coordination of Hospitals Management Board ☒• Improvement of the quality of health care services in all secondary health care facilities • Funding to enhance the performance of the Board	Monthly	Ministry of Health SERVICOM	Quality of services in all Secondary Health Care Facilities improve	• Ministry of Health • Public-Private Partnership • Development partners
	Provision of office accommod-ation					N200,000,000.00						
	Procurement of office equipment and furniture					N20,000,000.00						
	Procurement of 4no. vehicles					N25,000,000.00						
	Reconstitution of the Board of Directors					₦20,000,000.00						
	Provision of Internet facilities					₦5,000,000.00						

6. Provision of adequate Human Resource for Health	☒mmediate lifting of ban on recruitment of health workers			Government	Fund	N61.36b	• Recruitment • Training • Motivation	Effective and efficient service delivery	Monthly	• Ministry of Health/Local Government • SERVICOM	Reduction in health indices	• State Government and Development Partners (WHO, UNICEF, MSH, GHAIN, FGH, CDC)
	SALARIES	SALARIES				N56.56bn						
	Leave grant	Leave grant				N4.6bn						
	Recruitment of Health Workers	Recruitment of Health Workers	Recruitment of Health Workers	☑• Ministry of Health and Local Gov't ☑• Civil Service Commission • Head of Service								
	• Training and re-training of health workers/ adequate remuneration and motivation	• Training and re-training of health workers/ adequate remuneration and motivation	• Training and re-training of health workers/ adequate remuneration and motivation			N200,000,000.00						
7. Upgrading of State Epidemiological Unit to function as a centre for disease prevention and control including construction of public health laboratory		Acquisition of land		☑• Ministry of Health/Lands • Development Partners	• Land • Personnel • Logistics • Equipment • Pre-position supplies	N2,000,000.00	• Construction of 3 blocks of epid laboratories • Provision of equipment and vehicles	Effective and efficient intervention machinery set in disease control in the State established	Monthly	☒• Ministry of Health • SERVICOM	Reduction in the prevalence of epidemic prone diseases	• State Government and Development Partners
		Construction of epidemiological unit and public health laboratory				N100,000,000.00						
		Procurement of laboratory equipment				N400,000,000.00						

		Provision of 3no. vehicles and office furniture's				N20,000,000.00						
	Provision of 3no. vehicles and office furniture's					N20,000,000.00						
	Provision of pre-positioned drugs and supplies	Provision of pre-positioned drugs and supplies	Provision of pre-positioned drugs and supplies			N100,000,000.00						
8. Reactivation of Tugun Guna Rural Hospital including road network (25km up to Uregi)		Renovation		Ministry of Health/Ministry of works	☒* Funds ☒* Personnel * Equipment	N100,000,000.00	☒* Immediate renovation of health facilities and provision of social facilities ☒* Immediate construction of access road ☒* Provision of necessary equipment and personnel	Functional referral health facility	Monthly	Ministry of Health	☒* Functional developed community established ☒* Improvement in attendance of clients/patients to the hospital * Reduction in positive health indices	* Ministry of Health * Ministry of works * Public-Private Partnership
		Road construction				N800,000,000.00						
		Equipment				N2,000,000.00						
		Personnel				Refer to Human Resource Box						
9. Renovation and equipment of 18no. General Hospitals		☒* Renovation of the existing structures		Ministry of Health		N1.25bn	* Renovation * Procurement of new equipment	Effective and efficient service delivery	Monthly	Ministry of Health	* Improvement in attendance of clients/patients to the hospital * Reduction in positive health indices	* Ministry of Health * Ministry of works * Public-Private Partnership
		* Procurement of new equipment				N1.25bn						

10. Establishment and equipping of Rural Hospital in 8 LGAs (Agwara, Paiko, Katcha, Mashegu, Enagi, Iemu, Bosso and Uregi)			☒Procurement of 7No. ambulances	Ministry of Health	• Land • Funds • Personnel • Equipment	N64,000,000.00	• Procurement of equipment • Land acquisition • Personnel • Procurement of ambulances • Construction of the hospitals	Functional referral health facility	Monthly	Ministry of Health	☒ Functional developed community established ☒ Improvement in attendance of clients/patients to the hospital • Reduction in positive health indices	• Ministry of Health • Ministry of works • Public-Private Partnership
			Acquisition of land			N24,000,000.00						
			Construction of the 50 bed hospital			N1.6bn						
			Construction of emergency staff quarters (5/hospital)			N400,000,000.00						
			Procurement of requisite equipment			N1bn						
11. Construction of 3no. General Hospital in 3 Senatorial Zones (Gulu, Nasko and Sabon-wuse)	Construction ongoing			Ministry of Health/Ministry of works		N900,000,000.00	☒ Ongoing construction ☒ Procurement of equipment ☒ Deployment of staff • Procurement of ambulances	Functional referral health facility	Monthly	Ministry of Health	☒ Functional developed community established ☒ Improvement in attendance of clients/patients to the hospital • Reduction in positive health indices	• Ministry of Health • Public-Private Partnership
	Procurement of equipment					N600,000,000.00						
	Procurement of equipment					N30,000,000.00						
	Personnel											

12. Construction of 100 Primary Health Care Centres in the 25 LGAs and provision of 25 ambulances for 25 LGAs			☒Construction of 100 PHC	Ministry of Health/ Ministry for Local Government MDG	☒* Funds ☒* Personnel * Equipment	N400,000,000.00	* Acquisition of land * Construction of 100no. PHC Centres	Increase accessibility of patient/ client to affordable, available effective and efficient health care services	Monthly	State Primary Health Care Development Agency	☒* Reduction in maternal/infant mortality * Increase immunization coverage	☒* MDGs ☒* Ministry of Health ☒* Ministry for Local Government Public-Private partnership
			Provision of equipment			N150,000,000.00			Monthly			
			Procure-ment 25no. ambulances			N200,000,000.00						
13. Renovation of remaining 810 Primary Health Care Centres in the 25LGAs	☒Renovation			Ministry of Health/ Ministry for Local Government MDG	* Funds * Equipment	N1.62b	* Renovation of the existing 810 PHC Centrs * Provision of equipment and consumables	Increase accessibility of patient/client to affordable, available effective and efficient health care services	Monthly	State Primary Health Care Development Agency	☒* Reduction in maternal/infant mortality * Increase immunization coverage	Ministry for Local Government Public-Private partnership * MDGs
	Equipment and consumables					N810,000,000.00						
14. Strengthening of Routine Immunization services in both public and private health facilities	☒Procure-ment of motor-cycles for ward focal persons				* Funds * Equipment	N555m	* Procurement of cold chain equipment * Procurement of vehicles * Procurement of motorcycles Procurement of vaccines * Maintenance of cold chain equipments	Effective and efficient immunization services	Monthly	State Primary Health Care Development Agency	☒* Reduction in infant mortality * 100% immunization coverage for all antigens	☒* Ministry of Health ☒* Ministry for Local Government ☒* Development Partners (WHO, UNICEF, GAVI, FMOH, Rotary Intl) * National Primary Health Care Development Agency

Procure-ment of 25 vehicles for all the LGAs	N137.5M
Capacity building of health workers	N100,000,000.00
Procurement of vaccines	N500,000,000.00
Procurement of cold chain equipment for State and 25LGAs	N270,000,000.00
Effective maintenance of cold chain	N100,000,000.00
Routine and supplemental immunization supervision, monitoring and evaluation	N149,000,000.00
IEC for routine immunization	N10,000,000.00

15. Upgrading of Schools of Health Technologies and Schools of Nursing and Midwifery	Completion of legal framework for School of Health Technol-ogies			☒* Ministry of Health * Ministry for Higher Education	Land Personnel Equipment Library books and equipment	N5,000,000.00	* Construction * Procurement of vehicles * Procurement of Equipments * Procurement of library books	☒* Conducive learning environment achieved ☒* Increase Crops of middle cadre health workers especially at PHC level * Enabling environment created for training and re-training of existing health workers	Monthly	* Ministry of Health * Ministry for Higher Education SERVICOM	Adequate high quality middle cadre health personnel	☒* Ministry of Health ☒* Ministry for Higher Education * Development partners (HSDP-II)
	Construction of 7no. block of classrooms in each of the 4 schools					N140,000,000.00						
	Construction of modern libraries in each of them					N280,000,000.00						
	Construction of standard laboratories in the 4 schools					N200,000,000.00						
	Construction of 1no. additional hostel in Schools of Nursing and Midwifery					[illegible]9,000.00						
	Construction of 2no. hostel each in the 2 Schools of Health Technologies					N600,000,000.00						

16. Strengthening of Agency for the control of AIDS	☒Renovation of existing SACA office	* Procurement of HIV kits/other consumables * Procurement of ARV drugs	* Procurement of HIV kits/other consumables * Procurement of ARV drugs	Ministry of Health	Equipment Vehicles ARV Drugs HIV Kits * IEC materials	N20,000,000.00	☒* Renovation of existing structure ☒* Construction of additional structure ☒* Procurement of vehicles ☒* Procurement of office equipments ☒Procurement of HIV test Kits ☒* Procurement of ARV drugs ☒* Procurement and installation of Internet Facilities ☒* Procurement of food supplement for PLWA * Production of IEC materials	* Functional and befitting office for SACA * Increase accessibility to ARV drugs for majority of people that needs it * Behavioural change communication for HIV/AIDS to the general public achieved	Monthly	Ministry of Health	☒* Reduction in the prevalence of HIV/AIDS to less than 1% by the year 2020 * Level of awareness on HIV/AIDS increased to 98%	* Ministry of Health * Development partners (FHI/GHAIN, MSH, IHVN, SFH, GFH, UNICEF) * Federal Ministry of Health
	Construction of 7no. additional office space					N30,000,000.00							
	Provision of 5no. vehicles					N27,500,000.00							
	Procurement of office equipments and furniture's					N20,000,000.00							
	Provision of Internet Services					N5,000,000.00							

17. Strengthening State Malaria Control Programmes and other diseases	Procurement of food supplement for People Living With HIV/AIDS	* Procurement of food supplement for People Living With HIV/AIDS	* Procurement of food supplement for People Living With HIV/AIDS			N50,000,000.00						
	Procurement of HIV test Kits					N500,000,000.00						
	Procurement of ARV Drugs					N8.4b						
	Production of IEC materials					N20,000,000.00						
	Supervision, monitoring and evaluation					N20,000,000.00						
	Capacity building			Ministry of Health	☒* Funds ☒* Personnel ☒* Mosquito Nets ☒* [illegible] Drugs ☒* Anti-TB Drugs * Anti [illegible]	N10,000,000.00	☒* Capacity building of personnel ☒* Social mobilization activities ☒* Massive distribution of ITNs ☒* Production and distribution of IEC materials * Treatment of patients in health facilities with anti-malaria and anti-TB drugs	* Reduction in the incidence of malaria, TB and other diseases	Monthly	Ministry of Health	Reduction in hospital attendant of patient with malaria and other diseases	☒* Ministry of Health ☒* Development partners (SFH and SunMAP, WHO, World Bank) ☒* Millennium Development Goals * Federal Ministry of Health

	IEC materials	IEC materials	IEC materials			N 10,000,000.00							
	Procurement of ITNs (LLINs)	Procurement of ITNs (LLINs)	Procurement of ITNs (LLINs)			N 2b							
	Procurement of anti-malaria drugs (ACTs)	Procurement of anti-malaria drugs (ACTs)	Procurement of anti-malaria drugs (ACTs)			N 1b							
	Procurement of Anti-TB drugs	Procurement of Anti TB drugs	Procurement of Anti TB drugs			N400,000,000.00							
	Procurement of TB laboratory reagents	Procurement of TB laboratory reagents	Procurement of TB laboratory reagents			N50,000,000.00							
	Procurement of Praziquantel for Schistosomiasis	Procurement of Praziquantel for Schistosomiasis	Procurement of Praziquantel for Schistosomiasis			N10,000,000.00							
	Logistics and social mobilization	Logistics and social mobilization	Logistics and social mobilization			N100,000,000.00							
18. Incorporation of Trado-Medical practice into State Health Delivery System		Formulation of State Directory of Traditional Medicine		Ministry of Health	• Funds • Personnel	N10,000,000.00	☞ Formation and inauguration of Board members ☞ Stakeholders forum on Trado-Medical Practice ☞ Monitoring and supervision of activities	• Effective regulation of Trado-medical practice in the State	Bi-annually	Ministry of Health	☞ Number of registered Trado-Medical Traditionals ☞ Effective collaboration between Trado medical and Orthodox practitioners	• Ministry of Health • Ministry of Science and Technology • Ministry of Tourism and Culture

19. Provision of free medical treatment for under-five, pregnant women, aged and physically challenges		Joint forum for both Orthodox and Trado-Medical Practitioners				N5,000,000.00							
	Formation and inauguration of a Board to regulate Trado-Medical practice					N2,000,000.00							
	Monitoring and supervision of Trado-Medical practice					N3,000,000.00							
	Construction of one women and children hospital in the State Capital			Ministry of Health	☒Funds	N600,000,000.00	☒* Construction of new hospital for women and children * Provision of free treatment for pregnant women and children under-five	* Increase attendance of women and children in both primary and secondary health facilities	Monthly	☒* Ministry of Health	* Reduction in infant and maternal mortality	* State Government *Millennium Development Goals * Development Partners * Federal Ministry of Health	
	Providing free maternal and child health services in all primary and secondary health care facilities	Providing free maternal and child health services in all primary and secondary health care facilities	Providing free maternal and child health services in all primary and secondary health care facilities			N8b							
	Procurement of NICOSAN and anti-malaria for under-five and pregnant women in the State	Procurement of NICOSAN and anti-malaria for under-five and pregnant women in the State	Procurement of NICOSAN and anti-malaria for under-five and pregnant women in the State			N4b							
	Provision of consumables and basic equipments for maternal and child health services	Provision of consumables and basic equipments for maternal and child health services	Provision of consumables and basic equipments for maternal and child health services										

20. Strengthening Health Management Information System in the State/Local Government Area	☒Capacity building of Monitoring and Evaluation Officers			Ministry of Health	☒• Funds ☒• Personnel ☒• Equipment	N10,000,000.00	• Capacity building • Procurement and installation of equipments • Routine monitoring and supervision	• 100% timeliness completion/submission of accurate data	Monthly	Ministry of Health	• 100% timeliness completion/submission of accurate data	☒• Ministry of Health ☒• Health System Development Project ☒• Ministry for Local Government • Partners (HSDP-II)
	Procurement of Monitoring and evaluation tools					N50,000,000.00						
	Procurement of 2no. Vehicles and 25no. motorcycles for M&E officers					N14,500,000.00						
21. Strengthening of Environmental Sanitation and Industrial Health	Routine sanitary inspection			Ministry of Health	• Funds ☒• Equipment ☒• Personnel • Logistics	N2,000,000.00	☒• Routine sanitary inspection • Monthly inspection of industries	• Clean environment • Reduction in outbreak of communicable diseases	Monthly	Ministry of Health	• Reduction in the incidence of communicable disease	☒• Ministry of Health ☒• Ministry for Local Government • Development Partners (HSDP-II/World Bank, UNICEF, UNDP)
	Monthly inspection of industries					N4,000,000.00						
	Capacity building					N4,000,000.00						
22. Renovation of Leprosy Referral Hospital, ChanChaga including road network	• Renovation of Infrastructure			Ministry of Health	☒• Funds • Equipment • Personnel Logistics	N70,000,000.00	• Renovation of the hospital including construction of some wards • Procurement of equipment • Construction of road	• Effective and efficient referral hospital upgraded	Monthly	Ministry of Health	• Reduction in the prevalence of TB and Leprosy	• Ministry of Health • TLM • PPP

	Provision of equipment					N20,000,000.00	▪ Construction of additional wards ▪ Procurement of equipment • Recruitment of specialized manpower	• Functional State Specialist hospital established	Monthly	Ministry of Health	• Access to specialized health care e.g. renal dialysis, C.T Scan and other specialized procedures	▪ State Government • PPP
	Road construction (half kilometer)					N50,000,000.00						
23. Conversion of IBB Specialized Hospital to State Specialist Hospital	Construction of additional wards	Construction of additional wards	Construction of additional wards	Ministry of Health	▪ Funds ▪ Equipment • Personnel	N1b						
	Purchase of specialized equipments – CT scan, dialysis equipment etc					N2.5b						
	Recruitment of specialized manpower											
TOTAL	N112,554,000,000											

Most of the existing primary health care facilities in the Local Government Areas are being renovated. The main issue in health care delivery system in Niger State is inadequate manpower in both quantity and quality, because there are some General Hospitals without a medical officer, pharmacists and most local government areas do not have nurses and midwives.

OTHER RECOMMENDATIONS

- A State Health Policy and Law must be developed and the State Council on Health should be reactivated to supervise its implementation.
- Government should resuscitate the Central Medical Equipment Maintenance Unit including the provision of transport facility.
- Government should develop an effective way of recruiting, motivating and retaining more personnel to avoid their movement to other lucratively paying states.
- The teaching and study of basic Science subjects should be encouraged in Niger State Secondary Schools so that more students would take to medical and paramedical professions.
- The state should plan towards the establishment of a Faculty of Medicine by IBB University, Lapai.
- The state should consider bonding health workers it sponsors to postgraduate studies.
- The budgetary provisions for the Schools of Nursing, Midwifery and Health Technology should be directed as much as possible towards raising the standard of the institutions to enable them get accredited.

Free Medical Services

- Step-wise pilot scheme should be adopted so that gradually the scheme would come to cover all health facilities.
- The scheme can be rolled out on disease by diseases till gradually it comes to cover most critical diseases.
- Existing structure can be maintained while the concept of capitation shall be put in place as it is done in NHIS.
- Bulk procurement by government of all the ietms required for free services which will be supplied to health institutions on request.
- Embossing of all equipment and customized labeling of drugs to be used.
- Every patient should be captured by the medical record unit of each health facility to allow for adequate coverage and also effective planning of the scheme in terms of sustaining the provision of free services.

Primary Health Care Hospital, Minna

In addition to these strategic initiatives and programmes and in the effort to position health care delivery in Niger State among the best in Nigeria, the following mandate are also to be carried out by the **Ministry of Health and Hospital Services:**

- Embarking on massive eradication campaign as well as strengthening of routine immunization in the state on polio and other deadly communicable diseases.
- Ensure the completion of Gulu General Hospital.
- Ensure that Minna and other General Hospitals in the state are properly equipped with necessary medical and infrastructural materials.
- Ensure that all capital projects embarked upon are completed by 2011.
- Design strategies to curtail the activities of street drug hawkers in the state.
- Formulation of policy on health and health related issues in line with National Health Policy.
- Provision and maintenance of secondary and tertiary health services through the State Hospital Management Board and IBBSH Management Board.
- Training of students in general nursing, midwifery, community health extension services and pharmacy technicians.
- Supervision and control of private health establishment in the state.
- Establishment of Medical Advisory Board Monitoring and evaluation of Primary Health Care Programmes at the Local Government levels.
- Training of Intern Medical Doctors [House Officers] and Intern Pharmacists.
- Enforce all laws, rules and regulations in respect of fake drugs and unwholesum food items as delegated by the Pharmacist Council of Nigeria [PCN].
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

EDUCATION

STRATEGIC INITIATIVES FOR THE EDUCATION SECTOR

SCOPE

Education in Niger State runs from pre-primary (Early Childhood and Care Education, ECCE) to tertiary levels. At present the following number schools are in existence:

■ Early Childhood Care and Education Centres	=	715
■ Primary Schools	=	2,628
■ Junior Secondary Schools	=	228
■ Literacy Centre	=	964
■ Technical Schools	=	6
■ Vocational Schools	=	5
■ Teacher Training Schools	=	7
■ Senior Secondary Schools	=	201
■ Tertiary Institutions	=	12
■ Private School		
a) Approved	=	286
b) Unapproved	=	508

ON-GOING INITIATIVES IN THE EDUCATION SECTOR

- Provision of Equity and Access.
- Maintaining Standards and Quality Assurance.
- Provision of infrastructure.
- Ensure Teacher Quality, Motivation and Development.
- Ensure Curriculum Relevance and Review Provision of Adequate Funding for the Sector.
- Instituting Effective Planning and Management.

KEY ISSUES AND CHALLENGES FOR THE SECTOR

- Low enrolment at all levels especially Basic and Secondary Education levels.
- Ignorance, poverty and traditional practice on the part of parents.
- Gender imbalance at all levels of education.
- Inadequate infrastructure and poor condition of existing ones.
- Inadequate learning materials and equipment.
- Inadequate teachers especially in core subjects.
- Large number of unqualified and non-professional teachers.
- Low morale of teachers as a result of poor motivation.
- Poorly equipped technical and vocational colleges.
- Prevalence of out-of-school children and large number of migrant Almajiris.
- Problems of data adequacy, accuracy and reliability.
- Lack of coordination between states owned tertiary institutions and ministries/ departments and agencies (MDA).
- Large number of illiterate adults and youth.
- Shortage of land for expansion of urban schools and problem of land encroachment.
- Large number of unemployed school leavers.
- Inadequate quantity of teaching not to talk of quality.
- Inadequate scholarship/ allowances for students of tertiary institutions.
- Lack of sponsorship for indigenes of the state attending Federal Government Colleges.
- Poor attitude of students towards their studies and poor performance in National examinations.

Irregular monitoring and inspection of schools.

School for Special Education, Minna

- Examination malpractices and cultism. Frequent industrial action.
- Weak public private partnerships in education.
- Large number of out-of-school disabled children and inadequate attention to gifted children at all levels.
- Non adherence to budgetary provisions.
- Obsolete curricular and out modeled teaching styles.

OPPORTUNITIES

- Investor friendly policies for partnerships with private sector in the development of education.
- Adequately enlightened communities that can be mobilized to contribute to the development of education in the state.
- A pool of potential teachers that can be trained and engaged in the teaching profession.
- Leadership that has very high political will to transform the education sector of the state.
- Large arable lands that can be used for school farms, poultry, fish ponds etc that can generate revenue internally to fund education.
- Economic empowerment of parents to contribute to education.
- Availability of twelve tertiary institutions.
- Favourable policy environment.

VISION

"To place Niger State system of education among the best three state systems of education in Nigeria in the provision of qualitative and functional basic, secondary, non-formal and tertiary education by the year 2020".

OBJECTIVES

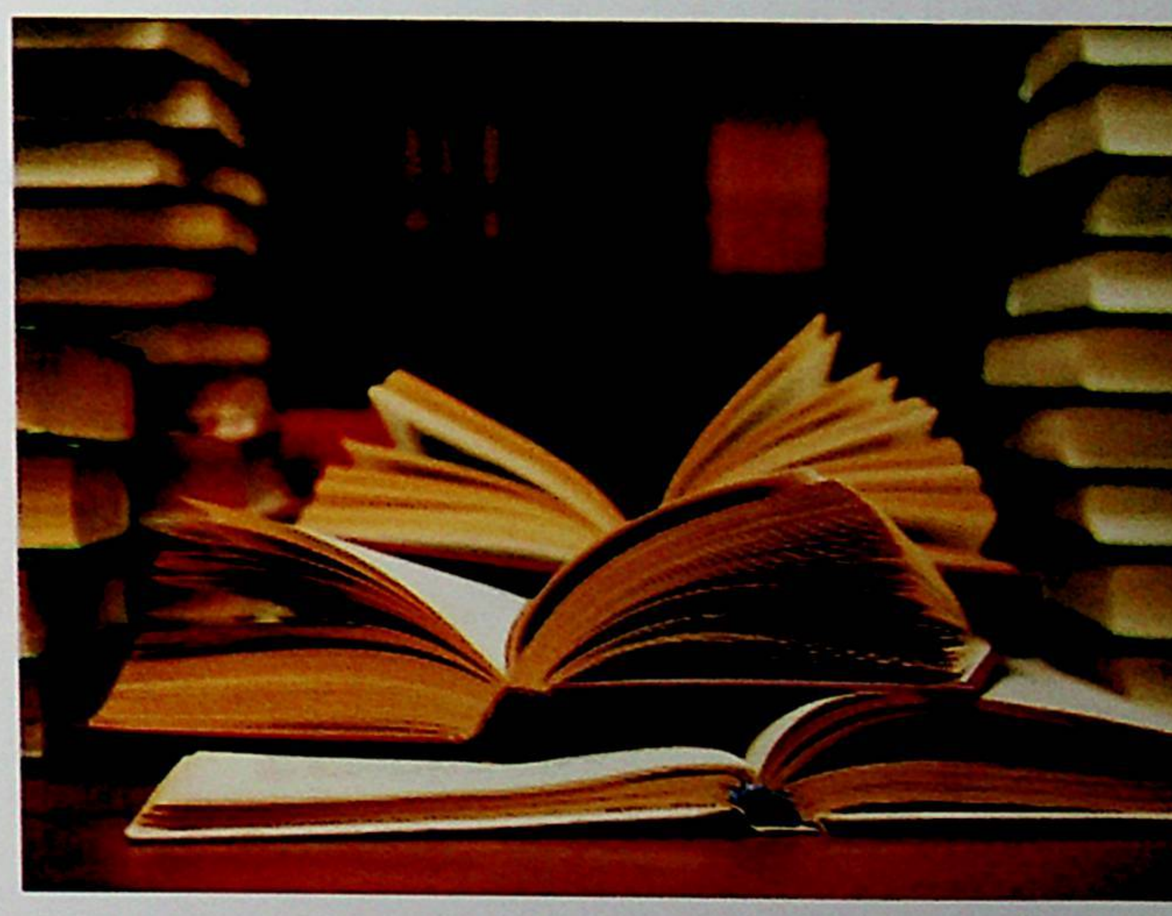
- All school age children enrol, remain and complete education.
- Bridging gender gap.
- Reduced classroom/pupil ratio to 1:40.
- Teacher/pupil ratio to 1:40.
- Provide basic ICT facilities in all primary and secondary schools.
- Improve the ratio of Sciences to Arts students to 60:40.
- Improve literacy rate to 100%.
- Integrate Quaranic and Western education (Tsangaya).
- Improve the pool of Science teachers from less than 1% to 40%.

- All schools have functional basic infrastructural facilities i.e. classrooms, laboratories, electricity, libraries, water and sanitation workshops etc.
- Expose each teacher to at least one capacity building workshop per year. All schools have adequate instructional materials and equipment.
- At least 80% of our secondary school graduates score a minimum of 5 credits and above, including English and Mathematics at one sitting.
- Complete eradication of examination malpractices and cultism in the state at all levels of education.
- All schools have adequate guidance counseling services.
- Full implementation of UBE Laws.
- Exploit the presence of IBBU University in training and re-training large pool of unqualified teachers.
- Facilitate massive contruction of classrooms and recruitment of teachers to match the student-teachers ratio and classroom/pupils.

GOALS

- Improving access and expanding opportunities.
- Assuring quality and relevance of education provision.
- Improving educational planning and management.
- Assuring sustainable funding and improve financial management.
- Raise Government Budgetary expenditure on Education.
- Facilitate the emergence of IBBU to be among the top three in Nigeria by 2020.
- Transform all curricular to emphasize problem solving and life skills and de-emphasize cognition by 2020.

The initiatiaves and programmes presented in the Implementation and Action Plan of the Education Sector are benchmarked in the Niger State Education Sector Operational Plan (SESOP): 2009-2011 and the Niger State Education Sector Strategic Plan (SESP) 2009 – 2018.



Public Library, Minna

VISION AND ACTION PLAN FOR EDUCATION SECTOR

KEY INITIATIVE AND PROGRAMMES	SPECIFIC TARGETS	STRATEGIES/ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY: QUARTERLY: BI-ANNUALLY: ANNUALY:	ORGAN/ PERSONS RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
		Short Term 2009 -2011	**Medium Term 2012-2015**	**Long Term 2016-2020**								
Bridging the gender gap in Basic, Senior and Higher Education	Ensuring 100% gender balance at all levels by 2020. * Promote education of girls and women in formal and non-formal education	Mobilization and Sensitization Activities * Free Education Program	Procurement and Distribution of Girl Friendly Facility * Procurement of Teaching/ learning materials * Establishment of additional Women Day Colleges	Mainstreaming gender sensitivities in all teacher development programme * Guidance and counseling service * Main streaming GEP	SMOE Ministry of Basic and Secondary Education/ Higher Education in collaboration with SUBEB, SEB, NSSTSP, SAME and SBMCs	Additional female teachers, water and Sanitation facilities and learning materials * Funds	1.02b	Achieve equal access to education at all levels for males& females.	Quarterly	SMOE (Ministry of Basic and Secondary Education/ Higher Education in collaboration with SUBEB, SEB, NSSTSP, SAME and SBMCs	Through: Enrolment/ Admission Registers and Percentage of Girl enrolment increased and percentage increase of female teachers	State Govt., LGCs, SBMCs. PTAs Devt. Partners in and out the country EEFs, and OSAs
Paying attention to underserved geographical areas. Special attention to groups with special needs	Ensuring equity in establishment of schools among the geographic al areas by 2020 based on school aged population. 100% facilities and learning materials are provided for special needs by 2020	Sensitization campaigns of parents and traditional rulers through the mass median Establishment of more special need schools	Establishment of more schools IE, Vocational, Technical and Non-formal Education Centres Recruiting and re-skilling of special need school teachers * Procurement and distribution of relevant special needs learning materials/ facilities	Procurement of Vocational and Technical Equipments Construction and establishment of more special need schools in collaboration with private sector providers	SMOE Ministry of Basic and Secondary Education/ Higher Education in collaboration with MOE, SEB, NSSTB, LGEAs, SAME and SBMCs SOME Ministry of Basic and Secondary Education/ Higher Education in collaboration with MOE, SEB, NSSTB, LGEAs, SAME and SBMCs	Trained Personnel to carry out census of the underserved geographical areas, additional schools, literacy and vocational centres * Funds	520.0m	Adequate number of Schools established in all underserved geographical areas (including Vocational, Technical and Non-formal education centres) All school age children in these areas are now attending school.	Quarterly	SMOE Ministry of Basic and Secondary Education/ Higher Education in collaboration with MOE, SEB, NSSTB, LGEAs, SAME and SBMCs	From number of schools sited in the underserved areas and census of number of children enrolled. Adequate school to attend incldng non-formal education centres	State Govt., SBMCs LGCs, PTAs, EEFs, NGOs Devpt Partners

						Funds for the establishment of more special needs schools and recruitment /re-skilling of special need teachers, procurement and distribution of relevant special needs learning materials and facilities.	844m	Achieve a pupil/ students-teacher ratio of 1:40/ classrooms adequate textbooks and learning materials	Monthly	SMOE Ministry of Basic and Secondary Education/ Higher Education in collaboration with SUBEB, SEB, NSSTSP, SAME and SBMCs	Some percentage of special schools established	State Govt. LGCs, SBMCs, PTAs Devt. Partners, FBOs, NGOs
Enrichment and mainstrea-ming of Islamic Education. Enrich non-formal Education for out of school population	Stabilization of migrant Tsangay schools and integrating basic education into the schools by 2020 100% enrolment of out-of school adult and school age population into non-formal education centres by 2020	Advocacy and mobilization of Quranic School Operator * Baseline survey of Tsangaya and Quranic Schools Establishment of more NFE centres * Sensitization of parents and out of school children	Integrating basic education into Quranic School for out of school children * Provision of classrooms, quality teachers and learning materials Procurement and distribution of instructional/ learning materials and Workshop equipment * Effective distribution of relevant anti-s to date curriculum at NFE centres	use of existing basic education facilities after school hours in the afternoon to address Almajiri Education Recruitment of facilitators for NFE centres Capacity building necessary, motivation for the facilitator [illegible] formal system.	SOME, SUBEB, SEB, LGEAs and SAME SMOE Basic/Higher Education, SAME, MOI, NGOs and Individuals	Funds for Advocacy, mobilization for Quranic schools operations, traditional /religious leaders. Establishment of 16 schools for Tsangaya, Integrating basic education into Quranic schools, provision of classrooms, quality teachers and learning materials.	416m 144m	Menace of street begging, (almajiri or street children eradicated. Non- formal Education enriched, out of School Population eradicated, access to non-formal education centred increased by 100%,learners mainstreamed to formal education 100%	Quarterly Monthly	SMOE (Min of Basic Education and Higher Education, MWA, MOF, PTA Emirate, Community and other relevant agencies SMOE (Min of Basic Education and Higher Education, MWA, MOF, PTA Emirate, Community and other relevant agencies	Some percentage of Tsangaya School, Basic Education Integrated and number of Classroom constructed From number of additional Non-formal Education Centres established and formal school system	State Govt, FBOs, ETF, UNICEF, EEFs State Govt, LGCs, MOWA, MOI and Communities
Mainstreaming Government recent education initiative	All Governments' education Intiatives mainstreamed by 2020	Sustainable, effective and efficient management of education system for quality and functional Education For All	Re-orientation of State Education Sector Personnel to government reform program	[illegible] allocation for the two Ministries	[illegible] Secondary Education/ Higher Education in collaboration with office of Head of Service and other relevant agencies.	Fund to re-orientation of State education sector personnel to government recent education reform programmes	78m	Education is now better managed	Quarterly	SOME (Min of Basic Education and Higher Education in collaboration with SUBEB and MOST	Prompt redeeming of commitment by PPP, Communities, SBMCs and PTA	SMOE, SUBEB, LGEAs, SBMCs, PTAs

Ensuring the sustainability of externally supported initiatives	Enhanced capacity building and provision of basic infrastructure at all levels of education by 2020 and strengthen the participation of communities in the management and ownership of external supported intiatives in education	Replication of best practices of externally supported initiatives by government	Involvement of PPP and Government for sustainability of external supported	Strengthening desk officers of the externally supported initiatives and prompt by the state	PPP Communities	Provision of Counterpart funds to ensure continuity and sustainability of externally supported initiatives	2.4b	Development partners and PPP fully involved and committed to State Government initiatives and are now co-funding education	Annually	SOME, MHE, MOWA, SBMCs, SUBEB, SEB, STSB and SBME	Prompt release of Govt. counterpart fund	State Govt, LGCs, SUBEB, SBMCs, PTAs
School mapping at all levels Improving management at institutional level	School maps are accessible at all levels of education by the year 2020 The Educational institution to be adequately equipped and all categories staff trained in relevant areas by the year 2020	Obtain demography of localities Analysis of management performance of all levels Analysis of management performance of all levels	* Designate officers to do the work * Capacity building Capacity building through training and workshops * Provision of equipment and other support services	Designate relevant questionnaires Maintainance and replacement of equipment and other support services	SOME Ministry of Basic and Secondary Education./ Higher Education in collaboration with SUBEB, MOW and MOF SOME (Ministry of Basic and Secondary Education./ Higher Education in collaboration with SUBEB, SBMC, SEB and STSB	Procurement of GPS, Computers, Trained Personnel, production of the maps and Stationeries Funds for training workshops for 16,860 teachers, inspectors, principals, policy makers, and SBMC members	60m 2.02b	School maps developed and disseminated and are now use in planning purposes * System for effective policy implementation and School Administration in place. * SBMCs now actively involved in school administration at all level * Education is now better managed	Monthly Monthly	SMOE Min of Basic Education and Higher Education in collaboration with SUBEB MOE, Min of Basic education and Higher Education and other relevant agencies	Number of location of Schools/ condition of functional infrastructural facilities available Administration at school, LGEAs, ZDEs, MOE and other Education Agencies improved	State Govt, SUBEB, LGEAs, Donor Agencies, FME State Govt, SUBEB, LGCs, Donor Agencies
Ensuring relevance of curriculum at all level	Contextualizing curricular to address relevant needs every 3 years at all levels	Curricula development review for relevance	Provision of appropriate learning materials at all levels	Regular monitoring and repositioning of the inspectorate service	SOME, Min of Higher of Education, SUBEB, SEB, STSB and ERC	Procurement of 7887 national curriculum, 91,608 school record books, Stakeholders meeting on curriculum and review of Inspectorate reports	45.32m	Relevant curriculum at all levels in use	Annually	SMOE, Min of Higher Education In collaboration with SUBEB, LGEAs and Head of Service	All schools have access to relevant curriculum	State Govt. SUBEB, NUT, ANCOPS, COPSHON and Donor Agencies

Professional and pedagogical upgrading of teachers * Attain Sustainable teacher/pupil ration	Attainment of 100% qualified teachers by the year 2020 Ensure teacher/pupil ratio of 1:40 in Basic and Secondary level by the year 2020	Empower and strengthen IBBU, Niger State College of Eduation and ERC to conduct capacity building in line with teachers upgrading programme (STUP) and Collaborative Teacher Traing Programme (CTTP) Building of additional 9,969 classrooms at pre-primary and primary level 1,932 at JSS level, 4,832 at SS level, 64 at Science level and 130 at Technical Schools level	Capacity building in line with teachers upgrading programme for the next batch of teachers Employment of 2,500 additional qualified teachers	Continuation of capacity building in line with teachers up-grading programme and Collaborativ e Teacher Training programme (CTTP) Construction of laboratories and workshops for both Science and Technical Colleges	SOME Min of Basic Education and Higher Education in Collaboration with SUBEB, NGSG SOME Min of Basic Education and Higher Education in Collaboration with SUBEB	Training of 1500 caregivers, training of 15,000 teachers to obtain minimum teaching qualification (NCE), upgrading of7500 teachers from NCE to degree and training workshop for 15,180 teachers Renovation of existing dilapidated Classrooms and construction of 5887 new classrooms for basic and senior secondary schools	1.16m	Improve teacher Professionalism and quality teaching. Profssional competence of teachers and quality of teaching learning improved	Monthly	SMOE in collaboration with SUBEB and other relevant Agencies	Capacity building of teachers through courses, workshops and seminers * Quality of teaching and learning improved	State Govt. SUBEB, Devt. Partners, NGOs
Attain Sustainable teacher/pupil ration								1:40 Teacher/Student -Pupil ratio attained			State Govt, SUBEB, Donor Agencies, ETF and FME
Development of sustainable quality assurance mechanism	100% quality assurance mechanisms to be achieved by the year 2020	Set up quality assurance unit	Frame work for effective operation of quality assurance design	retraining of quality	SOME Min of Basic Education and Higher Education in Collaboration with SUBEB	Restructuring of the quality assurance unit, training and re-training of all quality assurance unit staff. Framework for effective operation of quality assurance design	16m	Standard quality assurance mechanism established and enhanced performance in place	Monthly	SMOE in collaboration with SUBEB, SEB and STSB	Quality assurance board established	State Govt. SUBEB, SBMCs, FME

Sustainable educational teaching and learning materials policy	Ensure 100% availability of instructional materials by the year 2020 in all schools.	Provision of text books on core subjects for pupils and teachers guides for teachers	Provision of instructional materials	Provision of ICT equipments and training	SMOE Min of Basic Education and Higher Education in Collaboration with SUBEB * SMOE Min of Basic Education and Higher Education, MWA, MOF, PTA Emirate, Community and other relevant agencies	Procurement and distribution of 135236 school bags to girls	1.2b	Schools fully equipped at all levels and policy sustained	Bi-annually	SMOE in collaboration with SUBEB and Audit Department	Policy on teaching and learning materials sustained * School have access to model teaching and learning equipment	State Govt. SUBEB, LGEAs
Institutionali-zing the monitoring of learning achievement at school level	Periodic assessment of learning outcome of the pupils from day of entry into the school sustained by the year 2020	Development of test item bank at all levels of education in areas agreed to be assessed	Capacity building of relevant personnels to ensure effective institution -alization	Institutionalizing of monitoring of learning achievement at school levels	SMOE Min of Basic Education and Higher Education, MWA, MOF, PTA Emirate, Community and other relevant agencies	Rehabilitation and renovation of 14,660 classrooms in primary and secondary schools	396m	Efficiency in learning input and output attained	Annually	SMOE in collaboration with SUBEB, MOF, Monitoring unit of Budget and Economic Planning	Teaching and learning improved	State Govt. SUBEB, LGAEs, SBMCs
Ensure adequate provision of quality buildings and classrooms for all educational sub-sector	By the year 2020, improved quality school buildings and classrooms accommod-ation attained	Obtain statistics of existing schools and classroom building at various sub sector levels * Produce building plan	Provision of funds for construction of classrooms * Award contract for the construction of the classrooms	Prepare monitoring and project reports	SMOE Min of Basic Education and Higher Education, MWA, MOF, PTA Emirate, Community and other relevant agencies	Construction of 9044 VIP toilets and sinking of 4776 boreholes in primary and secondary schools	9b	Students classroom ratio of 40 students per class is achieved. Students have access to friendly school environment and student class ratio reduced to 1:40	Annually	SOME, MOWA SBME, SUBEB, SEB, STSB and SBMC	Students have access to friendly school environment	State Govt. SUBEB, ETF, NGOs, SBMCs Devpt. Partners

Ensuring adequate provision of teacher and learner furniture	By the year 2020, teacher learner furniture provided in all schools	Conduct school census to know the number of furniture required by each school * Provision of funds	Procurement and distribution of furniture	Prepare monitoring and project reports	SOME Min of Basic Education and Higher Education in collaboration with SUBEB and MOST	Funds for needs assessment, procurement and distribution of furniture	6.8b	Furniture adequately provided, and students learning enhanced	Bi-annually	SMOE in collaboration with SUBEB, SEB and STSB	Schools provided with adequate seating facilities	State Govt. SUBEB, ETF, NGOs, SBMCs Devpt. Partners
Ensure adequate provision for the special need of girls	Adequate provision of girl friendly school facilities by the year 2020	Sensitize communities on the importance of girls education * Provision of free learning materials	Budgetary allocation and prompt release of fund for the prompt purchase of girls friendly learning materials	Monitoring evaluation reports	SOME, MHE, MOWA, SBMCs, SUBEB, SEB, STSB and SBME	Funds	67.6m	Teachers/Students, friendly-school environment is achieved * All schools are Gender-friendly	Monthly	SMOE in collaboration with SUBEB and Audit Department	Schools provided with sanitary facilities	State Govt. SUBEB, MOWA, SBMCs, Devpt. Partners
Institutionalize maintenance culture for physical facilities and infrastructure	Improved maintenance of structures in all our institutions by the year 2020	Committees on maintenance of existing structures constituted * Committees be given terms of reference	Existing dilapidated structures renovated	Proper monitoring and evaluation reports	SMOE Min of Basic Education and Higher Education in collaboration with SUBEB	Funds, School and Local Communities	9.9b	Stakeholders at state, LGAs communities level are fully mobilised on maintenance of schools facilities	Annually	SMOE in collaboration with SUBEB, MOF, Monitoring unit of Budget and Economic	sustainable maintenance of school facilities policy put into place * Communities are better involved in schools management	SMOE, SUBEB, LGCs, SBMCs, PTAs, FBOs, NGOs
Functional EMIS	Development of functional EMIS at Ministry of Basic and Sec. Education, Min. of Higher Edu., ZDEs, LGEAs and Schools by the year 2020	Procurement Computer servers and desktop units	Electrification of all schools and provision of alternative source of energy to power ICT equipment	Training and retraining of EMIS staff	SOME, Min of Basic Education and Higher Education [illegible]	Computer internet facilities, trained personnel and energy	140m	Adequate ICT knowledge and skills imparted to EMIS Staffs at MOE,SUBEB and Education parastatal and institutions and effective data bank in place	Bi-annually	SMOE, (Min of Higher Education in collaboration with SUBEB, LGEAs and Head of Service	EMIS staff have better knowledge of ICT	State Govt. SOME, SBMCs and FME

Sustainable funding and effective financial management	26% of State Budget allocated Education by the year 2020 *All relevant staff and SBMCs received the required training in financial management and skills by the year 2020 *Improved utilization and termly released of funds	Advocacy and sensitil-ized of high level govt. functional and members of House of Assembly for adequate budgetary provision. * Training of personnel in education budgeting	Strengthening of financial managers' capacity in budget preparation, [illegible] monitoring and [illegible]	Establishment of sustainable internal and external audit mechanism * Annual [illegible] publication and [illegible] and circulation of annual budget performance	SMoE, MHE, SUBEB in collaboration with MOF Budget and Economic Planning	Provision of funds for training * ICT office equipments and other relevant financial record books	55m	Adequate capacity building provided to key personnel * Timely release of funds * Maximum and prudent utilization of resources	Bi-annually	SMOE in collaboration with SUBEB, MOF, Communities and IDPS	Adequate budgetary allocation to Education * Education funds are now effectively managed	State Govt. LGCs, SBMCs, PTAs Devpt. Partners, FBOs, NGOs
Sub-Total	**35,040,150,000**											

NIGER STATE EDUCATION SECTOR QUALITY ASSURANCE POLICY

In addition to the strategic initiatives and programs to make quality education accessible to all Nigerlites discussed above, Niger State Government has designed the Education Quality Assurance System to enhance the quality of education. The Niger State Education Sector Quality Assurance Policy (NQP) is a derivation from the National Quality Assurance Model for Education Sector Below the Tertiary Level as well as the Blueprint for the state level Implementation of the Road Map for Nigeria's Education Sector in Niger State.

The Quality Assurance System (QAS) refers to the entire structures and operational modalities which inform the implementation of an Education Quality Assurance Process (EQAP). This is what the Nigeria Education Quality Assurance Services (NEQAS) actually entails in terms of operating as an independent Agency, Whole School Evaluation and the institutionalization of relevant stakeholders feedback.

The Model shall be a Trans-system levels, Empirically Designed, Evidence-Based Data Banking Focused Education Quality Assurance System for the Education Sector Strategic Plan Development and Implementation.

The key characteristics informing the uniqueness of the prescribed Model for Niger State:

- Trans-system levels structured;
- Empirical design focused;
- Evidence - based oriented;
- Data - banking-focused; and
- Education-Sector-Strategic-Planning, - Development and–Implementation - Informed on the basis of set benchmarks and standards.

The system is characterized as follows:

- Education Sector developed and prescribed indicators and benchmarks informed by a systematic approach to inputs, processes, outputs and outcome evaluation.
- Combined quantitative and qualitative orientation evaluation procedures of the Education Sector of the state.
- Participatory methodology utilisation for Education Quality Assurance Implementation.
- Formative, intermitent and terminal whole levels evaluation of the State's Education System and schools.
- Planning, Research and Development (PRD) orientation as a means of undergirding the impact value of Education Quality Assurance in the state.
- Sustainability mobilization component emphasis at all stages of implementing State Education Sector Quality Assurance Evaluation Programme(s) and Stakeholders Ownerships.
- Safe-guarded autonomy for the state Education Sector Quality Assurance Agency through well defined policy legislation, reportage and funding accessing frameworks.

The prescribed Model and System is informed by the following indices which have been generally taken for granted in the Education Sector across Nigeria:

- Engenderment of identified Stakeholders roles, responsibilities and ownership of the Education Sector in the state.
- Enhancement of feedbacks and input-output-outcomes for accountability in the entire Education Sector for societal value appreciation of Educational Phenomenon.
- The imperatives of tracking quality indicators and standards in the Education System at all levels.

- The import and drive for justifying and ensuring the link between Education and Development.

  In evolving benchmarks and determining standards of good practices in the prescribed Education Quality Assurance Model and System for the Niger State Education Sector, the following main components are to be used:

  Institutional Infrastructure and Environment that is:
  - Modern education structured;
  - Child-and teacher-friendly.

  Curriculum Utilization in terms of:
  - Use of quality content pedagogy;
  - Utility and added value approaches.

  Teaching and Learning Facilities which can guarantee:
  - Functional education;
  - Quality learning;
  - Learner friendliness.
  - Teaching precision; and
  - Overall development of learners.

  Quality personnel in terms of Teachers/lecturers qualifications and professionalism:
  - Commitment and motivation; and
  - Institutional support base.

  Opportunities for Development of Strategic Capacity of Personnel:
  - Teachers/lecturers;
  - Administrators;
  - Managers; and
  - Technical and support staff.

  Quality School/Institutional Climate in the context of:
  - Demonstrated commitments;
  - Desirable relationships;
  - Evidenced motivation; and
  - Stakeholder relationships.

  Minimum Teacher Welfare Indicators:
  - Specialized social security guarantee;
  - Career support services;
  - Precision guarantee of entitlements.

  Perspective Planning and Development Orientations and References such as:
  - Evidence of institutional strategic planning;
  - Critical institutional policies for Guaranteeing growth and development and sustainability in management approaches.

  Strategic Management Dispensation Pointers such as:
  - Enlightened, committed and enterprising institutions - based management committees;
  - Committed and innovative institutional management officers.

  Resource Mobilization and Funds Generation Capacities in terms of:
  - Demonstrated linkages and partnerships that work;
  - Relationships with sources of funding;
  - Transparency and accountability of available funds; and
  - Demonstrated evidence of ability for strategic deployment of resources.

FUNCTIONS IN THE EDUCATION SECTOR QUALITY ASSURANCE SYSTEM

- Benchmarks and standards setting for public and private educational institutions at all levels in the state.
- Development of Reliable and Empirically – Based Education Management Information System – Data Bank (EMIS – DB).
- Education Sector Stakeholders Sensitization.
- Personnel Quality Standards Setting.
- Standardization and Institutionalisation of Appointments, Promotions and Career Progress Procedures and Decisions on the Basis of the Best Interest and Best Value of the Education System.
- Institutionalisation of Monitoring of, Teaching Quality and Learning Achievement.
- Academic Programmes Auditing and Pre-accreditation Exercises for Educational Institutions.
- Evolving and Developing the Whole School Evaluation (WSE) Approach Specific to the State Educational Institutions.
- NEPA Framework Facilitating Peer Review Mechanisms and Settings for Replication of Good Practices in the Education System.
- Enthroning the Practice of Total Quality Management in Educational Establishments in the state.
- Evolving and Developing Standard and Dynamic EQA Reporting Formats and Feed-Back Mechanisms.
- Ensuring External Assessment and Evaluation of EQA in the state.
- Tracking Indices of Functionality of Outcomes of Education Programmes as well as for Conducting Follow-up Studies of Utility Value of Educational Outcomes and Impacts.
- Organising Focused Capacity Development Exercises for all cadres of EQA Evaluators.
- Engendering and Enthroning Strategic Planning in the Education Sector.
- Undergirding Sustainability in the Education Quality Assurance System and for the Education Sector as a whole.
- Facilitating Qualitative, Operational, and Action Research for influencing policy inputs and decisions in Education Sector.

School for Special Education, Minna

STRUCTURE AND OPERATIONAL MODALITIES

As an autonomous establishment monitoring progress and auditing the quality of inputs, procedures, outputs and outcomes in the interest of all stakeholders of the Education Sector at all levels and across the system, the Niger State Education Sector Quality Assurance Agency (NEQAA) shall be structured to operationalize its prescribed functions as follows:

POLICY STRUCTURE

The Agency: The components of Education Quality Assurance (EQA) and the functions of the system prescribed in the Policy shall be operated by the Niger State Education Sector Quality Assurance Agency (NEQAA).

Key Roles of the Agency: To achieve the systems function prescribed in this Policy, NEQAA shall carry out the following key roles in the Education Section in the state:

- Facilitate and lead all stakeholders in the development of valued benchmarks and standards of Education offered from basic to tertiary levels.
- Operate, manage and update the Education Management Information System and Data Bank (EMIS – DB) for the entire Education Sector.
- Reach out to and carry out sensitization and advocacies for identified stakeholders (parents, community persons, teachers/lecturers, institutional managers and administrators, education related agencies, development partners, all arms of government, etc) of the Education Sector.
- Facilitate personnel standards setting in collaboration with Education Sector employers.
- Develop and update from time to time the necessary protocols for conducting EQA exercises in institutions on the basis of prescribed modalities and for the achievement of the articulated Vision and Mission.
- Facilitate EQA - focused procedures for the Education System appointments, promotions and career appraisal requirements of personnel to guarantee adherence to set standards by employers.
- Conduct formative, intermittent and terminal monitoring of teaching quality and learning achievement in the Educational Sector on a sustained basis.
- Carry out academic programmes auditing for education quality enhancement and relevance to priority development focus of government at all levels.
- Conduct pre-accreditation exercises in institutions requiring resources inspection and external accreditation of their programmes by national/international agencies or for affiliation purposes for ensuring the necessary inputs and the relevant climate.
- Operationalisation of the Whole School Evaluation (WSE) approach as the undergirding framework for EQA exercises.
- Facilitation of peer–review exercises for experience sharing and replication of good practices in educational establishments (state and non-state-owned) in the state.
- Ensuring Total Quality Management (TQM) orientation in all educational establishments through in-house re-orientation exercises, during evaluation exercises and peer reviews with a focus on mobilising relevant initiatives, ensuring relevance, precision, efficiency and effectiveness by management dispensations in the Education System.
- Carrying out participatory quality adherence monitoring exercises in educational establishments and institutions with a view to tracking indices of functionality of education outputs and outcomes from varied employers.
- Facilitating the development of EQA protocols, instruments and reporting formats.
- Ensuring external quality assessment and evaluation of the Education Sector in the state by national and international credible consultants.
- Facilitating the organisation of focused capacity development exercises for key officers and all professional cadre of EQA evaluators.

- Ensuring adherence to prescribed strategic planning, measures, interventions, and prioritization for synergy and realistic budgeting by all Education Sector establishments.
- Providing the necessary technical assistance for ensuring that programmes and projects in the Education System are guided by the principles being Strategic, Manageable, Action – Orientation, Realisable and Time – boundedness (SMART).
- Safeguarding the autonomy and sustainability of the Education Quality Assurance System (EQAS) through the promotion of stakeholder ownership, use of participatory and feedback procedures and the pro-active mobilisation of partnerships, collaborations and linkages for the entire Education Sector of the state.
- Organise strategic feed back for a for critical stakeholders such the State's Executive Council, House of Assembly, Judiciary, Development Partners, parent Groups, etc.
- Carrying out any other appropriate and relevant activities and interventions for safeguarding qualitative and functional education in the state.

THE POLICY IMPLEMENTATION AND MANAGEMENT STRUCTURE

On the basis of the prescribed model and systems framework in this policy, the Niger State Education Sector Quality Assurance Agency (NEQAA) shall operate as follows:

The Niger State Education Sector Quality Assurance Board which shall be the apex policy regulation level of NEQAA and shall be constituted by the following categories:

- A Chairman who shall be an experienced educationist with pedigree and a flair for educational management and linkages.

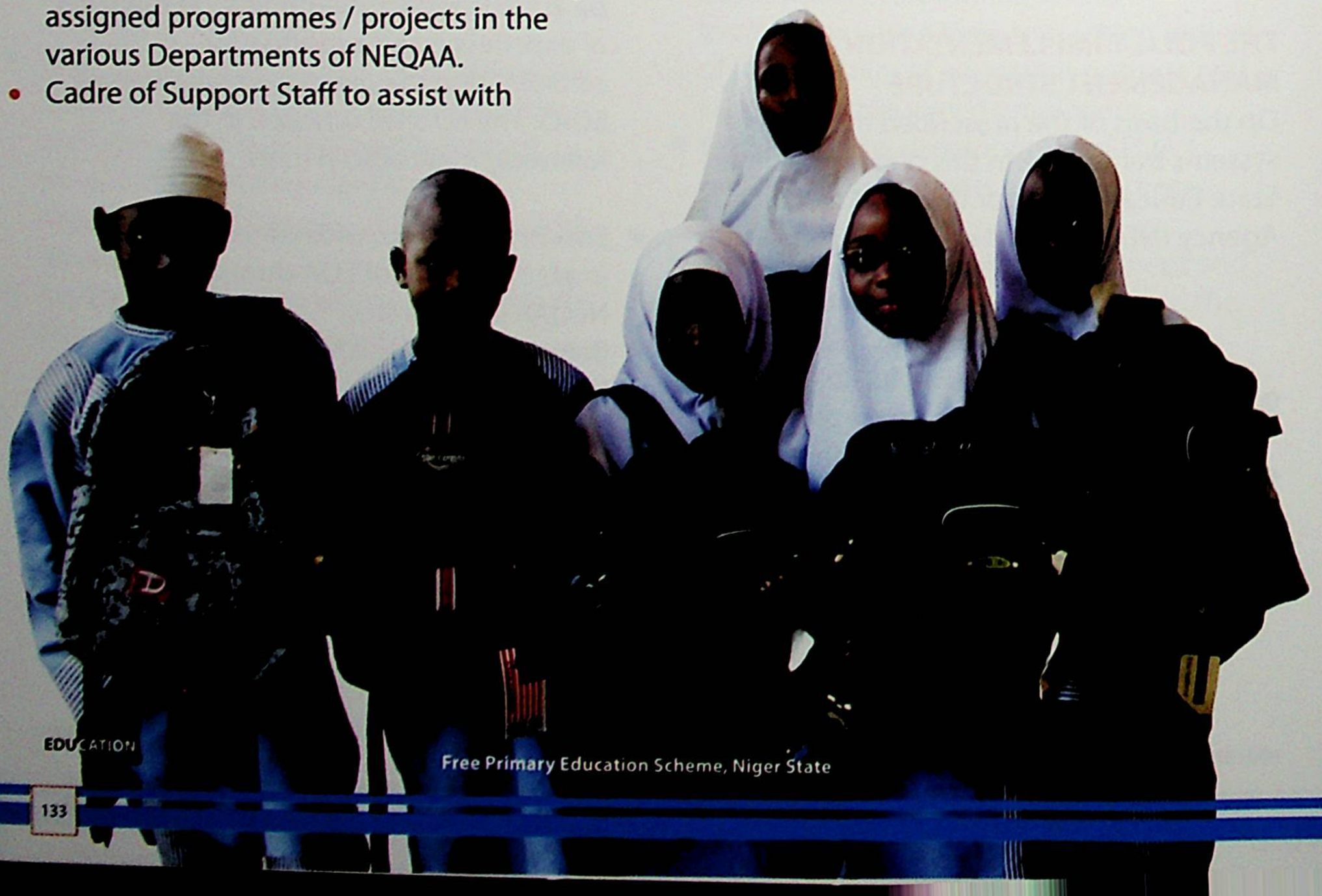
- Appointed Members who shall include:
  - Representatives of key State Education Sector Establishments (Ministry of Education Head Quarters, other Agencies and Parastatals as well as other subsections of the system).
  - Non-Government stakeholder representatives (private schools proprietors, associations and unions).
  - Development Partners (international, national and civil society organisations with a focus on Education).
  - State-level, national and international consultants.
  - All Deputy Executive Directors (DED) of Directorates of NEQAA.
  - The Executive Director of NEQAA who shall also serve as Lead Secretary to the Board.

The Executive Director (ED) of NEQAA to be appointed by Government on the basis of experience and expertise for co'ordinating the prescribed functions of EQAS. The ED shall function in the following main official roles:

- Ensuring policy co'ordination and implementation of EQA through the NEQAA Directorates;
- Being the Chief Accounting officer of NEQAA;
- Manage the day to day and related evaluation activities of EQA;
- Mobilise initiatives and resources for operationalising the EQAS through functional partnerships, collaborations, linkages and policy implementation.

- Carrying out any other duties and discharging such responsibilities as directed by the Board within the context of Policy prescriptions in the Education Sector.
- Deputy Executive Directors who shall be in charge of the following Directorates on behalf of the ED and the Board:

  - Education Quality Assurance Co'ordination (EQAC) to carry out QA - related activities in Education establishments.
  - Research and Education Management Information System (REMIS) to initiate relevant research and manage the Education Data Bank.
  - Educational Planning, Partnerships and Linkages (EPPL).
  - Office of the ED with Units in charge of Policy and Legal Matters, Personnel Management, Advocacy and Public Relations.
  - Cadre of Programme Officers/Facilitators, Technical/Professional Officers as well as Desk officers who shall be employed on the basis of professional and technical competence for evaluating and reporting assigned programmes / projects in the various Departments of NEQAA.
  - Cadre of Support Staff to assist with specified duties and responsibilities ranging from Information and Communication Technology to Clerical Services, Technical Designs and Monitoring, as well as possible administrative outsourcing needs of NEQAA.
  - Zonal Education Quality Assurance offices with Officers of Assistant Director level who shall be employed on the basis of relevant qualifications and expertise/experience to purview, co'ordinate and submit periodic reports of NEQAA roles across the State.
  - At any given time, a Zonal Education Quality Assurance Office shall comprise of between 3 to 6 Local Government Areas across the State.
  - Education Quality Assurance Officers also employed on the basis of professionalism/expertise whose duties shall be essentially that of facilitating EQA activities for constituted Evaluation Teams (i.e. Education Quality Assurance Evaluation Teams – EQAET) or relevant Programmes of NEQAA at the LGA level.



Free Primary Education Scheme, Niger State

MODES OF OPERATION OF THE EDUCATION QUALITY ASSURANCE EXERCISES AND PROGRAMMES

Within the prescribed system functions and key roles of NEQAA in this Policy, QA Exercises and Programmes shall employ the following modalities:

- Participatory Methodology Involving all Identified Stakeholders of Target Exercises, Programmes or Projects.
- Utilization of Professional Expertise and Technical Consultancies for the Achievement of Quality and Standards.
- Adoption of the Nationally Developed Procedures, Protocols, Data Sourcing Formats and Related Prescriptions in the Context of Whole School Evaluation (WSE) approach.
- Collectivization of inputs into Activities, Programmes and Reports for Promoting Stakeholding Ownership of EQA Outputs and Outcomes.
- Utilization of Critical Stakeholder Feed-Back Mechanisms Based on Information Communication and Education (ICE) Strategies for Promoting the Values of the Education System and EQA.
- Utilization Officially Constituted of Education Quality Assurance Teams (EQA) Teams comprising of identified Stakeholders, (Management Committees of Educational Institutions and Establishments, Head of Educational Institutions, Teachers, Parents, the Three Arms of Government, Ministry and Headquarter Agencies, Relevant Associations and Unions, the Community, etc, as the case may be).

RESOURCE MOBILIZATION, UTILIZATION AND FUNDING

To facilitate the achievement of objectives and functions and to enhance sustainability, NEQAA shall be adequately funded as follows:

- State Government Budgetary Allocations on the basis of an autonomous Agency operating directly on behalf of the Governor and the State House of Assembly.
- Stakeholder Agencies/Establishment Contributory Funding (i.e. Agencies/ Establishments in charge of the Education Sub-Sectors, Systems and Programmes).
- Donor and Development Partner Support, assistance and collaborations.
- Community Resource Harnessing.
- Anonymous and Individual or Group donors both from the civil society and private sector.
- Special Funding Allocations by Government in the context of extra-budgetary allocations.

All resources and funds mobilised from all sources shall be on the basis of no strings attached, to safeguard the best interests of EQA and the entire Education Sector.

Integration of Quranic Schools with Western Education School System in Niger State In the effort to stregnten the performance of the education sector in Niger State. The integration of quranic schools with western education school system in Niger State will be carried out to enhance the quality of education working through the grassroot.

The essence is to achieve a new social order in Niger State whereby every Nigerlites is well informed and educated. This will go a long way to prevent crisis such as recently witnessed by the Boko Haram group. As a result, a model of Universal Integrated Quranic Basic Education Scheme (UIBQES) is proposed to be adapted through the key approaches of upscaling Traditional Quranic Schools (TQS), Structural and Policy Expansion of Islamiyya Schools and Expansion of existing UBE Schools to run the UIQBES.

A combination of these approaches in the UIQBES Framework is dimmed viable for implementation in Niger State:

- Enactment of Relevant Enabling Laws and Policies for the Operationalization of the of the UIQBES;
- Development of a Strategic –Blueprint and setting up of technical committees in respect of Curriculum Innovation and Implementation of the UIQBES;
- Evolving Specialized Capacity Development Initiative for the UIQBES;
- Restructuring of the present SUBEB into Directorate System which will incorporate the implementation and supervisory initiative function of the UIQBES among other key Basic Education Agenda of the state;
- Functionally subsume the UIQBES into the funding and implementation of the Education Sector Road Map in the state.

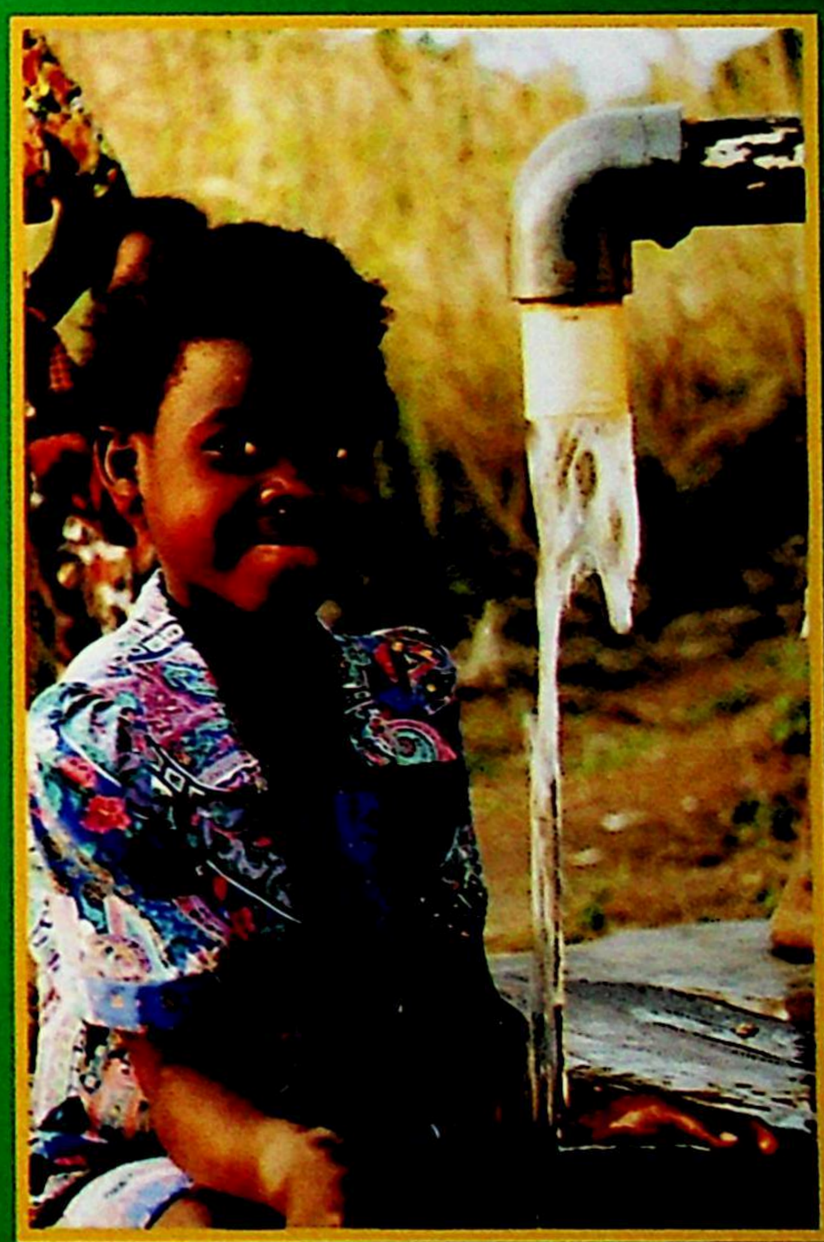
In addition to the strategic initiatives and programmes and the educational sector quality assurance, the following mandate are also to be carried out by the Ministry of Basic Education and **The Ministry of Higher Education:**

MINISTRY OF BASIC EDUCATION

- Formulation of policy to guided provision of basic and secondary school education in the state in accordance to law.
- Initiation and development of arrangement to collaborate or partner with governments, institution and foundations to improve the quality of education.
- Maintenance and upgrading of schools' facilities and infrastructure.
- Planning and advising the Civil Service Commission on manpower acquisition requirements for effective teaching.
- Establishment and maintenance of an inspectorate department for effective monitoring, supervision and effective teaching in schools.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

MINISTRY OF HIGHER EDUCATION

- Formulation of policy for the development of tertiary education in the state in relationship with National Policy on Higher Education.
- Creation of effective collaborative strategy and network with Ministry of Finance and Economic Planning and the Office of the Head of Service to match the production of graduates with the manpower requirements and structure of the state.
- Ensure that higher institutions in the state operate on sound academic principles using proven framework for institutional governance of higher education in line with the best modern practices.
- Ensure that all state's institutions of higher learning produce graduates of higher quality and in numbers enough to meet the State manpower requirements and quota allocation in the federal service.
- Generation, maintenance and updating of data that will facilitate state's adequate planning of the functional provision of higher education graduates in the state.
- Creation of centres of excellence and research that will meet the socio-economic needs of the state and its contributions to national development in relationship or collaboration with the Ministry of Science and Technology.
- Development and facilitation of tertiary institutions programmes' accreditation.
- Identification recommendation to the Visitor credible and competent personalities for appointment into the governing councils of the state higher institutions.
- Collaboration with the governing councils of the institutions to ensure the maintenance of a disciplined workforce in our higher institutions.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.



WATER AND SANITATION

STRATEGIC INITIATIVES FOR WATER AND SANITATION SECTOR

SCOPE

The scope of water and sanitation covers the provision of adequate improved water supply and sanitation at the state and local government level with particular focus on:

WATER SUPPLY

There are 2801 water supply facilities in the state comprising of 105 motorized boreholes, 2683 hand-pump boreholes and 13 surface water schemes. About 50% of the motorized boreholes and hand pump boreholes are not functional while 85% of the surface schemes are not functional.

The motorized boreholes are operated and maintained by Water board while the hand pump boreholes are handed over by RUWATSAN to the local communities for operation and maintenance. Of the 2773 water facilities in the state 1442 or 52% were provided by the state government. The Federal government provided 527 or 19% while the local government supplied 416 or 15% of the total number. About 305 or 11% of the facilities were provided by donors and philanthropists. Only 4% or 111 of the water facilities came from the communities.

SANITATION

The state and local government are mainly responsible for provision of public sanitation facilities in the state. The state government operates through the Ministry of Environment while the local government operates through its health and works departments. Individual households are responsible for household sanitation facilities. Donor agencies, philanthropists and informal private sector also support public sanitation. Donor agencies are the major provider of public sanitation facilities followed by the local government and the federal government.

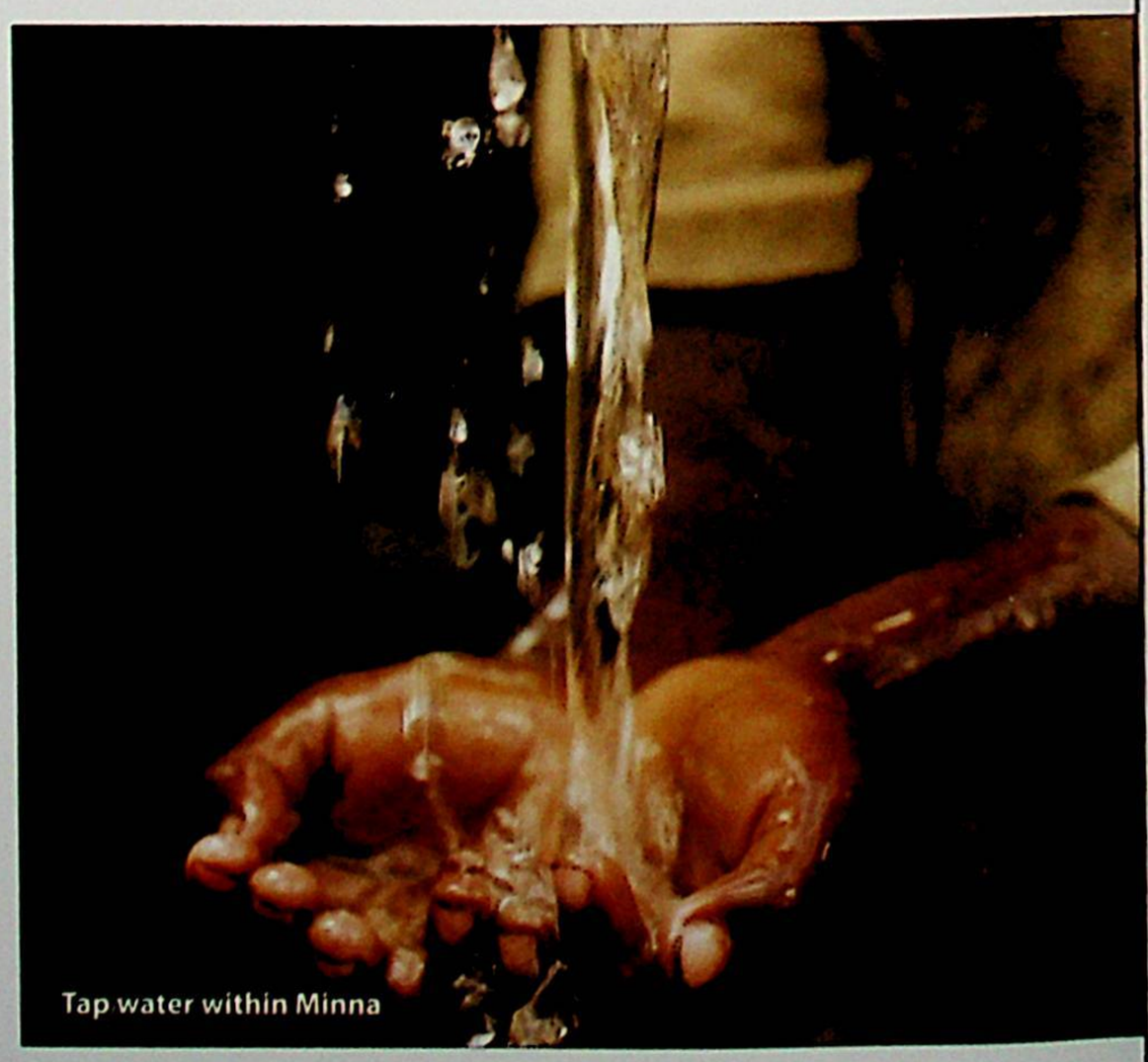
Public sanitation facilities are commonly found in motor parks, markets and public places. The most prominent public sanitation facilities in the state is simple pit latrine followed improved pit latrine and VIP latrine. The present sanitation coverage is 59%.

HYGIENE PROMOTION

The level of hygiene in the state is relatively low. This results in prevalence of feaco-oral diseases in the state.

KEY ISSUES AND CHALLENGES

- Under-capacity utilization of the water treatment plant.
- Poor service coverage.
- Excessive leakages in the water lines both service mains and house connections.
- Lack of capacity for maintenance of rural water supply.
- Non-availability of spare parts to service rural water supply and water works
- Aging infrastructures.
- Non-functional laboratories for water quality monitoring.
- Small number of service connection.
- Inadequate access to safe sanitation.
- Inadequate hygiene promotion.
- Liquid and solid waste disposed into water bodies.



Tap water within Minna

- Ground water contaminated.
- Energy problems.
- Ever increasing rate in urbanization resulting in shortages in water supply and sanitation services in urban and semi-urban areas.
- Lack of hydrological stations for collection of raw data.
- Poor revenue generation.
- Insufficient financial resources for capital investment.
- Lack of Water and Sanitation Department in Local Government Areas.
- Low Institutional capacity.
- Legal and policy issues.
- Lack of Data and inadequate monitoring.
- Inappropriate pricing and tariff collection for Water supply and sanitation services.
- Minimal participation of private sector in water and sanitation sector.

OPPORTUNITIES:

- National urban reform by the World Bank.
- Public-Private-Partnership arrangements(PPP).
- International Donor Agencies/ state partnerships.
- International Financial support Agencies Service providers.

VISION OF THE SECTOR

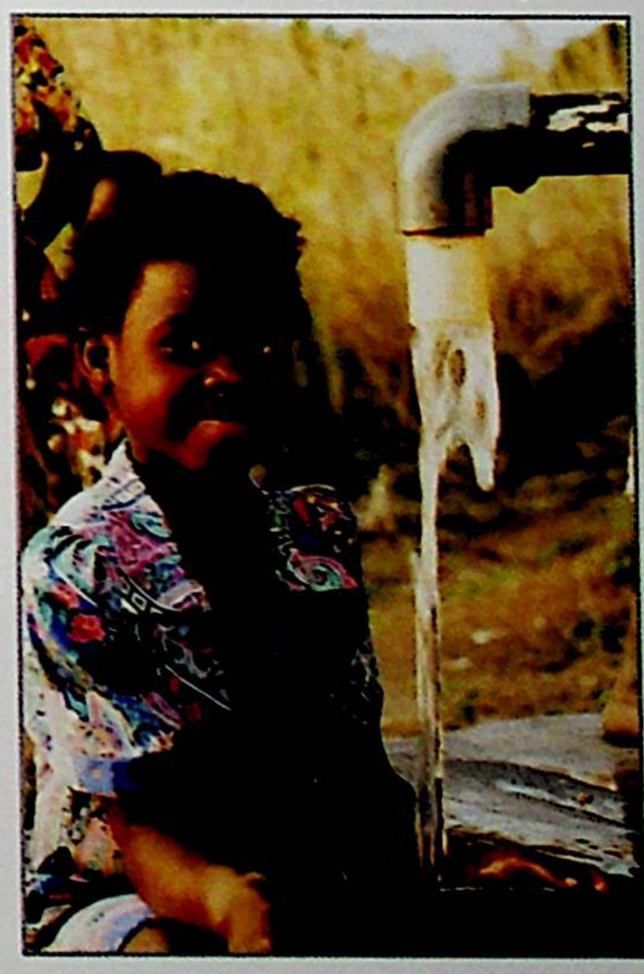
"To be among the top three water and sanitation sector in Nigeria in terms of supplying adequate portable water for no-domestic, Industrial, Agricultural and recreational purposes and to provide adequate sanitation facilities 24hrs a day by the year 2020".

OBJECTIVE

To plan, develop, construct and maintain all water and sanitation facilities in Niger State so as to provide equitable distribution of acceptable, available, accessible and affordable best drinking water and adequate sanitation in Niger State all the year round.

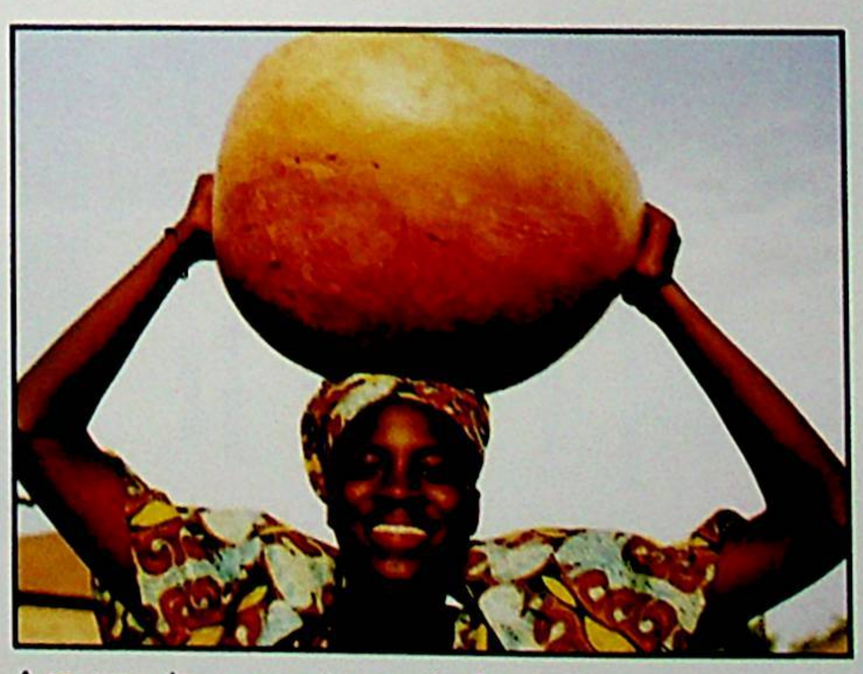
GOALS

- The initial target is to meet the Niger State as well as National economic target of improving service coverage from 40% to 60% by the year 2011.
- Extension of service coverage to 80% of the population by the year 2015.
- Extension of service coverage to 100% of the population by the year 2020.
- Sustain 100% full coverage of water supply and waste water services for the growing population beyond the year 2020.



A child collect tap water for domestic uses

Nature storage of water on a leaf



A community woman in search of water

Water supply trucks for communities by Niger State Government

ACTION AND IMPLEMENTATION PLAN FOR WATER AND SANITATION

INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTION
	SHORT TERM (2009-2011)	MEDIUM TERM (2012-2015)	LONG TERM (2016-2020)								
Increase service coverage for water supply and sanitation statewide to meet the level of the socio economic demand of the State on the sector	Undertake water supply and sanitation feasibility survey for all the Local government to acquire baseline data for proper investment planning Rehabilitation and moderni-zation of existing water supply works to restore them to their optimum operational capacity. Distribution network repair and renewal for all urban water supply schemes. Maintenance of strict plumbing standards and codes for all consumer property and premises.				Consultants/ contractors. Allowances Logistics. Equipment.	N100b	Increased potable water services to the populace Increased revenue and reduce unaccounted-for water. Increased Operational efficiency. Increase In the Operational hours. Improved sanitary conditions.	Monthly	Water Board RUWATSAN	Increased potable water services to the populace Increased revenue and reduce unaccounted-for water. Increased Operational efficiency Increased the Operational hours. Improved sanitary conditions.	Federal allocation. Internally generated revenue. Loans. PPP Initiative. Development Partners (UNICEF)

Ensure Good Water Quality Standards are maintained by water supply undertakings	The Nigerian drinking water quality standards shall be the baseline for the national as well the state drinking water quality standard. To develop standards on design procedure and material quality for water supply services. Monitor and protect the quality of raw water sources for drinking. Traditional water supply source shall be protected and traditional water quality practices promoted		**Establish and equip water quality laboratory as well as liaising with national water quality reference laboratories**	**Water Board RUWATSAN Ministry of Health Local Government**	**Sector plan Personnel Consultants/ contractors. Allowances Logistics. Equipment. Standard Laboratories**	**N 20b**	**Minimum water quality standard is ensured. Advance warning of water pollution. Improvement in service delivery.**	**Monthly**	Water Board RUWATSAN Ministry of Health Local Government Areas Ministry of Water Resources	**Improved health and productivity. Minimum water quality standard is ensured. Advance warning of water pollution. Better monitoring and prompt reporting. Stable database Effective updating of data**	**Federal allocation. Internally generated revenue. Development Partners (UNICEF)**

Privatize Water Supply and Wastewater Services (Where Feasible) With Adequate Protection for the Poor	The State Government shall create the enabling environment for private operators to participate in water supply and wastewater services.	Service providers shall be encouraged to form joint ventures with Niger State Water Board. The State Government will promote private sector participation in the water supply industry to attract resources for lasting development of the sector. The State Government shall formulate laws to regulate the activities of the private operators in the water supply and wastewater service to guarantee adequate protection of consumers as well as fairness to the service provider.		Ministry Of Water Resources	Sector plan Private Service Providers Capacity building Consultants [illegible] allowances	N100b	Create investment opportunities in the Water sector of the state. Provision of level playing ground for all the stakeholders. Create investment opportunities in the Water sector of the state Provision of level playing ground for all the stakeholders. Better monitoring and prompt reporting. Better monitoring and prompt reporting.	Annually	Water Board RUWATSAN NISEPA Private Service Providers	Improvement in service delivery. Improved operational capacity of staff. Create investment opportunities in the Water sector of the state. Provision of level playing ground for all the stakeholders	Federal allocation. Internally generated revenue. Loans. PPP Initiative.

Ensure Affordability of Water Supply and Sanitation Service for the Citizens	Improved management practice (financial management Operation and maintenance abstraction and treatment techniques and control of water sources pollution) shall be institutio-nalized to keep the cost to the minimum. All water supply undertakings shall be subjected to performance monitoring and evaluation program.	Water supply service cost reduction measures shall be pursued without compromising the quality of service. Institutionalize efficiency Improvement techniques by water supply undertaking to reduce cost. All consumers shall be metered starting with industrial and commercial consumers to communal outlets down to domestic consumers Research and development of appropriate affordable and low cost technologies for the disposal and recycling of all waste.		Water Board RUWATSAN Ministry of Health Local Government Ministry of Water Resources	Sector plan Personnel Consultants/ contractors. Allowances Logistics. Equipment.	N100b	Closing demand gap. .Improved Revenue generation.	Quarterly	Ministry of Water Resources. Water Board.	Closing demand gap. .Improved Revenue generation	Federal allocation. Internally generated revenue. Loans. PPP Initiative. Development Partners (UNICEF)

Guarantee Affordable Access for the Poor to Basic Human Need Level of Water Supply and Sanitation Services	The rural communities shall take full ownership of water supply facilities provided by the government	Cross subsidy shall be implemented to accommodate the needs of the urban poor Niger State Government shall subsidize for the poor where cross subsidy is not applicable	Niger State Government shall sponsor capital investment for rural water supply [illegible] contribution shall be to foster a sense of ownership, a necessary ingredient for sustainability.	Ministry of Water Resources. Water Board and [illegible]	Sector plan Personnel Consultants /Contractors . [illegible] Logistics. Equipment.	N50b	Closing the demand gap. .Improved Revenue generation.	Monthly	Niger State Ministry of Water Resources	Closing the demand gap. Improved Revenue generation.	Federal allocation. Internally generated revenue. Loans. PPP Initiative. Development Partners (UNICEF)
Enhance National Capacity in the Operation And Management of Water Supply and Sanitation Undertaking	Service providers shall be encouraged to form joint ventures with Water Agencies. Establish water supply agencies to operate on commercial basis: Encourage and fund research, development and studies in the water supply sub-sector.	Provide technical support for capacity building at State and Local Government levels for the construction of waste disposal facilities. Encourage rapid manpower development through adequate sponsorship of staff of the SWAs to go for relevant	Local manufacture of water supply equipment and treatment chemicals shall be promoted. Government shall support Technology transfer arrange-ments for the local manufacture of major water supply machinery and equipment (pumps, trunk	Federal Ministry of Agriculture and Water Resources.	Sector plan Personnel Consultants /contractors. Allowances Logistics. Equipment.	N10b	Improved Revenue generation. Reduced operation and maintenance cost. Guaranteed greater access to potable water.	Monthly	Niger State Ministry of Water Resources	Increased access to potable water. Minimum water quality standard is ensured. Interchangeability and access to spare parts.	Federal allocation. Internally generated revenue. Loans. PPP Initiative. Development Partners (UNICEF)

		training institution such as NWRI, Universities, Polytechnic, Technical and Vocational Colleges and in-house training capabilities of the existing agencies	main and distribution pipes, valves and meters).				Improvement in Health and productivity. Improved sanitary conditions					
Monitor the Performance of the Sector for Sound Policy Adjustment and Development for Water Supply and Sanitation	Promote community participation in monitoring and evaluation. Maintain a state water supply and sanitation database. Ensure feedback of information to promote proper planning and policy adjustment.	Maintain a State monitoring network for water and sanitation at State and local Governments. Institutionalize monitoring at state and local government.		Water Board RUWATSAN NISEPA Private Service Providers	Sector plan Personnel Consultants Allowances Logistics.	N35b	. Minimum water quality standard is ensured. Closing the demand gap. Effective monitoring will be attained. Stable database effective updating of data	Quarterly	State Ministry of Water Resources	Closing the demand gap. Improvement in health and productivity	Federal allocation. Internally generated revenue Development Partners (UNICEF)

Legislations, Regulations, Standards and Laws for Water Supply and Sanitation	To develop standards on design procedure and material quality for water supply services. Regular review of all legislations and laws relevant to water supply to ensure that they meet modern day requirements for adequate water delivery. Implementat-ion of the provisions of the policy.		Ministry of justice. Niger State House of Assembly	Sector plan Personnel Consultants. Allowances Logistics.	N20b	Ensure that the international best practice is adhered to.	Annually	Niger State Ministry of justice. Niger State House of Assembly	Water Agencies and departments established especially in the rural communities.	Federal allocation. Internally generated revenue. Development Partners (UNICEF)
Reform of the Water Supply and Sanitation Sector to Attain and Maintain Internationally Acceptable Standards	Commit-ment to carryout profound reforms in the way the water supply and sanitation sector is managed in the state as well as the country at large.		Ministry of justice. Niger State House of Assembly	Sector plan Personnel Consultants. Allowances Logistics	N20b	Ensure that the international best practice is adhered to	Annually	Niger State Ministry of justice. Niger State House of Assembly	Closing the demand gap Improvement in health and productivity	Federal allocation. Internally generated revenue
Total	**N455,000,000,000**									

OTHER RECOMMENDATIONS

- Neigbourhood boreholes with deep barrages should be provided in major towns as back-up supply.
- A dedicated power supply should be provided for all water works.
- Local Government Chairmen should be directed to resuscitate all Bi-Water Schemes in their areas.
- The State Government should liaise with the Federal Government for it to enjoy the 60:30:10 funding policy for Federal and State and local Government in line with the National Water Policy.
- Government should put in place a water policy to enable it attract more aid donor assistance in this area.
- Rural Water and Sanitation Agency (RUWATSAN) should be repositioned to handle rural water supply.
- State and Local Governments should partner to overhaul existing urban water works and construct mini-water schemes for Local Government where there is none.

State Rural Water and Sanitation Agency
The Niger State Rural Water Supply and Sanitation Agency was established to provide safe water and sanitation services to people in rural areas.

Local Government

The LGAs provide water facilities mainly in rural areas. In addition it complements the provision of water in urban and small towns. The LGAs supply water through open wells and boreholes.
The departments of Works in the LGAs are in charge of implementation of water supply activities.

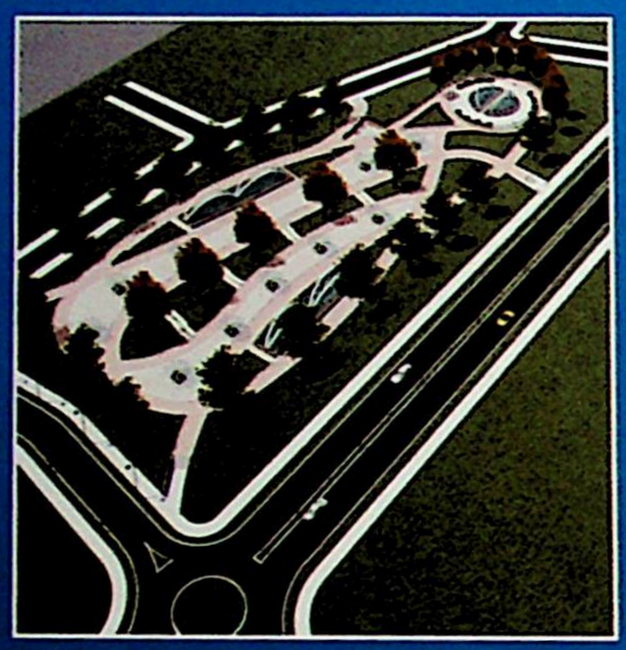
Water Supply Facilities in the State

There are 1773 water supply facilities in the State comprising 105 motorized boreholes, 1655 hand-pump boreholes and 13 surface water schemes. About 50% of the motorized boreholes and hand-pump boreholes are not functional while 85% of the surface schemes are not functional.

The motorized boreholes are operated and maintained by RUWASSA while the hand-pump boreholes are handed over by RUWASSA to the local communities for operation and maintenance. Of the 1773 water facilities in the State 925 or 52% were provided by the State Government. The Federal Government provided 336 or 19% while the Local Government supplied 261 or 15% of the total number. About 188 or 11 % of the facilities were provided by donors and philanthropists. Only 4% or 63 of the water facilities came from the communities.

Urban Water Supply

Urban towns are those towns with a population of more than 20,000 people in a single settlement. The people in the urban areas constitute 19% of the population in the State. Urban water supply is derived from a combination of surface water schemes, borehole schemes as well as motorized boreholes. In addition hand operated boreholes provides water to people in low income areas, small towns and public places. The NSWB operate and manage surface and borehole schemes with full treatment in most cases. The Bi-water schemes provide water in small towns and urban areas.



ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

STRATEGIC INITIATIVES FOR ENVIRONMENT AND SUSTAINABLE DEVELOPMENT SECTOR

SCOPE

- Rainfall per annum and climatic changes.
- Ecology, flora and fauna and biodiversity.
- Human activities and their interactions with the ecosystem.
- Monitoring of the quality and impacts on land, air, and water.
- Poverty and its impacts on man and environment.
- Consumption mannerism, waste generation and disposal/management.
- Sanitation and the public health.
- Mainstreaming environment into development.
- Sustainable livelihood and sustainability.
- Environmental governance and conflicts.
- Cultural landscapes (built environment and physical environment).
- The use of the environment for industrialization, agriculture and for the entire provision of all amenities and infrastructure.
- Trans-boundary impacts.
- Technologies for improve livelihoods.
- Forestry and forest resources management.
- Environmental policies domestication, implementation, regulation and enforcement.
- Monitoring activities that affect our natural resources and sustainable livelihood.
- Environmental education and awareness for effective attitudinal change.

KEY ISSUES AND CHALLENGES

Sustainability is the continuing improvement in quality of life at a lower intensity of resources use, thereby leaving behind for the future generations an undiminished or even enhanced stock of natural resources and other assets. This means that the State social, economic and environmental dimensions of development must be reorganized and given equal or equitable weights. Sustainable livelihood for Nigerlites comprises of capabilities, assets and activities required for living devoid of setbacks such as shocks, stress, epidemic, and long-term environmental change. It is also a function of food security, shelter, access to portable water, employment opportunities, mobility of interaction, access to health facilities as well peace and secure environment.

Niger State environment therefore, requires sustainable management strategies to be able to holistically support the diverse development quest for the State to attain Vision 3:2020.

New Government House, Minna

Generally, the environment provides all life support systems in the air, on water and land as well as the materials for fulfilling all developmental aspirations:

- Environmental governance and conflicts.
- Mainstreaming environment into development.
- Sectoral integration for sustainable development.
- Vulnerability of livelihoods.
- Building institutional capacity for appropriate environmental monitoring and management.
- Commitment to environmental management vis-à-vis other competing human development requirements.
- Appropriate budgetary provision and fiscal responsibility.

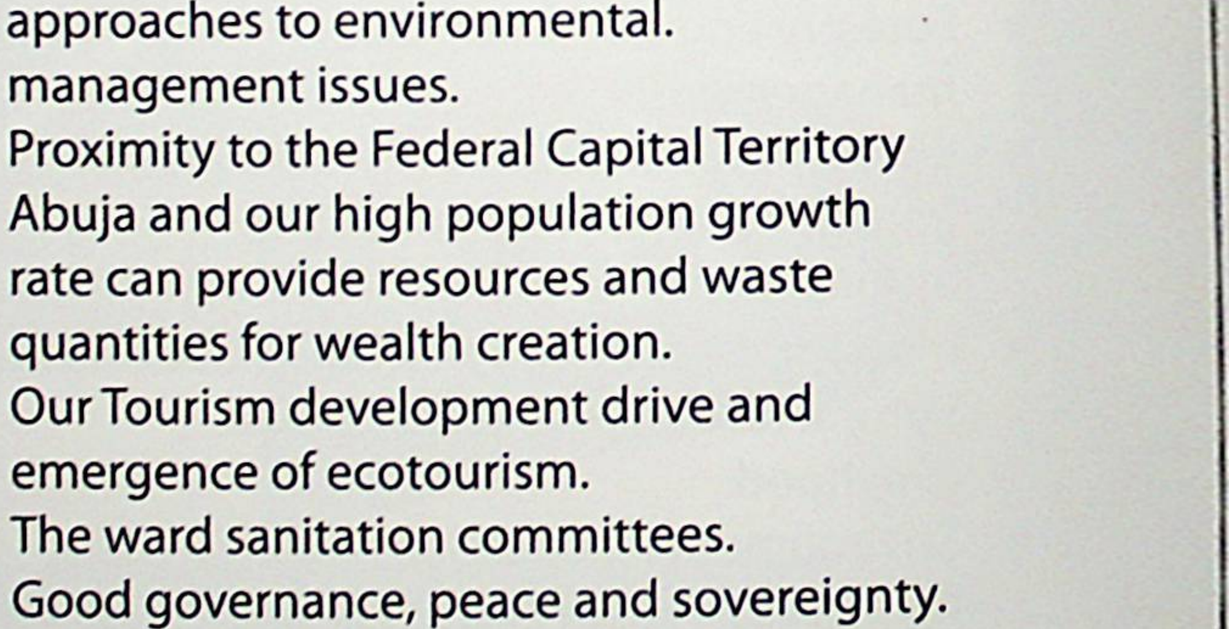
- Rural nature of our populace and gender mainstreaming in environmental management.
- Alternative energy utilization.
- Low-carbon economy and green development.
- Developing a State Environmental Policy and sustainability mainstreaming regulations.
- Agricultural development, food security and proper land management activities.
- Sheet and gully erosion.
- Flood prone plains and settlements.
- Urban flooding and disasters.
- Drought, desertification and deforestation.
- Climate change and ozone layer depletion.
- Urban decay and squatter/slum settlements.
- Unsustainable municipal solid waste and sanitation management.
- Loss of fauna and flora cum biodiversity Institutional failures.
- Lack of effective Environmental management.
- Weak enforcement.
- Lack of inter sectoral co-operation and coordination (weak synergy).
- Poverty and environmental degradation.
- Policy weakness and failures.

OPPORTUNITIES

- National policy on Environment.
- Institutional and legal framework for environmental management: Ministry, of Environment, NISEPA and NSEMA.
- National Economic Empowerment and Development Strategy, SEEDs and LEEDs
- Niger State Development Action plan 2007 to 2011.
- Millennium Development Goals (MDGs)
- Niger State solid waste management strategies framework and action plan 2009.
- Human resource availability.
- Land resource, amount of rainfall and the savannah climatic conditions.
- The three hydro dams (Jebba, Shiroro, and Kainji) and the presence of rivers Kaduna, Gbako, Gurara and other tributaries.
- Reviewed laws on Sanitation/ Environmental Protection and Forestry.
- The emergence of the use of Moringa tree and Cactus Optunia as climate change mitigation plant and the seeds for rural water purification.
- Climate change directorate in FUT Minna and climate change centre at the State Ministry of Environment.
- NGOs, CBOs and CSO relating to environment, sanitation and tree planting or greening.
- Waste-to-wealth initiatives.
- Wild life parks and forest resources.
- The present compost plant in Minna.
- Public private partnership programmes (PPP) and collaborations.
- MDGs and the UNDP 7th country programme.
- Carbon credit and carbon market.
- Emergence of sectoral and integrated approaches to environmental. management issues.
- Proximity to the Federal Capital Territory Abuja and our high population growth rate can provide resources and waste quantities for wealth creation.
- Our Tourism development drive and emergence of ecotourism.
- The ward sanitation committees.
- Good governance, peace and sovereignty.

VISION

"To transform Niger State into one of the top three (3) cleanest states in Nigeria in a sustainable manner by the year 2020".

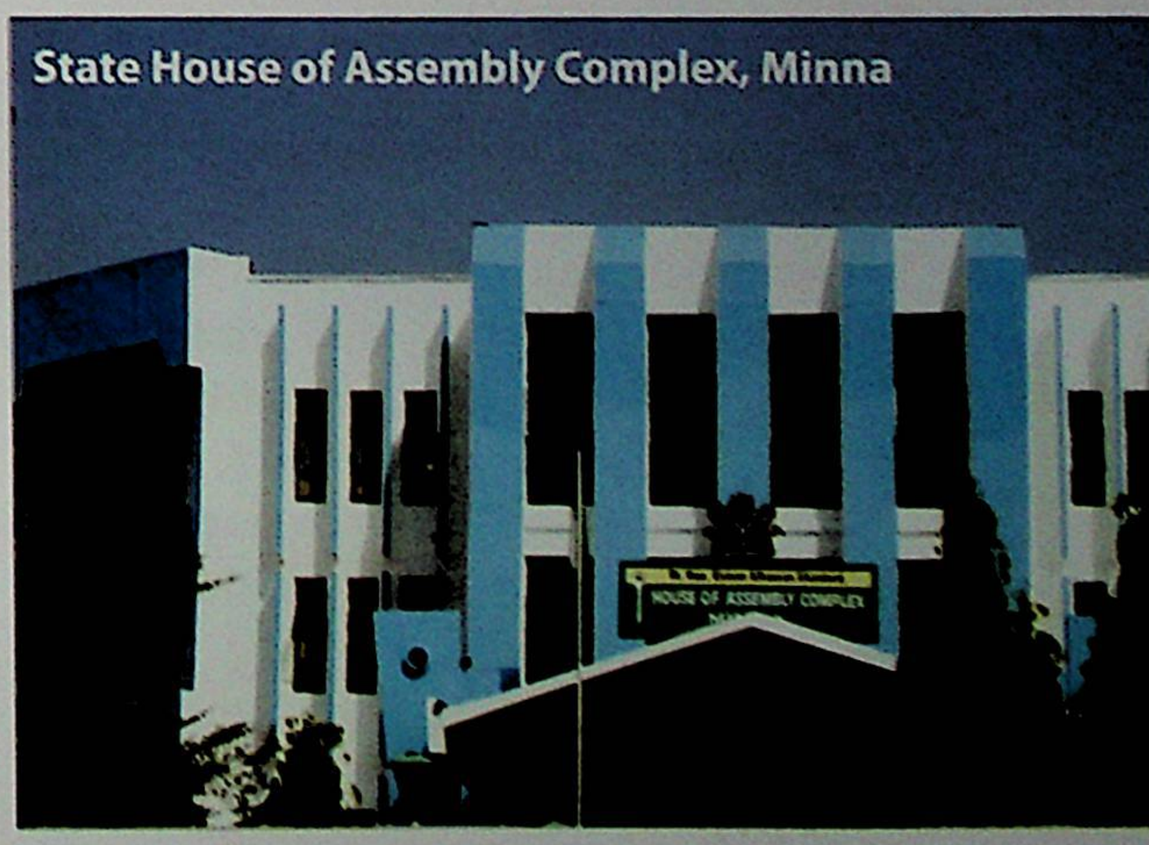

Proposed Talban Park, Minna

MISSION STATEMENT

To protect the ecosystem and provide a clean, healthy and green environment rated among the top three best economies in Nigeria by the year 2020.

OBJECTIVES

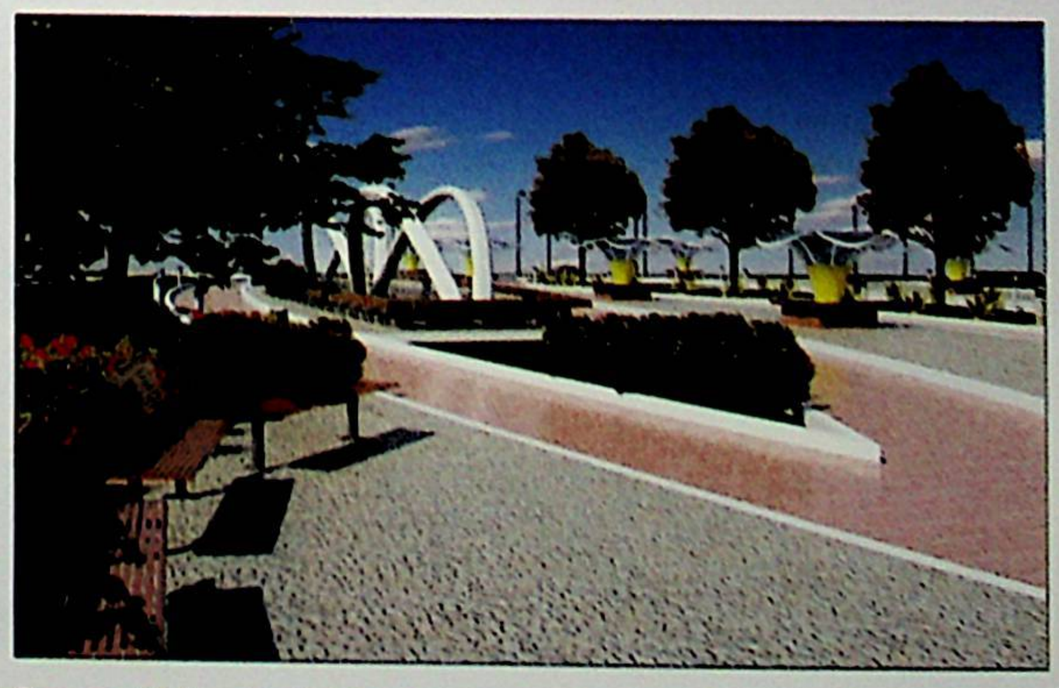
- To implement strategies for environmental mainstreaming in all investments and human development activities by 95% in 2020.
- To develop and implement adaptation and mitigation strategies for managing climate change.
- To pursue a wholistic sectoral integration for efficient management of the environment in Niger State by 100% in 2020.
- To supervise and monitor our land, air, water and ecosystems using appropriate indicators to a level not less than 90% by 2020.
- To build and strengthen institutional capacity and infrastructural provision for a sustainably managed environment in the State by 2020.
- To domesticate all appropriate National policies on Environment, sustainable development, ecology and forestry by 100% through state regulations and standards.
- To mitigate promptly the negative impacts of natural and man-made disasters on human settlements, the state economy and its environment.
- To integrate environmental management into economic policies and decision making processes of the state.
- To achieve 100% compliance with both local, national and state regulations, standards and guidelines on all form of wastes and chemicals and compliance with all pollution control standards.
- To achieve not less than 90% effective management of the volume and types of municipal and rural solid waste generated at all levels and ensure appropriate sound management principles.
- To increase our present forest resources to 30% of the total Niger State land area by 2020.
- To strengthen the various aspects of environmental management for wealth creation, empowerment and employment.
- To implement and functionally empower all environmental enforcement agencies of Government, NGOs and communities for a responsible protection and sustainability of the State environment by not less than 95%.
- To ensure that all LGAs, in the state contribute, participate and appropriate resources for the management of waste and sanitation for the whole state.
- To develop technologies and alternative energy sources for domestic fuel provision and utilization from the present level to about 25% by 2020.
- To create an enabling environment and initiative for the private sector PPP involvement in environmental management.
- To set-up an effective and functional collaboration mechanisms for international organizations, development partners and NGOs for positive contribution to environmental management in the state.


State House of Assembly Complex, Minna

GOALS

- To develop a 100% Environmental management data bank in Niger State and achieve 90% coverage of the state diverse elements by the year 2015.
- To provide five equipped and responsive environmental monitoring laboratories, that will operate at not less than 95% efficiency by 2018.
- To have a 100% integrated solid waste management system, that is 100% private sector driven and functioning at not less than 80% by the year 2018.
- Procurement of 50% basic waste management infrastructure and equipment in all LGAs headquarters and the State Capital, so as to attain 70% cleanliness by 2013.
- Planting of at least One million, One hundred thousand trees in each Local Government Area by 2020.
- Develop and increase the forest coverage of Niger State Land from 5% to 35% by 2019.
- Develop and establish one moringa plantation in each of the 25 LGAs, with 90% coverage of the state by the year 2018.
- To develop an appropriate and domestic environmental management strategies for Niger State, to achieve 95% of climate change adaptation and mitigation measures by the year 2020.
- To establish a 100% functional climate change monitoring laboratory or centre by the year 2013.
- To have at least one sewage management plant in each of the 25 LGAs, and to cover 95% coverage of sewage collection by 2020.
- To coordinate and ensure the establishment of twenty 920 public toilets, in the 274 wards of the state, with up to 95% capacity utilization by 2020.
- Ensure 100% reclamation coverage of 90% of Niger State mining sites and degraded land by the year 2019.
- To harness, increase promote environmental management education up to 90% among our youths and school children covering 100% of our schools, youth groups and communities by the year 2018.
- To achieve 80% Niger State Government commitment, political will and funding of Environmental management issues, towards achieving 95% implementation of environment and sustainable management issues in the State by 2018.
- To harness, build capacity and increase public private partnership activities in environmental management from less than 20% now to 85% covering 100% of all elements of environmental management by 2020.
- To harness and increase the revenue derivable from environmental management issues from the present near zero per cent to 80%, through 100% service provision by the year 2018.
- To develop and create skills and waste-to-wealth programmes and activities, that will offer 50% of our unemployed youth 100% jobs enterprises, and entrepreneurial know how by 2019.
- To be able to develop and provide alternative sources of domestic fuel supply of up to 50% coverage of 25 LGAs and with up to 90% efficiency in use and acceptance by 2020.
- To have in place a 100% robust and efficient integrated, mullti-sectoral and cross-linking management by 2011.
- To ensure 100% access to each household for waste collection and environmental service provision by 2015.
- To ensure 100% functioning capacity of the compost plant, with 95% coverage of the state by 2015.
- To develop and increase seedling production centres from the present one to at least one seedling production centre in all the 25 LGAs by 2020.

- To ensure that all the 25 LGAs in the state are 100% involve in refuse management and sanitation by 2013 for the attainment of the cleanest state by 2018.
- Appropriately employ and engage at least 100 Environmental Health Officers in each of the 25 LGAs by the year 2020.
- Ensure 98% waste collection efficiency from all households in all the 25 LGAs of the state by 2019.
- Development and Establishment of at least two (2) final dumpsites in every Local Government area of the state by 2018. Attainment of 100 per cent litter free environment by the year 2020.
- Develop and establish at least three new technologies for the reduction of domestic emissions by 30 per cent by 2018.
- Enable 98 per cent of our populace to be environmentally conscious, aware and informed on sound environmental management issues.
- Establishment of at least one integrated solid waste management plant in the three senatorial zone of the state by 2020.
- To ensure that the drought threats/desertification tendencies in the Zone C of the State are 98% mitigated covering 100% the area.
- Building the capacity of all environmental institutions (NSEMA, NISEPA, Ministry of Environment, NUDB, ADP) and strengthening them for appropriate prevention, preparedness and mitigation programmes.
- To ensure that our land, air, ground water and ecosystem sustainably support lives, flora, fauna and biodiversity by reducing disaster risk to 1% by 2020.
- Increase public information, education and participation on environment and environmental process among 90% of the populace by 98%.
- Domesticate 90% of appropriate National policies and strategies that directly addresses the issues of sustainable livelihood of the poor through sustainable physical environment management by 2015.
- To achieve 100% awareness and responsibility of gender considerations in environmental management by 2020.
- To harness and increase community participation in environmental solid waste and forest management from the present level to 85% by 2020.
- Set-up a collaboration and partnership unit in the ministry of environment by 2010 to effectively harness global/local opportunities for effecting sustainable development in Niger State.



Proposed Talban Park, Minna

Murtala Amusement Park, Minna

VISION AND ACTION PLAN FOR THE ENVIRONMENT AND SUSTAINABLE DEVELOPMENT

INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTION
	SHORT TERM (2009-2011)	MEDIUM TEM (2012-2015)	LONG TERM (2016-2020)									
Integrated, wholostic and sustainable environmental management baseline data bank for the State	* Household enumration for household waste generation data. * Collection of data on e-waste. * Baseline data gathering for emergency prone areas. * Compilation of climate change issues for mitigation and adaptation. * Ecological baseline data gathering.	* Compilation of mining sites data and density mapping. * Baseline data bank for Niger State air, land, and water in 10LGAs. * Data development for carbon credit market. * Forest and forestry baseline data compilation. * Land degradation data compilation * Setting up sustainable development indicators framework	* Baseline data bank for air and monitoring in 15 LGAs. * Access to credit in the carbon market *Comprehensive wholistics and integrated environment management data bank	Office of NSEMA	Computers Personnel/ Consultant	N568m	60% State Govt, Stakeholders, Partners	Evidence based intervention, Prompt response	Bi-annually	MEFR, NISEPA	Viable and accessible data\ GIS maps Data bank	MDG DFID UNDP PPP
Environmental monitoring and Evaluation initiatives	* Compilation, furnishing and equipping of 5 environmental laboratories * Emergency monitoring * Framework for monitoring land, water, air, and human activities on the environment	* Climate change monitoring centre. * Forestry resources surveillance * Continual monitoring of all sustainable development indicators	* Setting up zonal environmental management centres. * Computeriz-ation of all M/E issues in environment and sustainable development	NISEPA,NSEMA, LGAs Min of Envt	Stationeries Computers, Personnel, Frame work. Laws of Environment, Communities Consultants	N850m	60% State Govt, Stakeholders, Partners	Improve performance and preparedness, Increase compliance to EIA conduct	Bi-annually	NISEPA Budget and Planning	Reports, Number of mitigation programs	MDG NGSG PPP UNDP

	* Land exploitation monitoring for environmental considerations. * Enforcement of EIA, EAR and due diligence for each. * Emission control monitoring and management. * Provision of monitoring vehicles * Forestry and ecosystem monitoring benchmark * Setting up an intersectoral M/E team for environmental development. * Presentation and production of bi- annual Niger State Environmental Report	* Institutional capacity assessment Website establishment for environmental management of the state	* Data provision for three zonal integrated waste management facilities. * Setting up of specific environmental monitoring teams										
Capacity building, training and institutional strengthening	* Skills in environmental issues management documentation. * Training of all staff of the ministry of environment, NISEPA, NSEMA on and other relevant MDAs on main-streaming Environment in sustainable development and emergency	Setting up specialized skilled and competent teams for environmental surveillance and management. * Raising the standard of school of Health technology for professionals training	Outsourcing of state professional for consultancy and revenue generation	NSEMA, NSFS, NISEPA	Training facilities,	N1bn	60% State Govt, Stakeholders, Partners.	Responsive and proactive NSEMA/ fire service, NISEPA, Ministry of Environment Number of skilled staff, attendance and best performance level and efficiency	Annually	Min of Envt and NISEPA	Skilled labour, Quicker interventions	UNDP UNEP MDG/NGOs/CBOs, UNIDO, PPP

	* Provision of internet facilities for NISEPA, NSEMA, and ministry of Environment. * Training of decision makers and required technical staff on skill competence and advocacy in all areas. * Skills acquisition in monitoring and evaluation strategies and framework development. * Raising a professionally multi-sectoral team. * Building communities capacity for sustainable waste management strategies and waste to wealth programmes. * Development of penodic environmental reports. Establishment of Environ-mental management Trust fund. * Capacity building for NGOs CBOs and CDAs for citizen participation in Environment Management.	* Establishment of a technology team for rural energy solutions and infrastructures. * Professional sustainable development managers for the state. * Integrated solid waste management expertise developed. * Setting up an environmental management e-libirary

Institutional development and strengthening	* Capacity assessment of NISEPA, NSEMA. * Capacity building of NISEPA,NSEMA * Provision of appropriate and sufficient office accommood -ation for NSEMA, NISEPA, Fire service and the monitoring laboratories. * Renovation and rehabili-tation of present office structures. * Furnishing and equipping institutions, NSFS, NISEPA and NSEMA. * Procurement of fire fighting equipment and vehicles. * Procurement of payloaders, compactors, trucks, vans and bins waste management and sanitation. * Porocurement of vegetation control equipment. * Procurement of operational vehicles for various environmental management activities in the state. * Provision of statutory maintenance and opperational costs.	* Upgrading of the present compost plant to increase tonnage of manure for farmers. * Reposition the forestry department for proactive services. * Setting up commercial environmental management farms, seedling centres and ventures. * Provide a strategic climate change management centre facilities	* Provision of laboratories and climate change monitoring centres in all the 25 LGAs. * Provision of all necessary skilled and competent technical staff in environmental management issues in Niger State	Min of Envt, NISEPA NSEMA	Vehicles, Consultants, office accommo-dation equipment Political will	N2.5b	60% State Govt, Stakeholders, Partners	Responsive and proactive institutions. Improve efficiency. Availability of skill and competency in organisation	Annually	Min of Envt	Renovated buildings, Available working tools and equipment. Efficient service providers	Bonds, Donors, FG, UNDP. MDG, UNIDO, UNEP, World Bank, Centre for Sustainable Development, GEF, PPP

Synergies and collaborations	☒* Secure LGAs participation in Environmental management funding. * Involvement of MDGs in the provision of integrated solid waste management plant and establishment of a robust climate change monitoring centre.	☒* Develop standing relationships and collaboration committee with international organizations for sustainable environmental management	☒* Develop partnership for infrastructural provisions. * Sustained and increase number of signed MOU and agreements	Min of Envt, NISEPA NSEMA SSG's office,	Negotiators, Vehicles, Committee	N1.2b	60% State Govt, Stakeholders, Partners.	Linkages Joint ventures,	Annually	Min of Envt	Number of MOUs and agreements entered into. Number of support programmes	GEF/NGOs, LGAs, UNEP, UNIDO, MDGs, Ecological funds, PPP

	* Participate in the UNDP 7th country program to provide capacity for environmental sustainable development management. Partnership with UNICEF to provide community based sewage treatment centres. * Harnessing the potentials of the PPP strategy. Marking world environmental day, habitat Day and IYS. * Harness opportunies from JICA and other international agencies for sustainable environmental management. * Setting up a desk for collaborations and partnership in the ministry of Environment and NISEPA.	☒* Harness collaborations for capacity building and sustainable strengthening * Mainstream collaborations and participatory management into environmental management. * Creating linkages with environmental partners e.g. GEF, world Habitat, UN HABITAT, etc.												

Sustainable Environmental management and its infrastructural provision	* Establish dumpsites * Develop skills to use indicators for sustainable environmental management. * Develop frameworks for an integrated environmental management into economic policies, planning and decision making process. * Provision of efficient infrastructural facilities and services which foster sustainable economic growth. * Full compliance with pollution control standards in industries, vehicles,	Ø* Establish 3 landfills in the State. * Ensure complete security of the state diverse flora and fauna. * Stop desert like conditions, rehabilitate affected areas and institutionalise measures to mitigate drought. * Stabilize all gullies sites, restore all amenable erosion sites and enforce management practices aimed at preventing minimizing the incidence of erosion. * Increase forest reserve from the present less than 10% to 30% of the total land area of Niger State.	* Domesticate an environmental screening strategy for all projects. * Conduct of environmental due diligence in all sphere of government and private project activities and investments. * Possess a state integrated sectoral frame work for environment and development. * Reclamation of degraded lands.	Min of Envt, NISEPA	Vehicles, Inter-sectoral committee, Consultants, Computers, Equipment, Office accommodation	N2.3bn	60% State Govt, Stakeholders, Partners.	Sustainability strategy developed for the State. Clear sustainability indicators in project and programmes.	Annually	Min of Envt	Reports, Frame works, decrease in environmental degradation activities.	Center for sustainable development, UNEP, UNDP, MDGs, Ecological funds, UNIDO, FGN, World Bank.

	aircraft and generating sets. * Ensure attainment of 100% compliance with EIA conduct and permit before any development project is implemented either by government or private investor. * Enhance environmental sanitation in the State. * Promoting the planting of Moriga and cactus plant in all LGAs, schools and communities.	* Put in place appropriate trans-boundary environmental quality management programme in the State. * Promote research in biotechnology, waste recycling and alternative energy sources for domestication.											
Climate changes; adaptation and mitigation	* Awareness creation on issues of climate change and global warming. * Encourage the formation of clubs/CBOs on climate change in schools and communities. * Adaptation strategies * Mitigation strategies * Seeding production and trees planting * The Moringa and Cactus plant strategic project.	* 20% coverage of vegetation with forest resources to remove 20% emission of GHGs in the atmosphere. * Pursue the carbon market funds. * Enforcement of all forestry laws. * Achieve 0% unsustainable loging and forest resources exploration. * Institutional development for climate change.	* Develop of a green economy. * Access to carbon credit. * 30% coverage by forest resources	Min of Envt, NISEPA	Accommoda-tion Equipment, Consultant, Operational Vehicles,	N750m	60% State Govt, Stakeholders, Partners.	Improved adaptation, States strategy for mitigation, Access carbon credit, Increase in tree planting and afforestation programmes.	Annually	Min of Envt NISEPA	Number of viable Nurseries established. Number of trees planted, No of alternative energy in use, Carbon credit funds, No of community woodlots and forest reserve	GEF, World Bank, MDGs, FG, UNEP, UNDP, EU, UNIDO, PPP.

	* Develop and implementation of low-carbon economy. * Provision of alternative energy sources for the people. * CDM for Niger State. * Whether stations in schools.											
Policies, enforcement and legal framewok	* Domesticate all relevant global and national policies framework for Niger State. * Ensure enforcement and compliance with all public health laws, sanitation and waste management regulation. * Develop all relevant regulation and guidelines for sustainable management of the Niger State environment. Ensure mobile courts for enforcement. Develop and enforce all enforcement documents for compliance assurance. Ensure every Household has a waste bin.	☑* Review all relevant regulation and laws to make them most appropriate. * Have a state policy and regulation on e-waste and carbon accounting.	☑* Achieve less than 5% of the population total number of violators and offenders. * Cancellation of Environmental Sanitation Day.	Min of Envt, NISEPA Min of Justice,	National policies, Lawyers, Enforcement personnel, Operational vehicles, Legislation.	N300m	60% State Govt, Stakeholders, Partners.	Reduction in environmental related offences, Available regulations for all developmental activities. State policies and regulations.	Annually	Min of Envt	No of regulations, Reduction in refuse size. High rate of compliance.	UNDP, MDGs, LGAs, PPP.

	* Eradicate all refuse and ensure clean environment in all aspects of the physical environment. * Provision of enforcement logistics and operational vehicles.											
Environmental education and awareness.	* Wholistic, vigorous and conscientions awareness creation on all aspects of environment, sanitation and sustainable development. * Procurement of communication facilities * Conduct high level advocacy at the council meeting on main-streaming environmental issues in development. * Schools/ campaigns and clubs capacity building. * Radio/TV programmes * Jingles * Playlets and role model play * Community/ citizens mobilization for responsible sanitation/waste management attitudinal change. * Campaigns against open defecation production of IEC materials * Quiz competitions, debates/essay * LGA sanitation competitions. * Gender mainstreamed enlightenment activities on sanitation.	* Conducting environmental fair and documentary exhibitions * Setting up environmental library in the State. * Transmitting environmental Education in our communities through public address vans and film shows. * Establishment of faith-based awareness creation groups in churches and mosques.	* Environmental library in each LGA in the state * Achieving 95% environmental management consciousness in all our state citizens. * Program for the attainment of 98% cleanliness status.	Min of Envt, NISEPA Partners	Public address system, Operational vehicles, IEC Materials, Youths and volunteers, Jingles, etc	N460m	60% State Govt, Stakeholders, Partners.	Increase awareness, Change in attitude, People mobilized, citizens participation in environmental issues	Annually	Min of Envt, NISEPA	IEC materials, Vanguard groups, No of clubs in schools, Clean environment.	UNDP, DFID, LGAs, World Bank, UNICEF, GEF, PPP.
Total Cost	**N8,028,000,000**											

INFORMATION
AND
COMMUNICATION
TECHNOLOGY

STRATEGIC INITIATIVES FOR THE INFORMATION AND COMMUNICATION TECHNOLOGY SECTOR

SCOPE

- ICT Infrastructure
- ICT in Government
- ICT Industry
- Research, Development and Innovations
- ICT Policy, Legal and Regulatory Framework.

THE STATE OF ICT IN NIGER STATE

Currently, the State has embarked on five cardinal programmes in ICT portfolio which includes the following:

- ICT capacity building of the civil service
- Computer ownership scheme
- ICT intervention in the educational sector eGovernment
- Development of ICT Park
- Deployment of e Wimax solution
- Establishment of ICT training Centres in each of the 25 LGAs
- Provision of internet facility to each of the 25 LGAs.

ICT CAPACITY BUILDING OF CIVIL SERVICE

Aimed to provide the Civil Servants with a prerequisite knowledge of ICT for efficient service delivery and also to entrench the culture of Science and Technology into the civil service. The training exercise christened **eCompliance Training Programme** exposed the Civil Servants to a four weeks hand-on Practical Computer appreciation technique. So far about 6,000 Civil Servants have completed the foundation level exercise, it is expected that about 19,000 Civil Servants will undergo this exercise in due course.

NIGER STATE COMPUTER OWNERSHIP SCHEME (NSCOS)

The State government embarked on a computer ownership scheme for Civil Servants in order to avail them the opportunity of owning their own computer system so as to demystify the machine as a tool for carrying out their activities. As a mark of demonstration of the government commitment in this direction, 50% subsidy was granted to each beneficiary of the scheme in addition to free wireless internet access connectivity and technical support for two years. So far 1,000 laptops and 300 desktops have been acquired and distributed to Civil Servants and arrangements have been concluded for the distribution of additional 4,700 to those that have already undergone the training.

ICT INTERVENTION IN EDUCATIONAL SECTORS

The ICT intervention programme in the educational sector is based on Linux operating system. The institutions to be equipped are in the following order:

Tertiary Institutions

Each of the state tertiary institutions is to be equipped with 40 units of computer system connected to a 1.2m dish Vsat with a Linux based server, an electronic smart board, and a stand-by power source of either solar power plant or electric generating set on a PPP basis.

Arrangement is underway with Microsoft Corporation to develop the uncompleted Polytechnic Library Complex at Zungeru into a medium ICT Park with 250 units of computer system and a 2.4m Vsat dish at a speed of 2.5 mbps (Figure 1).

Secondary schools
Each of the secondary schools is to be equipped with 20 units of computer system connected to internet via a 1.2m Vsat dish with a Linux based server, electronic smart board and a standby power source. The pilot scheme has already commenced in 15 secondary schools. The server will run on a web-based curriculum that is rich in content with secondary schools syllabus in all subjects.

Primary schools
Each or a clusters of primary schools is to be equipped with 10 units of computer system connected to the internet via a 1.2m Vsat dish and a standby power plant. The pilot scheme has already commenced in 2 primary schools. The ultimate aim of this intervention programme is to establish an on-line web-based project to be known as Niger-Schools-Online for providing e-learning and school administration platform in addition to providing the students with the world class learning tools that will make them comparable with their peers in any part of the world.

eGOVERNMENT

The policy thrust of the eGovernment programme was based on a tripod of people, process and technology. The people who in this case are the civil servants trained and exposed to various opportunities and application of ICT tools through which they will identify the process to automate using the technology. As a deliberate policy, the government has set up a technical committee to synthesize our approach to its implementation across all enterprise of government.
This committee submitted an interim report which suggested the adoption of Oracle Technology for the development of the database upon which the eGovernment platform is to operate using a Grid Computing Architecture with a wireless metropolitan internet access connectivity spanning 38km radius while individual MDA's will link-up to the grid through a service Oriented Architecture that is based on the MDA's application package (Figure 2,3,4 and 5).

As part of data gathering effort in this direction, a biometric data capturing exercise is in progress in readiness for the deployment of a payroll and Human resource management solution for the state which will eventually lead to a complete over haul of the State financial and Human Resource Management System.

DEVELOPMENT OF ICT PARK

The ICT Park as conceived by the Government is to be rooted as a symbol of the spirit of the State's drive towards demystification of ICT as a tool for creating comparative advantage.

The Park shall be the guardian of our ICT morals, the formulator of our ICT educational hopes and aspiration.

It will have a distinct tradition and character that reflects those essential values and nuances that give Niger State its identity as the power State. The park is to ensure respect of human values and safeguard the objectives of a united, fair and just community and promote the ideal of universality of knowledge and pursuit of academic excellence through ICT.

The park shall comprise the following:

- ICT data control Centre that will serve as the base station for the state ICT infrastructure backbone.

- Five number hall of 168 metre square for training and retraining of the state workforce, equipped with 40 computer systems each with internet connectivity in the following order:

- 3 Nos. Halls for windows Operating System (2 cabled, 1 wireless).
- 2 Nos, hall for Linux Operating System (1 cable and 1 wireless) one hall measuring 360metre square to serve as a conference centre with all facilities such as public address system, real-time-online video streaming.

- Parametric Centre for conducting e-examination and e-learning.
- Software development centre for design, maintenance and appraisal of software for individuals, organisation and government establishments.
- Clearing house for the procurement of all computers and its accessories of all agencies of the government establish-ment.
- Skill acquisition centre for youth to train on repair and maintenance of hardware, network, GSM phones and other ICT related appliances.
- Incubation centre for the trainees above
- ATM (to be installed by any bank)
- GSM, TV and CD centre for sales and servicing.
- Police post.
- Public convenience.
- Cafeteria.

So far design have been concluded, site have been allocated and now we are at the stage of commencement of the construction of the physical structure.

DEPLOYMENT OF A WIMAX SOLUTION

The development partner has been identified. The survey and design of the network deployment have been concluded awaiting procurement and installation and equipment.

ESTABLISHMENT OF ICT TRAINING CENTRES IN EACH OF THE 25 LGAS

This a project in collaboration with the PDP National Secretariat aimed at youth empowerment, education and employment. So far, four Local Government Councils have provided building structures for the first phase of the project.

PROVISION OF INTERNET FACILITY TO EACH OF THE 25 LGAS

This is a project aimed at harmonising internet access across all tiers of government in the country under a program known as one government one network. Already, a V-sat node have been allocated to each of the Local Government Councils by Galaxy Backbone Plc and the network will soon commence (Figure 4 and 5).

KEY ISSUES AND CHALLENGES

- Human and institutional capacity building.
- Lack of infrastructure.
- Non implementation of policies and programmes.
- Lack of harmonised platform for ICT initiatives both in formulation and implementation.
- Lack of an institutionalised policy implementation agency.
- Inadequate funding.
- Need for greater political commitment.
- Inadequate remuneration leading to high ICT related labour mobility, due to inadequate. Non-existence of ICT cadre in the State Civil Service.
- Inadequate mass literacy and work force training in ICT.
- Inadequate scope for competitive private sector participation in critical areas.

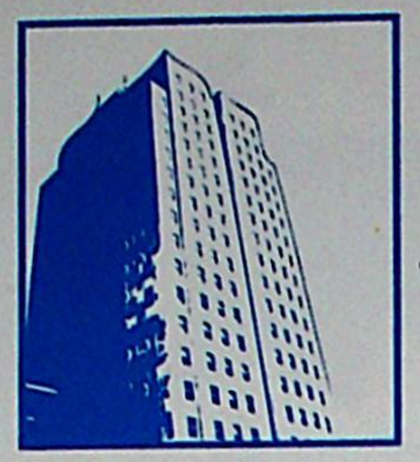
VISION AND ACTION PLAN FOR ICT

INITIAVES/ PROGRAMS	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MONTHLY; QUARTERLY, BI-ANNUALLY, ANNUALLY	ORGAN/ PERSONS RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS	RISK FACTORS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020										
Establishment of ICT laboratories in educational institutions	100 Schls	150	200	State Govt (MOST, MOE & MOHE) & Galaxy Backbone Plc	- Systems - V-sat - Fixtures & fittings - Electricity	N1.556Billion	Provision of laboratory (100% Govt funded	Paradigm sifts in teaching and learning	Quarterly	MOST, MOE, Galaxy Backbone Plc	Availability of computer systems and internet connectivity	State Govt (MOST, MOE & MOHE), Galaxy Backbone Plc & NEPAD	Lack of full implementation
Establishment of community ICT centre	4	12	9	State Govt, Galaxy Backbone, PDP National Secretariat & Local Govt Areas	- Computer Systems - V-sat - Fixtures & fittings - Electricity	N192,012,625	Identification of building structure by LGAs, Provision of Internet connectivity & Computer Systems. State 20%, LGA 80%	ICT Proficiency, economic empowerment for the citizens	Quarterly	MOST, LGAs, Galaxy Backbone Plc & PDP National leadership	An ICT training Centre for youth empowerment	State Govt, LGAs, Galaxy Backbone Plc & PDP National leadership	Lack of cooperation by LGAs & Funds
Development of Human Resource and Payroll solutions	Payment of salaries & Imprest	Payment to contractor	Payment to contractor	MOST, MOF & EP, HOS & Bank	- Power source Internet/ connectivity - Computer system (hardware and software)	N67M	Scoping, design of architecture, biometric data capturing, database development, testing and implementation. 60% Govt, 40% PPP	Implementation of e-payment solution, & automation of personnel management	Quarterly	MOST, MOF & EP, HOS & partner bank	Effective & efficiency in govt finances	State Govt & partner bank	Lack of full implementation
Development of Integrated Agricultural Management	Advocacy meeting	Data collection, analysis & validation	Implement-ation	MOST, MOA & ADP	Power source	N74M	Scoping, design of architecture, biometric data capturing, 100% state	Automation of farm inputs	Quarterly	MOST, MOA, FAO, NITDA	Accurate determination of farming inputs	State Govt	Funds

Development of Integrated Health Management Information System	Advocacy meeting	Data collection, analysis & validation	Impleme -ntation	State Government MOST, MOH, WHO,NHIS, and MDG	Computer Systems (Hardware & Software) Internet/Infra net Fixtures & Fittings	N74M	Scoping, designing, testifying, Implementati on & review. 40% WHO & MDG support 60% state.	Effective medical Inventory Management, Effective medical record, Effective health service delivery	Quarterly	Effective medical Inventory Management, Effective medical record, Effective health service delivery	Improve health care delivery	State government, MDG, NITDA	Funds
Establishment of ICT Park Customization of softwares	Land acquisition, develo- pment of master plan & constru- ction building civil engineering works	Operation of ICT laboratories & softwares Testing & verification	Consolida tion Impleme ntation & consolida tion	State govt (MOST, MOW, MOJ, MOF & EP) State govt (MOST, FUT & development partners	Land, Building, Internet connectivity Knowledge workers, computer systems	N975.33M N135,850:00	Intervention Strategy Land acquisition, topographic survey, Funds. 40% state & 60% PPP Designing, testing & Implementation 100% state	Emergence of a premium state of art facility for knowledge workers Automation of work flow, less human interface in carrying out govt activities	Quarterly Quarterly	MOST, Ministry of Works & Infrastructure MOST & FUT Minna	Believe of ICT goods & services Evolution of softwares	State govt, Other development partners State govt (MOST, NITDA, United nation information technology service	Non availability of funds to ensure payment as at when due Lack of Funds
Establishme nt of youth technology club house	Advocacy & location of centre, enrolment & identification of centre	Training & ME	Implemen tation & consolida- tion	State govt MOST, Ministry of youths & strategy, women affairs, UNIDO	Land, club house structure, computer system, internet connectivity mentors	N204,720:000	Establishment of a portal for the club house, registration of club members identification of mentors classification of members according to areas of interest 100% state		Quarterly	MOST, M of Youth Min of Women Affairs, Developer partner	Creation of an avenue for youth empower- ment in ICT	State Govt NDE, UNIDO	Funding
Implementat ion of e-govt programme.	Need assessment, design & testing	1st phase impleme ntation with some MDAs	Automati on of governm ent activities.	State govt MOST, NITDA, Oracle Corporation, United Consortium of banks	Hardware, softwares, networking, connectivity.	$12M	Scoping, design, testing implementation 100% Govt	Efficiency & transparency in govt business	Quarterly	MOST, NITDA, UNITES	Paradigm shift in the conduct of govt business	State Govt, Oracle Corporation & UNITED	Harmonization of initiatives at various MDA & Funding
Establishment of printed circuit board production plant	Acquisi- tion of land, design of master plan & MOU	Erection of structures	Commenc -ement of production & marketing	State Govt (MOST, MOI & Corporative), NigComSat Ltd, Chinese firm	Land, building, equipment, & basic infrastructure	$100M	Land, design & construction of factory structures, importation of equipments & installation, test running, commissioning & full operation 60% state Govt, PPP 40%	Evolution of a high tech electric circuit board production plant	Quarterly	State govt, NigComSat	Springing up of business activities, wealth creation, employment opportunities	State Govt NigComSat, Chinese	Funding

Exchange rate of N150 to the U.S$ was used for the conversion

ICT infrastructure backbone	Identification of investors & design of masterplan	Installation of wifi hot spots	upgrading and amplifying of solution	State govt (MOST) Galaxy Backbone, Plc	Mast V-Sat knowledge workers & equipment	N267M	Provision of land, building structures, equipment deployment test running, roll-out 80% state funded	Availability of wireless internet connectivity spanning 38km radius	Quarterly	State Govt (MOST), NCC	Internet Accessibility	State govt, consortium of banks	Funding
Total	**N20,345,912,625**												



ICT Infrastructure
Diagram in Niger state

ICT WIMAX CENTRE

E-Government

MINNA
ICT INFRASTRUCTURE

Public Intranet

WI-FI WI-FI WI-FI
WI-FI WI-FI WI-FI

INTERNET

LOCAL

local 1

local 2

local 3

EDUCATION

school 1

school 2

school 3

NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

Figure 1: ICT Infrastructure in Niger State, Nigeria

INTERNET

E-Government
Network

ICT WIMAX CENTRE

Residential Area

BUSINESS
DISTRICT

Access Point

Hot Spot

Public Intranet in Minna

NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

INFORMATION AND COMMUNICATION TECHNOLOGY

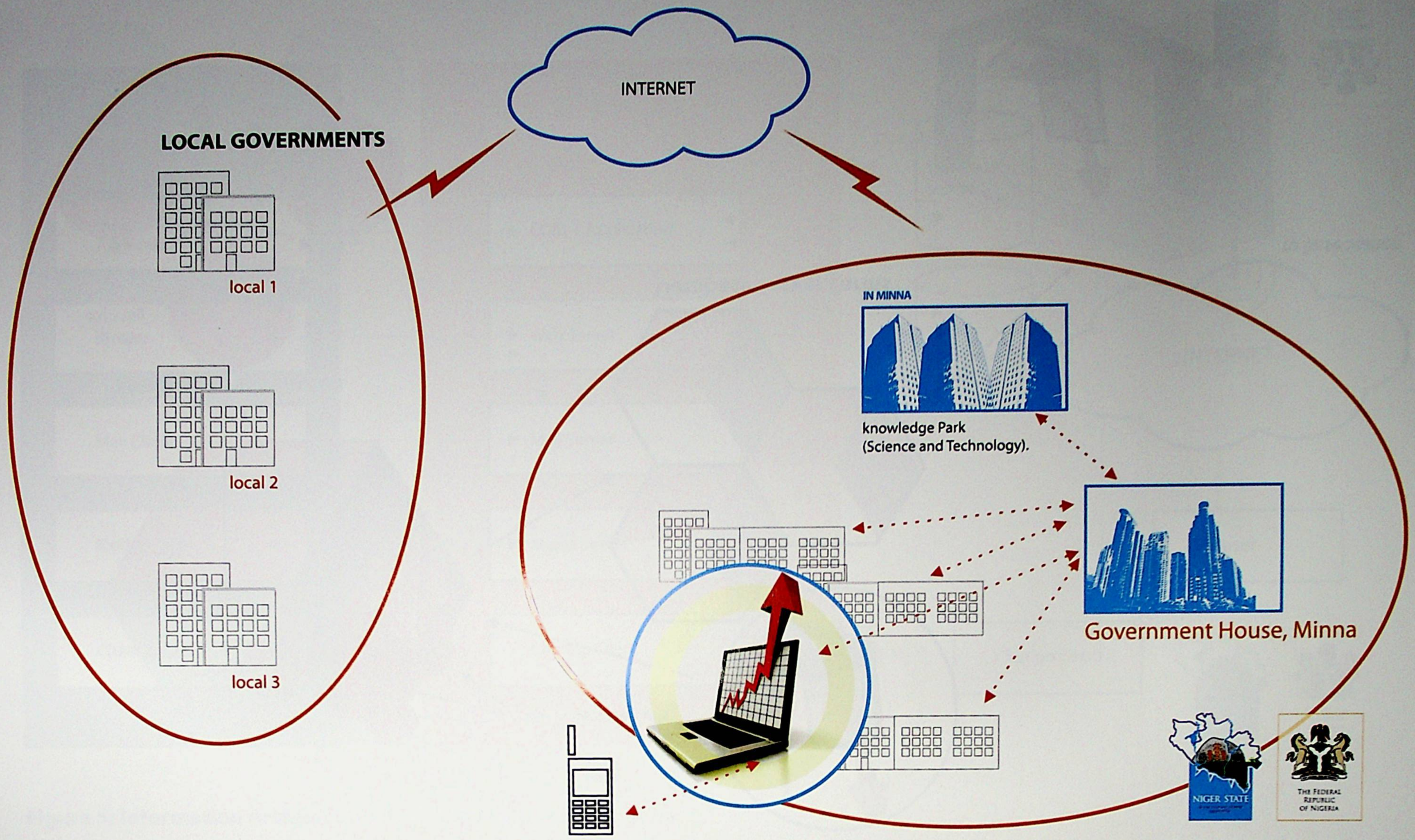


Figure 3: Communication Infrastructure For Niger State, Nigeria

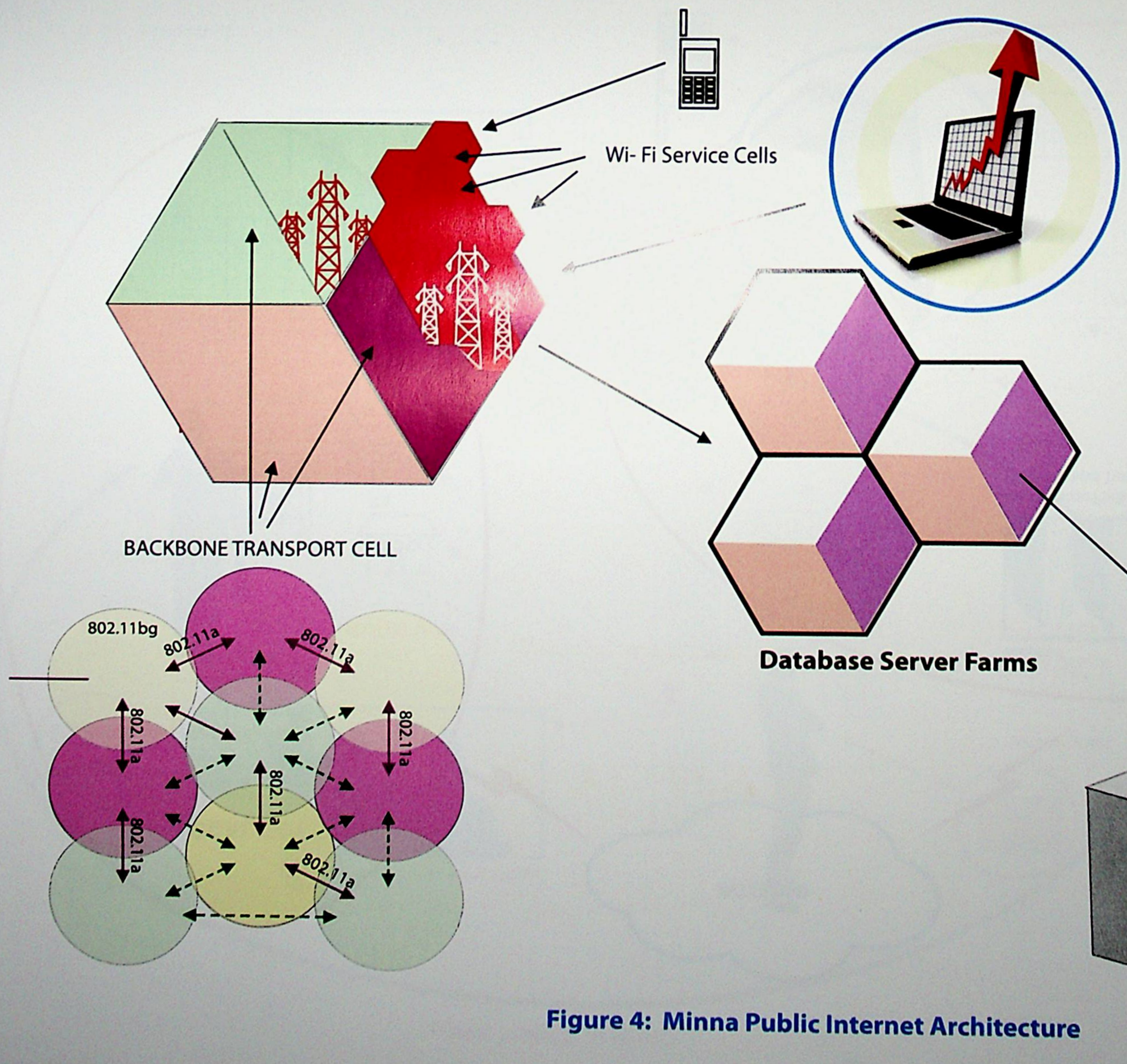


Figure 4: Minna Public Internet Architecture

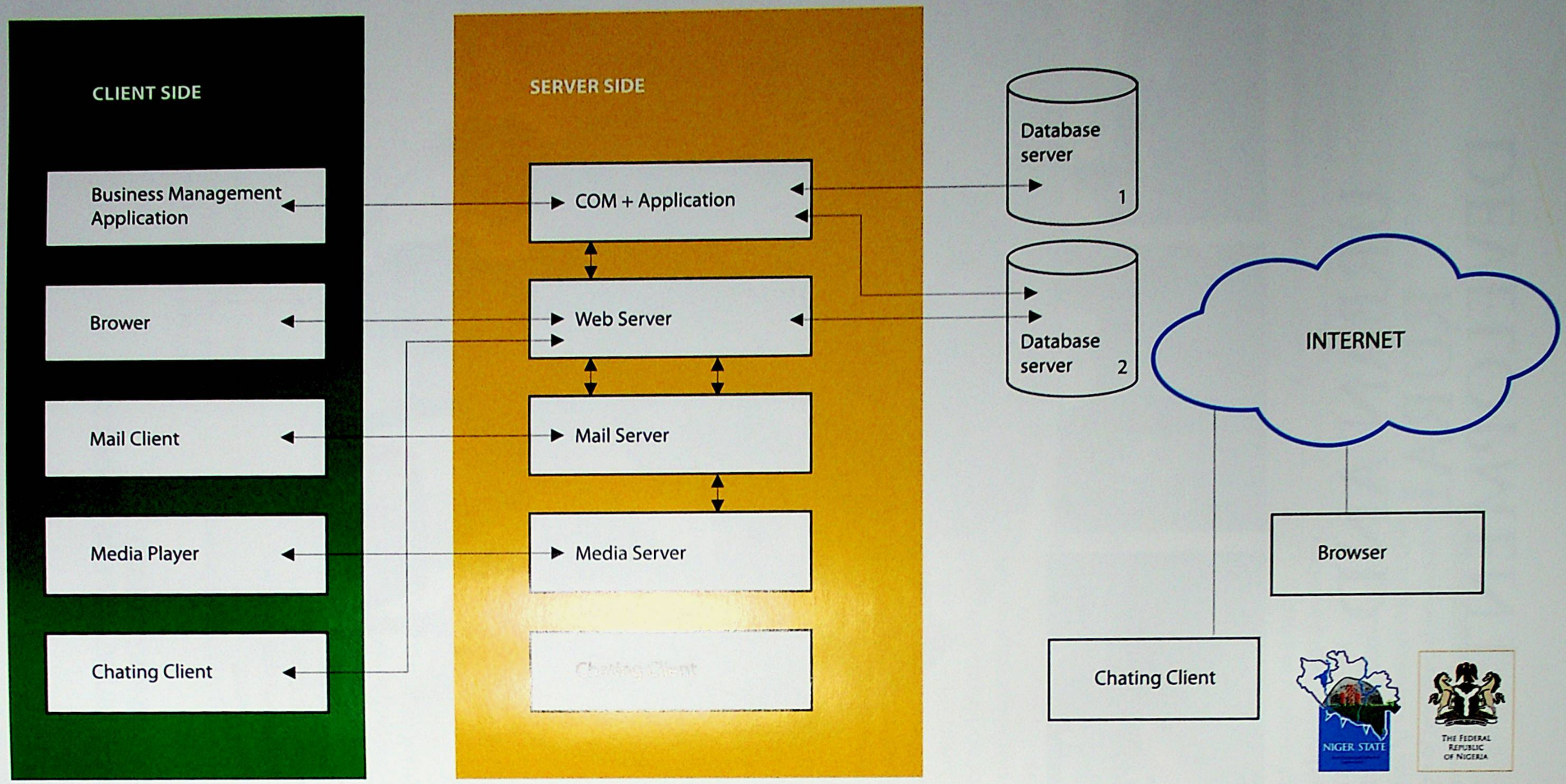
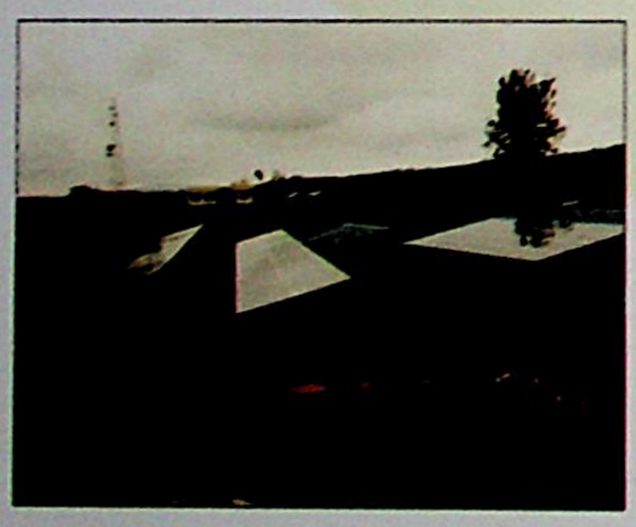


Figure 5: Information Architecture for ICT in Niger State, Nigeria



URBAN AND RURAL DEVELOPMENT

STRATEGIC INITIATIVES FOR URBAN AND RURAL PLANNING IN 2020

SCOPE

- Physical Planning and development of urban and rural areas.
- Population growth and mobility.
- Urbanization and settlement patterns.
- Physical and Infrastructure planning and development in urban and rural areas.
- Capacity building for planning and management of urban and rural development.
- Poverty eradication and promotion of sustainable livelihood in urban and rural areas.

KEY ISSUES AND CHALLENGES

Issues

- Rising and unplanned urbanization with ineffective control measures.
- Rising urban and rural poverty as a result of low literacy level and non-utilization of the abundant urban and rural resources.
- Rapid slum formation and shortage of housing stock due to massive rural-urban migration, urban migration and poverty.
- Increasing rural-urban migration as a result of non-development of the productive rural areas and employment opportunities in urban areas.
- Neglect or non-institutionalization of physical planning culture in both urban rural areas.
- Inadequate infrastructure in urban and rural areas due to governments' emphasis on economic planning rather than physical planning.

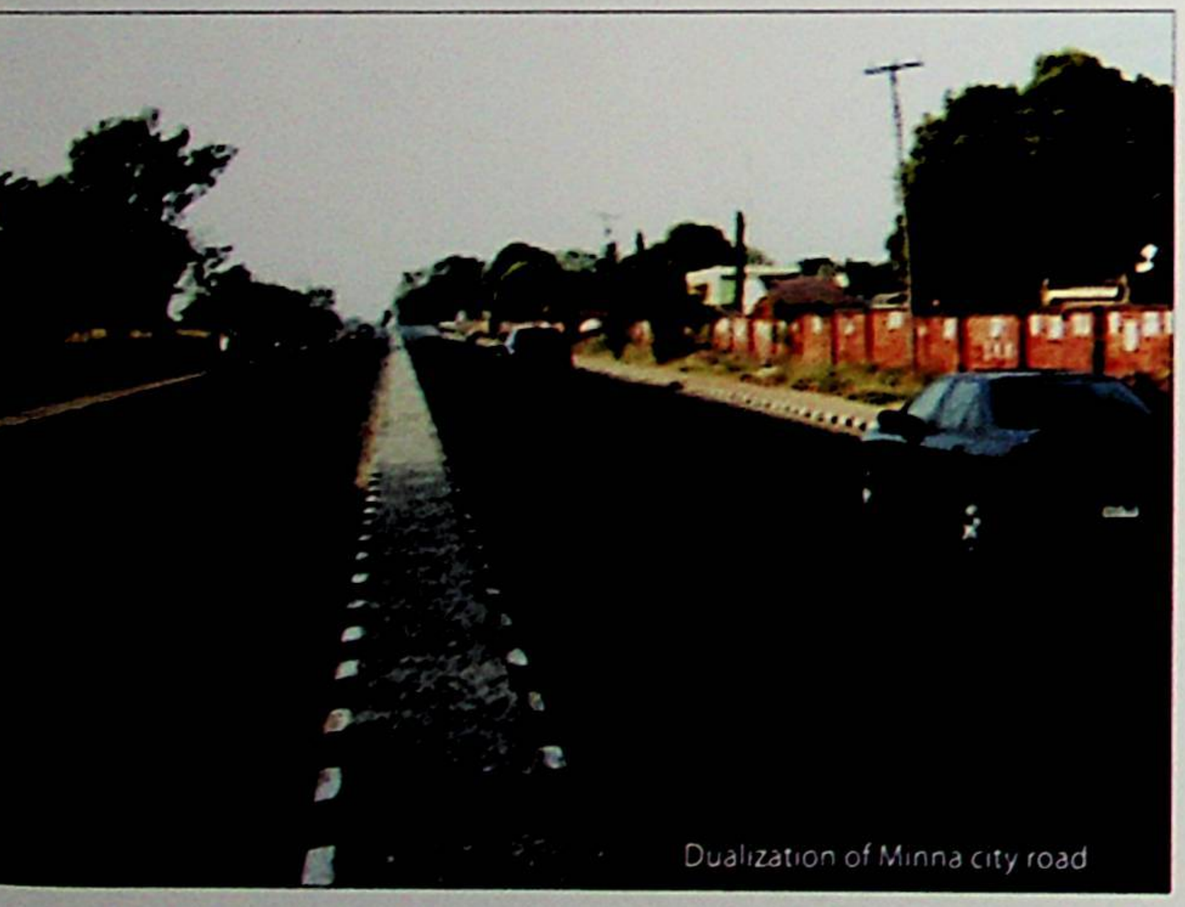
CHALLENGES

- Physical planning challenges.
- Refusal of majority to obtain building/development permit for construction purposes.
- Encroachment and conversion of green open areas to various contrary uses.
- Distortion of and illegal encroachment on government-acquired land schemes.
- Natives' attitude on indiscriminate sales and illegal control of urban lands.
- Non-existence of up-to-date masterplan documents for the urban centres to guide development.
- Lack of up-to-date regional development plan for proper co-ordination of development schemes.

Three planting Schemes

- Slow provision of planning schemes for various uses.
- Non-documentation of customary title holdings to statutory status with the Lands Department making the land information system, administration and control difficult.
- Abuse and indiscriminate use of land without regard to compatibility of use.
- Inadequate manpower and logistics which inhibit proper control and monitoring of physical environment by the control agency.

- Lack of sensitization and participatory approach to urban planning, development and management.
- Waste management challenges.
- Indiscriminate dumping of refuse on or by the roads, any available open space and water ways.
- Absence of designated refuse dumping sites.
- Absence of land fills.
- Absence of sewage system.
- Inadequate drainage network.
- Inadequate logistics to manage waste.
- Community laxity in supplementing agency efforts.
- No elaborate community sensitization on waste management.
- Inadequate capacity building.
- Encroachment on drainage setbacks by developers resulting in to fast erosion and flood.
- Lack of accessibility to refuse dump sites.



Dualization of Minna city road

OPPORTUNITIES

- Increased contribution of rural areas to the state economy through promoting diversified and productive agriculture in the vast and under-utilized land area of the State.
- A healthy and safe population that contributes to State economic growth through collaboration, adoption and implementation of physical development plans for urban and rural areas.
- Balanced urban and rural development that could result from promoting holistic and integrated approach to provision of essential infrastructure.
- Liveable and productive urban and rural areas that can significantly contribute to employment generation and economic growth through renewal and upgrading of slums accommodating more than 60% of the population.
- More functional urban and rural development agencies.
- Up-date of masterplan documents and township sheets/data acquisition.

VISION

"Creating conducive human settlements with full opportunities for sustainable growth and development with strong propulsive force to drive the state to one of the three best economies in Nigeria by 2020".

OBJECTIVES

- Attainment of sustainable physical, social and economic environment in urban areas.
- Creating a rural environment that is conducive for living, working and optimum productivity.

GOALS

- Fully enforce the statutory provisions for physical planning institutions at the state and LGA levels by the year 2015.
- Intensify physical planning activities throughout the state by the year 2015.
- Mobilize funds for development purposes by the year 2010.
- Mobilize the citizens for enduring physical planning culture by the year 2010.

ACTION PLAN FOR URBAN AND RURAL DEVELOPMENT SECTOR

INITIATIVE	PROGRAMMES	ACTIVITIES TIMELINES			IMPLEMENTATION ORGANS	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGE	MONITORING FREQUENCY	MONITORING AGENCY	KEY PERFORMANCE INDICATOR	FUNDING OPTIONS
		SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Appropriately amend the state's planning edict	Establish Minna Capital Development Authority	Send bill to state House of Assembly for the establishment of MICADA. Organise Stakeholders forum.			Ministry of justice	Professionals-Lawyers, Planners, Architects, etc. Public hearing venues.	250m	Provide the legal framework for the operation of MICADA. Sponsor passage of the bill.	Bill is passed in the House and MICADA established	Monthly	Ministry of Land and Housing	MICADA established and funtional.	NGSG/NGOs/ Professional bodies
	Establish Local Planning Authorities in other LGAs	Send bill to State House of Assembly for the establishment of LPAs Organise Stakeholders forum.			Ministry of justice	Professionals-Lawyers, Planners, Architects, etc. Public hearing venues.	400m	Provide the legal framework for the operation of LPAs. Sponsor passage of the bill.	Bill is passed and LPAs established	Monthly	Ministry of Land and Housing	LPAs established and functional.	NGSG/LGAs NGOs/ Professional bodies
	Streamline relevant functions of MDAs such as Ministries of Land, Housing, Environment, NISEPA, NSUDB	Streamline relevant functions of MDAs such as Ministries of Land, Housing, Environment, NISEPA, NSUDB			Min. of Justice/SHA /Related [illegible] NGOs	Professionals / Public [illegible] venues	80m	NGSG to constitute and fund Technical Committee, organise public hearings.	Clear mandate and effective functioning of MDAs	Monthly	Ministry of Land and Housing	Review meetings held and streamlined documents produced.	NGSG/ MDAs
Establish physical plans for settlements	Update Minna, Bida, Suleja, Kontagora, New-Bussa and Baro MasterPlans	Call for Proposals and Award the review of existing masterplans			Ministry of Land and Housing	Existing Master plans/Related Professionals, Consultants	350m	NGSG to collaborate with FUT Minna and UN Habitat to Stakeholders Forum, review existing Masterplan Documents and validate the reviews.	Updated master plans in place guiding the development of the towns	Quarterly	Ministry of Land and Housing/ NITP	No of plans reviewed	NGSG/FUT/ UN Habitat

	Prepare masterplans for all LGA sheadquarters	Call for Proposals and Award the preparation of the LGAs headquarters masterplans		Ministry of justice	Professionals /each 20	1.0b	NGSG to collaborate with FUT Minna and UN Habitat to Stakeholders Forum, Prepare MasterPlan Documents and validate the Documents	LGAs headquarters have mater plans to guide their development	Quarterly	Ministry of Land and Housing/NITP	No of Plans Prepared	NGSG/FUT/UN Habitat
	Update Niger State Regional Plan	Call for Proposals and Award the review of existing regional plans		Ministry of Land and Housing	Existing Regional Plan/ Development	150m	NGSG to collaborate with FUT Minna and UN Habitat to Stakeholders Forum, Prepare Regional Plan Document and validate it.	Availability of updated regional plan	Biannually	Ministry of Land and Housing/NITP	% of the plan reviewed	NGSG/FUT/UN Habitat
	Engender periodic inter Agency interaction for sustainable cities development and control	Institutionalise stakeholders forum and inter-MDAs collaboration		Related MDAs	Meeting venue, working document and logistics	100m	Government to encourage inter-MDAs meetings	Cross-cutting issues effectively handled	Quarterly	Ministry of Land and Housing/related MDAs/NGOs/ CBOs	No of meetings held,	NGSG/ Relevant MDAs
	Identify isolated villages and regroup	Promote integrated rural development programmes		Related MDAs/ LGAs	Land/Rural Development Plants and related professionals	1.5b	NGSG to collaborate with LGAs development partners and produce framework	Rural economy and productivity improved	Quarterly	Ministry of Land and Housing/NITP	No of villages re-grouped	NGSG/LGAs/ Devt. partners
Tackle housing problems by embarking on mass housing programme	**Initiatives /programmes to be implemented by the ministry of lands and housing**											

		Provide access roads, culverts and infrastructure to all undeveloped layouts.	**INITIATIVES /PROGRAMMES TO BE IMPLEMENTED BY THE MINISTRY OF TRANSPORT AND INFRASTRUCTURAL DEVELOPMENT**									
		Provide alternatives to people whose plots have been acquired.		Ministry of Land and Housing	Land	150m	NGSG to pay compensation s, acquire land, plan layouts and allocate	Displaced persons resettled	Annually	Ministry of Land and Housing	No of people resettled	NGSG
	Slum upgrading in Minna, Suleja, Bida and Kontagora	Upgrade physical and social infrastructure in slum settlements such as Minna-Kpakungu, Sauka kahuta, Fadupke, Dutsen kura, Shango, Soje, Barkin sale, Bosso; Suleja-Kurmi sarki, Rafin sanyin, Gauraka, Angwan gwandara; Bida and Kontagora		Ministry of Land and Housing/ NSUDB	Equipment, Architects, Q.S, E.S, Planners	20.0b	Government to provide legal frame work and collaborate with LGAs, World Bank, UDB, FGN and CBOs	Percentage of slum dwellers significantly reduced	Annually	Ministry of Land and Housing/NITP	% of people living in slum condition	NGSG/LGAs/ OPS/Multi-lateral agencies
	Promote sustainable production of local building materials	Promote research and technological development in the use of local building material, acquisition of machineries, equipment and staff capacity building		Ministry of Land and Housing/ Housing Cooperation, NSUDB	Resource persons,	200m	NGSG to Setup Prototypes and demonstration centres a cross the state. Collaborate with LGAs and OPS.	Massive production of affordable Housing stock	Quarterly	Ministry of Land and Housing	No of affordable housing stock delivered	NGSG/LGAs /OPS
Institutional capacity building	Strengthen existing built environment training institutions	Assist Niger State Polytechnic, Zungeru, Federal Polytechnic, Bida, FUT Minna and COE, Minna in getting their environmental training programmes updated and courses accredited		Ministry of Education/ Science and Technology/ Donor agencies	Resource persons	1.5b	NGSG to assist institutions by providing grants	More environmental courses accredited academically and professionally	Annually	Ministry of Education/ Professional Bodies	No. of courses accredited	NGSG/Don or Agencies

	Strengthen Physical Planning Institutions in the State	Equip Survey and related offices in the state for effective service delivery		Ministry of Land and Housing	Specifications /Office /Equipment/ Instruments, capacity building	150m	NGSG to provide special grants and collaborate with World Bank	Efficient job performance	Annually	Ministry of Land and Housing	No of GIS established	NGSG/World Bank
		Strengthen the capacity of Urban Board headquarters		[illegible]	[illegible]	200m	NGSG to provide special grants and collaborate with World Bank	Effective Development Control Activities Achieved	Annually	Ministry of Land and Housing/ NSUDB	Rate Orderly Develop-ment	NGSG
		Strengthen the capacity of Urban Board at all LG headquarters		NSUDB	Office Blocks/ Professionals	200m	NGSG to provide special grants and collaborate with World Bank	Effective Development Control Activities Achieved	Annually	Ministry of Land and Housing/ NSUDB	Rate Orderly Develop-ment	NGSG
		Establishment/ Development of 4nos. development control district offices in minna		NSUDB	Office Blocks/ Professionals	100m	NGSG to provide special grants	Effective Development Control Activities Achieved	Annually	Ministry of Land and Housing/ NSUDB	Rate Orderly Development	NGSG
Human capital development	Intensify training in environmental Design and management courses	Deliberate attempt to sponsor students to read courses relevant to environmental Planning and management		Related MDAs	Resource persons	100m	NGSG to provide scholarships	Increase in number of students increase in number of students	Annually	Ministry of Education/ Professional Bodies	No of Graduates in relevant fields	NGSG

	Retrain existing staff	Organise in-house and other trainings, workshops, seminars		MDAs	Resource persons	100m	NGSG to collaborate with NGOs/professional bodies	Effective service delivery and professionalism	Annually	Relevant MDAs/CSC	No of workshops and training held	NGSG/ Relevant MDAs
		Ensure Professionalism and attendance of continuous development programmes		MDAs	Resource persons	80m	NGSG to collaborate with NGOs/professional bodies	Increased productivity	Annually	CSC/ professional bodies	No of workshops and trainings attended	NGSG/ Relevant MDAs
	Recruit qualified staff	Merit in appointment and professional competence		MDAs/ CSC		50m	NGSG/Due Process	Right people on the right job	Quarterly	Related MDAs/CSC	No of professionally qualified personnel in service	NGSG
Tackle waste management problems	Capacity strengthening for sustainable urban environmental management through such technology as recycling, composting and landfills	Establish Stakeholders forum in all urban centres to discuss and sensitise communities on waste management issues		Ministry of environment /NSUDB/ NISEPA/ NGOs	Resource persons/ meeting venues	120m	Government to provide legal framework and collaborate with LGAs, World Bank, UDB, FGN and CBOs	Less resistance and good environment	Annually	Ministry of environment/ Lands and Housing	no of meetings/ consultations held	NGSG/LGAs /NGOs
		Establish community based committees at ward levels in all urban centres		NSUDB/ NISEPA	Resource persons	40m	Government to provide legal framework and collaborate with LGAs, World Bank, UDB, FGN and CBOs	Grass root mobilization	Annually	Ministry of environment/ Lands and Housing	Level of acceptance of government programmes	NGSG/LGAs /OPS

Improve physical and social infrastructure	Articulate firm policy on waste management.	Expand Minna compost plant to include polymer and polythene and iron smelting plant		Ministry of Environment /NISEPA/ SMEs/ NGOs	Land/Equip ment/Infra structure	150m	Government to provide legal frame work and collaborate with LGAs, World Bank, UDB, SMEsand CBOs	Cleaner environment	Quarterly	Ministry of Environment	Volume of waste recycled	NGSG/ LGAs/SMEs /NGOs
		Establish other similar facilities in all other urban areas in the state		Ministry /NISEPA/SMEs/ NGOs	Land/ Equipment/ Infrastructure	1.0b	Government to provide legal frame work and collaborate with LGAs, World Bank, UDB, SMEs and CBOs	Cleaner environment	Quarterly	Ministry of Land and Housing	No of plants established	NGSG/LGAs/ SMEs/NGOs
	Develop and protect green areas in all urban centres in the state	Urban Beautification and Landscaping, Parks and Gardens Development			Land/Equip ment/Infrast ructure	1.0b	Government to provide legal frame work and collaborate with LGAs, World Bank, UDB, SMEs	Increase in Preserved and Organised Open Spaces	Annually	Ministry of Land and Housing	% of city land uses made-up of green areas	NGSG / LGAs/OPS
	Increase internally generated revenue	Exploit tenement rating		Ministry of Land and Housing/ LGAs	Equipment, human capital, training	80m	NGSG/LGAs	Increased internally generated revenue	Bi-annually	Ministry of Land and Housing	% of IGR from tenement rating	NGSG / LGAs
	Create database	Establish Minna GIS		Ministry of Land and Housing	Cadastral maps	200m	NGSG to collaborate with FELIS and FUT	Efficient land management	Quarterly	Ministry of Land and Housing	No of titles registered	NGSG / FELIS/FUT

		Map towns and cities in the state		Ministry of Land and Housing	Cadastral maps/GIS unit/Logistics /Equipments/ Capacity building	180m	NGSG to collaborate with FELIS and FUT	Availability of up-to-date township maps	Annually	Ministry of Land and Housing	No of settlements with updated maps	NGSG / FELIS/FUT
		Assist LGAs to establish LIS/GIS		Ministry of Land and Housing	Cadastral maps/GIS unit/Logistics/ Equipments/ Capacity building	1.5b	NGSG to collaborate with FELIS and FUT	LIS established in all LGAs	Annually	Ministry of Land and Housing	No. of LGAs with LIS in place	NGSG / FELIS/FUT
	Exploit opportunities at capital market	Raise bonds		Ministry of finance		150m	NGSG to collaborate with FGN and NSE	Availability of funds for development al purposes	Quarterly	Ministry of finance	Amount of funds generated through bonds	NGSG/NSE
		Raise awareness on PPP and ensure implementation capacity of the planning strategy.		Ministry of Investment/ MDAs		50m	NGSG to collaborate with OPS	Increased private sector funding ratio	Quarterly	Ministry of finance	Amount of funds generated through Organised Private Sector	NGSG/OPS
		Promote FDI		Ministry of Invest-ment		100m	NGSG to collaborate with FGN and OPS	Increased off-shore component	Annually	Ministry of Investment	% of FDI in state economy	NGSG/OPS

Entrench participatory planning approach	Institutionalise City Consultation	Mount campaigns		NGSG/MDAs/Media Out-fits	Communication Equipment/ BillBoards	130m	NGSG	Increased Awareness and Acceptance	Quarterly	Ministry of Information	No of meetings, consultations, adverts & jingles	NGSG/MDAs /Media Out-fits	
Sub-Total	**N31,355,000,000**												

Solar Panel for rural electrification

Solar Panel Technologies

In addition, the Sustainable Rural Development Strategy will be pursued in the effort to improve opportunities and well-being for the rural poor. The Sustainable Rural Development Strategy (SRDS) is designed to realize a vision that will transform rural Niger State into a sustainable, economically viable and socially stable sector that makes a significant contribution to the state's growth and development.

The concept of rural development concept in this case places emphasis on facilitating change in rural environments to enable rural poor to earn more, invest in themselves and their communities, contribute toward maintenance of the infrastructure key to their livelihoods.

A successful strategy will therefore make the rural population, rather than more comfortable in their poverty. On the concept of sustainability, rural communities hold a wealth of social capital in the form of extended networks of mutual solidarity, shared beliefs and traditions, and commitments to retain long-standing practices of daily life. Development projects when defined through sound participatory processes, can reinforce and sustain social capital. Rural growth takes place in a spatial dimension. Rural towns are critical to the development opportunities of their hinterlands. Provision of key services in rural towns increases the multiplier for incremental incomes, since rural people can spend more of it closer to home.

Much of the infrastructure and service industry (transport, banking, trade, communications and other) that allows agricultural producers to capture the value of their primary products are located in rural towns. In addition, service providers will locate only in towns that can provide adequate public services, such as power and communications. Therefore, one of the positive outcomes of successful rural development strategy will be a vibrant, rural town that serve their hinterlands and add value to the production that takes place there.

The thrust of the strategic initiative is to immediately initiate and develop projects that have the possibility of wide impact and replicability. The strength and success of the project will be derived from the well-coordinated bottom-up approach in a rural local economic development context. Such projects will be replicated in the local development cells where appropriate, to maximize the multiplier effect and facilitate service delivery, to avoid weaknesses, and to find innovative delivery mechanisms.

A basket of services made up of the following initiatives will form a core of the co-ordinated and integrated projects on which government will begin to build the Sustainable Rural Development Strategy:

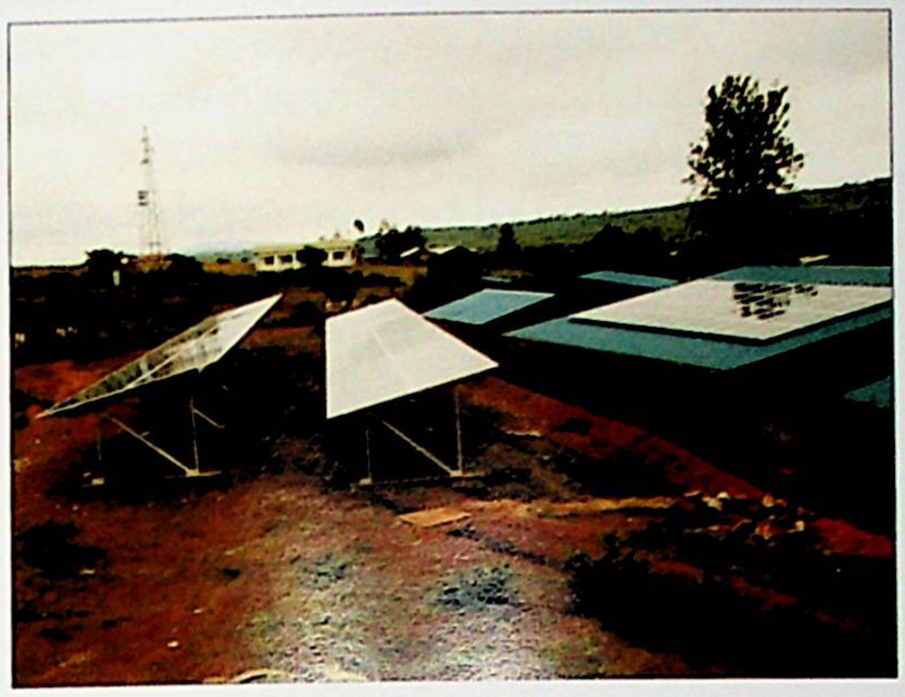
- **Physical Infrastructure**
- Feeder roads: construction and rehabilitation.
- Culverts, bridges, drifts and stock routes.
- Catchment tanks.
- Wells.
- Boreholes.

- **Social Infrastructure**
- Health facilities
- Potable water supply facilities
- Rural electrification
- Alternative energy
- Construction and rehabilitation of primary and secondary schools, dormitory blocks and classrooms, staff quarters, laboratories
- Public and private sanitation facilities
- Television viewing centers
- Civic centres
- Solid waste management
- Water transportation (provision of engine boats, speed boats, etc).

- **Other infrastructure**
- Rural market facilities
- Skill development centres
- Community storage facilities
- Community agro-processing
- Cattle trough.
- Small scale post-harvest infrastructure e.g groundnut oil expeller units and sheabutter units
- Livestock facilities
- Eco-tourism infrastructure and facilities
- Community common facilities.

- **Biodiversity Management**
- Soil conversion/erosion control/flood control
- Agro-forestry
- Desertification control
- Bee-Keeping (Apiculture)
- Poultry farming
- Water catchments systems
- Drainage systems
- Sustainable agricultural practices
- Improved agricultural inputs and land management practices
- Fish production
- Community woodlots
- Nurseries for seedlings of economic trees and medicinal plant.

However, not all projects will be appropriate for the needs of people in different areas, nor will all desired projects be financially sustainable within the envelope of resources available in any given area at a point in time. Therefore, the basket of selected services will be customized to the circumstances of each rural locality, and chosen through a process of participatory decision-making. Integration, co-ordination, and sustainability should characterize all selected baskets.



Solar Panel for rural electrification

Rural road construction in Niger State

The process of selecting the services and projects at the local level will be the chief instrument for integration. Participatory assessment takes place under the provisions for preparation of Rural Development Plans (RDPs). The provisions will ensure that structured participation by residents and stakeholder groups is incorporated into choices that are made in the formulation of RDPs. Political compacts and arrangements will be put in place at the local level to affirm commitment to the strategy. Technical coordinators at the state level will facilitate implementation.

The consultative process will allow rural people to express their goals and priorities. International experience suggests that when rural people are given the opportunity to express their views, they add real value to the quality of the resulting decision. People may not always, however, command the information needed to decide how best to realize their goals through particular projects or activities. For example, people might seek to increase their incomes in agriculture but do not know which crop or product would be most profitable, and where the market is for the crops. Alternatively, people may express a strong desire for better access to health services, but not know whether new construction or improved transport to an existing clinic is the most efficient instrument to achieve the objective.

The information base should be conceived as a planning tool at the local level to clarify options and discard those that are not likely to be successful. It is not intended as a substitute for participatory decision-making at the local level, but rather as a complement that adds value to the process.

The approach developed for integration will be applicable to the entire state, but initial focus will be on a manageable number of selected areas where the process at the local level will be carefully guided. Funds are expected to be sourced from federal, state and local government budgets, intergovernmental fiscal flows/tax revenues and user fees as well as the private sector.

SCIENCE AND TECHNOLOGY INNOVATION

STRATEGIC INITIATIVES FOR SCIENCE, TECHNOLOGY AND INNOVATION

SCOPE

- Science and Technology Education.
- Collaboration with Professional bodies. such as STAN, NATT, MAN, NSE, NAEMT, etc.
- Indigenous Science and Technology.
- Design and fabrication of prototypes of agricultural implements using computer aided technology.
- Bioresources exploitation, such as, honey production, dairy products, sheabutter production, oil extraction (groundnut, melon, sheabutter, palm kernel oil, etc).
- Renewable Energy e.g. Solar energy.
- Biotechnology.
- Traditional Medicine.
- Capacity Building.
- STI Information Management.
- Institutional Linkages.
- ICT.

ISSUES AND CHALLENGES

ISSUES

- Abundant human and material resources in STI, largely untapped.
- Poor performance of students in S&T subjects at basic and post-basic levels.
- Poor interest in vocational trades.
- Inadequate STE infrastructure.

CHALLENGES

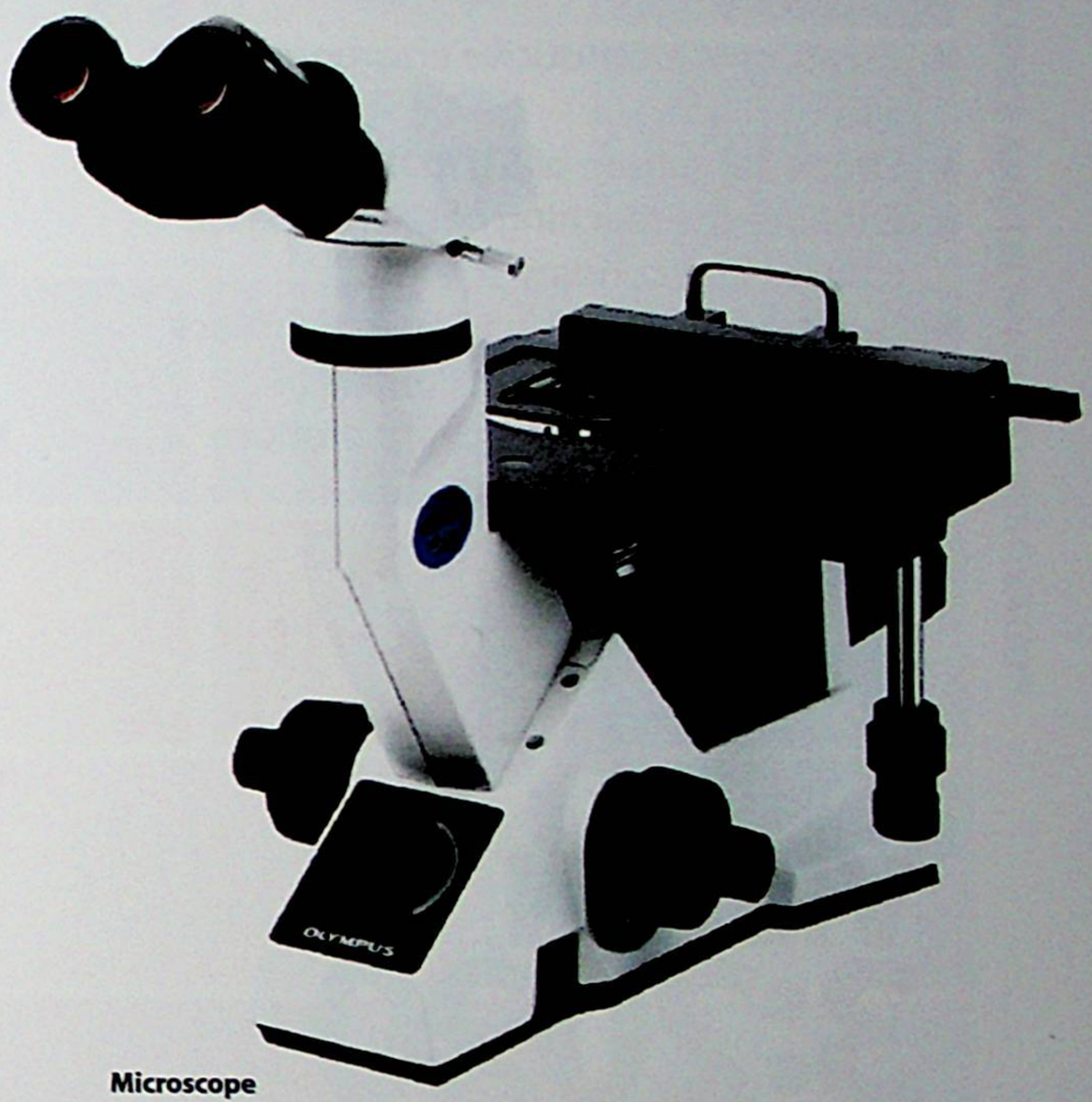
- Weak STI infrastructural development.
- Lack of STI Policy.
- Inadequate funding.
- Weak private sector participation.
- Poor remuneration for STI personnel.
- Lack of linkage between R&D and industries.
- Inconsistency in government policy and lack of continuity.

OPPORTUNITIES

- Presence of federal and state S&T institutions.
- Availability of abundant mineral resources.
- Presence of local craft centres/men and women requiring S&T inputs.

VISION

"To become one of the top three hubs of STI activities in Nigeria by the year 2020".



Microscope

OBJECTIVES

- To bridge the gap between traditional practices and S&T value – added practices.
- S & T – improved agricultural practices, particularly post – harvest activities such as processing, packaging, preservation, etc.
- Harnessing human and natural resources through STI.
- Refocusing STE through the provision of appropriate and adequate infrastructural facilities.
- Building capacity for enhanced service delivery and productivity.
- Promotion of the growth and development of Natural medicine.
- Promotion and development of Renewable energy.
- Emergence of a large pool of technologically empowered SMEs.

- Exploration and exploitation of the available Bioresources for the benefits of all Nigerlites.
- Enhanced Information Technology capability.
- Creation of a conducive environment for STI.
- Engender culture of STI in the Society.
- Enhance the teaching of science based courses in secondary schools.
- Facilitate the creation of special Science Secondary Schools and Centers of Excellence in the Sciences to produce Science Secondary graduates.

GOALS

- To improve on the present level of the social and economic life of Nigerlites by 50%, and provide a platform for industrialization through STI by the year 2020.
- To transform Niger State into an innovative, knowledge – based society by the year 2020.
- To increase the production capacity of indigenous Technology through STI by 65% by the year 2020.
- To improve on the present level of exploration and exploitation of the available mineral resources in the state by 60% by the year 2020.

VISION 3:2020

NIGER STATE, NIGERIA

VISION AND ACTION PLAN FOR SCIENCE AND TECHNOLOGY INNOVATION

INITIAVIES/ PROGRAMS	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE (MONTHLY; QUARTERLY, BI-ANNUALLY, ANNUALLY)	ORGAN/ PERSONS RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTION	RISK MANAGEMENT
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020										
Establishment of S&T /industrial Parks	1 per Sen. Zone	1 per Sen. Zone	1 per Sen. Zone	State Govt (MOST)/ PPP	Workshops, and Working tools/ equipment	1.5 billion	Provision of land, Design of Masterplan, Appointment of Consultants, Technical Working Committee (90% by Govt,, 10% by PPP)	S & T value – added best practices in indigenous S & T Businesses. Increased output in both quantity and quality of products. Enhanced business environment that will attract investors. Wealth creation and reduction in unemployme nt. Increased protein intake by Nigerlites.	Quarterly	MOST, FMST, NGSIP, SHESTCO UNESCO ISESCO	Revenue; Access to Tech.; Training; Working tools; Management; Infrastructure; Output.	State Gov.(MOST), FMST, UNESCO, ISESCO	EIA/PPP Failure
	-	-	-										

Establishment of Technology value - added cottage industries	8 per LGA	8 per LGA	8 per LGA	State Gov't (MOST)/ FMST/PPP/ Micro finance outfits, SMEDAN	Workshop and Working tools/ equipment	600million		S & T value – added best practices in indigenous S & T Businesses. Increased output in both quantity and quality of products. Enhanced business environment that will attract investors. Wealth creation and reduction in unemployment. Increased protein intake by Nigerlites	Quarterly	MOST, FMST, NABTIC,	Revenue; Access to Tech.; Training; Working tools; Management; Infrastructure; Output	State Gov.(MOST), NBTIC SMEDAN STEP-B	Lack 7 full component by LGAs
	-	-	-					S & T value – added best practices in indigenous S & T Businesses. Increased output in both quantity and quality of products. Enhanced business environment that will attract investors. Wealth creation and reduction in unemployment. Increased protein intake by Nigerlites.					
Establishment of Technology based skill Acquisition Centres.	1 per LGA	1 per LGA	1 per LGA	State Gov't (MOST)/PPP/ NASENI/TIC	Workshops and Working tools/ equipment	500million	Securing location from LGAs, Involvement of LGAs (50% LGA, 20%, 30% PPP)		Quarterly	MOST, TIC, MOI & C,	Revenue Access to Tech. Training Working tools Management Infrastructure Output	State Gov.(MOST), in Collaboration with SMEDAN, UNDP, NDE STEP-B	
Needs Assessment survey of STE Installations and subagent rehabilitation and consolidation of infrastructure	147 schs	147 schs	148 Schs	State Gov't (MOST)/SED I/MOE	Workshops Labs, Materials, Equipment	2 billion	Appointment of Consultant, Validation of results (100% by Govt)	Improved STE teaching/learni ng environment, Improved performance by students in both	Quarterly	MOST, MOE, NASENI (SEDI)	Revenue Access to Tech. Training Working tools Management Infrastructure Output	State Gov.(MOST), SEDI, ETF, MOE STEP-B	Funds, Competence of Consultants

Establishment of Cottage industries	3	4	3	State Gov't (MOST)/LGAs /MOLG	Land, Buildings, Working tools/ equipment	1.5 million	Location based on availability of raw materials, LGA support 60% State Govt, 40% LGAs	S & T value – added best practices in indigenous S & T Businesses. Increased output in both quantity and quality of products. Enhanced business environment that will attract investors. Wealth creation and reduction in unemployment. Increased protein intake by Nigerlites.	Quarterly	MOST, TIC, MOI & C,	Revenue Access to Tech. Training Working tools Management Infrastructure Output	State Gov.(MOST), LGAs, Microfinance Banks, BOI	Competition between middlemen and cottage industries, level of support from LGAs
Promotion and Development of Natural medicine	Invent -ory and Docume -ntation of herbs.	Process ing and packag -ing	Comm ercialis- ation	State Gov't (MOST)/ NNMDA/N ANTMP	Training materials, Herb processing equipment	33million	Re organizing NANTMP,Confid ence buiding measures, Choosing of Consultant, Identification of Medicinal plants in Niger State 100% State	S & T best practices in processing, packaging, preserving and prescribing traditional herbal drugs.	Quarterly	MOST, NABDA, NNMDA, NANTMP	Access to Tech. Training Working tools Management Infrastructure Output	State Gov.(MOST), NNMDA NANTMP	Level of support of practitioner of trado-medicine
Establishment of Bioresource Centres	3	Expansion			Land and Working tools/ equipment	150million	Locations, LGAs' support. Funds	S & T value – added best practices in indigenous S & T Businesses. Increased output in both quantity and quality of products. Enhanced business environment that will attract investors. Wealth creation and reduction in unemployment. Increased protein intake by Nigerlites.	Quarterly	MOST, FMST, NABDA MOI & C,	Access to Tech. Training Working tools Management Infrastructure Output	State Gov.(MOST), FADAMA III Programme, NABDA	Equipment and manpower for genetically modified organisms

Strengthening of the State Ministry of Science and Technology's monitoring and supervision mechanism.	Setting up M & E units,	Variance analysis	State Gov't	Vehicles Equipment, Materials	20million	Setting up M & E units, Standards for M & E, Variance analysis 100% State	Effective tracking of activities for effective Monitoring and evaluation.	Quarterly	State Government	Access to Tech. Training Working tools Management Infrastructure Output	State Gov.,	M & E manpower
Formulation of STI Policy for the State.	Appoint -ment of Consulta nts	Validation of Policy & Govt approval	Impleme- ntation	MOST	Working	[illegible]	Appointing [illegible] as Consultant, Validation of Policy 100% State	Effective and sustainable S & T inputs in all areas of governance.	Monthly	MOST	Training Working tools Output	-	Problem of continuity consistency in implementation
Innovation Fund (* Grants, Seed money for commercializa tion of R & D, Patent and Intellectual Property Right, Technology value added SMEs, etc.)	Advocacy & official launc- hing	Identific -ation of benefici aries	Continu ation, Monitoring & supervision	MOST		300million	Budgetary allocation, official launching. 70% State 30& OPS	Funding of projects/ programmes is ensured	Quarterly	MOST, Min. of Finance	Revenue Access to Tech. Training Working tools Management Infrastructure Output	SMEDAN, OPS, MOST	Biased selection political interference
Sub-Total	**N8,216,000,000**											

In addition to these strategic initiatives and programmes and in the effort of making Niger State the hub of technology activities in Nigeria by the year 2020, the following mandates are also to be carried out by **Ministry of Science and Technology:**

- Collaboration with Galaxy Backbone, Abuja for the establishment of functional ICT Park in the state.
- Ensure that programme of computer literacy is effectively sustained.
- Establishment, development and maintenance of scientific research centres in Niger State
- Formulation, monitoring and reviewing of the state policy on science and technology matters.
- Promotion and coordination of the production of scientific and technological goods and extension services.
- Promotion, coordination and development of human and institutional, capacity and entrepreneurial infrastructure in science and technology through business incubation programmes, parks development and venture capital scheme.
- Maintain sustainable exploitation of bio-resources for agriculture, health care delivery and industrial utilization.
- Ensure sustainable mechanism for adequate funding of science and technology activities through national and international funding agencies.
- Collaboration and maintenance of relationship with Federal Ministry of Science and Technology, all its agencies and organized private sector.
- Monitoring of international research and development activities that would be of use to the application of sustainable technology in improving the potential of the state's local industries and share such information to research institutions and schools in state.
- Maintaining and ensuring a 24/7 uptime for the government's electronic governance infrastructure.
- Provision of consultancy services to government establishments desirous of procuring ICT and other related equipments or facing special operational problems in ICT application or other special equipment.
- Organization of science and technology fairs, competitions and awareness creation in order to popularize science and technology in the state.
- Identification and collaboration with donor organizations, foundations or agencies that could assist in the improvement on the state's science and technology infrastructure or the improvement of science, technology and mathematics in our schools.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

HOUSING

STRATEGIC INITIATIVES FOR THE HOUSING SECTOR

SCOPE

- Land acquisition
- Construction of infrastructures
- Mass housing.

KEY ISSUES AND CHALLENGES

KEY ISSUES

- Few number of housing units have been constructed in the major towns/cities of Minna, Suleja, Kontagora, Bida and New Bussa since inception of the State while some local government headquarters do not have any.
- The few constructed housing have been neglected for quite sometime and are in State of disrepair.
- Infrastructural facilities have been inadequate.
- So far only housing constructed by the Federal Government is totals approximately 650 while the ones by the state is approximately 1,381 through the Housing Scheme programmes.
- Currently, approximately 1,500 housing units are under construction at Minna, Kontagora and Bida respectively. These comprise of 3 No Bedrooms, and 2 No Bedroom apartments.

CHALLENGES

- Lack of up-dated masterplan in the state
- Inadequate housing accommodation resulting to high rents.
- Inadequate infrastructural facilities
- Lack of political will to enforce existing laws and regulations.
- Growth of slums due to planlessness.
- Duplication of roles and responsibilities between agencies.
- Inadequate professional capacity building.
- Lack of computerized land records (GIS).
- Constraints in land acquisition.
- Lack of easy access to mortgage facilities.

OPPORTUNITIES

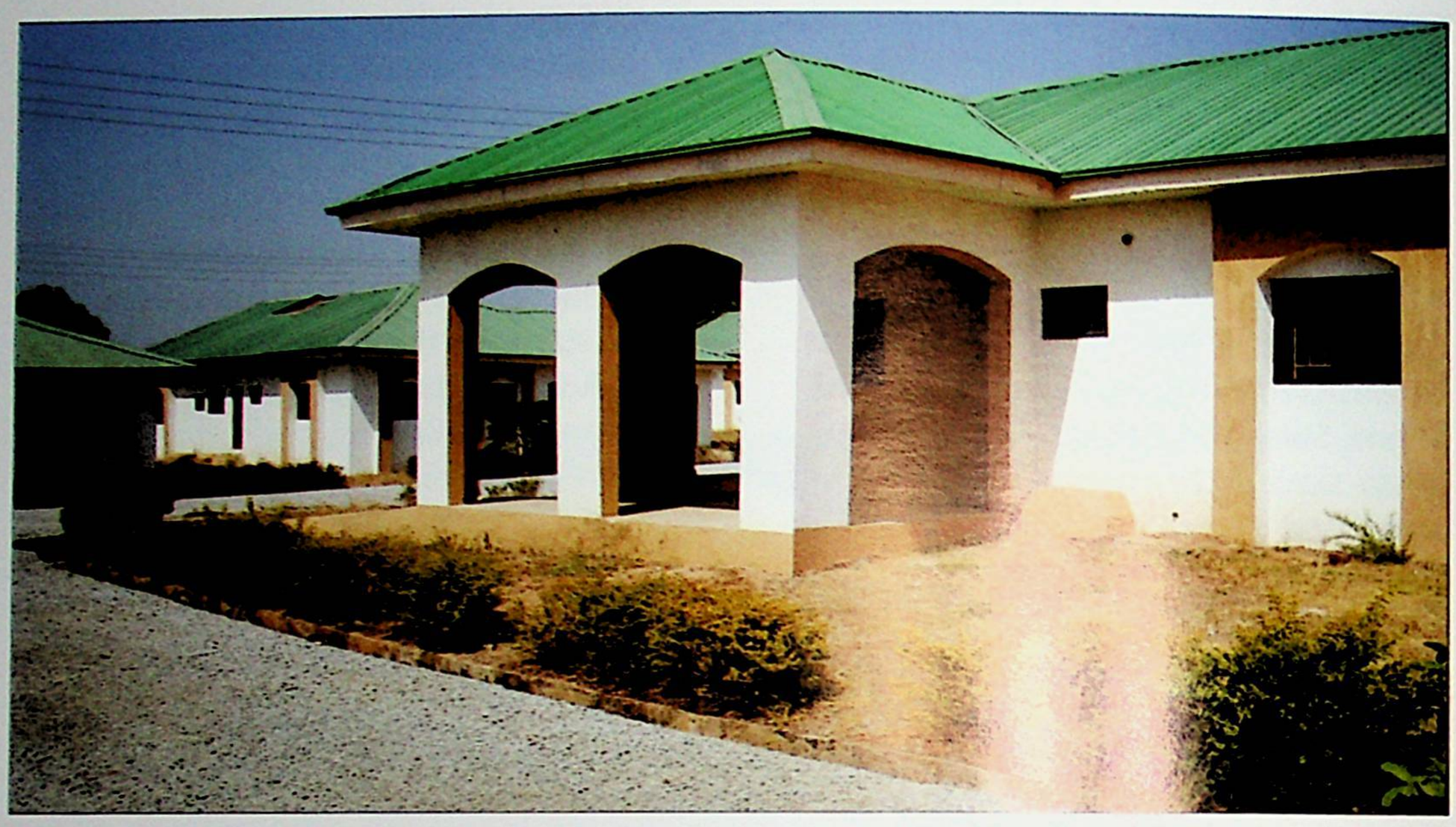
- Abundant available raw materials e.g limestone, clay, timber, river sand, gravel, etc.
- Abundant land mass.
- Fairly cheap and available labour.
- Reduces poverty and creates wealth.
- A catalyst for the development of other industries – building materials, furniture, financial markets etc.
- Contributes to family pride and social stability.
- Provides collateral for capital and access to micro-credit.
- A good employer of labour.
- Fairly cheap land.
- Proximity to the F.C.T.

VISION

"To make the housing sector one of the top 3 contributors to the Niger State's economy by adding decent and affordable homes to the housing stock by the year 2020".

OBJECTIVES

- Facilitate acquisition of land for housing and construction by way of prompt payment of compensation through balanced budgetary provisions, granting of Titles to individually/Corporately acquired lands and prompt registration of land related transactions.
- Ensure proper planning of neighbourhood, regular design of new layouts, cadastral survey and mapping of the towns taking into consideration the community participation to discourage indiscriminate construction activities.
- Encourage the use of existing locally manufactured building materials, ensure the identification and research work into the new ones with a view to determine their location, quantity, quality and possible exploitation of the deposits. Promote professionalism in construction



Shehu Ahmadu Musa Housing Estate, Minna

and housing through acquisition of requisite knowledge, skills and experience.

- Adopt appropriate technology and effective manpower training to raise output in the industry.
- Adopt and sustain the concept of good percentage funding of site and services to facilitate easy access to serviced plots by the low-income and direct relevant bodies to make available samples of affordable and standard building plans acceptable as approved plans to meet different Socio-cultural needs.
- Facilitate private sector driven housing delivery through variants of public-private partnership - PPP – initiative.
- Emphasis mega/twin city creation separated from parent cities to reduce stress on existing infrastructures.
- Institute urban management system which ensures tariffs due are properly collected to aid the renewal and maintenance of housing infrastructures.
- Constitute a committee of experts and knowledgeable persons outside Government with proven cognate qualifications and experience to evaluate the performance of the housing sector once every two years.
- Create adequate and affordable housing finance by developing an efficient primary mortgage market.
- Establish an effective legal and regulatory framework for the control and monitoring of housing delivery.
- Reduce the cost of houses by developing and promoting appropriate designs and production technologies for the housing sector.

GOALS

- To increase the number of infrastructure, that is, Land Plots from the existing 5% to 80% in urban areas and from 5% to 50% in the rural areas through the private – Public partnership initiative by the year 2020.
- To increase the number of housing accommodation from the existing 25% to 80% in the urban areas and from 5% - 50% in the rural areas respectively by the year 2020.

VISION AND ACTION PLAN FOR HOUSING

INITIAVIES/ PROGRAMS	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY)	ORGAN/ PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Land Acquisition; Minna 15,000Ha, Suleja 10,000Ha; Bida2,500Ha; K'gora 2,500Ha,; N/ Bussa 2,000Ha; Baro 2,000Ha; 20 other Local Government Areas 60.0 each, Twin City Suleja and Minna Construction of infrastructures Access Road/ Drainages /culverts, in the state 4,750.0km all 25 Local Government Areas each	3,000ha 2,500ha 500ha 500ha 300ha 300ha 60ha 3,000ha	5,000ha 3,000ha 700ha 700ha 700ha 700ha 60ha 3,000ha	7,000ha 5,500ha 1,300ha 1,300ha 1,000ha 1,000ha 60ha 3,000ha	Ministry of Lands and Housing all the 25 L.G.A.s NSHC; NSDC; Ministry of Transport & Infrastructural Dev. Ministry of Lands and Housing Niger State	Skilled manpower/ personnel in the following professions - Land Administrators - Estate surveyors and Valuers - Land Surveyors - Town Planners - Surveying and mapping equipments Construction equipment/ machinery e.g Bulldozers, Graders, Pay-Loaders, Compactors/ Rollers, Tankers, Concrete mixers	N2.0b	Enabling access to financial facility -Bank guarantee arrangements -Adequate financial/ Budgetarry provision -Other sources such as AIDS -PPP Innitiatives	Achieved well planned towns and cities. Increased availability and of serviced plots before MDA's individuals, Corporate bodies and other prospective investors/developers Increased value of lands Affordable plots for low – income earners Enhanced community participation. In house development Grant. Obsolete facilities replaced with functional ones which in turn increase	Monthly Quarterly Bi-Annually Annually Monthly Quarterly Bi-Annually Annually	Min. of Infrastructure N.S.W.B R.E.B. P H C N B M P I U Dept of Budget &Planning Min. of Infrastructure N.S.W.B R.E.B. P H C N	1. Increased housing accommodation on owner occupier basis. 2. Proper refencing of land Titles. 3. Compliance with master Plan 4. Increased land related transaction and more revenue to the Government. 5. Boost in land registration. - Better Standard of living - Increased Socio-economic activity - Improved Productivity level.	- Federal Allocation -Internally generated Revenue -Bonds -Loans -PPP Initiatives

MANUFACTURING AND AGRO-ALLIED DEVELOPMENT

STRATEGIC INITIATIVE FOR THE MANUFACTURING AND AGRO-ALLIED SECTOR

SCOPE

- Food and Beverages
- Animal, Poultry and Fishery Products
- Textile, Wearing Apparel
- Wood and Wood Products.

ISSUES

- Low Level of Technology
- Lack of Core Industrail Base
- Insecure and Difficult Business Environment.

CHALLENGES

- Lack of Political will and political instability
- Weak infrastructure
- Weak institutional framework
- Lack of access to financial services
- Insecurity of life and properties
- Inadequate human capacity
- Low managerial competence
- Financial constraints.

VISION

"To be amongst the three most industrialized States in Nigeria using Agro-Allied Industries as the premium vehicle for the industrial development of the state by the year 2020".

OPPORTUNITIES

- Increased local and natural demand for manufactured and agro-allied goods from Niger State.
- Availability of abundant raw materials.
- Availability of human resources.
- Increased stability and development.
- Opportunity for advanced Technology and Research Development.

OBJECTIVES

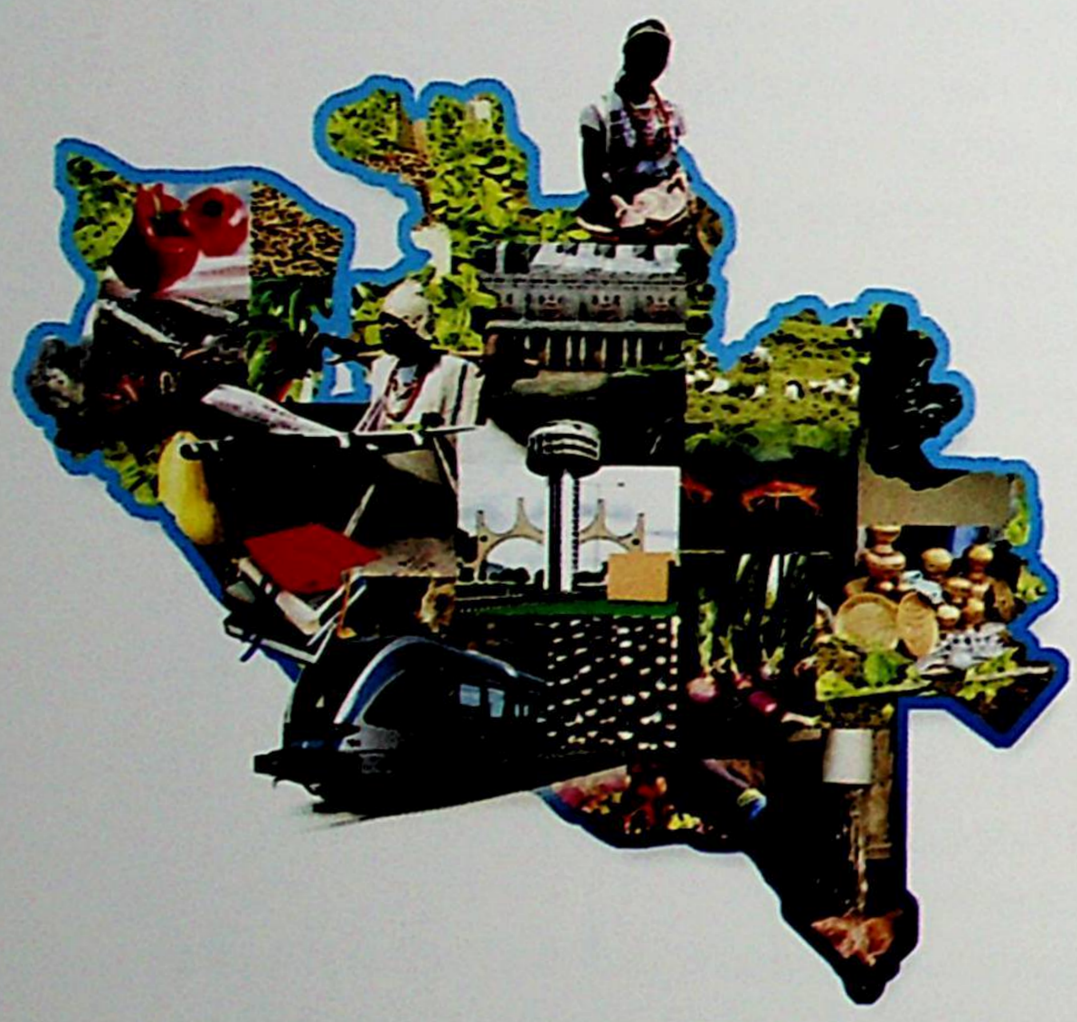
- To have the ability to develop and adapt to modern techniques and continuously maintain our comparative advantage (Achieving High Capacity Utilization).
- To strengthen institutional framework for optimum service delivery.
- Achieve national competitiveness for Niger State's manufactured and agro-allied goods.
- To develop the critical mass to address manpower needs.
- To siginificantly increase manufacture of local content.

GOALS

- To attain reduction in cost of production in the next two years to assist in bringing down prices.
- To increase capacity utilization to 75% by 2020.
- To achieve cost competitiveness with imported agro-allied product within the next five years.
- To convert all obsolete machinery to modern ones within the next five years.
- To make agro-allied products attain global quality standards within the next five years.
- To double the productivity level within next five years.
- To cause a demand pull that will cause at least 20% growth in a manufacture and agro-allied output annually from 2009 – 2020.
- To establish, upgrade and refurbish all existing raw materials research institutes by the year 2020.
- Establish linkages between small scale, medium and large scale enterprises and between industries, research institutes and univeristies.

Speak to
The Chief Servant, Niger State
Text your message to

33128



DR. MU'AZU BABANGIDA ALIYU
OON

NIGER STATE

THE FEDERAL REPUBLIC OF NIGERIA

www.talbanminna.org

VISION AND ACTION PLAN FOR MANUFACTURING AND AGRO-ALLIED SECTOR

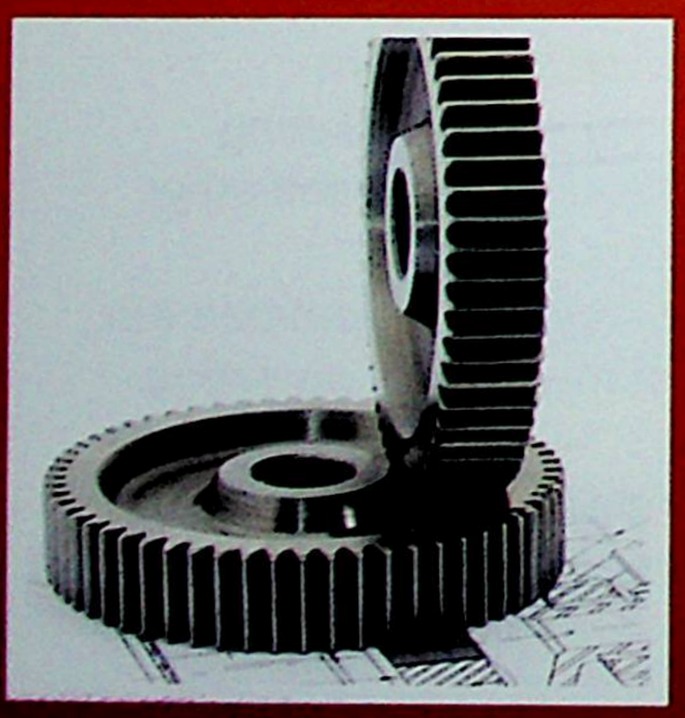
INITIAVIES/ PROGRAMS	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY)	ORGAN/PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Establish food and beverages processing plants, Assist Small & Medium Scale enterprises through training and investment support. Resucitate and establish new Animal poultry and fishery companies	Set up three Small Scale processing industries for Cassava, Rice, Maize flour Cashew ,Mango, Tomatoe and Yam	Increase the number to all the Local Government Areas.	Establish large and medium food processing industries in each of the three senatorial District	Ministry of Investment, Niger State Development Company, Ministry for Local Government , Private Sector.	Loans, Grants, foreign direct investment	TO BE DETERMINED BY IMPLEENTING AGENCIES	Resuscitate ailing Industries and establish new ones.	Reduction in the loss of harvest due to poor storage and lack of processing facilities create employment and generate revenue	Quarterly	State house of Assembly , Ministry of Finance, investment, Justice and Local Government	Emergence of Local entrepreneurs, Increase in government revenue, creation of value chain and employment generation, reduction in Rural-urban migration.	Private Sector, Government Security Foreign direct investment. Private Sector Government equity
	Establish modern abbatoir to process meat for supply to supper stores embassies and oil companies	Establish meat canning poultry processing and fish canning industsries.	Increase the number of meat processing, poultry and fish processing companies.	Ministry of Investment Niger State Development Company Ministry of Agriculture.	Private Sector, Foreign Investment Loans		Creation of leather product companies, value chain companies,	Yearly		Ministry of Investment, Ministry of Agriculture, Ministry of Animals and Fisheries.	Increase Revenue, employment general, Increase in foreign investments , export to West African Coast.	Private Sector Government equity.

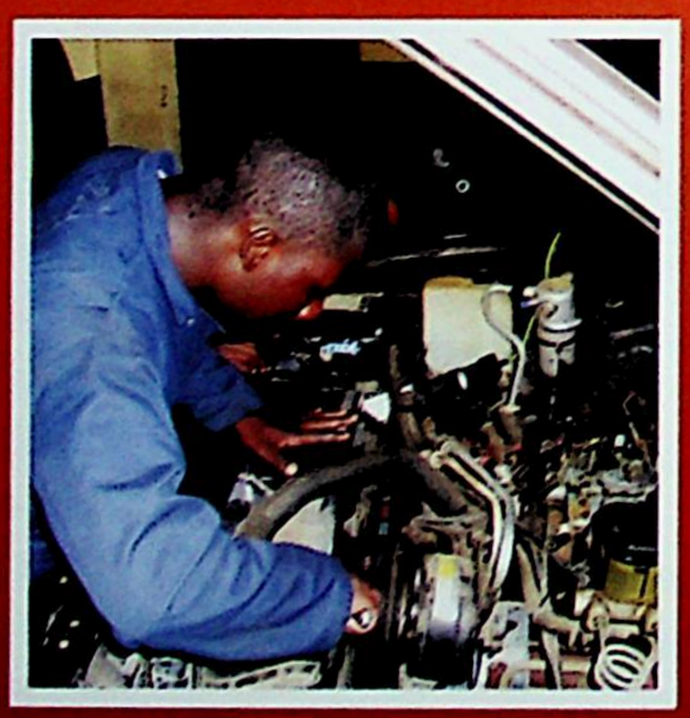
Set up wood processing company. Collaborate with development partners	Set up wood seasoning and conditioning centre	Establish particle and wood processing companies	Establish high quality furniture companies ,plywood and particle board manufactu -ring company.	Ministry of Natural Resources, Ministry for Local government, Niger State Development Comp	Private Investment Development , Partners foreign investors	Establish Abbatours, canning industries, leather industry.	Coordinated logging, environment protection, strong industrial base	Yearly	Ministry of Natural Resources, Ministry of Investment, Niger State Development Company	Ministry of Natural Resources, Ministry of Investment, Niger State Development Company	Reduction in importation of plywood , particle for and export of furnitures and processed wood	Private Sector, Private Investors, Foreign Investors
Establish textile and apparel Manufacturing companies. Provide enabling environment through physical and infrastructural facilities	Produce apparel for export into European and US market	Set up Cotton generies and cotton yearning industries and apparel production in all the senatorial zone	Establish textile Companies Chemical and value Chain Companies		Loans, Private Sector, Investment and Government funding	Establish wood factory , sawmill and wood conditioning centres and Development of forest reserve Establish Apparel plants, cotton genery and.cotton yearn industries	Create industrial activities Developed Technology and Mass Employment	Yearly		Ministries of Agriculture, Finance, Investment and Niger State Development Company	Increased revenue job creation technological trasfer	

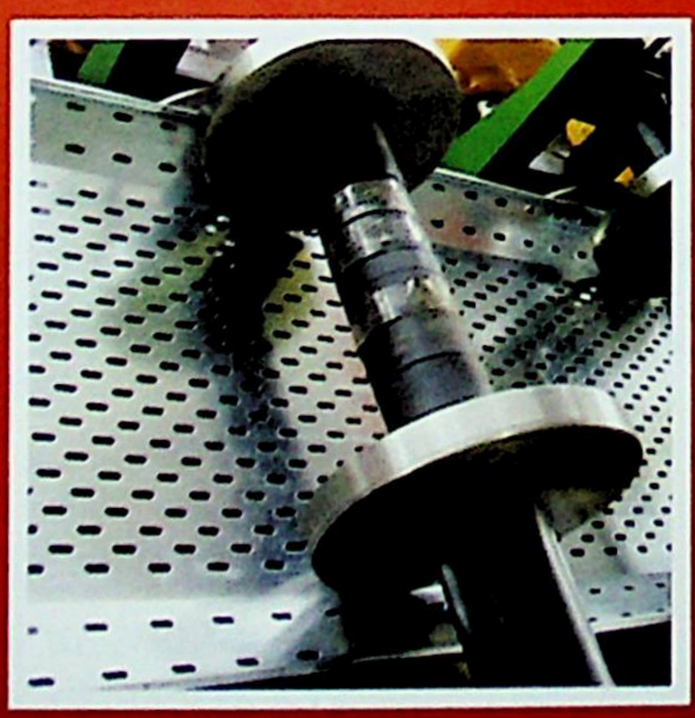
Processing of maize for manufacturing

In addition to these strategic initiatives and programmes in the effort of achieving a productive industrial base in Niger State, the following mandate are also to be carried out by the **Ministry of Investment, Commerce and Cooperatives:**

- Formulation and continuous review of dynamic policy options for the state to attract foreign and local investors on PPP basis.
- Mapping out strategies and institutional incentives that would be deployed to make the state haven for genuine investors and a duty-free zone for export of special goods and services.
- Researching into the investment potentials of the state and marketing those opportunities to Nigeria and other interested investors.
- Creation of special centres of commerce in selected towns of the state for operating key products.
- Development of policy direction for the creation of community based cooperatives societies that would enhance local socio economic activities and self-employment.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.







SMALL AND MEDIUM ENTERPRISES DEVELOPMENT

STRATEGIC INITIATIVES FOR SMALL AND MEDIUM ENTERPRISES DEVELOPMENT

SCOPE

- **Micro Enterprises:** employing less than 10 persons and have an asset base of less than N5m.
- **Small Enterprises:** employing 10-49 employees and have an asset base of between N5m and N50 million.
- **Medium Enterprises:** employing (50-199 persons and having an asset base of N50-N500m).

Wool fibre for cottage industry

Processed cloth from cottage industry

ISSUES AND CHALLENGES

ISSUES

- There is an SME and Microfinance Agency established by law of NIGSHA.
- The Agency is facilitating Entrepreneurship Development and Skills acquisition for Women, Youth and Retirees, in collaboration with SMEDAN.
- The Agency is facilitating the establishment of Microfinance Banks in each of 25 Local Governments of Niger State.
- State Government approved Micro-Credit Fund yet to be disbursed.
- The Agency has established a Business Support Centre at the Trade Fair Complex.
- The Agency is facilitating the establishment of State Entrepreneurship Development Centre through a joint Niger State-CBN Committee.
- Capacity Building and Support services in collaboration with GTZ and other Institutions.
- Establishment of Niger State Commodities and Export Promotion Agency.

CHALLENGES

- Absence of Comprehensive SME Policy Blueprint.
- Weak Institutional capacity of the SME Agency and Niger State public service in general.
- Lack of vertical and horizontal synergies in the conception, design and implementation of MSME plans, programmes and policies.
- Ineffective monitoring of the implementation of the SME Policies.
- Inadequate appreciation of the novel initiative of the State's Microfinance strategy (one MFB per Local Government initiative).
- Inadequate Access to Funds.
- Inappropriate Technology.
- Inadequate Access to Institutional Support
- Absence of Legal Framework.
- Inappropriate Policy and Regulations.
- Inadequate Business Information.
- Poor Infrastructure and Business Environment.
- Weak infrastructure development.
- Non availability of Comprehensive SME Policy Blueprint.
- Improper or lack of definition of what constitutes the SMEs.
- Weak Agency Capacity, autonomy and public service sector.
- Weak revenue base.
- Poor public perception of Government.
- Poor implementation of budget.
- Lack of continuity in execution of government policies and programmes implementation.

- Paucity of statistics/data on SMEs in Nigeria.
- Difficult and hostile business environment.
- Insufficient Government involvement, support and incentives.
- Inadequate qualitative human capital.

OPPORTUNITIES FOR THE STATE

- Transformation of the informal sector to the formal sector with attendant linkages.
- Improvement in living standards and the consequent reduction in poverty level.
- Diversification from mono-product economy to a broad-based economy.
- Usage, improvement and development of new technologies.
- Development of entrepreneurs and entrepreneurship.
- Leveraging on huge market-base made possible by the population size.
- Developing a strong vibrant and competitive productive-base.
- Development of new products and services.

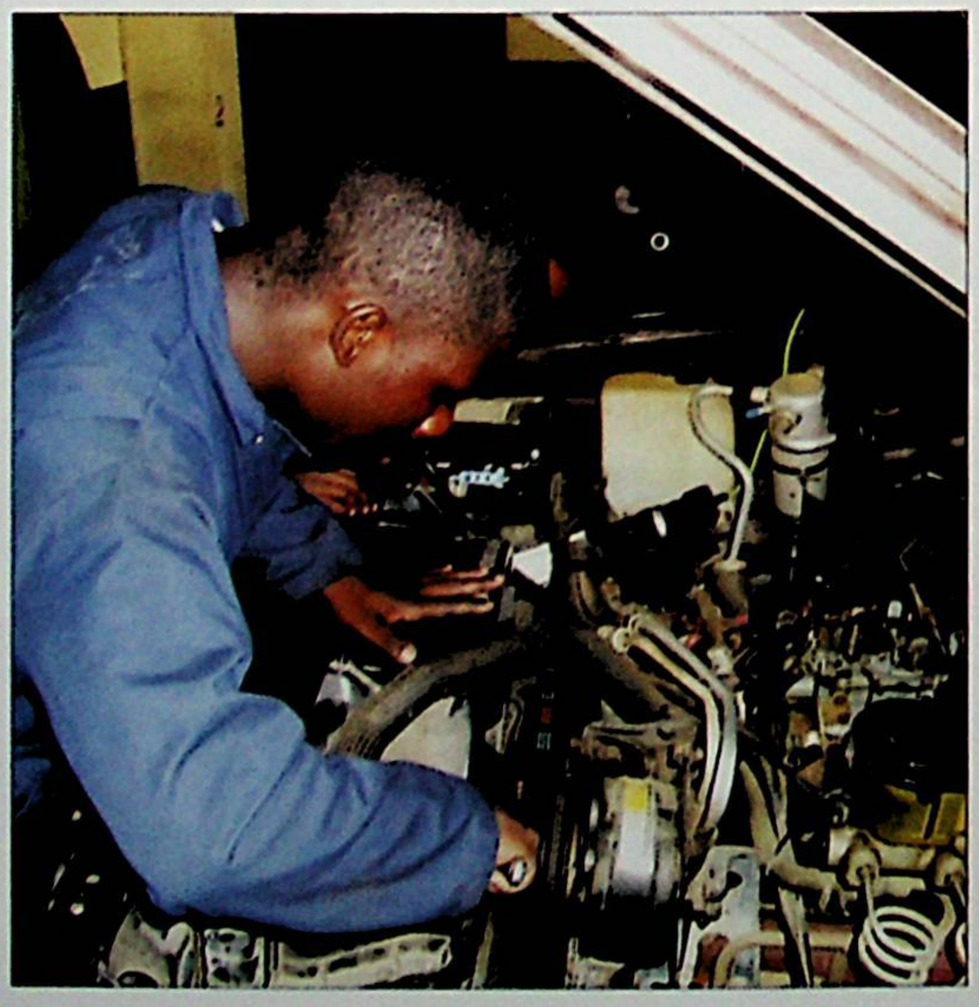
VISION

"To create a competitive SME Sector that will be the main engine of growth and the base of sustainable industrial development of Niger State and Nigeria by the year 2020".

OBJECTIVES

- Create an effective Regulatory and Participatory framework for all areas of MSMEs that enables businesses to thrive through appropriate policies and legislations.
- Develop an SME sector that is the driver of the State's economic development.
- Develop a strong, virile, viable and sustainable SME sector capable competing globally in terms quality products and services at competitive prices.
- To establish strong, sustainable institutions, providing Financial and Business Support services to meet the demand of SMEs through synergy.
- To provide improved access of low-income and disadvantaged entrepreneurs to financial and business services for investing in enterprise and ultimately reduce poverty.
- To provide improved access to products and market information systems for domestic and foreign markets.
- To improve access to credit and productive assets through microfinance institutions, the Micro-Credit Fund, Bank of Industries, Nigerian Export-Import Bank and International Development Partners.
- To improve business management skills and serve as critical breeding and

Brass Work, Bida



Automobile Mechanic, Minna

nurturing grounds for domestic entrepreneurial capacities, technical skills, technological innovativeness and managerial competence.

- Identifying and alleviating impediments to the use of e-commerce by MSMEs.
- Encourage Public-Private-Partnership in establishing SMEs/Cottage industries.
- Facilitating the re-establishment of the SME/Large Industries layout through the PPP.
- Enhance internally generated revenue of the state.
- To improve and ensure compliance with environmental and safety management for the SMEs.

Entrepreneurial clothes weaving development scheme

GOALS

- Improve the Industrial base of Niger State through the provision of adequate and effective implementation of accessible and of MSME Policies, Regulations, Plans/ Programmes.

- Facilitating the establishment of, at least, 1 Micro-finance bank in each of the Local Government Areas of Niger State by end of year 2009 to improve the social and economic life of the active poor and Entrepreneurs through adequate, affordable and easily accessible microfinance services.

- To enhance the performance of micro, small and medium enterprises in Niger State through effective and accessible business support services by completing and commissioning the business support centre before the end of 2009.

- Establishment of Entrepreneurs Development Centres to enhance human capital development for MSMEs within the state by 2010.

VISION 3:2020

NIGER STATE, NIGERIA

VISION AND ACTION PLAN FOR SMES AND ENTREPRENEURSHIP DEVELOPMENT

KEY INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COST N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY	ORGAN/PERS ONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Sensitization and Advocacy on MSMEs and Microfinance Strategies across the state	Design schedule/ itinery Obtain approval Engage media Undertake tours	Design schedule/ itinery Obtain approval Engage media Undertake tours	Design schedule/ itinery Obtain approval Engage media Undertake tours	Niger State SME & Microfinance Agency/Min. of Investments Commerce & Cooperatives /Min of Local Govts & Chieftaincy Affairs/Media	Funds Audio -visual equipments Transport & logistics	460m	Hosting relevant National/ Internal Seminars and incentives to Federal and International MSMEs Supporting Institutions	Improved awareness, buy-in, stakeholder involvement and sustainable MSME and Microfinance sector	Quarterly	SME/MFA	No of advocacy visits/interactions and Media programs No & diversity of advocacy visits conducted No of Media outings No of new interests in MFBs/MSMEs	State Government GTZ/World Bank, UNDP & other Donors
Furnish and Commission the Business Support Centre by end of 2009	Obtain approval/ Donor Support Award Contract Supervise implementa-tion Take Possession Commission & open for business	Obtain approval/ Donor Support Award Contract Supervise Implementa-tion Take Possession Commission & open for business	Obtain approval/ Donor Support Award Contract Supervise Implementa-tion Take Possession Commission-ion & open for business	Niger State SME & Microfinance Agency	Funds IT equipments Internet facilities	10m	Expedited disbursement of approved funds by MOF	Improved products/m arket information systems and business support services for MSMEs	Monthly	SME/MFA Min of Inv NASSI/ NCCIMA	No of visitors/ enquiries received and/or attended to per month	State Government/ SMEDAN GTZ/UNDP other Donors

Baseline/ Yearly Survey of MSMEs in Niger State	Obtain basic preliminary information Generate Proposal Obtain approval Collaborate with relevant MDAs/ Institutions/ organizations Conduct Survey Write & submit report Monitor progress	Retrieve last statistics Generate Proposal Obtain approval Collaborate with relevant MDAs/ Institutions/ organizations Conduct Survey Write & submit report Monitor progress Engage Consultant	Retrieve last statistics Generate Proposal Obtain approval ollaborate with relevant MDAs/ Institutions/ organizat -ions Conduct Survey Write & submit report Monitor progress	SME/MFA	Expedited approvals Funds Venue Consultants	110m	Expedited approvals Appropriate incentives to relevant National/ International Institutions/ MDAs	Reliable, update and relevant statistics for planning and measurement	Yearly	SME/MFA	Template developed Approval obtained Survey conducted Up-to-date Data on MSMEs in Niger State documented	State & LGC Budgets GTZ NIPC
Quarterly Entrepreneurship Development Program for 500 Youths & Women	Obtain approval, Invite nominations Identify and book venue Invite SMEDAN/Mas ter trainers Conduct training Attach trainee to MFB/trainers Conduct graduation ceremony Monitor Progress Introduce graduates to MFBs to obtain start up capital Monitor business set ups/progress Write & submit reports to SSG	Continued monitoring of Progress/ training of Youths & Women Provision of appropriate incentives/ regulations /laws	Continued monitoring of Progress/ training of Youths & Women Provision of appropriate incentives/ regulations /laws	Funds Regular flow of nominees from LGCs Conducive training venue Adequate & appropriate Master	200m	Appropriate Govt Support Cooperation & support from Local Govt Chairmen	Priority approval for funds Timely provision of required incentives to National and International partners	Productively engaged youths & Women Pervasive Self-employment,s elf-reliance and grass roots economic empowerment	Quarterly	SMEs/MFA SMEDAN	Increasing No of Youths/ Women trained No of new MSMEs established by graduants No of established MSMEs sustained	National Agricultural Devpt Fund

Develop/ review Comprehensive SME Policy Blue Print, Laws & Regulations Yearly	Identify relevant Stakeholders Identify competent Consultant to facilitate Send Proposal to SSG/Gov Obtain Funds Conduct Conference Undertake study tour to observe and obtain first hand data Develop blue print Obtain Govts approval Implement	Obtain approval, Invite nominations Identify and book venue Invite SMEDAN/ Master trainers Conduct training Attach trainee to M/trainers Conduct graduation ceremony Monitor Progress Introduce graduates to MFBs to obtain start up capital Monitor business setups/ progress Write & submit reports to SSG	Obtain approval, Identify relevant S/holders Identify competent Consultant to facilitate Send Proposal to SSG/Gov Obtain Funds Conduct Conference Undertake study tour to observe and obtain first hand data Develop blue print Obtain Gov's approval Implement	SME/MFA MIC & C	Relevant documents/ information Funds Stakeholders	120m	Support/ hotshots of relevant National/ international Seminars/work shops Expedited introduction/ facilitation when/where required Expedited approvals	Favourable policy and regulatory environment that enables businesses to thrive through appropriate policies and legislations	Annually	MIC & C SMEDAN	Relevant Laws/Regulations collated Review Sessions held Report/proposals approved by Govt Amendments/ New Draft Bill approved by Niger State Executive Committee Act passed to Law by Niger State House of Assembly & assented to by Chief Servant/Governor New Laws/Regulations implemented	State Government GTZ/SMEDAN /NIPC/ UNDP, World Bank/ Other Donors

Guided yearly study tour of Best Practice International MSME Centres/ Summits/ Conferences	Research and identify internationally recognized Best SME destinations Contact identified centres for visitation generate proposal and obtain approval Undertake logistics arrangement in conjunction with relevant MDAs undertake tour and generate report Use report to update Blueprint	Collaborate with relevant National MDAs/ International Organizations Initiate proposal & obtain approval Facilitate tour along with key stakeholders Use experience to Update MSMEs Blue print/policy/ regulations	Collaborate with relevant National MDAs/ International Organizations Initiate proposal & obtain approval Facilitate tour along with key stake-holders Use experience to Update MSMEs Blue print/policy/ regulations	SME/MFA MIC & C SSG	Relevant Information/ documents SMEDAN & OTHER National Institutional Suport Funds Logistics/ Visas	121m	Expedited approvals and chancery services	Comprehensive SME Blueprint, Governance structure, Best practice, appropriate & favourable policy and regulatory environment that enables businesses to thrive through appropriate policies and legislations	Yearly	MIC & C	Conference held Reports submitted & recommendations approved No of new MSMEs established	State Government GTZ/ other

Facilitate the establishment of more (at least 1) MFB in each of the Local Government Areas	Facilitate identification of keys Stakeholders, issues and relevant locations, in conjunction with Office of the 1st Lady and Min of Women Affairs Engage competent Consultant Undertake advocacy and sensitization of relevant stakeholders Raise required Funds Facilitate establishment of the Bank	Monitor first phase of MFBs Commence 2nd phase of MFB establishment	Complete 2nd phase of MFB establishment Monitor MFBs & continue to implement /review incentives	SME/MFA State & Local Governments/ Investors/Stake holders/ /CBN/ GTZ & other Donors	Collaborate with MFBs	750m	High level relationship with CBN Continued provision of generous incentives Continued funding of MCF	Improved access to credit and productive assets through microfinance institutions,	Quarterly	SME/MFA	No of new MFBs facilitated No/volume of new loans/credits granted by new MFBs in each Local govt No of new business start ups by customers of new MFBs	State & Local Governments Micro Finance Banks Partners Donors
Implement the Micro Credit Fund (MCF)	Submit proposal to EXCO for approval Obtain release of budgeted funds Identify and enter agreement with partner banks/ MFBs Agree and Institution-alize Monitoring mechanism implement	Obtain budgetary allocation Obtain cash backing Manage Funds	Obtain budgetary allocation Obtain cash backing Manage Funds	SME /MFA	Funds through Qualified & Well Trained Personne	15b	Annual budgetary provisions Timely disbursement Appropriate legal/Institutional structures	Increased and sustainable sources of affordable and accessible finance for MSMEs	Monthly	SME/MFA	Amount of Funds released to the Agency State MCF contributions acknowledged by CBN No of MFBs & amount of funds disbursed through them MSMEs by CBN and relevant Agencies	State & Local Governments, Deposit Money Banks, Development Partners/ MFBs

NIGER STATE VISION 3 : 2020, NIGERIA

Establish Outreach Unit of the Kano EDC in Minna	Undertake study tours of EDC facilities in Kano Initiate discussions with OICI Nominate & convey 50 trainees to Kano Centre Initiate discussion on establishment of Outreach centre in Minna Identify site identified and obtain approval Provide Equipments commence Training of youths	Training continues Linking of Graduate with Banks facilitation & monitoring of new Businesses expansion Establish Zonal EDcs Commence process of establishing 1 EDC in each LGC Monitoring & implementation of appropriate incentives continues	Training continues Linking of Graduate with Banks Continued monitoring	SME/MFA	Accommodat -ion for OICI staff Training Equipments Logistics	10m	Expedite approvals for site, resources & equipments	Well developed Human capital to support sustainable enterprise and economic empowerment	Quarterly	SME/MFA	No of Youths/women trained New Businesses established by graduants Value & volume of productivity	SME/MFAMIC &C MYAS DYAS
Establish the State EDC in Minna & other LGCs	NGS-CBN joint Committee Inaugurated Draft implementation work reviewed and approved Local Study tours conducted Site identified and design approved Building commenced Equipments supplied and installed Training commenced	Training continues Linking of Graduate with Banks facilitation & monitoring of new Businesses expansion Establish Zonal EDcs Commence process of establishing 1 EDC in each LGC Monitoring & implemen-tation of approprives continues	Training continues Linking of Graduate with Banks establis-hing 1 EDC in each LGC	SME/MFA	Facilitation of CBN approval to site EDC in Minna Funds Befitting Building [illegible] Training equipments Provision of required funds /incentives	1.04	High level Institutional relationship with CBN/OICI Timely & adequate provision of incentives Adequate funding & Timely disbursement of approved funds	Well developed Human capital to support sustainable enterprise and economic empowerment	Quarterly	MIC & C MYAS	10,000 youths/ women trained No of Graduates linked with Banks New Businesses established/ No of businesses expanded	State & LGCs OICI/ CBN & MIC & C CBN Min of & DYAS Relevant State, National & internationl Agencies other Donors

Facilitate establishment of Women Development Fund/MFB for women and Youth	Facilitate identification of key S/holders, issues and relevant locations, in conjunction with Office of the 1st Lady and Min of Women Affairs Engage competent Consultant Undertake advocacy and sensitization of relevant stakeholders Work with Stakeholders to raise required Funds Facilitate establishment of the Bank			Office of the 1st Lady, Min of Women Affairs & Social Dev., SMEDA, M/Finance Council of Women Societies, SME & Microfinance Agency, Min of Finance		150m		Improved access of low-income and disadvantaged entrepreneurs (including women, rural poor, young families, people with disabilities and ethnic minorities) to financial and business services			Technical committee inaugurated No of relevant share holders identified an participating Women Devpt/MFB establishment Fund launched Site identified and building commenced	Life Rehab Foundation, NCWS, State & LGCs, Development Partners Donors
Resuscitation of ailing/moribund SMEs in Niger State	Conduct Survey of Moribund MSMEs Liaise with SMEDAN/BOI and relevant MDAs Generate proposal & obtain approval Jointly implement & monitor	Monitor progress of resuscitate MSMEs and write appropriate reports Implement recommend-ations	Monitor progress of resuscitate MSMEs and write appropriate reports Implement recommend-ations	SMEs/MFA	Expedited approvals Timely provision and release of adequate funds	1.5b	Appropriate approvals/ Incentives Counterpart funds/ other requirements	Enhanced job creation, wealth creation, increased No of MSMEs economic growth and Grass roots Development	Quarterly	SMEDAN MIC & C	No ailing/moribund MSMEs resuscitated No of additional hands employed by resuscitated MSMEs Value of revenues generated from them	State & LGCs SMEDAN NIPC BOI MCF

Capacity building for effective monitoring mechanism of the MCF and Micro Finance Institutions in the Niger State	Identify appropriate local/internal staff improvement opportunities Obtain approval Undertake training & write Process improvement reports Implement	Review progress Identify appropriate local/internal staff Improvement opportunities Obtain approval Undertake training & write Process Improvement reports Implement	Identify appropriate local/internal staff improvement opportunities Obtain approval Undertake training & write Process Improvement reports Implement	SME/MFA	Funds Logistics & Chancery services	150m	Appropriate approvals/ Incentives Counterpart funds/other requirements	Improved personnel capacity Improved Business Support services	Improved MSMEs Development through effective Business Support & Governance Structures	No of Agency staff/MFBs trained		SME/MFA State GTZ, SMEDAN NIPC/WORLD BANK, UNDP, OKI/Donors UNDP, GTZ
Facilitate the operations of the Warehousing Receipt Scheme (WHRS) for farmers and ensure adequate supply of agro-inputs for Processing Industries	Initiate discussion with Abuja Commodities Exchange and relevant stakeholders Obtain necessary requirements generate and forward proposal to Gov/Niger State Executive committee for approval Implement	Domesticate relevant laws/ regulations Operate Warehousing receipt	Review Operations of Warehousing receipt, propose and implement appropriate improvements	NSCEPA	Adequate budgetary provisions Timely disbursement of approval Warehouses Vehicles/ logistics	500m	Appropriate liaison with relevant federal authorities Timely provision of required incentives High level collaboration and support from relevant MDAs for synergy and result	Guaranteed Minimum price for farmers, improved productivity and adequate supply of inputs for agro-allied processing SMEs	Quarterly	NEPC/ NEXIM	Volume & value of agricultural inputs sourced locally Improved length of operations recorded by agro-based industries	State & LGCs MIC & C, NCEPA NEPC ASCE Partners/ Donors

Facilitate the establishment of Export Conditioning Centres for AGOA related SMEs	Initiate discussion with NEXIM and relevant stakeholders Obtain necessary requirements generate and forward proposal to Govt/Exco for approval Implement	Short term 2009 -2011	Niger State Commodities & Export Promotion Agency,	NSCEPA/ NEPC)/NEXIM	Land and appropriate physical/ [illegible]	1.5	Timely provision of required incentives Timely approval of land and other approvals High level collaboration and support from relevant MDAs for synergy and result	Improved productivity, wealth creation and improved revenue/foreign exchange earnings	Quarterly	Min of Agric NEPC	No of new Export related MSMEs opened Volume & value of exports Value of revenue generated	SME/MFA NEPC NEXIM
Establish Common facility Centre	Generate the Proposal Appoint a Consultant (NEPC has one already) Estimate the cost implication Identify the technical partners (inconjunction with NEPC) Select site Identify market for products through NPC Implement the project	Facilitate /Build appropriate Centre Implement and monitor	Implement and monitor and review progress	NSCEPA	funds, legislations /regulations Buildings, equipments expedited approvals vehicles and other logistics,	500m	Appropriate legislation/ regulation and policies Timely incentives to Local/internat -ional partners	Enhanced economic growth through improved productivity, export, job creation, wealth creation, economic growth and improved standard of living	Quarterly	MIC & C NEPC	Approved proposal Development and implementati on of appropriate requrements Improved productivity & exports	State & LGCs, NEPC NEXIM

NIGER STATE VISION 3 : 2020, NIGERIA

Sustained Government support to the Organized Private and informal Sectors	Develop & forward proposal Obtain approval Implement Monitor progress	Implement Monitor progress Conduct Internal & peer Review Propose changes/ Improvements	Implement improvements and monitor progress	SME/MFA	Funds Laws/Regulations Improved Infrastructures Logistics	1.5b	Expedited approvals Timely payment of Counterpart fund Appropriate Incentives	Improved business environment for sustainable & profitable MSMEs operations	Yearly	SME/MFA MIC & C	New MSME support Initiatives Implemented Stakeholder recommendations Implemented No of partnership agreements entered into/implemented	State & LGCs SMEDNA/ NIPC & relevant National/ International Institutions

Sub-Total	**N23,421,000,000**

MEDIA AND COMMUNICATION

STRATEGIC INITIATIVES FOR MEDIA AND COMMUNICATION SECTOR

SCOPE

- Media education
- Ethics and regulations
- Media laws and legislations
- Media technology, digitisation and spectrum management
- Print media
- Electronic media
- Applied communication for development
- Niger State information management
- Public relations
- Advertisement.

KEY ISSUES AND CHALLENGES

Niger State has two radio stations (AM and FM) both located in Minna the state capital with booster stations in Bida, Kontagora, Mokwa, Suleja and New-Bussa. These stations are as old as the state itself. They have therefore, outlived their usefulness. However, the following are also the key challenges being faced by the state-owned media establishments:

- Inadequate funding.
- Inadequate and obsolete equipment.
- Politicization of the management.
- Poor renumeration for media practitioners in Niger State.
- Capacity building in ICT and other modern professional techniques in journalism.

EXISTING MEDIA INFRASTRUCTURES IN NIGER STATE

- One UHF Television.
- One Newspaper (Newsline Newspapers).
- These are being complimented by the presence of Nigeria Television Authority (NTA), Minna with its booster stations in Bida, Kontagora and New Bussa as well as the presence of the Federal Radio.
- Cooperation of Nigeria (FRCN) the Power FM in Bida, NAN.
- Radio Niger.

VISION

"To transform media organizations in Niger State into virile, potent, responsive and responsible journalism outfits in line with the state Vision to be one of the top three state economies in Nigeria by the year 2020".

OPPORTUNITIES

- Presence of training institutions in Niger State which offer mass communication as a course of study. These include the Federal Polytechnic, Bida, Ibrahim Badamasi Babangida University (IBBU), Lapai International Institute of Journalism, Minna Campus.

OBJECTIVES

"To resuscitate, re-shape and re-position the state owned media with a view to making the State one of the best in Nigeria by the year 2020 in terms of professionalism, penetration, impact and reach".

GOALS

- Establish community broadcast stations in Niger State.
- Establish a mass communication training school that is a centre of excellence in the training of media personnel.
- Improve the quality and circulation of Newsline newspapers for a favourable competition with other national dailies.

VISION AND ACTION PLAN FOR MEDIA AND COMMUNICATION

KEY INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COST N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY)	ORGAN/PERS ONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Establishment of zonal Media centres in Bida, Suleja and New-Bussa to be fully equipped with ICT Facilities, and functional vehicles		Provision of cine-rover vehicles, fully equipped with out-door public address facilities Provision of functional operational vehicles or use by press crew and key service at the Ministry's headquarters Procurement of Ricoh Digital Imaging reproduction machine provision of 25% hazards allowance for Journalists in the State Ministry of Information and communi-cation		MOI	machine studio, printing press		1. Procurement of cine rovers vehicles 2.Procurement of functional operational vehicle 3. Procurement of Ricoh digital imaging reproduction machine 4. Construction of studies	Media Programmes & Activities will be better coordinated	Bi-Annually	MOI Newsline, NSTV, Radio Niger LGAs	"a well informed citizenry A change of attitude"	NGSC, PPP

2. Commencement of 24 hrs broadcasting in Niger State Radio & TV station	(a) Nos.50kw AM Transmitter to be sited at Chanchaga station (main transmitter and Backup) b). 6 Nos. Recording and on-air Digitalized studios to be sited at Headquarters, Maitumbi and Chanchaga, equipped with computer (c)4 Nos. generating plants to replace the old ones at Chanchaga and Maitumbi stations. (d) Replacement of the refurbished Harris 30kw transmitter with a new Riz 35kw transmitter synchronies the system at FM Station. (e) Provision of a monthly allocation of at least 33,000 litres of diesel to service our AM/FM station	(a) Nos.50kw AM Transmitter to be sited at Chanchaga station (main transmitter and Backup) b). 6 Nos. Recording and on-air Digitalized studios to be sited at Headquarters, Maitumbi and Chanchaga, equipped with computer (c)4 Nos. generating plants to replace the old ones at Chanchaga and Maitumbi stations. (d) Replacement of the refurbished Harris 30kw transmitter with a new Riz 35kw transmitter synchronies the system at FM Station. (e) Provision of a monthly allocation of at least 33,000 litres of diesel to service our AM/FM station	(a) Nos.50kw AM Transmitter to be sited at Chanchaga station (main transmitter and Backup) b). 6 Nos. Recording and on-air Digitalized studios to be sited at Headquarters, Maitumbi and Chanchaga, equipped with computer (c)4 Nos. generating plants to replace the old ones at Chanchaga and Maitumbi stations. (d) Replacement of the refurbished Harris 30kw transmitter with a new Riz 35kw transmitter synchronies the system at FM Station. (e) Provision of a monthly allocation of at least 33,000 litres of diesel to service our AM/FM station	MOI, Radio Niger & State TV	Additional Personnel functional vehicles	N500m		Nigerlites & those living beyond the shores of the state will constantly be kept abreast with the latest trend of events of the state government	Quarterly	MOI, Radio Niger and NSTV	a well informed citizenry A change of attitude	NGSC
	g) Provision of 2 No. Digital Outside Broadcast (OB) Vans to replace the old analogues that have been in use for more than 20 years	g) Provision of 2 No. Digital Outside Broadcast (OB) Vans to replace the old analogues that have been in use for more than 20 years	g) Provision of 2 No. Digital Outside Broadcast (OB) Vans to replace the old analogues that have been in use for more than 20 years									

3. Establishment of offices six States in Sokoto, Kebbi, Kaduna, Kano, Lagos, Port Harcourt and FCT Abuja		(a) 6 No. State and FCT Offices in (Sokoto, Kebbi, Kaduna, Kano, Lagos, Portharcout and the FCT), Abuja including furniture and 7Nos. official cars for Bureau Chiefs Marketing Officers and circulation clerks (b) 4Nos. cannon (350v) Digital cameras normal and zoom 75-300 lens c) 4 Nos. Digital Flash guns (d) Printer e) 4 Nos. digital recorders (f) Provision of Internet and News Agency of Nigeria facilities g) 1 No. 500KV a electricity Generator		MOI/Newsline papers	Provision of office accommodation /news rooms studies/ vehicles	N2.3bn	Procurement of vehicles, office accommodation equipments Posting of personnel	Policies and prays of the Niger State Government		MOI Newsline, NSTV, Radio Niger LGAs	a well informed citizenry A change of attitude	NGSC, PPP
4. Government people feedback mechanism popularly known as Jama'a Forum to be held in each of the twenty-five Local Government are as of the State.	Meeting of Stakeholders at intervals	Meeting of Stakeholders at intervals		MOI, Radio Niger, State TV & Directorate of communication	Personnel/vehicles	N1.65bn		The Gaps (if any at all) between the government. The governed will be abridged	Quarterly	MOI, Radio Niger, State TV & Directorate of communication.		NGSC
5. DCSS unit				SSG Office	Consultant Public Services	200m	MDAS	Media activities e-Response Project	Monthly weekly daily	SSG office Governor's office		Min of Local Govt and Finance
Sub-Total	**N6, 600,000,000**											

STRATEGIC INITIATIVES FOR MEDIA AND COMMUNICATION SECTOR (RADIO NIGER) IMPLEMENTATION FRAMEWORK AND COSTING FOR FOUR (4) YEARS 2010-2013

SINO	TITLE	AMOUNT	YEAR	REMARKS
1	Procurement of A.M Transmitter for Chanchaga Station	N200, 000,000.00	2010	
2	Procurement of 2No 250KVA generators for Chanchaga Station	N15,000,000.00	2010	
3	Rehabilitation, equipping and furnishing of studios	N20,000,000.00	2010	
4	Roofing of Radio Niger Complex and Fencing of the boundary walls	N20,000,000.00	2010	
5	Twenty One (21) Nos of Dbest Computers for the Newsroom for ICT	N3,200,000.00	2010	
6 i	2Nos Vehicles for the Executive Director, 1No Peugeot 504, 1 No Peugeot	N8,000,000.00 N4,500,000.00	2010	
6 ii	1 No Vehicle each for Bida, Kontagora and Suleja	N4,000,000.00 k each = N12,000,000.00	2010	
6 iii	1 No Vehicle each for Mokwa, New-Bussa and Rijau and 2Nos Vehicles for newsroom	5Nos Vehicles at N4,000,000:00k each = N20,000,000.00	2010	
6 iv	2Nos Vehicles for programmes, one each for Maitumbi and Chanchaga Stations & one for the Pool	5Nos Vehicles at N4,000,000:00k each = N20,000,000.00	2010	
6 v	6Nos. Vehicle for Heads of Departments: News & Current Affairs, Engineering Services, Administration, Programmes, Commercials, Finance and Accounting	Each at N4,000,000.00 = N24,000,000.00	2011	
7	5 kilowatts Transmitter (6Nos.) one for each for Suleja, Bida, Kontagora, Mokwa, Rijau and New-Bussa	Each at N15,000,000.00 = N90,000,000.00		
8	6Nos. small Generators for Booster Stations	Each at N500,000.00 = N3,000,000.00	2011	
9	Fencing of Bida and Kontagora Booster Stations	N20,000,000.00	2011	
10	Building and Furnishing of Studio at Rijau	N25,000,000.00	2011	
11	Purchase of Spare parts	N70,000,000.00	2011	
12	Training and Manpower Development	N10,000,000.00	2010 - 2013	
13	Rehabilitation, equipping and furnishing of studios	N20,000,000.00		
	TOTAL	N584,700,000.00		

STRATEGIC INITIATIVE FOR MEDIA AND COMMUNICATIO N SECTOR, NIGER STATE TELEVISION (NSTV) MINNA 2010 - 2013

KEY INITIATIVES/ PROGRAMMES	ACTIVITIES	APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED	ORGAN/PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
	2010	MOI & LGS	4 Vehicles	180m	Procurement of functional vehicles	Media Progs & activities will better co- coordinated	Bi-Annually	NSTV	* A well informed citizenry * A change of attitude	NGSG, LGC & PPP
	-	-	4 Cameras	800,000	Procurement of Ricoh digital Imaging reproduction Machine	-	-	-	-	-
	-	-	3 studio cameras	5.1m	-	-	-	-	-	-
	-	-	2 Engr. Camera MD,1000/ MD 9000	500,000	-	-	-	-	-	-
	-	-	4professioners & wireless microphone	40,000	-	-	-	-	-	-
	-	-	1Tripods & accessories	25,000	-	-	-	-	-	-
	-	-	1 "20"video Sunny machine	150,000	-	-	-	-	-	-
	-	-	1 Outside Broadcasting Van	15m	Procurement of functional operational Vehicle	-	-	-	-	-
	-	-	1 HP split unit	300,000	-	-	-	-	-	-

air conditioner								
1 vision mixer	1m	-	-	-	-	-	-	-
1 sound mixer	800,000	-	-	-	-	-	-	-
14" PVM TV monitor	120,000	-	-	-	-	-	-	-
8 vehicles	36m	Procurement of functional vehicles	Media Programmes & activities will better co-coordinated	Bi-Annually	NSTV	* A well informed citizenry * A change of attitude	NGSG, LGC& PPP.
4 cameras M3500 for News room	800,000	Procurement of Ricoh digital Imaging reproduction Machine	-	-	-	-	-	-
4 profesioners & wireless microphone	40,000	-	-	-	-	-	-	-
1 Tripod & accessories	25,000	-	-	-	-	-	-	-
120" PVM TV monitor	150,000	-	-	-	-	-	-	-
1 vision mixer 12 channels	1m	-	-	-	-	-	-	-
1 sound mixer 12 channel	800,000	-	-	-	-	-	-	-
1014" PVM TV monitor	1.2m	-	-	-	-	-	-	-
4 vehicles	18m	Procurement of functional vehicles	Media Programmes & activities will better co-coordinated	Bi-Annually	NSTV	* A well informed citizenry * A change of attitude	NGSG, LGC& PPP.

	2012								
1 Executive Jeep	10m	-	-	-	-	-	-	-	-
2 cameras M3500	400,000	Procurement of Ricoh digital imaging reproduction Machine	-	-	-	-	-	-	-
2 Digital Cameras MD9000	600,00	-	-	-	-	-	-	-	-
4 professioner & wireless microphone	40,000	-	-	-	-	-	-	-	-
4 profesioners & wireless microphone	40,000	-	-	-	-	-	-	-	-
1 Tripod & accessories	25,000	-	-	-	-	-	-	-	-
1 vision mixer 12 channels	1m	-	-	-	-	-	-	-	-
1 sound mixer 12 channels	800,000	-	-	-	-	-	-	-	-
10" 14" PVM TV monitor	1.2m	-	-	-	-	-	-	-	-
20" video sunny monitor PVM 20121	150,0000	-	-	-	-	-	-	-	-
HP split unit air conditioner	300,000	-	-	-	-	-	-	-	-

	-	"	Completion of structure of the permanent site	20m	construction of studios	-	-	-	-	-	
	2013	"	6 Vehicles for HOD's	30m	Procurement of functional vehicles	Media Programmes & activities will better co-coordinated	Bi-Annually	NSTV	* A well informed citizenry * A change of attitude	NGSG LGC & PPP	
	2013	"	4 professioner & wireless microphone	40,000	Procurement of Ricoh digital imaging reproduction machine.	-	-	-	-	-	
	-	"	1 Tripod & accessories	25,000	-	-	-	-	-	-	
	-	"	1 vision mixer 12 channels	1m	-	-	-	-	-	-	
	-	"	1 sound mixer 12 channels	800,000	-	-	-	-	-	-	
	-	"	1 14" PVM TV monitor	120,000	-	-	-	-	-	-	
	-		1 20" video sunny monitor	150,000	-	-	-	-	-	-	
	-	"	1 outside Broadcasting Van	15m	Procurement of functional operational vehicle	-	-	-	-	-	
	-	"	140kw Transmitter	100m	-	-	-	-	-	-	

VISION AND ACTION PLAN FOR NEWSLINE NEWSPAPERS (2010)

KEY INITIATIVES/ PROGRAMMES	ACTIVITIES	APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY, QUARTERLY, BI-MONTHLY ANNUALLY	ORGAN/PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
Procurement of finishing machines (3 knives trimmer, folding machine, stitching machine, Di cotting machine, hand pallet, spiral binding machine, collating machine, numbering machine, perforating machine) Purchase of Computer To Plate machine)	2010	MOI/Newsline	Funds	N50,375, 000	Procurement of finishing machines	Enhanced finishing quality to products, greater speed and efficiency in assemblage of newspaper products, Books, etc; reduction in wastages and man hour; cuts cost and energy	Quarterly	MOI/Newsline	Exquisite product finishing; increased clientele; boost to IGR	PPP Govt IGR
Purchase of computer - to- plate machine	2010	MOI/Newsline	Funds	N40m	Procurement CTP	Reduce cost of production by eliminating some production items; Sharper print and picture quality (i.e. resolution); greater efficiency in production; more speed in production time	Quarterly	MOI/Newsline	Increased patronage, enhanced IGR, Better text and graphics resolution, improvement in production time	PPP Govt IGR
Purchase of 10 No flat screen computers	2010	MOI/Newsline	Funds	N1.5m	Procurement of computer	Networking of offices for information sharing and editing; reduction of workloads; faster job execution; substantially improving data storage, retrieval and management	Quarterly	MOI/Newsline		PPP Govt IGR

Purchase of digital cameras and recorders	2010	MOI/Newsline	Funds	N2,250,000.00	Procurement of cameras and recorders	Better Picture quality; greater credibility of reports	Quarterly	MOI/Newsline	Better photo resolution; enhanced credibility; Improving aesthetic quality of newspapers	
Purchase of 250 KVA generator	2010	MOI/Newsline	Plant room, Funds	N7.5m	Procurement generator and construction of plant room	Non-stop work, greater safety to equipment (computers, internet facilities, printing machines, electric appliances.	Quarterly	MOI/Newsline	Reduction of damages to equipment and appliances as a result of frequent power surges, timely	PPP Govt IGR
Refurbishing of speedmaster machine	2010	MOI/Newsline	Funds	N7m	Refurbishing of speedmaster	Greater clarity of print and photos, speed in product delivery, increased production capacity in terms of product quantity, timely product delivery to readers or clients	Quarterly	MOI/Newsline	Increased number of newspapers in circulation, capturing of a sizeable chunk of commercial print market, enhanced ability to deliver products to clients promptly, increased patronage and revenue	PPP Govt IGR
Purchase of printing materials	2010	MOI/Newsline	Funds	N5.5m	Purchase of printing materials	Steady production, increased pagination, introduction of new titles	Quarterly	MOI/Newsline	Regular delivery of newspaper products, delivery of more news and other editorial materials to the public, variety in terms of titles	PPP Govt IGR

VISION AND ACTION PLAN FOR NEWS LINE NEWSPAPERS (2011)

KEY INITIATIVES/ PROGRAMS	SHORT TERM	APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY, QUARTERLY, BI-MONTHLY ANNUALLY	ORGAN/PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
Opening of offices in 3 senatorial districts of the state, 4 neighbouring states (Kebbi, Kwara, Kogi & Kaduna and FCT	2011	MOI/Newsline	Machine equipment, Offices, personnel, vehicles, computers	N102m	Procurement of vehicles; procurement of computers; Employment of reporters, advert, sales clerks, computer operators	Better, effective coverage of the state and neighbouring states; enlarged opportunity for advertisement and commercial revenue; greater public awareness of govt. programmes and policies	Quarterly	MOI/Newsline	No of copies in circulation; Increased advert revenue	PPP Govt IGR
Purchase and installation of Web Offset (Goss, 4 units machine)	2011	MOI/Newsline	Construction of machine room; purchase of Fork-Lift		Procurement of Web Offset (Goss,4 units) and accessories	Enhanced quality of print products; increased number of copies in circulation, reduction in wastages, including man hour in production process; greater speed in production; timely delivery of newspaper products and commercial products to clients	Quarterly	MOI/Newsline	Timely delivery of newspaper products; more copies in circulation; availability in LGAs & neighbouring states; increased revenue	PPP Govt IGR

VISION AND ACTION PLAN FOR NEWSLINE NEWSPAPERS (2012)

KEY INITIATIVES/ PROGRAMS	ACTIVITIES	APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY, QUARTERLY, BI-MONTHLY ANNUALLY	ORGAN/PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
Opening of correspondent offices in 36 state capitals, preparatory to going daily	2012	MOI/Newsline	Furniture, Equipment, Offices, Personnel, Vehicles, Computers	Undeter-mined	Procurement of furniture, renting of offices, employment of reporters, marketing/advert clerks, computer operators, purchase of vehicles	Comprehensive coverage of the nation, greater access to markets outside Niger State, greater access to news from the state and form other parts of Nigeria	Quarterly	MOI/Newsline	Greater public awareness of news from Niger State, greater access to news from other parts of the country, enlarged opportunity to derive revenue from other parts of the country	PPP Govt IGR

VISION AND ACTION PLAN FOR NEWSLINE NEWSPAPERS (2013)

KEY INITIATIVES/ PROGRAMS	ACTIVITIES	APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: MONTHLY, QUARTERLY, BI-MONTHLY ANNUALLY	ORGAN/PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
Daily production and circulation nationwide	2013	MOI/Newsline	More personnel, more offices at the headquarters, more computers, more vehicles, more printing materials	undeter-mined	Employment of personnel, construction of additional offices to accommodate employees at the H/Qs, purchase of more vehicles, computers, and printing materials	Nationwide daily coverage and circulation of newspaper products, more advert and commercial printing opportunities, better PR image for the state Govt. and its people, increased access to news from the state, including its resource endowments	Quarterly	MOI/Newsline	A availability of Newsline products nationwide, greater public awareness, enhanced IGR	PPP Govt IGR

In addition to the strategic initiatives and programmes to position the media and communication sector in Niger State to commanding heights in the country, the following mandate are also to be carried out by the **Ministry of Information and Communication**

- Formulation of policies and designing of strategies that would bring about effective information dissemination to the public in line with National Policy on Information.
- Liaise with local, national and international MDAs and NGOs on all matters relating to information, its dissemination and communication.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.
- Monitor and supervise the rejuvenation and development of the state's information and communication related agencies, i.e. Newsline newspapers, Radio Niger, Niger State TV and Niger State Printing Press.

VISION 3:2020

NIGER STATE, NIGERIA

ESTABLISHMENT DEVELOPMENT COMMUNICATION SUPPORT SERVICES [DCSS] UNIT IN THE GOVERNOR'S OFFICE AND ALL MDAs

Development communication as related to governance and democracy tends to expound the fact that human potentials for social change have a very strong basis in communication. Since governance is about service within the confines of policy-driven attitudinal change and initiatives, it is expected that various stakeholders will deploy media strategies and communication methods to bring to fore the relevance of this administration's innovation and development programmes in manners that will influence the dispositions and contributions of the citizenry.

In other words, development communication tends to give room for inexhaustible options in the process of fine-tuning feedback mechanisms between leaders and the led as well as giving consideration for behavioural change.

It should be noted that as dictated by international best practices, especially in the United States, stipulate that for every development oriented programme, policy or activity, must have communication components for the consumption of the target audiences to inform, educate, entertain and guide affected people appropriately which in turn expand their understanding, cooperation and consolidate desired changes and contributions to the system.

In view of the foregoing, the Chief Servant will establish the Development Communication Support Services [DCSS] Unit in the Governor's Office and in all the MDAs of the state. It has been observed that while every activity, policy implementation and programmes of the government is considered to be richly endowed with information contents, the same cannot be said about how much of it is received out there. It is expected to be communicated through various channels of getting to people within the state and beyond.

e-Response systems is a short message service (sms) short code (33128) program that enables sending messages of any matter of interest from members of the public - comment, suggestion, complaint, enquire, update and feedback response by direct intervention of the Chief servant of Niger state or government agencies via 33128 (short code).

It is therefore becoming more difficult to get across to Nigerlites with finished products of this administration's policies, programmes and projects, consequently bringing about poor perception and limited appreciation of the Chief Servant's development revolution, first of its kind in the long history of the state by only those who have access to readily information.

This definitely always puts the Government on the defence through presentation and representation. This is largely due to the fact that majority if the MDAs do not appreciate the role of communication in development. Hence,

e-Response® systems is the Platform to communicate development communication support services (DCSS) via mobile telecommunication technology. DCSS as related to governance and democracy tends to expound the fact that human potentials for social change have a very strong basis in communication. Since governance is about service within the confines of policy-driven attitudinal change and initiatives. eResponse® systems (developed by HUETZ mobile, an affiliate of HUETZ Limited) is a program that enables response to any matter of interest to members of the public-comment, suggestion, complaint-by direct intervention of the number one citizen of the state or government agencies via converge technologies (internet, mobile, PDAs etcs).

as development oriented government, we must maximize the role of communication in the interest of the electorates and target beneficiary of the democratic voyage.

DCSS Unit, will ensure there is injection of communication support components into the programmes, projects and policies of the Government in a bid to popularize the activities of the Government and mobilize the citizenry for effective service delivery, policy compliance and adoption of progressive lifestyles as may be required in various behavioural change processes have no option than to integrate development support communication in its governance and administration in line with international best practices.

DCSS units in all the MDAs with key professionals in charge will ensure extraction of media and communication components in form of documentary evidences in activities inclined towards budget implementation and policy development in their respective sectors. The documentary evidences are expected to includes textual reports, pictorials and motion pictures for both records and retrievals as at when required for research, project design and implementation. Each MDA is to forward quarterly report to the Governor's office for further analysis, documentation and improvement where necessary.

OPERATIONAL DESIGN OF THE DCSS UNITS

The Development Communication Support Services [DCSS] Unit will handle the effective packaging of the develop - ment activities of the administration for the public consumption through the utilization of all-round communication methods as may be consistent with the circumstance.

COMPOSITION

Central Coordinating Unit Of DCSS

The Central Coordinating Unit of DCSS is a form of Special Intervention Team who would coordinate the activities of all the DCSS Units both in the Governor's Office and MDAs. This team shall have the following membership:

■ Secretary to the State Government	Chairman
■ Permanent Secretary, General Services	Deputy Chairman
■ DG, Publication and Documentation	Member
■ Coordinator, Programs and Project Devpt	Unit Member
■ Permanent Secretary, Special Duties	Secretary

DCSS Unit in the Governor's Office

The State Central Coordinating Unit of the DCSS Unit in the Governor's Office shall compose of the following:

■ Secretary to the State Government	Chairman
■ Hon. Commissioner, Information and Communication	Member
■ Hon. Commissioner, Water Resources	Member
■ Hon. Commissioner, LG, CD and CA	Member
■ Hon. Commissioner Investment, Commerce and Cooperative	Member
■ Director General, Media Relations	Member
■ Permanent Secretary, Research and Documentation	Secretary

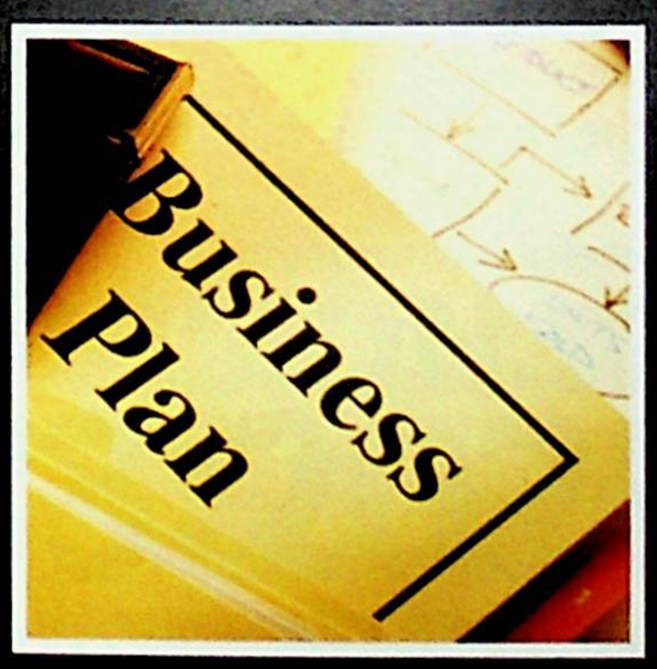
The DCSS Unit in the Governor's Office is proposed be funded by subvention of an average of N20million for its operations and coordinating activities. This will be funded by the Ministries of Local Governments and Finance on 50:50 basis.

DCSS Units in MDAs

The DCSS Unit in the MDAs shall be run with keys professionals in charge and would give monthly report on its activities and challenges. The Unit in MDAs is proposed to be funded by entitlement of 12.5% of its respective budgetary provisions from monthly overheads and also 12.5% from capital related projects funds in annual budgets as an integral component.

VISION 3:2020

NIGER STATE, NIGERIA



BUSINESS ENVIRONMENT AND COMPETITIVENESS

STRATEGIC INITIATIVES FOR THE BUSINESS ENVIRONMENT AND COMPETITIVENESS

SCOPE

The scope of business environment and competitiveness can be stated to cover the following pillars of competitiveness and the ease of doing Business. This can be summarized as follows:

- Regulatory framework
- Social and physical infrastructure
- Governance, including rule of law, security and corruption
- Commodity and labour market efficiency
- Innovation and business sophistication
- Starting a business
- Accessing Credit
- Protecting investors and enforcing contracts
- Paying taxes
- Courts/judicial system.

CURRENT ISSUES AND CHALLENGES:

- The Regulatory Framework in the state is on the average.
- The social and mostly physical infrastructure in the state are quite inadequate.
- The state government has shown some serious level of commitment to support the Private Sector.
- The State is endowed with expanse of arable hand for agriculture.
- The labour market in the state can accommodate any industry.
- Businesses in the state are always responding to new and contemporary changes.
- Starting a business in the state is made competitive.
- Getting Credits is made easy by the state Government bilateral agreement with some institutions.
- Investors are protected by the Business associations.
- The problem the Private Sector has in the State is the payment of multiple taxes.

CHALLENGES

- Weak private sector.
- Low patronage.
- Poor credit facilities.
- Weak and inconsistent government policies.
- Poor infrastructural falicities.
- Absence of industrial court in the state.

OPPORTUNITIES

- Availability of arable land for farming and establishing industries
- Solid Minerals endowment
- Availability of water resource for energy and irrigation
- Relatively stable energy
- Proximity to the Federal Capital Territory (FCT)
- Relatively peaceful environment
- Low cost of living
- Link to at least four states and Benin Republic
- Availability and low cost of labour
- Large population (strong qualitative labour force, and big market)
- High rate of return on investments.

VISION

"A dynamic fast-growing competitive business environment with a productive base that would be ranked among the top three state economies in Nigeria by 2020".

OBJECTIVES

- Reduce and ease the cost of doing business in Niger State.
- Empower the businesses through patronage.
- Organize the sector into trade groups and associations to encourage cooperation among them.
- Support the sectors' promotional programmes and encourage social responsibility.
- Sustain and promote domestic investments and become an important link in national supply chain.
- Reduce business related corruption and sharp unethical practices.
- Attract local and foreign investments.

GOALS

- To achieve a competitive business environment in Niger State by the year 2020.
- To empower the Private Sectors Operators to be transparent, adhere to due process and best practices by 2020.
- To ensure that all companies in Niger State are socially responsible by 100% by 2020.

VISION 3:2020

NIGER STATE, NIGERIA

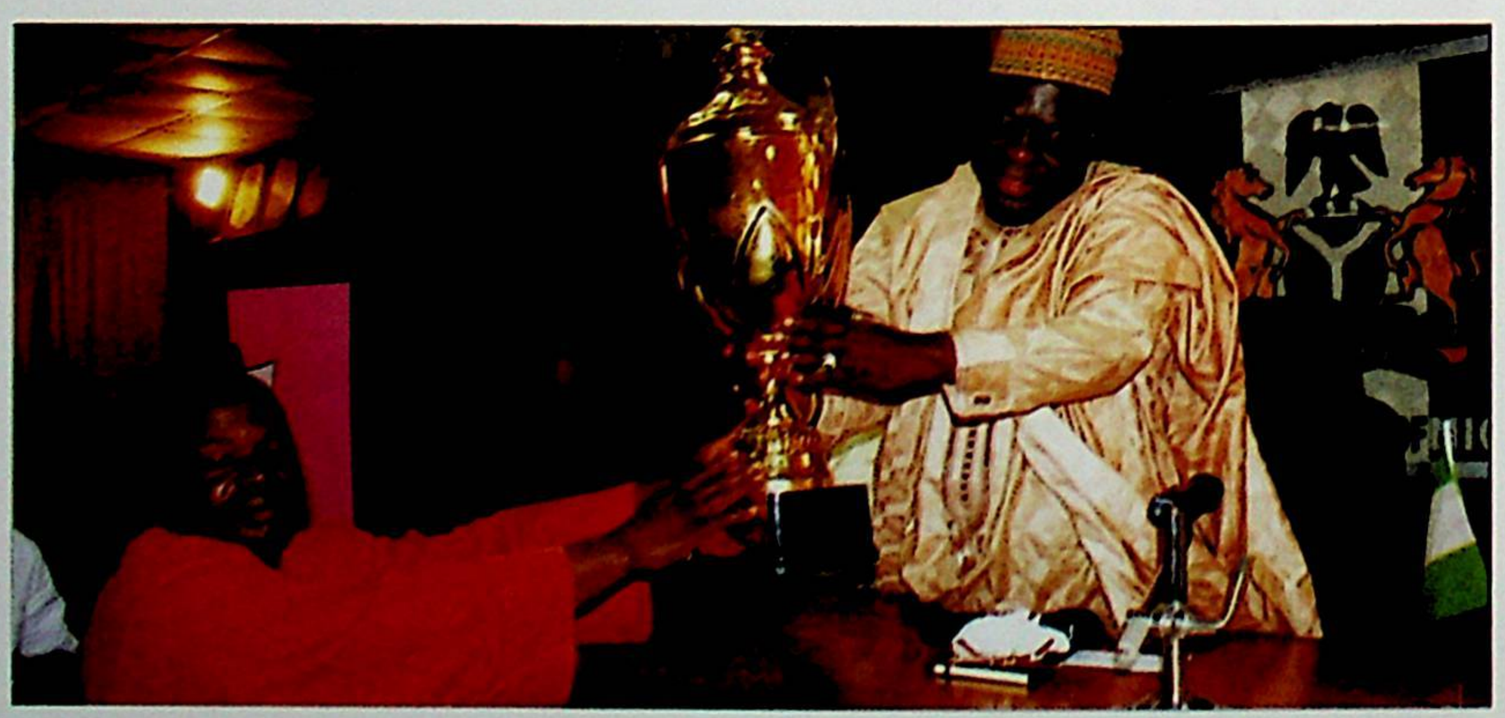
SUMMARY OF ACTION

KEY INITIATIVES AND PROGRAMMES	KEY INITIATIVES/PROGRAMMES	APPROPRIATE ORGANS
Infrastructural	(a) Reliable communication (ICT) system. (b) Effective transportation sector (c)Adequate energy/power (d) Reliable water supply	Ministries of power, commerce, work transport and water resources
Legal and Government Policies	(a) Comprehensive tax policy (b)Avoidance of multiple taxation (c) Effective security systems (d)Incorruptible courts and effective judicial system (e) Stable political system	National Assembly, Ministry of Justice, commerce, internal affairs and pressure groups
Finance	Availability of different sources of finance	Ministry of finance the Central Bank of Nigeria and other banks
EXPECTED CHANGES		
Infrastructure: (a) Reliable communication ICT System	* Low cost of doing business * Low risk associated with traveling	Vibrant economy for commercial activities within 5 years
(b) Effective Transportation system	Improvement in delivery of goods and services. Accessibility to raw materials and finished goods.	Increase production of goods and services and value addition. Improve the of economy with effective service delivery and goods within 5 years
(c)Adequate Energy Power	* Reduce the level of damage of goods on transit. * Enhance production of goods and services. * Improvement in the live of the citizens. * Low production cost of goods and services.	More investors, Improvement in the economy, wealth creation and generation of employment in 3 year.
(D)Reliable water supply	* Effective and efficient operation of business. * Improvement in the quality lives of the citizens	Improvement in the health care of Nigerlites in 3 years. High production of goods.
Legal/Government Policies	(a) Clear tax assessment (b) Easy tracking of tax defaulters (c) More revenue to the government (D) Crime free society (e) A sound judicial system (f) Create investment friendly climate (g) Reduction in corrupt practices	Influx of investors to Niger State in 3 years
Finance	Multiple sources of financing businesses	Optimum working capital for industrialists and business in 2 years

VISION AND ACTION PLAN FOR BUSINESS ENVIRONMENT AND COMPETITIVENESS

KEY INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMENTATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY, QUARTERLY, BI-ANNUALLY, ANNUALLY)	ORGAN/PERSONS RESPONSIBLE FOR TRACKING	INDICATIONS TO SHOW SUCCESS	FUNDING OPTIONS
	Short Term 2009-2011	Medium Term 2012-2015	Long Term 2016-2020									
Provision of Communication and ICT facilities	Initiatives/Programmes to be implemented by the ICT sector											
Provision of Internet Services	Initiatives/Programmes to be implemented by the ICT sector											
Additional bosster stations for Radio and Television for effective coverage	Initiatives/Programmes to be implemented by the media and communication sector											
Expansion of road networks and rehabilitation of old roads	Initiatives/Programmes to be implemented by the ministry of transport											
Rehabilitation/ upgrade of the current rail routes	Initiatives/Programmes to be Implemented by the ministry of transport											
Provision of Water Transportation	Initiatives/Programmes to be implemented by the ministry of transport											
Designation of Minna airport as an Aerotropolis	Initiatives/programmes to be implemented by the ministry of transport											
Adequate provison of Power supply	Initiatives/Programmes to be implemented by the energy sector											
Adequate provison of Water supply	Initiatives/programmes to be implemented by the ministry of water											
Provision of Security	Initiatives/programmes are captured in the governance security and rule of law thematic Group											

YOUTHS AND SPORTS DEVELOPMENT



STRATEGIC INITIATIVES FOR YOUTH AND SPORTS DEVELOPMENT

'A' YOUTH DEVELOPMENT

SCOPE

- **Youth Mobilization** to key-in to the State's Vision 3:2020 through sensitization programmes (workshops, seminars, conferences, symposium, summit, advocacy, etc) and other enlightenment campaigns for the purpose of effecting attitudinal change and ensuring peaceful co-existence.

- **Youth Empowerment** through various measures of developing their potentials i.e. education, skills acquisition, entrepreneurship training, poverty alleviation programmes etc.

- **Youth Engagement** in a productive and enterprising ventures in both public and private sectors.

- **Youth Employment** through multi-sectoral approaches for wealth creation.

KEY ISSUES AND CHALLENGES

Youth in Niger State refers to that segment of people that are within the age bracket of 18-35 years. They account for about 60% of the state's population of about 4 million people. They constitute the strength, bedrock and the future of the state's growing economy. However, there is mass unemployment among the youth in the state.

It is therefore very imperative that the state mobilize, empower and develop them to realize their potentialities and take advantage of the numerous opportunities (especially agriculture, education etc) available to make positive contribution to the wellbeing of their communities and enhance the growth and development of the state as a whole. Various measures have been put in place to develop the youth in order to be responsible, peaceful, productive, enterprising, self-reliant and above all responsive to the challenges of building the state towards becoming one of the top 3 most developed economies in Nigeria by the year 2020, i.e. Vision 3:2020. Consequently, strategies aimed at providing the necessary impetus of youth development have been put in place.

These include, but are not limited to the provision of free education at primary and secondary school levels, youth employment generation schemes (e.g. Graduates Youth Employment Schemes, Entrepreneurship Development Training) creation of relevant bodies for Poverty Eradication and Value Re-orientation and for accelerated growth and development of SMEs and Micro-Finance banks for subsequent industrialization of the state. Also, these measures are geared towards optimizing the potentials of youth and ensuring the economic and socio-political stability and development of the state.

ISSUES

- Abundant Labour Force
- Slow growth of economy
- Youth unemployment
- Emerging value system.

CHALLENGES

- Substance abuse
- Juvenile delinquency
- Stealing/Armed robbery
- Restiveness
- Mass illiteracy rate that occasioned inadequate skilled manpower
- High Unemployment rate
- Funding for the sector
- Decaying and Weak infrastructures
- Paucity of interest by youth towards Agriculture, Science and Technical, Education and Entrepreneurship/Business Activities.

OPPORTUNITIES

Youth in Niger State have great opportunities to be tapped as well as tap in the following areas:

- Free Education Programme at Primary and Secondary School Levels.
- Graduate Youth Employment Scheme.
- Social and Political Mobilization.
- Human resource for Agricultural and Industrial Development of the state.
- Sports Development.
- Availability of Micro-Finance Institutions in almost all the Local Government Areas.
- Large Land Mass (arable).
- Peaceful Atmosphere.

VISION

"To have a pool of youth that will rank among equals in terms of positive virtues, acceptable conduct, enterprising and respect for constituted authorities".

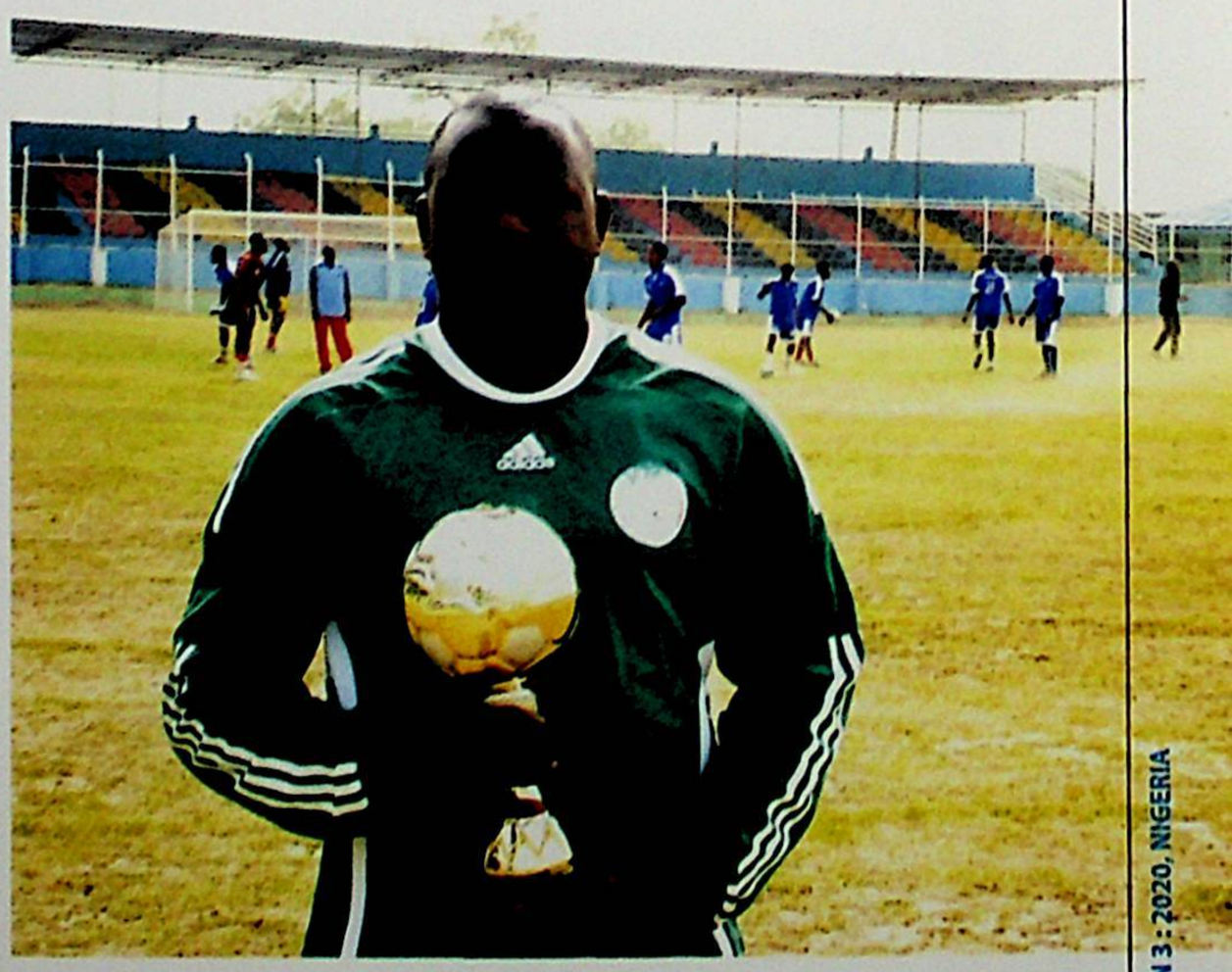
OBJECTIVES

- To significantly impart the culture of productivity to the youth and dissuade them from counter-productive activities.
- To maximally exploit opportunities to empower the youth by promoting creative and productive activities in collaboration with relevant MDAs, NGOs, CBOs, Cooperate bodies.
- Inculcate in the youth positive democratic culture and values, responsible citizenship, as well as promoting peaceful co-existence, positive attitudinal change and value re-orientation.
- Facilitate the formation, development and support for youth groups, associations, clubs forums etc, in the state.
- To sensitize the youth, equip them and enhance their capacity and ability for self-actualization.
- Generate volunteer youth vanguards and build understanding on group dynamics on a sustainable basis.
- To Strengthen youth participation in decision making process at all levels of governance.
- To Strengthen activities on prevention of HIV/AIDS among youth and facilitate care and support for young people living with the disease.
- To Strengthen family systems and lay the institutional and legal frameworks for youth development.

GOALS

- To empower at least 50% of the unemployed youth to become self-reliant and achieve self-actualization.
- To mobilize at least 85% of the youth and build their capacities to engage in productive endeavours to enhance the overall development of the state.
- To inculcate in the youth, the culture of, integrity, hard work and zeal for excellence and self reliance.

Director General (Youth Affairs and Strategy) Habib M. Bako with NYSC Members during the swearing-in ceremony of 2010 batch B at the camp ground, Paikoro, Niger State



The Honorable commissioner of sports development Alh. Abubakar Garba Mohammed, Niger State

VISION AND ACTION PLAN FOR YOUTH DEVELOPMENT

INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS '000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY)	ORGAN/ PERSONS RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Establishment of Ministry of Youth Affairs and Strategy	- Constitute White Paper Committee on the Report of the Road Map for effective Youth Engagement in Niger State - Approve recommendation of the White Paper Committee - Establish MYAS - Appoint Commissioner	Implement the strategy for youth engagement Establish inter-sectoral linkages and apply	Implement the strategy for youth engagement Establish inter sectoral linkages and apply	MY & SD & DYAS	- Office Furniture - Personnel - Take Off Grant Takeoff	30m	Expedited approval for requirement - Provision of appropriate and personnel office and logistics for take-off	Sustainable youth policy - effective instrument for the supervision of Youth Programme / Affairs	Monthly	Cabinet Office	MYAS in Place	State Government
Establishment of Niger State Entreprene-urship Development Centre (Niger State skills and Entreprene-urship development Agency NSEDA)	Inaugurate Niger State & CBN & Joint Committee on EDC - Submission and approval of Report Establishment of the EDC	- Training of 8,000 youth - Linking beneficiaries for Micro Credit Support	Training of 30,000 youth - Linking the trainee graduates for Micro Finance - Establish EDC Out Reach Centre at Local Government Areas	Ministry of Youth Affairs and Strategy, SME/MF Agency and Local [illegible] MDAs	Office Accommodation - Office Judiciary, Furniture - Training [illegible] - 2nos. Vehicle (Bus)	1b	Appropriate support from the State Government and Ministry of Local Government - Expedited approval for EDC requirement	-Youth Empowerment and Employment Generation -Reduced expenditure on ED training.	Bi-annually	MYAS & DYAS	Parastatal on programme office for the MYAS in place Growth of SMEs - No. of Self Employed Youth - Reduced Crime Rate, Insecurity and Restiveness	State, Local Government and Development Partners (OICI), MDGs

Establishment of Skills Acquisition Centres in 3 senatorial zones of the state	Partnering with the Federal Ministry of Youth Development SMEDAN/TICs and MDGs to establish Skills Acquisition Centre in Niger State - Initiate Contact with Relevant MDA -Receive Team and undertake site feasibility study -Submit report to State Government and obtain necessary support	Training of 5,000 Youth -Facilitating the beneficiaries to set up SMEs and assist beneficiaries to access Micro Credit Support	Training of 10,000 youth - Facilitating them to set up SMEs and access MC - Establish Skills Acquisition Centre at Local Government Areas	Federal and State Government	Construction of Training Centre Skilled Man-power Training Facilities / Equipment	1b	Appropriate support from State Government MDGs and FMYD	-Youth self employment generation - Grassroots economic empowerment -Eradication of poverty	Quarterly	MYAS, DYAS & NAPEP, NDE and MDGs	No. of SMEs start ups - No of self employed youth	Federal and State Government, MDGs, World Bank, NDE, NAPEP and other donors.
Resuscitation of Vocational Training Schools and Centres	Assessment of existing structures and facilities - Submit Report and obtain approval - General Rehabilitation of the Centres	Training of youth on various skills/vocation - Facilitate and support graduates to acquire Higher Education	Training of youth on various skills/vocation - Facilitate and support graduates to acquire Higher Education	Ministry of Tertiary Education, Science and Technology and Niger State Science and technology Board	Training Facilities/ Equipments - Rehabilitation of existing structures - Skilled Man-power	1b	Expedited approval of required materials by the State and Local Government	Improved employment profile - Technology oriented labour force	Annually	Ministry of Science and Technology	No. of Youth Craft men and self employed youth	State, MDGs and Development Partners

Establishment of Business Support Centres (BSC) at Zonal Levels	Initiate contact with relevant MDAS - Articulate proposal on the establishment - Constitute Committee - Submit report and secure approval	Establish BSC at Bida, Suleja and Kontagora - Facilitate access to business information and services	Facilitate access to Business Information and Services	SME/MF Agency	Office Accommodation - Office furniture - 60 unit of Desktop Computer - Interest facility - Training Facilities - Facilitators	15b	Expedited approval and efficient release of required funds / materials	Youth Employment - Grassroot Empowerment	Bi-annually	SMF/MF Agency	Existence of Business Support Centre, at Suleja, Bida and Kontagora - No. of SMEs Start-ups	State, Local Government, BOI, SMEDAN and other donors (UNDP, World Bank and NIPC)
Establishment of Niger State chapter of the Nigeria Youth and Parliament	Initiate contact with the federal Ministry of Youth Development and the National Youth Parliament - Articulate proposal for the establishment of State Youth Parliament - Obtain Approval - Undertake advocacy visit across the State - Mobilize Youth for the formation of State Parliament - Secure Office Accommodation for the Secretariat	Organize Annual Youth Parliament in Minna	Organize Annual Youth Parliament in Minna	MYAS, DYAS and State House of Assembly	Office Secretariat - Desk Officers - Office Equipments and Furniture - Logistics	100m	Hosting of various National and International Youth Programmes - Timely release of appropriate support on counterpart funding	Youth Empowerment - Peaceful conduct of Youth in the State	Annually	MYAS	Pool of youth with sense of responsibility and peaceful conduct Youth participation in decision making processes at all levels of governance.	MYAS, MLG, UNDP, GTZ and other Donors

Graduate Youth Employment Scheme	Mobilization and Registration of Graduate Unemployed Youth - Re-orientation Training for the youth - Providing jobs to the successful trained youth	Mobilization and Registration of Graduate Unemployed Youth - Re-orientation Training for the youth - Providing jobs to the successful trained youth	Mobilization and Registration of Graduate Unemployed Youth - Re-orientation Training for the youth - Providing jobs to the successful trained youth	MYAS,Office of the Head of Service, and CSC	Facilitators / resource persons - Logistics for trainings - Stationaries and trainers	500m	Prompt release of required resources by the State and Ministry for Local Government	Youth Employment Generation - Poverty reduction - Increase productivity	Annually	Directorate of Graduate Youth Employment	No. of employed youth - Reduced Crime Rate, Insecurity and Restiveness	State and Local Government and other employers of Labour
Guidance and Counseling Programme	Counsel 2,000 Youth on the need to embibe good virtues and abhor counter productive behaviours/ activities	4,000	12,000	MYAS	Professional Personnel (Psychologist, Sociologist and G & C experts) - Consultant	10m	Employment of required staff	Positive attitudinal change	Monthly	MYAS & DYAS	Pool of Youth with good virtues and sense of responsibility	MYAS & MDGs
Citizenship and leadership training programme (CLTP)	Initiate contact with relevant training centres Articulate proposal and secure approval and Mobilize youth for the CLTP	Initiate contact with relevant training centres Articulate proposal and secure approval and Mobilize youth for the CLTP	Initiate contact with relevant training centres Articulate proposal and secure approval and Mobilize youth for the CLTP	MYAS & DYAS/MDGs/ NGOs	Training kits -Resource persons -venues -Training materials honoraria -Transport logistics Facilitation and participation fees	44m	Expedited approval and efficient release of required funds / materials	Disciplined, patriotic and well behaved youth	Bi-annually	MYAS, MDGS, DYAS	Number of youth at leadership training programmes	MYAS & DYAS/MDGs/ NGOs
Sub-Total	**N18,684,000,000**											

In addition to these strategic initiatives and programmes and in the effort of making the youth in Niger State productive, the following mandate are also to be carried out by the Ministry of Youth Affairs and Strategy:

- Formulation of policies in a bid to generate employment to engage the youth in order to combat social ills.
- Development of strategies to make the youths imbibe the virtues of patriotism, national consciousness, self reliance and
- Hard work - Facilitation of sustainable ways of permanently engaging youths in productive ventures and entrepreneurship.
- Relating effectively with NYSC office in the state, and other relevant bodies.
- Development of effective strategies to handle the activities of NYSC in Niger State accordance with prescribed rules and regulations.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

Participants of the Niger State General Entrepreneurship Development Programme

Alh. Abubakar Garba Mohammed with Niger Tonadoes Football Club, Minna

'B' SPORTS DEVELOPMENT SCOPE

The dominant sports in Niger State include:

- Football
- Handball
- Basketball
- Athletics
- Tennis
- Volleyball
- Squash.

KEY ISSUES AND CHALLENGES

In 1976 when Niger State was created out of the defunct North Western state, sporting activities was very low. There were no standard sporting facilities like standard football pitches capable of hosting multi-sports activities. Although there were few places for recreational purposes such as sports clubs at Minna, Kontagora, Bida and Suleja, patronage and participation was marginal. Overtime sports activities started gaining momentum with the formation of various clubs and teams and the construction of stadia, hard courts and other sports facilities across the state. Those facilities have created room for mass participation.

The current trend however is that the promotion of sporting activities and development of sporting infrastructures in the state are largely left in the hand of the Government, with little or no participation of NGOs and other private organizations/ individuals. Nevertheless, Niger State has made her impact on sporting outings in Nigeria.

- Niger State is amongst the top four in Handball, Basketball, Volleyball, Hockey and Squash.
- The state darling team, Niger Tornadoes Football Club came from bottom of the league to occupy the 5th position and won a ticket to participate in the WAFU Championship in the 2009 premier league season.
- Niger State hosted a number of championships adjudged to be the best in recent times. For example, the First Chief Servant Top 16 Tennis championship, Volleyball Division 2 National Championship and the Talban Minna National Open Squash Championship
- Niger State performance at the "KADA 2009" National Sports Festival was adjudged the best outing in terms of spread of medals.

In addition, since the inception of the present administration a lot of structural transformation has taken place. The Ministry of Sports Development along with two additional Departments were recently created. The two addional Departments are Facilities and Infrastructural Department and the Sponsorship and Marketing Department. Other Departments in the Ministry are Sports Development Department, Administration Department as well as the Planning, Research and Documentation Department. This is believe will further afford the Ministry of Sports to further embark on capacity building of her staff in line with the new mission of the Ministry.

DG Youth Affairs and Strategy with the participants of the Niger State General Entrepreneurship Development Programme

ISSUES

- Harnessing the abundant talents in sports.
- Framework for sports development.
- Promoting grassroots sports development in the state.
- Private sector participation in sports. sponsorship and development.
- Existence of a sports policy in the state.
- Harmonization of sporting programmes from grassroots to state level.
- Existence of human capacity in quality, and relevance to sports administration and management

CHALLENGES

- Inadequate funding of sports and sports development programmes
- Inadequate and decaying sports infrastructure
- Declining fortune of schools sports competitions
- Low level of women participation in sports
- Weak infrastructural base for grassroots sports development
- Inadequate infrastructural development
- Lack of sports policy in the state
- Weak revenue base.

OPPORTUNITIES

Sports opportunity in Niger State can be categorized as follows:

- Sports as recreation
- Sports as health tool
- Sports as economic tool
- Sports as educational tool
- Sports as a tool for gender balance
- Sports as a tool for state mobilization
- Sports as an empowerment tool for the youth
- Sports as a tool for social engagement.

VISION

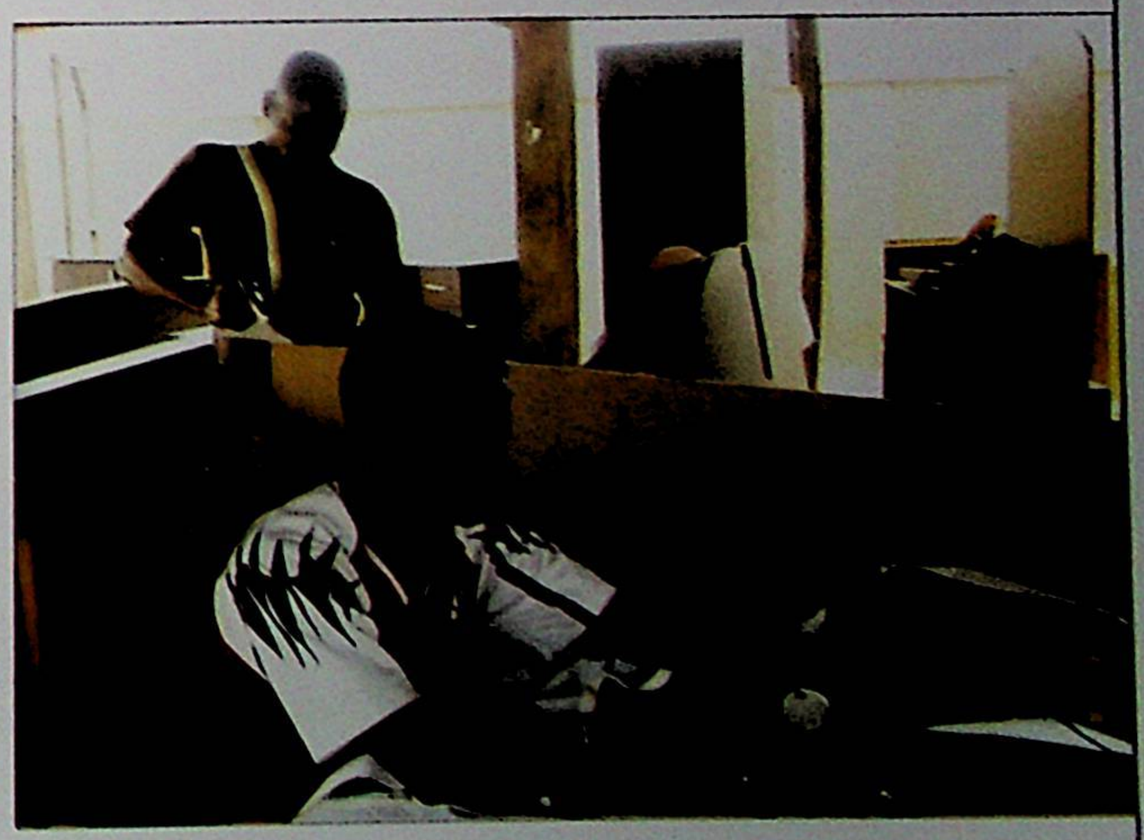
"To ensure that we produce the best athletes that will make Niger State proud at all levels of sport competition by 2020".

OBJECTIVES

- To establish adequate and standard sports facilities/equipment in schools and Local Government Areas.
- To encourage mass participation at all levels.
- To set up a machinery of sports mobilization.

GOALS

- To produce high performance athletes for national and international competitions.
- To have standard sports facilities at the zonal and local government levels by the year 2020.
- To inculcate and promote the spirit of sportsmanship at school levels.
- To foster unity and peaceful coexistence amongst Nigerlites through sports involvement.
- To institute a structured motivation and welfare package for athletes in Niger State.

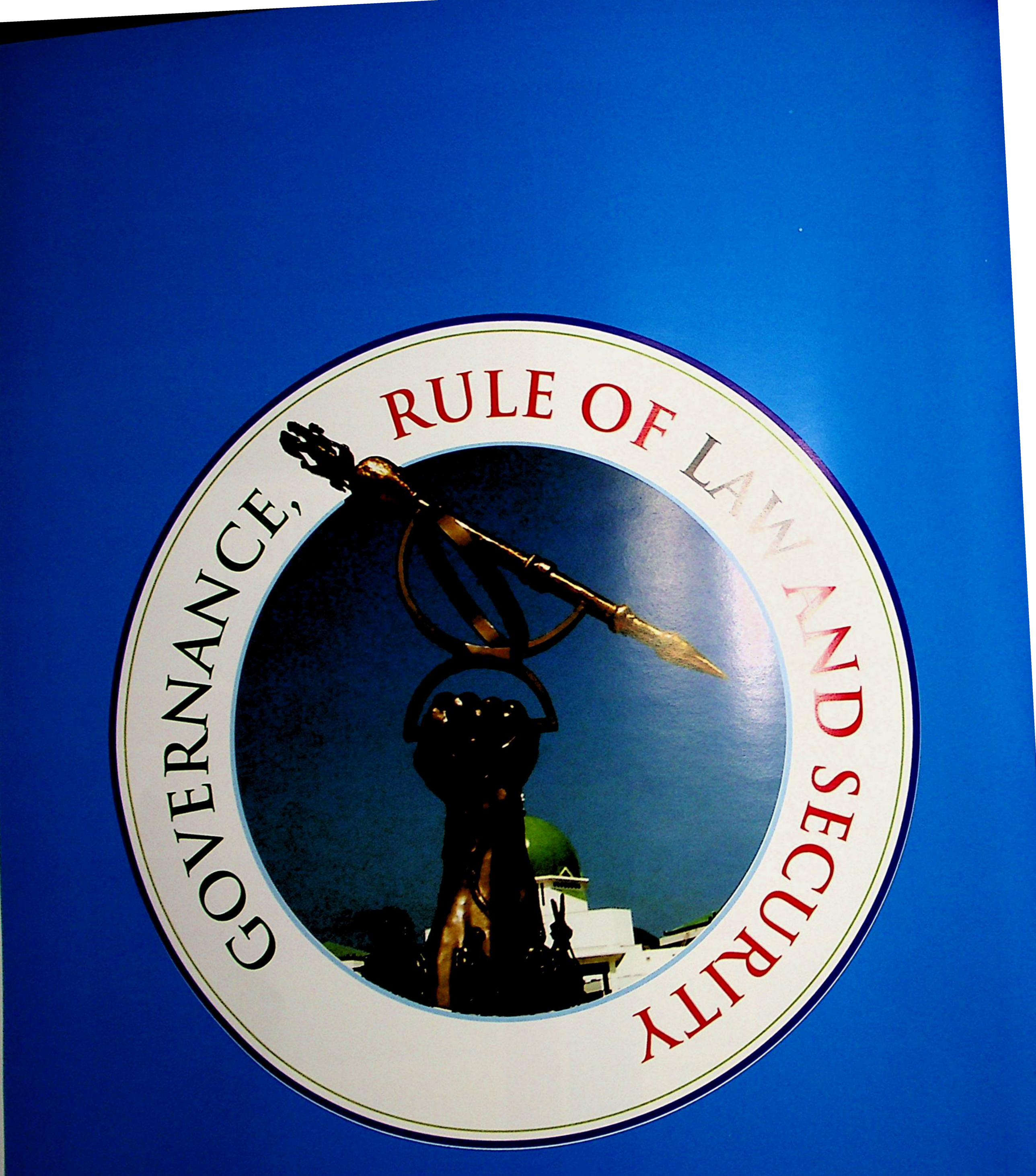


Youth apprenticeship Scheme

VISION AND ACTION PLAN FOR SPORTS DEVELOPMENT

INITIAVIES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS '000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY)	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Establishment of Sports Centres at Zonal / Local Government Areas	- Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	- Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	- Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	Ministry of Sports Development and Ministry of Local Government	Technical man power - Logistics (transportation)	400m	Expedited approval and release of appropriate funds	- Mass participation in sports activities - Quality athletes - Accelerated Sports Development	Quarterly	Ministry of Sports Development and Ministry of Local Government	- Existence of sports Centres across the State - No. of physically fit people - No. of Youth Sports Club	Ministry of Sports development and Ministry of Local Government and PPP
Construction of a Stadium	Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	Ministry of Sports Development and Ministry of Local Government	- Construction materials - Technical man power - Logistics (transportation)	3b	Expedited approval and release of appropriate funds	High lend performance - Increase revenue base - employment generation - Tourist attraction	Monthly	Ministry of Sports Development	- No. of sports Clubs - United youth	State, Federal and PPP

Establishment of Sports Academy	- Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	- Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	- Partnering with relevant MDAs - Articulate proposal for government approval - Secure approval - Mobilize resources for the project	Min of Sports development and Ministry of Local Government	- Technical man power - Logistics	1.3b	Expedited approval and release of appropriate funds	- Sustainable process of succession Quality athletes and technical men	Annually	Ministry of Sports Development	No. of professional and technical sports men	State, Federal and PPP
Sub-Total	**4, 700, 000,000**											
Total: Youth and Sports Development	**N22,684,000,000**											


RULE OF LAW AND SECURITY
GOVERNANCE,

STRATEGIC INITIATIVES FOR GOVERNANCE, RULE OF LAW AND SECURITY

SCOPE

- Satisfactory service delivery to the people.
- Absolute supremacy of regular laws as opposed to exercise of arbitrary power.
- Equality before the law.
- Voice and accountability.
- Political stability.
- Government effectiveness.
- Rule of Law.
- Control of corruption.
- Security of lives and property.
- Regulatory quality.

KEY ISSUES AND CHALLENGES

- Voice and accountability.
- Representation.
- Participation of individuals, community organizations and civil society. organizations in initiating, implementing, monitoring and evaluating policies and programmes.
- Willingness and ability of government to listen to, hear and respond to the people and address their expressed interests.
- Weak and low capacity of the civil service.
- Policy inconsistency or policy summersault.
- Low level of political education and awareness.
- Absence of constituency offices and legislative aides for elected representative of the people.
- Lack of accountability, transparency and compliance with laws.
- Inability of law enforcement agencies to carryout their primary responsibilities as required of them.
- Lack of full independence for judiciary.
- Independent body for appointing and fixing salaries and remunerations of judges.
- Intellectual caliber and qualities of character of Bar.
- Insufficient manpower for the Security Agencies.
- Lack of conventional equipment for security agencies.
- Poor welfare for security agencies.
- Transparency in governance with regular publication of critical reports.
- Public vigilance at all levels.
- Legislative oversight.
- Establishment and enforcement of Due Process.
- The institutional framework.
- Inter-governmental Relations.
- The Public Service.
- Service delivery.
- Public Financial Management.
- Equity and even development.

OPPORTUNITIES

- A peaceful and politically stable government.
- Unlimited investment opportunities.
- Job creation opportunities.
- Empowering local communities.
- Providing social security and enhancing social welfare.
- Promoting Public-Private-Partnership and Due Process.
- Peaceful and tranquil atmosphere for individuals to pursue lawful activities.
- Promoting strategic International partnership and co-operation.
- A judiciary and rule of law constitutionally guaranteed and protected.

VISION

- "To ensure a sustainable democratic system in a people-centered state where transparency and accountability in governance and rule of law are upheld by the year 2020".

- "For Niger State to achieve a polity where there is equality before the law and equality, justice, peace and order are enthroned by the year 2020".

- "To make Niger State the most secured state by the year 2020".

OBJECTIVES

- Best in service delivery in both the public and private sector.
- An enlightened population with increased political awareness.
- Genuine growth of the private sector to enable it contribute to the socio-economic development of the state.
- Promote greater observance of the rule of law.
- Make justice affordable and accessible.
- Improvement on Niger State's standing on the Human Development Index.
- Enthronement of peace, law and order Protection and preservation of lives and property.
- Enforcement of laws.
- Prevention and detection of crime.
- Preservation of the nation's democracy and the rule of law.
- An efficient and effective bureaucracy with integrity, self-respect and confidence to carry out proper intention of government fairly and quickly.
- Restoration of transparency and accountability.
- Re-establishment of Due Process.
- A political culture that encourages good policies and programmes and discourage patronage and clientism.

GOALS

- People-centered government.
- Responsive, transparent and accountable government.
- Reduction of level of poverty, illiteracy and ignorance.
- Articulate legislature.
- Responsive Executive.
- Independent Judiciary.
- Competent, well-equipped, well motivated security outfit.
- Ensure safeguard of lives and property.
- A system of government that works effectively for the people and guarantees their welfare and progress.
- Safe and secure environment conducive for economic and social development.

VISION AND ACTION PLAN FOR GOVERNANCE, RULE OF LAW AND SECURITY SECTOR

INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN-TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY)	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Reform of the Civil Service	Re-structuring and building of capacities			Niger State Executive	☒Funds Consultants	N100,000,000.00	Full government funding	Efficient and result-oriented Civil Service	Annually	Office of the Head of Service	Improved service delivery	☒Federal allocation ☒IGR Public-Private Partnership
Training and Capacity Building	Training			Niger State Executive	☒Funds Consultants	N500,000,000.00	Full government funding	Improved service delivery	Annually	Office of the Head of Service	Improved service delivery	☒Federal allocation IGR
Reform of Electoral process	Elections			Federal and State Electoral Agencies	Funds Electoral experts	N500,000,000.00	Full government funding	Free and fair elections	Annually	INEC/SIEC	Free and fair elections	☒Federal allocation IGR☒Federal allocation IGR
Training of Legislature aides	Training and re-training of aides	Training and re-training of aides	Training and re-training of aides	Niger State Legislature	Consultants	N200,000,000.00	Full government funding	Improved legislation	Annually	Legislature	Better actualization of constituents	☒Federal allocation ☒IGR ☒Federal allocation ☒IGR
Construction of library for House of Assembly	**Initiatives/strategies to be implemented in collaboration with the ministry and infrastructure**											
Adequate remuneration for judges	Allocation of funds	Allocation of funds	Allocation of funds	Niger State Executive/ legislature	☒Engineers Funds			Well-motivated judicial staff	Annually	Judiciary	Quicker and fair dispensation of Justice	Federal allocation IGR

Construction of libraries for High Court Judges, Magistrates and Sharia Court Judges	Liaison with appropriate organs			Niger State Judiciary	Funds	N500,000,000.00	Full Government funding	Improved knowledge for better dispensation of justice	Quarterly	Budget and Planning	Better dispensation of Justice	☒Federal allocation ☒IGR ☒Bonds Public-Private Partnership
Provision of vehicles for Magistrates and Sharia Court Judges	☒Allocation of funds Award of contract			Niger State Judiciary	Funds	N350,000,000.00	Full Government funding	Enhance prestige and security for Magistrates and Sharia Judges	Annually	Budget and Planning	Enhanced prestige and Security for Magistrate and Sharia Judges	☒Federal allocation ☒IGR
Training and Capacity Development for High Court Judges, Magistrates and Sharia Court	Continuous	Continuous	Continuous	Niger State Judiciary	☒Funds Consultants	N200,000,000.00	Government funding	Improved and quick dispensation of Justice	Quarterly	Judiciary	Better dispensation of Justice	Federal allocation IGR Donor Agencies
Attendance of conferences	Continuous	Continuous	Continuous		☒Funds Consultants	N50,000,000.00	Government funding	Improved and up-to-date knowledge	Continuous	Judiciary	Speedy dispensation of Justice	☒Federal allocation ☒IGR ☒Donor Agencies
Security Sector Reform	Restructuring and overhauling of security agencies			Niger State Executive	☒Funds	N50,000,000.00	Government funding	Improved security	Quarterly	Executive	Improved security	Federal allocation IGR Donor Agencies
Improved manpower drive for security agencies	Recruitment of new hands			Niger State Executive	☒Funds Consultants		Government funding	Better security coverage	Annually	Executive	Improved security	Federal allocation IGR Donor Agencies

Increased funding for security agencies	Allocation of funds			Niger State Executive	☒Funds		Government funding	Improved security	Annually	Executive	Improved security	☒Federal allocation ☐IGR
Capacity building for security operatives	Continuous	Continuous	Continuous	Niger State Executive	☒Funds Consultants	N25,000,000.00	Government funding	Up-to-date and knowledgeable security outfit	Continuous	Executive	Improved security	Federal allocation IGR Donor Agencies
Provision of logistics and improved communication equipment for security agencies	Continuous	Continuous	Continuous	Niger State Executive	☒Funds	N100,000,000.00	Government funding	A better equipped security	Quarterly	Executive	Improved security	Federal allocation IGR Donor Agencies
Provision of operational vehicles for security agencies	☒Release of funds Award of contract			Niger State Executive	☒Funds	N350,000,000.00	☒Government Public-Private partnership	A better equipped security	Quarterly	Executive	A mobile and efficient security outfit	☑Federal allocation ☑IGR ☑Public-Private partnership
Efficient media system – State, Radio, T.V and Newspaper	**Initiatives/strategies to be carried out by the ministry of information and communication**											
Sub -Total	**N2,925,000,000**											

In addition to these strategic initiatives and programmes and in the effort to make governance in Niger State among the best in Nigeria, the following mandate are also to be carried out by the **Ministry of Local Government, Community Development and Chieftaincy Affairs:**

- Development and provision of a functional constitutional framework for good governance on the operations of local governments in Niger State.
- Maintenance of up-to-date records on local government allocations from the federation account and the distribution and utilization of such funds on the basis of subsisting legislation and joint development initiatives with the State Government.
- Supervision of local government councils' expenditures and financial accounting to be in line with financial memoranda and other existing policies, rules and regulations guiding transactions.
- Development and facilitation of implementation and continuous review of state community development policy document.
- Sustenance of good relationship and continuous cooperation and collaboration between our traditional institutions and the government.
- Creation and maintenance of mechanism and strategy to ensure speedy response to communal conflict.
- Coordination of budget proposals emanating from the local government councils.
- Preparing and defending the annual budget estimates of the MDAs.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

Also in the effort of achieving a rule of Law procedure in Niger State, the following mandate are to be carried out by the **Ministry of Justice:**

- Ensure effective and speedy ministration of justice to the citizens of the state.
- Guide the Government at all times and legal issues and ensure that Government acts within the ambit of the law.
- Formulation of modalities and approaches to the administration of justice and ensure their implementation in the interest of the public.
- Defending the government in all matters of litigation and serve as the legal advisors to all government MDAs.
- Serving as the custodians and interpreters of all federal and state laws and legislation
- Undertaking periodic review and update of existing laws and legislation to attune them to the exigencies of the time.
- Coordination of the activities of the committee on the prerogative of mercy and other judicial entities in the state.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

EMPLOYMENT

STRATEGIC INITIATIVES FOR THE EMPLOYMENT SECTOR

SCOPE

- Open Employment
- Under Employment
- Low Wages Employment
- Social Exclusion.

KEY ISSUES AND CHALLENGES

ISSUES

- Value System
- Youth and unemployment
- Budget Implementation
- Required Skill Development Programmes.

CHALLENGES

- Weak Moral Foundation and Ethical Values.
- Poor Public Service Delivery.
- Low Literacy Level.
- Absence of required skill.

OPPORTUNITIES

- Employment opportunities are available in the public and the private sector in Niger State.

VISION

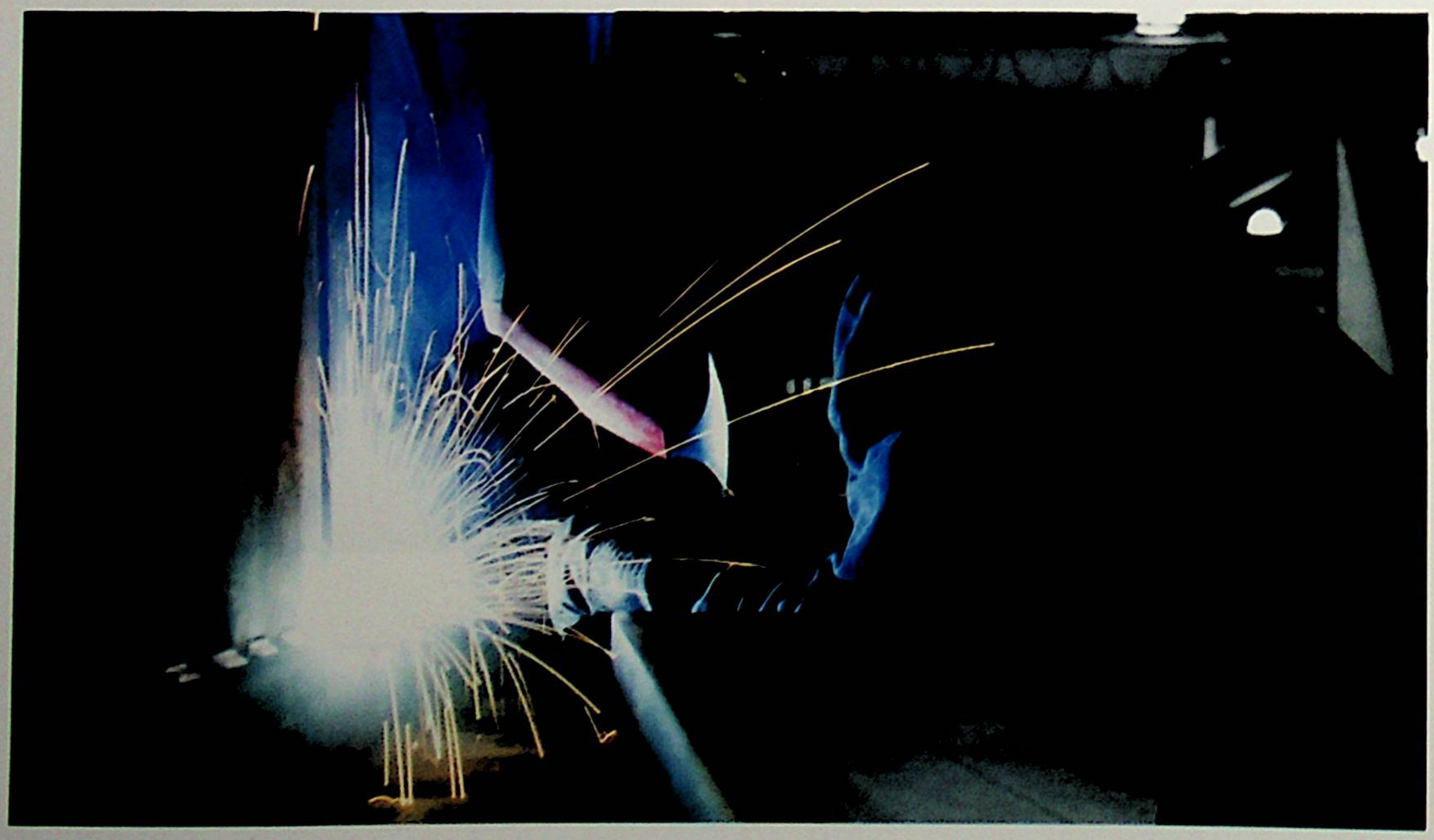
"To increase job opportunities from the present 20% to 70% by the year 2020.

OBJECTIVES

- To create an enabling environment that would make Niger State a destination of first choice to investors and international employer of labour.
- To transform the informal economy so as to further boost productive employment in the state.
- To address short, medium and long term employment.

GOALS

- To stimulate the economic sector for employment generation.
- To create awareness and provide legal framework to attract Foreign Direct Investment for Employment generation.
- Development of skills and competencies of work-force by 10% annually up to 20%.
- Strengthen entrepreneurial activities in the schools.



Welder at work, Minna

VISION AND ACTION PLAN FOR EMPLOYMENT SECTOR

INITIAVIES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY)	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
Agricultural skills development	**Initiatives and programs to be carried out by ministry of agriculture**											
Vocational skills training	Training in computer appreciation -Welding and fabrication -Air conditioning -Motor mechanic -Tailoring etc			State, local government and NDE	Upgrading of physical structures -Training equipment -Allowance for trainees -Resettlement funds	300 million	Capacity building by imbibing latest vocational skills technology to generate employment -State will fund 60%. Local Govt. 40%	20,000 vocational skilled trainees	Quarterly, Bi-Annual	State, Local Govt., and NDE	Number of Vocational skills Acquired -Number of Trainees resettled after completion of training	State, Local Govt.
Promotion of traditional crafts development skills	Production of ceramic -Poetry -Aluminum & brass work -Mat weaving			State, local government	Establishment of craft villages/ centres -Training equipment -Resettlement funds	50 million	Reactivation of present day craft and development of new ones to generate employment through capacity building. Local govt 60%, state govt 40%	15,000 skilled craftsmen	Quarterly, Bi-Annual	State, Local Govt.	-Number of traditional craftsmen trained -Number of craft centres upgraded	State, Local Govt.
Entrepreneurial skills development	Enhancing skill business management. -Enhancing feasibility -Report writing -Enhancing bus. Risk management strategies			State, Local Government and NDE	Training Materials Teaching Aids -Resettlement Funds	100 milion	Teaching of business skills to our people to engage them to be self employed. -Funding – State 70%, Local govt 30%	2,500 trainees	Quarterly Bi-annually,	State, Local Govt., NDE	Number of new business established	State, Local Govt, NDE
Total	**N450,000,000**											

Central Bank of Nigeria
CENTRAL BANK OF NIGERIA
FIVE NAIRA
2006

FINANCE

STRATEGIC INITIATIVE FOR THE FINANCE SECTOR

SCOPE

- Banks
- Micro-Financial Institutions
- Specialized Financial Institutions
- Internally General Revenue.

VISION

"To make Niger State the hub of financial services in Nigeria by 2020".

OBJECTIVES

- To ensure adequate access to credit and financial services for Nigerlites.
- To ensure a sustained increase in Internally Generated Revenue of the state to meet the funding requirements of the State's Development plan.

GOALS

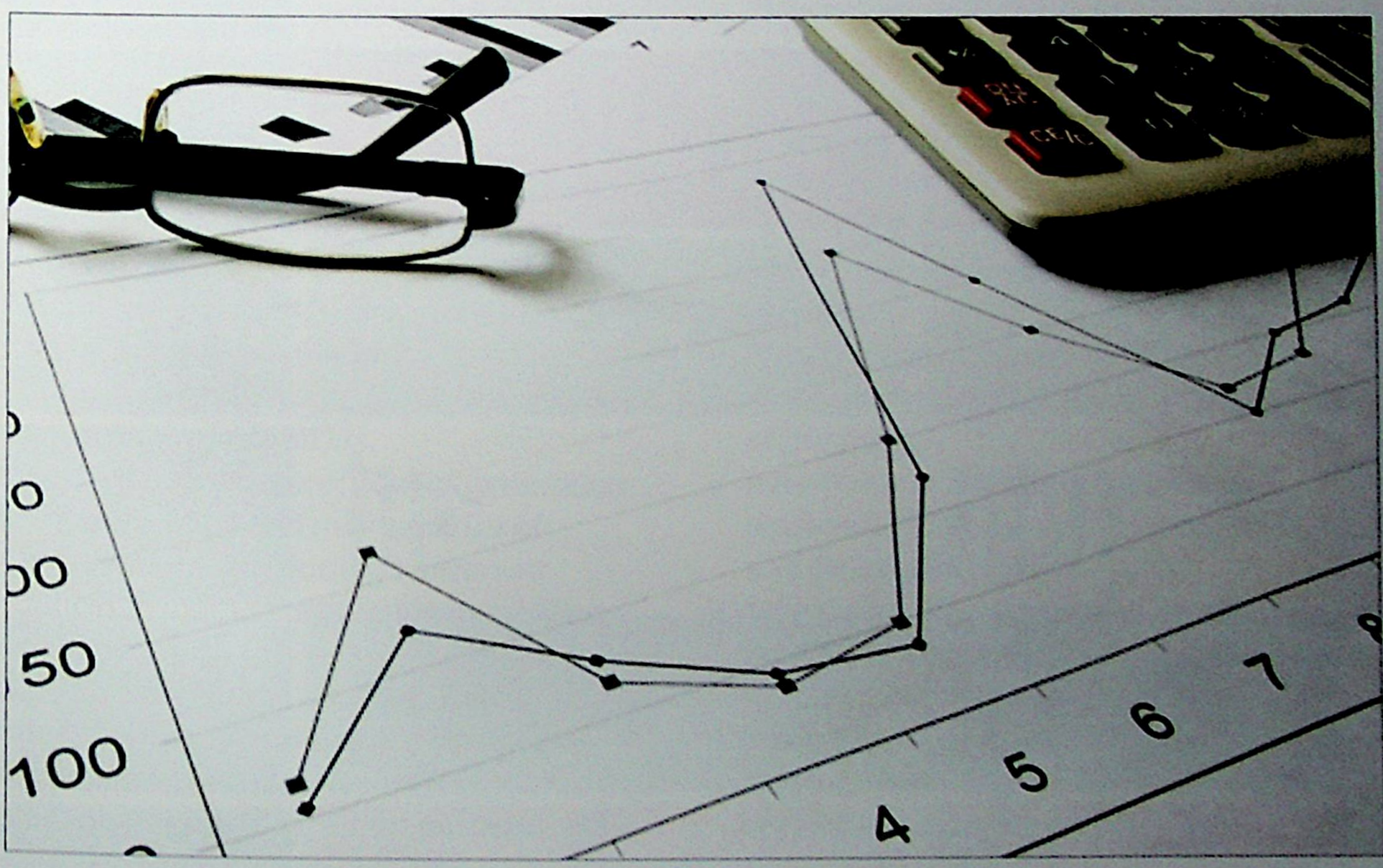
- Micro-Finance Services to be extended to all Nigerlites and all economic agents in Niger State;
- Enhance the revenue base of Niger State by 100% in the year 2020.

KEY ISSUES AND CHALLENGES

- Spread of Micro-Finance Banks in Niger State;
- Establishment of State Commodity and Export Promotion Agency;
- Presence of Niger State Development Company Ltd;
- Unsatisfied appetite for micro-credits;
- Attracting private investments;
- Inadequate access to credits;
- Inadequate Internally Generated Revenue;
- Low banking culture;
- Citizens are reluctant to pay tax and other revenue charges;
- Low revenue base of the state.

OPPORTUNITIES

- Availability of Federal Government;
- Agricultural Intervention funds for states;
- Increase in the number of Micro-Finance Banks in the state;
- Availability of loans from commercial banks to farmers in Niger State.



Business Process and Development

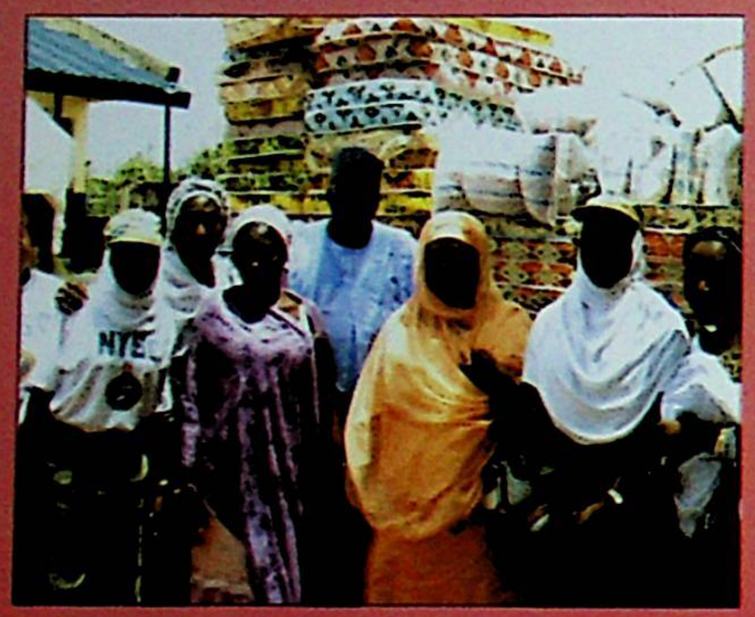
ACTION AND IMPLEMENTATION PLAN FOR FINANCE SECTOR

INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMEN -TATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY)	ORGAN/PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	Short Term 2009-2011	Medium Term 2012-2015	Long Term 2016-2020									
Access to Credit	Establishment of Micro Finance banks in all the Local Government Areas	Establishment of Commodity Agency in all LGAs to assist farmers with loans in cash and kind	Each commercial bank should have presence at least 15 LGAs of the State	-State Government (Microfinance Agency). -Local Government	-Both skilled and un-skilled Personnel. -IT equipment and internet facilities, -Banking Facilities	1,650,000 for the 25 LGAs	The State Govt. grants N30.0M facility per LGC as intrest free loan for purchase of shares in MFB's by individuals – Each LGC to provide banking structure worth N15.0M and banking equipment valued at N20.0M	Improved Banking culture and increase in the number of Banking facilities in the State	Quarterly	Microfinance Agency in the state. CBN	Increase the number of credits accessed	State- LGA development partners –SEC/Banks
Increase in Internally Generated Revenue	All eligible tax payers be made to pay tax	Tax clearance certificate be made as a precondition to enjoy government facilities	Introduction of more VAT on more goods and services produced/ leaving the State	Niger State Board of Internal Revenue	-Skilled Personnel -Vehicles and Equipment	100,000	-The State Govt. is expected to provide the funds for replacement and repairs / maintenance of Fixed Assets. -Staff training and Development	It is expected that the Internally Generated Revenue will Increase	Monthly	-Ministry of Finance. -Niger State Board of Internal Revenue.	Amount of Internally Generated Revenue	Niger state government to provide the needed funds
Total	**N1,750,000,000**											

Nigerian Currency

In addition to these strategic initiatives and programmes and in the effort of achieving a virile Financial sector in Niger State, the following mandates are also to be carried out by the **Ministry of Finance and Economic Planning:**

- Setting up a Standard Accounting System for the state and ensuring monthly meetings with the State Auditor-General.
- Production and continuous updating of a state economic masterplan.
- Acting as clearing house for all financial transactions of the MDAs.
- Provision of policy direction for generating internal revenue and maintenance of collaborations with local government councils in matters of revenue generation and accounting.
- Liaising with federal and financial institutions in procurement of loans and funds allocation.
- Management of state's debt portfolio and maintaining up-to-date documentation of state's liabilities including repayment and outstanding balances.
- Development of strategies to invest state funds in order to derive value from its income and investible money.
- Keeping updated records of the state and its local government monthly allocations from the federation account and maintain proper records of updated expenditure of the state.
- Creation and maintaining of 3% of monthly allocation in the reserve account of the state.
- Initiation and maintenance of records of all economic cooperation between the state and other stakeholders.
- Monitoring of implementation of budgetary provisions as enshrined in the revised Development Action Plan [DAP].
- Ensure capacity building for staffers towards achieving the desired collective objectives of the Ministry.



WOMEN AND VULNERABLE GROUPS

STRATEGIC INITIATIVES FOR WOMEN AFFAIRS AND ECONOMIC EMPOWERMENT

SCOPE

- Welfare and security of women,
- Children,
- Destitute,
- Physically challenged and other vulnerable groups in the state.

KEY ISSUES AND CHALLENGES

The Empowerment programmes of being carried out include:

WOMEN

Provision of Life Skills: Life skills are the skills needed by individuals to operate effectively in society in an active and constructive way. The Ministry carries out this responsibility through advocacy Meetings/visits with or to stakeholders, workshops, seminars, production of information, education and communication (IEC) materials such as pamphlets, stickers, posters, promotion of Radio and television programmes and discussions, e.t.c.

SOME OF THE TOPICAL LIFE SKILLS ISSUES ARE:

- Political participation;
- Gender inequality/mainstreaming;
- Micro-credit and basic book keeping skills;
- Child/maternal mortality;
- Girl-Child (enrolment and retention);
- HIV/AIDs Prevalence;
- Child protection Issues;
- Discrimination and Human Right Violations against Women remained impediments to the Promotion and Protection of Rights of Women, Children and Vulnerable groups in the state.

- Provision of Women Literacy and Vocational Skills centers: There are only eleven women skill centres in the state before the advent of this administration and seven of them were established by European Economic Commission (EEC).

The administration of the Chief Servant has established/equipped twenty-one (21) centres (sixteen being under taken by the Ministry of Women Affairs and Social Development, while the remaining ten (10) are being currently being equipped in collaboration with Millennium Development Goal's (MDGs) office in Niger State.

The purpose of this programme is two-fold:

- Firstly, to improve on the literacy levels of females and out-of-school girl-children with a literacy rate of around 37.54% against adult male of about 69% and;
- Secondly to reduce poverty as well provide self employment through the provision of vocations such as tailoring, knitting, tie-dye, pottery making, e.t.c.

- Mobilize both urban and rural women into Cooperatives and Development Associations for creative entrepreneurship and political pressure for self actualization as development partners with men. There were only three (3) registered women cooperative groups in Niger State in 1976, however, there more than 2700 in Niger State by 2008.

- The incidence of poverty in Nigeria according to a report by National planning Commission increased from 28.1% in 1980 to 54.4% in 2007 and that women constitute 70% of the poor. The situation of the women in the state did not differ with the above report. The Ministry was only able to access only Five Million, Three Hundred Naira (N5,300,000.00) only between 1998 and April 2007.

- There has been a steady poverty reduction strategy by the administration in the last two years amongst women through the disbursement of over N412 million as micro-credit loans by both Ministry of

Women Affairs and Social Security (N12.9 million) and NAPEP distributed over N400 million Naira to registered women cooperatives.

Other economic empowerment programme of the Ministry includes:

- Accessing annually the distribution of fertilizers, improved seedling, chemicals e.t.c to women registered farmers groups in the state.

THE SOCIAL PROTECTION SERVICES (SOCIAL SECURITY SCHEME)

Social security absolutely remains the global scientific tool which effectively and efficiently provides practical terms in resolving contemporary social crises in ever challenging techno-industrial human societies. These social crises range from unemployment, hunger, poverty, deadly diseases (HIV/AIDs), women rights, child abuse, flooding, street urchins, displaced youths, Almajirism, economic stagnation, divorce, bad governance and blatant under development.

Currently the following social welfare schemes are in operation in the Ministry: There are twenty-five social welfare offices in the state, where family cases are treated and resolved. Some of the cases treated in the area offices include:

- Family cases;
- Juvenile offenders;
- Medical Social Services in Hospitals and Rural Health Hospitals;
- Social school works (counseling at secondary schools).

CARE AND PROTECTION WELFARE SERVICES FOR THE CHILDREN AND THE OLD

- There are 12 Social Protections Institutions/Centres with a capacity of 450 social welfare inmates spread across the State and they are fed and cared for with N350.00 daily. The current administration raised the feeding/care allowances from N150 per day to N350/day in June 2009;

- There are three (3) Protective and Reformatory Homes (Remand Homes) at Minna, Bida and Kontagora where Children Against the Law (Child Offenders) are counseled and provided vocational skills while under care;

- An Orphanage Home in Minna, where abandoned children are fed and care for. All children abandoned oliver the state are brought to the Home in Minna;

- An Old People's Home for the care of older persons stigmatized for certain reasons;

- A Home for Mentally Retarded at Bida. Similarly they sponsor the mentally retarded patients to psychiatric hospitals;

- The Ministry is currently spearheading the passage of the Child Rights Act and the enactment of Social Security Bill for the protection of the children and the vulnerable groups in the state;

- Census of beggars, Quranic schools, and orphans in the state;

- Educational supports to indigent orphans;

- Financial support to widows and stranded persons.

EMPOWERMENT SCHEME FOR PHYSICALLY CHALLENGED AS WELL AS THE VULNERABLE GROUPS

The service provided under this scheme includes:

- Vocational skills training for the blind and physically challenged. There is an Advanced Blind Centre at Bida, where Blind learners across the Northern States are admitted and trained in skills such as Braille, poultry, farming e.t.c. Similarly, there are three (3) ordinary vocational Centres for the Blind at Bida, Ibeto and one for Female Blinds at Minna.

- There is under the management of the Ministry, the Spinal Cord Injuries Association's skill centres where the cripples learn vocational skills such as welding, shoe-making, soap making, e.t.c. Similarly, feeding and care welfare services of School for Special Education as well as the Social Rehabilitation Centres both at Minna are under the Welfare Services of the Ministry.

CHALLENGES

- Lack of current gender statistics on issues that concerns Women, Children, Physically challenged and Destitution in Nigeria;
- Traditional and cultural constraints thwarts programme implementations;
- Increase in Child Abuse/Violation as well as lack of reporting machineries for such cases, e.g. rapes;
- Inadequate budgetary allocations as well as cash backings to approved Estimates on issues that concerns Women and Vulnerable Group;
- In adequate manpower in both quantity and quality;
- Low level of literacy/employment opportunities amongst women, physically challenged;
- Increase in social vices such as rape, child abandonment, forced marriage and teenage pregnancy;
- Inadequate knowledge of implementations on MDGs, i.e. inability to link POA to MDGs;
- Inadequate skills acquisition equipment in available centres and lack of skills acquisition centres in all political wards;
- Few Women Seeking for elective positions due to socio-cultural factors;
- Lack of access to maternal/child care facilities as well as enlightenments;
- Inadequate of learning equipment as well as materials for the blind trainees such as Braille machines, Braille papers and typewriters;
- Lack of standard toilets and source of clean water in most of the vocational centres/homes for the physically challenged;
- Gender in-balance in primary and post primary enrolment still exist in both levels of education;
- Weak capacity of partners and low level of understanding of donor's operations;
- "Rigid" Difficult rules by the UN Organizations;
- Most developed POA by partners not attuned to State POA.

VISION

"To empower women and communities, develop the potential of Niger State children and ensure self actualization and protection of vulnerable groups".

OPPORTUNITIES

The Sector represents over 75% of the population (Women, Children, Aged, Physically Challenged, and Vulnerable Groups). Effective service delivery by Government in this sector:

- Significant reduction in poverty amongst women and vulnerable groups in the state;
- Reduced dependence on government for employment/grants;
- Enlightened womenfolk in the state;
- Reduced social vices in the family and community levels;
- A potential increase in the literacy levels of people with disabilities and vulnerable groups;
- A potential higher Girl-Child Enrolment and Retention rates in the state, hence, early/child marriages reduced and consequently maternal and child mortality in the state reduced;
- Improved donor partnership/ collaboration and support to service delivery in the state.
- Higher number of women in elective and decision-making levels raised, perhaps a 50% affirmative action for women.

OBJECTIVES

- To promote the welfare of women in general.
- To promote the welfare of the child and initiate actions for development of the child within the framework of both national and international Bill or Act and conventions on the right of the child.
- To stimulate action to improve women's civic, political, cultural social and economic education.
- To promote the cause of the disabled and elderly and stimulate public awareness and responsibilities on this segment of the society.
- To encourage the sense and essence of co-operative societies and activities among women both in the Urban and Rural areas and stimulate their creative entrepreneurship in the field of cottage industries.
- To work towards total elimination of all social and cultural practices that discriminate against women.

GOALS

- To collect and collate quantitative and qualitative gender data as a road map toward strengthening and supporting the establishment of data bank for the enhancement of qualitative decision for good governance as well as welfare of the aged, orphans and widows by 2020;

- To uplift the standard and dignity of people especially the out of School girls/women (15 – 35 years) through employment generation at all levels in order to significantly reduce poverty as well as social vices in the state by 2020;

- To proactively ensure a conducive and vibrant environment through deliberate vocational skills programme to the physically challenged persons, payment of Social Security benefits to the aged to reduction in the poverty level of these groups to a single digit number by 2015;

- To promote Social Security Scheme strategy of Poverty Reduction through loans from micro finance institutions; free medical care to Under -5 children, Pregnant Women and Nursing Mothers;

- Free Education from Primary to Senior secondary Education, in line Chapter II, section 14(2) (b) of 1999 Nigerian constitution, which stipulates that "the security and welfare of the people shall be the primary purpose of the government";

- To facilitate and ensure gender mainstreaming of programming in the state as well as equity and safe guard all kind of discrimination, criminal neglect and violation of human rights (Woman's/Child rights) through the passage of Child Right Act and Convention on the Elimination of Discrimination Agaist Women (CEDAW) by 2015;

- To promote constant periodic awareness campaigns and social mobilization through information dissemination of contemporary social issues.

VISION 3:2020
NIGER STATE, NIGERIA

VISION AND ACTION PLAN FOR WOMEN AND VULNERABLE GROUPS

INITIATIVES/ PROGRAMMES	ACTIVITIES			APPROPRIATE ORGAN RESPONSIBLE FOR IMPLEMENTATION	RESOURCES NEEDED	COSTS N'000	INTERVENTION STRATEGIES	EXPECTED CHANGES	HOW OFTEN PROGRESS WILL BE MEASURED: (MONTHLY; QUARTERLY; BI-ANNUALLY; ANNUALLY)	ORGAN/ PERSON RESPONSIBLE FOR TRACKING	INDICATORS TO SHOW SUCCESS	FUNDING OPTIONS
	SHORT TERM 2009-2011	MEDIUM TERM 2012-2015	LONG TERM 2016-2020									
1. Commitment to National and International Obligations towards celebrations and or days	National, Independence Women, Children, commemor-ations usually marked by the States @ N16.9 Annually	National, Independence Women, Children, commemor-ations usually marked by the States @ N16.9 Annually	National, Independence Women, Children, commemor-ations usually marked by the States @ N16.9 Annually	MWASD, MYSD, MOI, Armed Forces, Legionnaires & MOE	Funds, Consultants, Grains, Distribution vehicles	169,200, 000	Visits to social protection institutions, hospitals, parade, seminars, Media, etc	Public awareness created	Annually	MWASD, NGOs/ CBOs	No of Events held annually	Government, Donor Supports, Zakkat, General donations
2. Feeding and Care of 450 Social Protection inmates in the Protection Institutions and Centers	Feeding & care of 450 social inmates @N350/dy x 365 days	Feeding & care of 450 social inmates @N350/dy x 365 days	Feeding & care of 450 social inmates @N350/dy x 365 days	MWASD MOF	Funds	1,034,775, 000.	Disbursement of funds to Officers in Charge.	Better Standard of Living for inmates.	Monthly	MWASD	No of Inmates in the Social protections	Government, NGOs, Philanthropists
3. Annual Social welfare Scheme for 1000 Physically Challenged in the State (the Blind & the Crippled) in the state	Provision of Aids and Appliances to 1000 Physically Challenged Persons @ N250,000 annually in the State	Provision of Aids and Appliances to 1000 Physically Challenged Persons @ N250,000 annually in the State	Provision of Aids and Appliances to 1000 Physically Challenged Persons @ N250,000 annually in the State	MWASD	Funds, Braille Machines, Portable Typewritter Tri-cycle, Wheel Chair, Artficial Limb, etc	4,500,000, 000.00	Purchase & Distribute	Total wellbeing of the beneficiaries improved	Quarterly	MWASD NGOS	No. of beneficiaries	Government Philanthropists NGOs

4. Promotion and marketing of finished products of women and physically challenged at local, national and international trade fairs/exhibitions	Facilitate annually the participation of women groups and female entrepreneurs in the marketing of local products of women and PWDs at trade fairs @ N500,000	Facilitate annually the participation of women groups and female entrepreneurs in the marketing of local products of women and PWDs at trade fairs @ N500,000	Facilitate annually the participation of women groups and female entrepreneurs in the marketing of local products of women and PWDs at trade fairs @ N500,000	MWASD, MLG/LGAs, Women entrepreneur	Funds Exhibition materials	9,000, 000.00	Display of finished products	Marketing of locally produced items	Annually	MOC&I MWASD MLG/LGAs	No of fairs attended	Government
5. Promotion of Protection, security and development of Children and vulnerable groups through the establishment of reformatory Homes	Establishment of additional Social Protection Facilities at Suleja and New-Bussa for Children against the law	Establishment of additional Social Protection Facilities at Kagara and Agaie for Children against the law	Establishment of additional Social Protection Facilities at Mokwa and Lapai for Children against the law	MWASD, MOF, MOL&S MOW	Funds Lands, Staff	90,000, 000.00	Recruitment, Hiring of facility, Building,	Character reformation and well secured societies	Annually	MWASD MOJ Police Parent	No. of protection facilities established	Government National and International Donors, Philanthropist.
6. Promote and facilitate the welfare and security of Persons with Disability and Vulnerable groups through the establishment of comprehensive support environment		Establishment of 3 "social security shelters" @ Minna – a comprehensive supportive environment for vulnerable groups in the state.	Establishment of 3 "social security shelters" @ Bida & suleja; comprehensive supportive environment for vulnerable groups in the state.	MWASD, MOF, MOL&S MOW	Funds Lands, Staff	1,500,000, 000.00	Recruitment, Building	Security of life, vulnerable groups empowered	Annually	MWASD, National and International NGOs	Number of security shelter established	Government National and International Donors, Philanthropist

7 . Protection & Rehabilitation scheme of Social Security Scheme of the State.	Provision of N50,000.00 to 60 female ex-convicts of Niger State origin annually	Provision of N50,000.00 to 60 female ex-convicts of Niger State origin annually	Provision of N50,000.00 to 60 female ex-convicts of Niger State origin annually	MWASD, NGOs	Funds	22,500, 000.00	Grants	Ex-convict empowered / intergrated	Annually	MWASD, Nigeria Prison Service,	No of ex-convict	Government National and International Donors, Philanthropist
8. Partnering with national NGOs/CBOs to promote synergy and opportunities to improve social and economic status of women and vulnerable groups	Grants-in-Aids of N1Million to 15NGOs/CSOs involved in the protection as well as empowerment services for women and vulnerable groups in the state	Grants-in-Aids of N1Million to 15NGOs/CSOs involved in the protection as well as empowerment services for women and vulnerable groups in the state	Grants-in-Aids of N1Million to 15NGOs/CSOs involved in the protection as well as empowerment services for women and vulnerable groups in the state	MWASD	Fund	3,750,000, 000.00	Grants	Improved service delivery	Annually	MWASD	No of NGOs	Government
9. promotion of improved enrolments and retention of 2000 indigents orphans annually	Supports to 40 indigent orphans/LGA annually @ N50,000.00 each	Supports to 40 indigent orphans/LG A annually @ N50,000.00 each	Supports to 40 indigent orphans/LGA annually @ N50,000.00 each	MWASD National & International Organs, Emirates and Individuals	Fund Learning materials	50,000, 000.00	Cash grant and purchase/ distribution of learning material	Improved enrolment and higher retention of pupil	Annually	MWASD NGOs and CBOs	No. of beneficiaries	Government National and International Donors, Philanthropist
10. Poverty alleviation strategy through the provision of micro credits to registered groups	Access N250,000.00 micro-credit /group to 500 registered women/vulne rable groups annually in the State.	Access N250,000.00 micro-credit /group to 500 registered women/vulne rable groups annually.	Access N250,000.00 micro-credit /group to 500 registered women/vulner able groups annually.	FMWASD MWASD MLG&CA Bank of Industries Microfinance NACB SMEDAN	Funds Machinery	3,125,000, 000.00	Identify and register women groups and entrepreneurs	Women empowered, and increased productivity	Annually	MWASD, Banks, Community Leaders	No of women groups beneficieries	FMWASD MWASD, Bank of Industries, etc

11. Poverty alleviation strategy for PWDs through Vocational Skills and Animal husbandry	Engage 500 PWDs annually with skills such as Welding, Carpentry, Vulcanizing, Animal husbandry , telephone and computer skills	Engage 500 PWDs annually with skills such as Welding, Carpentry, Vulcanizing, Animal husbandry , telephone and computer skills	Engage 500 PWDs annually with skills such as Welding, Carpentry, Vulcanizing, Animal husbandry , telephone and computer skills	MWASD, MLG&CA MOC&I MOF&AH NDE,	Fund Seed money	1,875,000, 000.00	Identify, register, train and disburse support	Self reliance/ productivity increased, security of life and property also enhanced	Annually	MWASD	No of beneficiaries	FMWASD MWASD, NDE Philanthropist
12. Sponsorship of meeting, excursions and trainings	Promote the activities of children parliament in the State	Promote the activities of children parliament in the State	Promote the activities of children parliament in the State	FMASD MWASD LGAs	Fund Sitting Chamber Office Equipment	5,000, 000.00	Sittings, Advocacies, training workshops	Children participation enhanced	Annually	FMWASD MWASD NGOs	No of sittings/ resolutions	Government Donors
13. Poverty alleviation strategy through the establishment of cottage industries to boost food security, increase employment and	Access and facilitate the establishment of 5 Cottage Industries/ Political zone at N4M/Industries annually to registered women group and female entrepreneurs	Access and facilitate the establishment of 5 Cottage Industries/ Political zone at N4M/Industries annually to registered women group and female entrepreneurs	Access and facilitate the establishment of 5 Cottage Industries/ Political zone at N4M/Industries annually to registered women group and female entrepreneurs	MWASD MOC&I MLG&CA	Funds Machinery	180,000, 000.00	Register beneficiaries, Source funds Train & Install machines	Self reliance/ productivity increased, security of life and property also enhanced	Annually	MWASD MDG SMEDA	No of beneficieries	Government Donor Banks
14 . Promote and improve literacy levels of adult women and out-of schools girls through the establishment of women skills centres at political wards of the State	facilitate the establishment of 2 skills centres each at the 275 political wards of Niger State @ N450,000.00 per Centre	facilitate the establishment of 5 skills centres each at the 275 political wards of Niger State @ N450,000.00 per Centre	facilitate the establishment of 5 skills centres each at the 275 political wards of Niger state @ N450,000.00 per Centre	MWASD MLG&CA SAME MDG Community Development Projects	Funds Equipment Zaure	1,485,000, 000.0	Register beneficiaries, Source funds	increased literacy, reduced maternal and child mortality as well as Self reliance/ productivity	Annual	MWASD MLG&CA SAME MDG Community Development Projects	No of Centre established	Government Donor Banks

16. Rehabilitation, Protection from encroachment, renovation and furnishing of the existing 13Institutions	Rehabilitate 3 existing social protection institutions in the state.	Rehabilitate 5 existing social protection institutions in the state.	Rehabilitate 5 existing social protection institutions in the state.	MWASD MOW MOF NGOs Individuals	Funds Furniture	13,000, 000.00	Rehabilitation and renovation of physical structure	Improved service delivery	Annually	MWASD MOF &EP Due Process Unit	No of Institutions rehabilitated	Government
17. Strengthening skills in the 4 Social Protection Centers for the Blinds through provision of modern equipment and learning materials	Access and purchase 5 Braille Machines, 3 Typewritters, Tape Recorders etc annually @ N1,500,000 for the social protection institutions institutes	Access and purchase 5 Braille Machines, 3 Typewritters, Tape Recorders etc annually @ N1,500,000 for the social protection institutions institutes	Access and purchase 5 Braille Machines, 3 Typewritters, Tape Recorders etc annually @ N1,500,000 for the social protection institutions institutes	MWASD	Funds Instruction Materials	105,000, 000.00	Identify learners Admit Register Train and provide support	Self reliance/ productivity increased	Annually	MWASD NGO	No of learners registered	Government National and International Donors
18. Strengthening state and National Data Bank base to provide platform for effective governance	Source & purchase 10 unit of computers annually @ N85,000 for the 65 Social Insts (25 Welfare Offs, 25 medical welfare units, & 15 social protection institutions)	Source & purchase 10 unit of computers annually @ N85,000 for the 65 Social Insts (25 Welfare Offs, 25 medical welfare units, & 15 social protection institutions)	000 for the 65 Social Insts (25 Welfare Offs	MWASD MOW MO&ST MOF	Funds Personnel Office furniture & equipment	106,250, 000.00	Recruit additional staff Acquire office structures and Furniture	Improved service delivery and good governance	Annually	MWASD NGOs	No. of Welfare Offices & Social Medical Welfare Units established	Government National and International Donors
19. Advocacies, Workshops and capacity building for staff, police and protection officers on the implementation framework for CRA and CEDAW in the State	Promotion/ implementation & dissemination of Child Rights Acts as well as Gender Mainstreaming Activities in the state	Promotion/ implement -ation & dissemination of Child Rights Acts as well as Gender Mainstreaming Activities in the state	Promotion/ implementation & dissemination of Child Rights Acts as well as Gender Mainstreaming Activities in the state	MWASD MOJ MOI MOF NGOs/CBOs	Funds, IEC Materials	25,000, 000.00	Dissemination of content of law through Advocacies, campaigns and Seminars	Women and Children Protection enhanced	Monthly	MWASD, MOJ Police, Immigration NGOs/CBOs	No of women and child abuses in the State	Government National and International Donors

20. Evacuation/ Rehabilitation of stranded destitute of Niger State origin @ N1,000,000.00 annually	Evacuation/ Rehabilitation of stranded destitute of Niger State origin @ N1,000,000.00 annually	Evacuation/ Rehabilitation of stranded destitute of Niger State origin @ N1,000,000.00 annually	Evacuation/ Rehabilitation of stranded destitute of Niger State origin @ N1,000,000.00 annually	MWASD MOF MOT MOI NGOs/CBOs	Funds Temporary Shelter, Vehicles, Buckets, Blankets, etc	18,000, 000.00	Repatriate & evacuate non indigene destitute and rehabilitate destitute of state origin	State's security and Protection of lives enhanced	Daily	MWASD Police Civil Defence corps, NGOs	No of destitute repatriated and rehabilitated	Government
21. Participation/ Attendance of State at National & International meeting to share progress and learn new strategies	Participation/ Attendance of State at the National & International periodic country reports/ meetings @ N15m	Participation/ Attendance of State at the National & International periodic country reports/ meetings @ N15m	Participation/ Attendance of State at the National & International periodic country reports/ meetings @ N15m	MWASD MOF	Funds	270,000, 000.00	Attend National/ International Meetings & Workshops	Capacity of staff built, hence service delivery enhanced	Quarterly	MWASD MOF	No of Meeting/ Workshops attended	Government
22. Strengthening state and National Data Bank base to provide platform for effective governance	Collection and Collation of primary and secondary Data annually on Women and Social Protection Issues in the State @ N725,000.00	Collection and Collation of primary and secondary Data annually on Women and Social Protection Issues in the State @ N725,000.00	Collection and Collation of primary and secondary Data annually on Women and Social Protection Issues in the State @ N725,000.00	FMWASD MWASD MOF &EP Donor Agencies	Funds Computers	13,050, 000.00	Collect required data & disseminate	Effective and efficient decisions enhanced	Monthly	MOF &EP	No & Type of available data	Government
23. Partnering with national and international agencies to ensure in access of funds and opportunities to improve economic status of the groups	Provision of Cash contribution by the State to National/ International donors/ partners @ N15,000,000.0 annually	Provision of Cash contribution by the State to National/ International donors/ partners @ N15,000,000.0 annually	Provision of Cash contribution by the State to National/ International donors/ partners @ N15,000,000.0 annually	MWASD MOF & EP	Funds	270,000, 000.00	Contact donors and pay Counter parts funds where necessary	Increased access to service delivery	Annually	MOF & EP	No of assistance sourced	Government

24. Progress dissemination & strengthening of National Data Bank information base	Production & dissemination of routine activity report, annual calendars and almanacs	Production & dissemination of routine activity report, annual calendars and almanacs	Production & dissemination of routine activity report, annual calendars and almanacs.	MWASD			Produce activity report and link with dissemination agencies	Public well informed of Govts' actions and progress	Annually	MOF & EP	No. of reports available	Government
Total	**N18,615,775,000**											

In addition to these strategic initiatives and programmes, the following mandate are also to be carried out by **Ministry of Women Affairs and Social Development:**

- Formulation of policies to promote the welfare and security of women, children, destitute, handicaps and other vulnerable groups in line with National Policy on women and vulnerable groups.
- Promote the welfare and security of womenfolk in the state.
- Partner with national and international agencies on programmes aimed at eliminating all forms of discriminatory and harmful practices that prevent the women and vulnerable groups for realizing their full potentials.
- Ensure that issues of child abuse are properly and effectively managed.
- Ensure that social welfare offices are resuscitated and made functional.
- Ensure that both NGOs and donor agencies are accessed in order to derive maximum benefits.
- Driving for the establishment of an organized and institutionalized social security scheme in the state.
- Ensure increased access of women to micro-finance/SME opportunities in order to improve women economic status.
- Ensure capacity building for staffers towards achieving the desired collective objectives of the ministry.

Also the **Ministry of Poverty Eradication and Value Re-Orientation** is expected to carry out the following mandate:

- Formulate policies aimed at eradicating poverty in our society;
- Coordinate and supervise the activities of all poverty eradication Agencies, SMEDAN, and SME/Microfinance Agency, Niger State Poverty Eradication Agency, NAPEP, in the state;
- Collaborate and partner with all federal agencies that have to do with poverty alleviation and value re-orientation;
- Formulate policies and action plans to address the issue of our core values as a people;
- Create a platform for harmonious co-existence in the society, particularly religious and interethnic harmony;
- Value and attitude re-direction;
- Ensure that government programmes and policies are better understood by the general public;
- Mobilize favourable opinion for such programmes and policies;
- Establish appropriate framework for educating orientating and indoctrinating Nigerlites towards developing socially desirable attitudes values and culture which project individuals pride and image;
- Awaken the consciousness of Nigerlites to their civic responsibilities;
- Develop among Nigerlites of all ages and sex, social and cultural values and awareness which will inculcate the spirit of patriotism, nationalism, self discipline and self reliance;
- Organize participatory rural appraisal forum;
- Organize stewardship and accountability forum;
- Organize participatory people's fora e.g. community dialogue, interactive and Jama'a forum;
- Restore and sustain discipline in our life;
- Instil in the populace a sense of absolute loyalty to the fatherland, ensure and uphold leadership by example;

- Organize skills acquisition training;
- Provides micro-finance loans;
- Establish and provide loans for SMEs;
- Establish feedback channel to government on all aspect of the State;
- Collect and collate monthly progress reports from State Ministries, Departments and Agencies (MDAs);
- Perform any function assigned to it by the State Government and;
- Ensure capacity building programme for staffers towards achieving the desired organisational objectives.

IMPLEMENTATION ISSUES

Niger State Vision 3:2020 Programme Management Office

The Niger State Vision 3:2020 Programme Management Office (PMO), to be set up under the Office of the Secretary to the State Government (The SSG Office), is to lead, guide and co-ordinate the implementation of the Vision 3: 2020 activities within the state, the 3 Senatorial districts, the 25 Local government areas and the 274 wards.

In order to fulfill this mandate the Vision 3:2020, the PMO is required to:

- Facilitate the strengthening of the project/programme;
- Implementation/execution capability of the Vision 3:2020 operators;
- Disseminate project knowledge and best practices across the public and private sectors;
- Evaluate and measure performance and development outcomes of projects and programmes;
- Build Monitoring and Evaluation capacity in the stakeholders structure;
- Develop project management systems to facilitate efficient project and programme implementation;
- Establish standards which will be used as benchmarks across the programme sectors;
- Collate information on the status of implementation of the Vision 3:2020 Operational Plan;
- Report on the status of plan implementation and progress at the operational level;
- Prioritise projects based on criteria such as implementation capacity, financial viability, alignment with Vision 3:2020 goals, as well as consistency with the overall Niger State Strategic Plans;
- Develop and execute the Vision 3:2020 Plan's sectoral transformational projects;
- Assist in the conceptualization and implementation of a comprehensive communications strategy for Vision 3:2020;
- Match micro-level projects with the macro level plans for each sector and the overarching plan;
- Match the State's Vision 3:202 projects with the National Vision 20:2020 plans and coordinate/ facilitate the national programme in the state;
- Source local, regional, national and international inputs into the programme and projects;
- Ensure the sustainability of the Vision 3:2020 over the 12 year period, and beyond.

Vision 3:2020 Project Units

A total of 313 Project Offices/Units shall be created to reflect the following geo-political structure:

- State-1.
- Senatorial Zones-3.
- Local Government Areas-25.
- Wards-274.

The Vision 3:2020 Programme Management Teams

In order to ensure a successful and sustainable implementation of the Niger State Vision 3:2020, the programme is to be monitored and coordinated by the following:

Vision 3:2020 Project Officers

There shall be 40 Vision 3:2020 project officers, made up of 10 for each of the project units who will initiate, coordinate and facilitate the operationalization, execution, and articulation of the Vision 3:2020 project in their respective project units:

- State-10.
- Senatorial Districts-10.
- Local Government Areas-10.
- Wards-10.

Niger State Vision 3:2020 Performance Executives

There shall be eight (8) Vision 3:2020 Performance Executives, made up of 2 for each of the Project Units who will organize/prosecute the Monitoring and Evaluation of the Vision 3:2020 Programme projects and activities in their respective Project Units:

- State-2
- Senatorial Districts-2
- Local Government Areas-2
- Wards-2.

The Project Executives shall be placed on contracts with a 10-Year Annual Reviewed Performance Related Contract. The Units shall work as independent units and organize all stakeholders input into the Vision 3:2020 Projects. There shall be regular quarterly and yearly project reviews and periodic events on the progress of the programmes.

There shall be a periodic input from independent external bodies to enhance the sustainability of the Vision 3:2020 Programme, projects and activities through unbiased assessment of teams' performance.

VISION 3:2020

NIGER STATE, NIGERIA

OTHER ACTIONS

To strengthen the implementation of the Vision 3:2020 document, the following structures will be put in place:

- A monitoring and Evaluation Unit (comprising members of the technical committee) that will prepare quarterly reports and conduct Mid-Year review of the activities of the sectors in the Vision 3:2020 being implemented by ministries, parastatals, and agencies of the State Government.

- Annual Niger State Economic Summit. This will provide a forum for interaction of all stakeholders to review the performance of the state's economy in the preceding year, and make recommendations.

- Annual Investment Forum.

- A State Economic Advisory Committee, made up of public and private sector operators that will assess the state's economy and make report to the Government every quarter.

- A forum of past Chief Executives that will meet and deliberate annually (or as the case may be) on state matters.

- A forum of Elder Statesmen/Professionals to interact with the Government functionaries to address the state's development issues.

- A "Jama'a" Forum will be conducted on quarterly basis by the Chief Servant and Members of Executive Council. This will provide a direct feedback from the public on government policies, projects and activities.

COST IMPLICATION

This is a visionary document that spans a period of twelve years. The estimated cost in each of the thematic areas is only indicative as the figure may rise in the cause of implementation. The sources of funding that has been matched against each initiatives/programme are however not exhaustive. Other sources of funding apart from the ones identified will be pursued vigorously to augment the lean resources of the state in order to make this vision realistic.

The analysis of more than 1.6 trillion budget to drive the Vision 3: 2020 shows that three (3) (Energy, Water and Sanitation and Health) of the 22 sectors will use up more than 80% of the budget (Table 1 and Chat 1). If the budget determines the impact, one would say that 80% of the direct impact would be on these three (3) sectors. However, it is pertinent to note that these are key sectors whose impact cuts across all other sectors.

The about 3.67% which is budgeted for agriculture is expected to run for short or medium time to ensure a consistency of food security. The fund for Small Medium Enterprises (SME) Development is capable of achieving multiple impacts if properly channelled and monitored as designed by our grassroots development model.

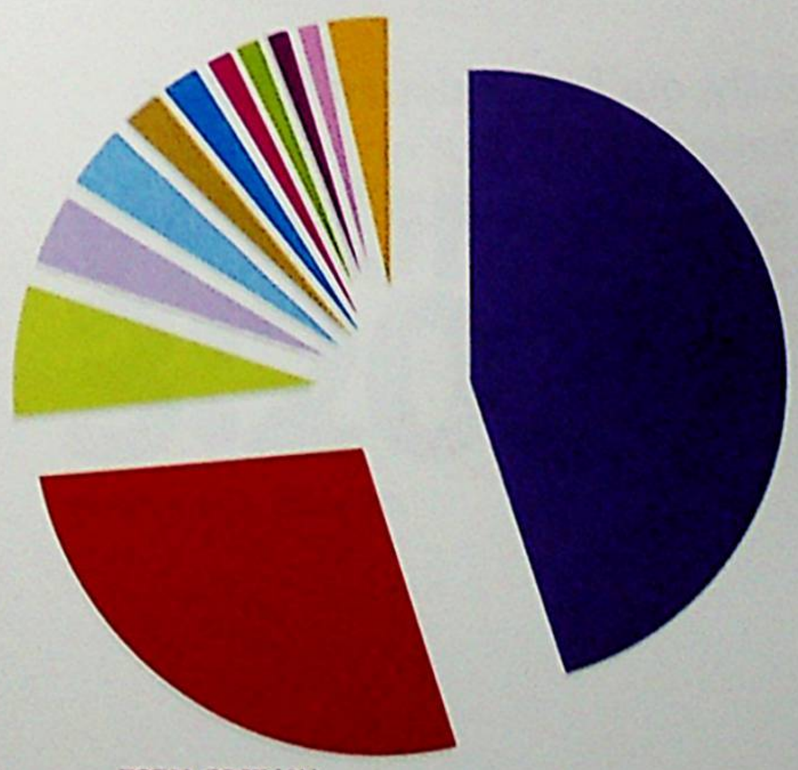
VISION 3:2020

NIGER STATE, NIGERIA

Table 1 : Financial analysis of the costs implication of each sector of Vision 3:2020

S/N	Thematic Area	Total Cost (N)	% of Total	Cumulative	% of Total
1	Energy	736,650,000,000	43.52	736,650,000,000	43.52
2	Water and Sanitation	455,000,000,000	26.88	1,191,650,000,000	70.40
3	Transport	122,353,800,000	7.23	1,314,003,800,000	77.63
4	Health	112,554,000,000	6.65	1,426,557,800,000	84.28
5	Agriculture and Food Security	59,662,000,000	3.52	1,486,219,800,000	87.80
6	Education	35,040,150,000	2.07	1,521,259,950,000	89.87
7	Urban and Rural Development	31,355,000,000	1.85	1,552,614,950,000	91.72
8	Small and Medium Enterprises Development	23,421,000,000	1.38	1,576,035,950,000	93.11
9	Youth and Sports Development	22,684,000,000	1.34	1,598,719,950,000	94.45
10	Information and Communication Technology	20,345,912,625	1.20	1,619,065,862,625	95.65
11	Women Affairs and Vulnerable Groups	18,615,775,000	1.10	1,637,681,637,625	96.75
12	Tourism and Culture	13,520,500,000	0.80	1,651,202,137,625	97.55
13	Housing	10,500,000,000	0.62	1,661,702,137,625	98.17
14	Science and Technology Innovation	8,216,000,000	0.49	1,669,918,137,625	98.65
15	Environment and Sustainable Development	8,028,000,000	0.47	1,677,946,137,625	99.13
16	Media and Communication	7,834,325,000	0.46	1,685,780,462,625	99.59
17	Governance, Rule of Law and Security	2,925,000,000	0.17	1,688,705,462,625	99.76
18	Solid Minerals	1,800,000,000	0.11	1,690,505,462,625	99.87
19	Finance	1,750,000,000	0.10	1,692,255,462,625	99.97
20	Employment	450,000,000	0.03	**1,692,705,405,625**	**100.00**
21	Business Environment and Competitiveness	TD/IA			
22	Manufacturing and Agro-allied	TD/IA			
	Grand Total	**1,692,705,462,625**	**100.0**		

NB: TDIA= To be Determined by Implementing Agencies



TOTAL COST (N)

Chat 1. Graphical Financial costs of Vision 3:2020 , Niger State, Nigeria.

CONCLUSION

In view of the decay of the existing social infrastructure especially in rural areas coupled with the systematic deficiencies in service deliveries in the area of health care, education, water, housing and electricity, the challenges of transforming Niger state is enormous.

Nevertheless, identifying potentials and anticipating the challenges to our future progress in different sectors of the Niger State economy does not constitute a vision of the State's future. These disparate threads need to be woven together to reflect the integrated nature of our beloved Niger State. Then, there still remains the question of whether to be preoccupied by the negative possibilities of achieving this laudable vision or to throw our full weight behind efforts to fully realise the positive potentials revealed by this analysis. That will determine whether we regard the following statement as a promising glimpse of what Niger State can become in 2020, or as mere fantasy and wishful thinking.

Niger State in 2020 will be bustling with energy, entrepreneurship and innovation. Nigerlites will be better fed, housed, healthier, more educated and longer living than any generation in the state's history. Illiteracy and all major contagious diseases will have disappeared. School enrolment will near 100 per cent and drop-out rates will fall. The productivity revolution in Niger State agriculture, coupled with diversification to commercial crops, agri-business, processing industries, agro-exports and massive efforts towards afforestation and wasteland development will generate abundant farm and non-farm employment opportunities for the rural workforce. These in turn will stimulate demand for consumer goods and services, giving a fillip to the urban Niger State economy and the informal sector as well as rapid expansion of the services sector.

Some may regard this vision as an anxious attempt to imitate the National Vision 20:2020 approach. But there is an important distinction to be made between blind imitation and intelligent emulation that draws upon the discoveries and experiences of others to address universal needs common to all human beings and all societies. Niger State, with its rich cultural heritage and economic potentials, need not aspire to become like any entity. For Niger State, realizing the vision 3:2020 is not an end in itself, but rather an essential condition for allowing the spirit of this state to emerge and flourish.

With the political will and determination of the present administration to faithfully execute the right strategies and programmes, the vision and mission of transforming Niger State into a truly modern economy and one of the top three developed state economies in Nigeria can be actualized.

Consequently, our future depends not on what will happen to us, but on what we decide to become, and on the will to create it.

NIGER STATE STAKEHOLDERS DEVELOPMENT COMMITTEE MEMBERS

NAME	OFFICE	DESIGNATION
Dr. Muhammed K. Yahaya	Secretary to the Government of the State	Chairman
Aminu Yusuf	Hon. Comm, Finance & EP	Alternate Chairman
Dr. Jacob Kolo	Director-General, NEPAD/APRM	Member
Hon. U.K.Ndako	SSA Due Process	Member
Zakari Abubakar	MD Niger State Agricultural Dev. Project	Member
Mohammed Maude Lapai	Permanent Secretary, Tourism	Member
Abubakar Adamu Chika	Director-General, Poverty Eradication	Member
Dr.(Mrs) Hadiza Mohammed	Permanent Secretary, Women Affairs	Member
Mr Isaac K. Kolo	Permanent Secretary, Establishment	Member
Dr. Mohammed K. Mahmud	Permanent Secretary, Education	Member
Mohammemed Sadatifin Mustapha	Permanent Secretary, Finance & EP	Member
Aliyu Mundi	Group General Manager (NSDC Limited)	Member
Ahmed L. Matane	Permanent Secretary, Budget & Planning	Secretary
Madugu A. Aliyu	Permanent Secretary, Science& Tech.	Alternate Secretary
LOCAL GOVERNMENT		
Adamu Mohammed	Permanent Secretary, Local Govt	Member
Emmanuel Musa	Director General, Ward Dev. Comm.	Member
Ahmed Garafini	SA, Local Govt Affairs	Member
Saidu Sulaiman Takuma	Director General, Local Govt. Affairs	Member
Jacob Majin Gana	Chairman, Comm for LG Chairmen	Member
Isah L. Kantigi	Chairman, Edati Local Government	Member
Yakubu Salau	Chairman, Chanchaga Local Govt.	Member
Shuaibu Haruna Kulho	Chairman, Mashegu Local Govt	Member
Director Inspectorate	Ministry of Local Govt.	Member
Sarah Gana (Mrs)	Director Administration, Min. of LG	Asst. Secretary
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